

**Board of Regents' Meeting**  
**April 27, 2012**  
**9:00 a.m.**  
**Student Union Building Ballroom C**

# TAB 1

**Confirmation of a Quorum: Adoption of the Agenda**  
*Regent President Jack L. Fortner*

AGENDA OF THE MEETING OF THE REGENTS OF THE UNIVERSITY OF NEW MEXICO  
 April 27, 2012, Friday  
 9:00 a.m. – 11:30 a.m. 1:00 p.m. – 3:00 p.m. Student Union Ballroom C  
 Regents Executive Session/Luncheon, 11:30 a.m. – 1:00 p.m. Cherry Silver Room

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 Mary Clark, President, Staff Council  
 Katie Richardson, President, GPSA  
 Jaymie Roybal/Caroline Muriada, President, ASUNM  
 Duffy Swan, *President-Elect*, UNM Alumni Association  
 Gary Gordon, Chair, UNM Foundation  
 Maria Probasco, President, UNM Parent Association  
 Dr. Scott Obenshain, UNM Retiree Association

IX. Regent Committee Reports

**Academic/Student Affairs & Research Committee, Student Regent Jacob Wellman, Co-chair**

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- B. Approval of Capital Project: OSIS Sterile Processing Renovations, (*McKernan*) ..... 17
- C. Approval to Purchase Huron/Click Commerce Research Enterprise Software (*Larson/Cherrin*) 18
- D. Approval of Capital Project: Biochemistry Lab Renovations (*Gauer*) ..... 19
- E. Approval of Truman Street Lease (*Neale*) ..... 20
- F. Approval of Atrisco Heritage Academy Clinic Lease (*Neale*) ..... 21
- G. Approval of FY 2013 HSC Academic & Health System Budget (*Lovell*) ..... 22
- H. Approval of FY 2012 Budget Adjustment Request (*Lovell*)
- I. Approval of Spring 2012 College of Pharmacy Graduates (*Welage*) ..... 23
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- XI. Public Comment
- XII. Vote to close the meeting and to proceed into Executive Session.
- XIII. Executive Session will be held from 11:30 a.m. – 1:00 p.m. in the Cherry Silver Room
  - A. Discussion and determination where appropriate of threatened or pending litigation Pursuant to Section 10-15-1.H (7) NMSA (1978).
  - B. Discussion and determination where appropriate of limited personnel matters pursuant to Section 10-15-1.H (2), NMSA (1978)
  - C. Discussion and determination where appropriate of the purchase, acquisition or disposal of real property pursuant to Section 10-15-1 H (8) NMSA (1978).
  - D. Discussion and decision, if appropriate, of strategic plans or trade secrets of public hospitals pursuant to Section 10-15-1.H(9) NMSA (1978).
- XIV. E. Vote to re-open meeting.
  - F. Certification that only those matters described in Agenda Item XIII. were discussed in Executive Session and if necessary, final action with regard to those matters will be taken in Open Session.

- XV. Adjournment

# TAB 2

**Approval of summarized Minutes of the March 12, 2012 and March 23, 2012  
BOR Meetings**

The University of New Mexico  
Board of Regents' Meeting  
March 12, 2012  
Student Union Building Ballroom C  
Meeting Minutes

Members present: President Jack L. Fortner, Vice President Don L. Chalmers, J.E. "Gene" Gallegos, Bradley C. Hosmer, James H. Koch, Jacob P. Wellman (via telephone) (Quorum).

Member unable to attend: Secretary Treasurer Carolyn J. Abeita.

Administration present: President David J. Schmidly, Executive Vice President David Harris, HSC Vice President Richard Larson (Research) for Chancellor Paul Roth, Sr. Vice Provost Michael Dougher (Academic Affairs) for Provost Chaouki Abdallah, Vice President Helen Gonzales (Human Resources), Vice President Paul Krebs (Athletics), Vice President Ava Lovell (Controller), Associate Vice President Walt Miller (Student Life) for Vice President Eliseo Torres (Student Affairs), Interim University Counsel Lee Peifer.

Regents' Advisors present: President Tim Ross (Faculty Senate), President Mary Clark (Staff Council), Travis McIntyre for President Katie Richardson (GPSA), President Jamie Roybal (ASUNM), President Scott Obenshain (UNM Retiree Association).

Regent Fortner called the meeting to order at 9:10 a.m.

**I. Confirmation of a Quorum; Adoption of the Agenda, Regent Fortner**

**Motion to adopt the agenda passed without dissent (1<sup>st</sup> Chalmers, 2<sup>nd</sup> Gallegos).**

**II. Approval of Summarized Minutes of the February 14, 2012 BOR Meeting and the BOR Special Meeting with Gallup Campus Advisory Board February 11, 2012, Regent Fortner**

**Motion to approve the minutes of both meetings passed without dissent (1<sup>st</sup> Hosmer, 2<sup>nd</sup> Chalmers).**

**III. Election of the 2012-2013 Officers of the Board of Regents, Regent Fortner**

**Motion to re-elect Regent Jack Fortner as President of the BOR passed without dissent (1<sup>st</sup> Chalmers, 2<sup>nd</sup> Wellman).**

**Motion to re-elect Regent Don Chalmers as Vice President passed without dissent (1<sup>st</sup> Fortner, 2<sup>nd</sup> Gallegos).**

**Motion to re-elect Regent Carolyn Abeita as Secretary-Treasurer passed without dissent (1<sup>st</sup> Chalmers, 2<sup>nd</sup> Hosmer).**

**IV. Adoption of Policy Concerning Public Notice of Regents' Meetings, Regent Fortner**

**Motion by Regent Gallegos to adopt the policy passed without dissent. (1<sup>st</sup> Gallegos, 2<sup>nd</sup> Chalmers)**

This policy is included in the Regents' Policy Manual. Regent Fortner read from the policy:

*Notice to the public of the regular meetings of the Board of Regents will specify the date, time, and place thereof and will state that a copy of the agenda will be available in the Public Affairs Office and at such other locations chosen by the President of the University, at least twenty-four hours prior to the meeting. Notice will be given to those newspapers and broadcast stations that have filed a written request with the Public Affairs Office for such notices of meetings. Notice will be by mail, facsimile machine, or electronic mail at least ten days prior to the meeting.*

Special and Emergency meetings and notice of those are also described.

**Motion to adopt the BOR Calendar for 2012-2013 as presented, including the July meeting and subject to revision, passed without dissent (1<sup>st</sup> Chalmers, 2<sup>nd</sup> Hosmer).**

Regent Fortner asked that a meeting for July be included as the new president will be coming on board in June. Regent Chalmers said a July meeting might be necessary for strategic planning

purposes. Regent Hosmer pointed out that it's easier to schedule and meeting and cancel it, than to try to squeeze one in later. Regent Gallegos believes that a meeting every month is excessive; he would favor leaving July open.

**V. President's Administrative Report, President David Schmidly**

President Schmidly highlighted some of the accomplishments of UNM student athletes the past week. Kendall Spencer scored a victory at the NCAA indoor track and field meet, and set a UNM and MW (Mountain West) record in the long jump, with a leap of 26 feet 3 ½ inches. The Ski Team finished eighth at the NCAA championships. Alpine skier Chris Acosta placed third and earned All-America honors. The Men's and Women's Basketball teams had great success at the MW tournament. The women made it to the finals. The men won the tournament and earned the automatic bid to the NCAA. They are seeded fifth, and will play in the West Regional, taking on Long Beach State. Drew Gordon was named MVP of the tournament.

There was an article in USA Today about what is wrong with college basketball. It highlighted issues like reduced attendance, "one and done" players, scandals, cheating, poor academic performance. I would like to make the point that we do not have these issues at UNM. Both the men's and women's basketball programs perform at a very high level on the court and in the classroom, and our fans are the best in the country.

The Women's Swim Team will be at the next BOR meeting. Every single member of that team was designated Academic All-America by the NCAA.

Today begins the concentrated effort on the 2012-2013 budget. Thanks go to all the teams who have contributed so much to this effort. The new dollars we received from the legislature don't come close to off-setting what was lost in the last three years. We must continue to be frugal and prudent in budgeting, and concentrate our spending on our mission and our priorities. We must deal with deficits and make investments in crucial areas that affect the quality of the institution. During the next month we will have ample time for comment and discussion, but we do have a deadline to meet. We all need to remember that civility in our discourse will help us reach a satisfactory conclusion.

**VI. Comments from Regents**

Regent Koch presented a photo story about the success of the Ski Team at the Nationals, which he attended. UNM is to skiing as Duke or Kentucky is to basketball. This team is an example of what student fees support. Without sufficient student fee support, this great program could be lost; gone the way of Gymnastics, Men's Swimming and Wrestling. Our Olympic sports only survive because of student fees; they are non-revenue sports.

Regent Fortner complimented Paul Krebs, saying, "What a great job you've done with basketball." He went on, "...to see what Alford's done, the classy way that both men and women players handle themselves, is due to you and your leadership as Athletic Director. I want to thank you for what you've done and what you continue to do for the University of New Mexico."

**VII. Public Comment, specific to agenda items (none)**

**VIII. Comments from Regents' Advisors (reports received are included in BOR E-Book)**

Faculty Senate, President Timothy Ross. At its meeting at the end of March, the Senate will vote on the formation of an Honors College. It has been determined that the formation of the Honors College does not have to go to Santa Fe for approval as it does not involve any graduate degrees or graduate content. In order to allow the Provost to proceed with hiring, we have broken this into two processes. One is formation of the college itself through existing Policy A88. The second is the formation of a curriculum, which must go through several committees. I hope the Senate will approve the curriculum and new degree this coming fall.

In response to Regent Gallegos, Mr. Ross said there will be a degree in the Honors Program where it's with a major in another department, say a Bachelor's in Biology with Honors. There will be a minor degree "with Honors" and there will be a certificate for programs that cannot squeeze enough credits into their curricula for a minor.

Regent Hosmer said the formation of an Honors College directly attacks the issue of the best and brightest New Mexican students leaving the state for their college education and then not returning. The BOR should encourage this process to move along as quickly as possible and faculty is encouraged to ask the BOR for any support needed.

Staff Council, President Mary Clark. Ms. Clark also extended her congratulations to Mr. Krebs and noted that staff also contribute to the success of the teams. In addition to her report, Ms. Clark noted that this will be the fourth budget cycle in a row with no mention of compensation increases for staff.

GPSA, Travis McIntyre, Lobby Committee Chair. Mr. McIntyre thanked Regent Koch for his presentation. He reported on the GPSA resolution supporting an increase in assistantships and securing funding for them. GPSA, in concert with ASUNM and PATS (Parking and Transportation Services) presented an award to Mayor Berry for his support of the Bus Pass program.

ASUNM, Jaymie Roybal, President. Ms. Roybal thanked Marc Saavedra, Tanya Giddings and staff for their help in obtaining funds from the legislature for campus lighting. She remarked that an open forum was held with incoming President Frank. She also reported that ASUNM Senate passed a resolution in support of gender neutral restrooms. Ms. Roybal, as a member of the National Campus Leadership Council, has been invited to a conference at the White House in April.

Parent Association, Maria Probasco, President. Ms. Probasco announced the Association will be awarding forty \$1,000 scholarships and also creating a scholarship endowment with the UNM Foundation. The Association is soliciting nominations for the Board of Directors. Ms. Probasco said the Association members are ready and willing to help, in any way they can, with the formation of the Honors College.

Retiree Association, Scott Obenshain, President. Dr. Obenshain said they are already beginning to work with Marc Saavedra's office to make sure the retirees' COLA is protected in the legislature while maintaining the solvency of the ERB (Educational Retirement Board).

UNM Foundation. Executive Summary: Philanthropy Study Committee Final Report is included in the BOR Book, and provided to Regents.

**IX. Lobo Energy Corporation By-Law Revision, Lee Peifer, University Counsel**

**Motion to approve this revision of the Lobo Energy Corporation By-Laws passed without dissent (1<sup>st</sup> Gallegos, 2<sup>nd</sup> Chalmers).**

This item was requested by a member of the BOR outside of the committee structure. This proposal will amend the by-laws of LEI (Lobo Energy Incorporated) to increase the number of directors from seven to eight, and to add an additional regent member to the Board of Directors. With BOR approval, this will go back to the LEI Board for approval or rejection.

**X. Regent Committee Reports (reports in BOR E-Book)**

Academic/Student Affairs & Research Committee, Regent Bradley C. Hosmer, Chair

**Action:**

- A. Revision of Section B in Faculty Handbook of Lecturer Policy, Timothy Ross, Faculty Senate President

**Motion to approve the revision of Section B in the Faculty Handbook passed without dissent (1<sup>st</sup> Hosmer, 2<sup>nd</sup> Gallegos).**

Dr. Ross said the proposed revision has been passed by all the required committees, vetted by the academic deans on both sides of Lomas and passed by voting faculty. This proposal will provide two additional categories for full time lecturers. One is a Senior Lecturer, who will



be offered a two-year no-commitment contract. The other is a Principal Lecturer, who will be offered a three-year no-commitment contract.

**Information:**

B. Keeping College Affordable, Terry Babbitt, AVP Enrollment Management

Dr. Babbitt's report was distilled from a report of the Association of Governing Boards of Colleges and Universities. UNM tuition and fees, compared to median family income, is about 12.9%. UNM tuition and fees, net of the tuition credit, grew at about 3.3% over the last five years, while the growth rate of NM personal income was 3.1%. 25% of UNM institutional aid is awarded based on need, the balance on merit. The bulk of financial aid comes from other sources, including Pell Grants and the Lottery Scholarship. 46% of UNM students graduating with Bachelor degrees have student loans.

Regent Hosmer: The message here is that the tuition available to the university as income, net of tuition credit, is about half that of our peer institutions. The rate at which our tuition has increased almost exactly matches the rate at which personal income has increased. We are holding even with what we ask our students' families to contribute, but the tuition credit has more than doubled that. The amount of debt our undergraduates have acquired, although below the national average, increased more than 15% from 2009 graduates to 2010 graduates. The proportion of university student assistance that goes for need, as opposed to for merit, it is on the low side compared to our peers.

Dr. Babbitt: Factoring in the Lottery Scholarship does increase the in-need grant support substantially; of the \$30 million in Lottery aid, about \$10 million would go to students in need. The Lottery Scholarship offsets the tuition credit to some degree; about 28% of our students are on that scholarship.

Dr. Schmidly noted that around the country, the focus of institutional student support has changed to need-based as a way to keep college affordable. The institutions that have done that then focus their fundraising around providing merit-based aid. In addition, when those institutions raise tuition rates, they dedicate a part of the tuition increase to go to need-based aid.

C. Lobo Village Update, Walt Miller, AVP, Student Life

We have begun a campus-wide effort focusing on residence hall safety. Students and faculty will be added to the committee.

- **Dr. Torres will be seeking nominees to the committee after spring break.**

The committee objective is to ensure safety and to deal with the impact of the shift from a commuter campus to a residential campus. We will partner with other offices on campus to enhance the educational part of this for our RAs (Residence Advisors), community advisors and students.

- **Training will be held before students leave for the summer in May.**

Currently, we have over 2,200 students living on campus. When we add another 1,000+ this fall it will change the dynamics on the campus. We have to be better prepared in how we're training our staff as well as have programs available seven days a week.

- **Assigned parking for residents will be considered, as suggested by Regent Chalmers.**

Regent Gallegos noted that all the target dates in the presentation are for meetings. He asked if there were target dates for recommendations. Mr. Miller said the intent is to have recommendations by the end of this academic year and to bring them to the ASAR Committee.

Regent Hosmer commented he is encouraged to see a review of policies around dormitories for the entire university.

C. SFRB (Student Fee Review Board) Process Update, Jayme Roybal, President ASUNM

Regent Hosmer pointed out that, while the presentation focuses on requests the board was unable to grant, it is recommending an increase of 3.5% over last year.

Had all requests been granted, student fees would have increased to \$715.32. We support funding for those requests, but don't believe they should necessarily be funded by student fees. After consultation with EVP David Harris and the SBLT (Strategic Budget Leadership Team), we approved a total of \$503.20, up from the current \$486.49.

Ms. Roybal presented a list of programs they hope the administration will help to fund.

Mary Clark said Staff Council support funding the staff position at the LGBTQ (Lesbian, Gay, Bisexual, Transgender and Questioning) Resource Center.

Finance and Facilities Committee, Regent Don L. Chalmers, Chair

**Consent Items:**

- A. Approval of Capital Project for Student Residence Center Apartments Interior Renovations
- B. Approval of Contracts: UNM Financial Services – FY12 Financial Audit Services
- C. Approval of STC.UNM Appointment to the Board of Directors (Robert Nath)
- D. Approval of Lobo Development Corporation Board of Directors Nominations (Stephen Ciepiela, reappointment Maria Griego-Raby)
- E. Approval of Lobo Development Corporation Proposed Amendment of Bylaws

**Motion to approve consent agenda items A, B, C, D & E passed without dissent (1<sup>st</sup> Chalmers, 2<sup>nd</sup> Gallegos).**

**Action Item:**

- F. Financing Approval of Second Gas Turbine Cogeneration Unit at Ford Utilities Center, David W. Harris, EVP & COO

**Motion to approve financing of a second gas turbine cogeneration unit by Lobo Energy Incorporated passed without dissent (1<sup>st</sup> Chalmers, 2<sup>nd</sup> Gallegos).**

Mr. Harris said that, after much research, it has been determined that facilitation of a bank loan by LEI is the best solution to financing this project. We understand we could do that for under 3%, which is, by far, the lowest cost we have found so far. There is one potential problem: our current management service agreement indicates that the Regents would provide financing to Lobo Energy. This resolution says notwithstanding the management service agreement, we believe we can arrange for our own financing in this one instance and that is what we are asking you to approve.

It is approximately a \$10 million project. Our financial advisor, First Southwest Company, indicates that they have contacted the bond rating entities and they do not believe this project would have direct impact on our credit worthiness.

Mr. Harris told Regent Gallegos that George Williford, Managing Director, First Southwest, had contacted Moodys and he provided the letter to that effect, which is included in the BOR book documents under tab 16.

**Information Items:**

- G. UNM Monthly Financial Report Update, Ava Lovell, Controller, UNM/UNMH

This is the consolidated report for the entire university through seven months, or about 58% of the year. Note that Spring tuition is included so tuition for the full year has been booked.

I&G shows a favorable amount of about \$77 million, but that will be spent against for the rest of the year. Unrestricted Research and Clinical operations are showing use of reserves as is Unrestricted Public Service. Actual performance of Auxiliaries and Athletics is a favorable net margin of \$2.2 million.

- **A breakdown of the difference between projected unfavorable net margin of \$9.5 million in Student Aid and actual unfavorable net margin of \$6.1 million will be presented at the next BOR meeting.**

Ms. Lovell confirmed to Regent Gallegos that almost \$25 million was approved as a Use of Balance forward budget, in effect a “deficit” budget. On main campus many academic and student affairs offices budget all their balance forward even if they may not spend it.

H. Final Accounting of Presidential Search, Helen Gonzales, VP, Human Resources

Ms. Gonzales reported that the expenses for the Presidential Search just completed came in at \$178,192 which is \$80,908 under budget and \$115,714 less than what was spent on the search in 2006.

Regent Chalmers congratulated Ms. Gonzales and said she had set a high bar for future searches.

Regent Fortner expressed his thanks for a job well done.

I. Energy Conservation Update, Jason Strauss, Manager, Lobo Energy Corporation

The university’s financial obligation in the contract with Energy Education ends this year. However, we can call on the company at any point to help us with any items we deem necessary.

It is important to note that the success of this program is based upon the collaboration of the members of the campus community. Avoided energy consumption was 7.9% the beginning (partial) year, 16.89% year one, 18.13% year two, 19.55% year three, and 21.5% Oct. through January of this year, year four, for an overall percentage of 17.66%. This performance was measured by third-party software. If cost avoidance remains at this same level we estimate a net cost avoidance of almost \$42 million through 2018.

Mr. Strauss told Regent Gallegos that the cogeneration unit just approved will not affect these numbers since they are calculated after the energy leaves the plant. It will certainly make the university more independent of the power companies and positively affect the bottom line.

- **Regent Chalmers requested an annual report to the BOR on this data.**

Mr. Strauss said that a condition of service by Energy Education beyond this year requires that the data collection be maintained.

President Schmidly noted that he was very impressed with the renewable energy effort they saw at Arizona State. Mr. Strauss said the ASU solar generation was impressive. Many universities are just beginning to make the kind of efforts UNM has been making for years.

Health Sciences Board, Regent Bradley Hosmer, Acting Chair

**Consent Items:**

- A. Request for Additional Funding to Crenshaw Endowed Chair
- B. UNMH Contract Approval: Owens and Minor
- C. UNMH Contract Approval: Cerner Corporation
- D. UNMH Contract Approval: NCO Financial System

E. UNMH Contract Approval: Bernard Hodes Group

**Motion to approve items A, B, C, D and E on the Consent Agenda passed without dissent (1<sup>st</sup> Chalmers, 2<sup>nd</sup> Gallegos).**

**Action Items:**

F. Construction Manager at Risk for Adult Hospital Addition, Steve McKernan, CEO UNM Hospitals

**Motion to approve Construction Manager at Risk for the Adult Hospital Addition passed without dissent (1<sup>st</sup> Chalmers, 2<sup>nd</sup> Gallegos).**

This is a request to approve a CMAR (Construction Manager at Risk) for the construction of an adult hospital at Lands West. It has been approved by the UNM Hospital Board and the Health Sciences Board. The architects have recommended using the CMAR process and we believe it will reduce the length of construction time by twelve months.

The architect for DPS will serve ex-officio, without vote, on the selection committee. We have two engineers on the project and we are going to add another licensed architect from the university to this committee. We have also added a physician to the committee.

Regent Chalmers said the hospital is estimated to open in the summer of 2014.

Regent Koch asked why use a CMAR on this project when they didn't use one on the Pavilion construction. Dr. McKernan said the CMAR acts construction manager and general contractor and, as such, takes the risk for the overall cost of the project. Dr. McKernan said they have negotiated a hard price contract with the architect. Whether the CMAR would receive compensation based on the total cost of the project will be determined when the contract goes out for bid.

If approval is given today to use the CMAR process, an RFP will go out, the selection committee will make a recommendation that will go to the Hospital Board of Trustees, the Trustees will make a recommendation to the HSC Board of Directors who will make a recommendation. That recommendation would generally go directly to the BOR.

- **The contract award recommendation by the HSC Board will go to the F&F Committee for approval before coming to the full BOR.**

The construction cost is estimated at \$84 million. With equipment and soft costs, the total cost is estimated at \$120 million.

This is phase one of this hospital construction. The site could accommodate up to an 800 bed hospital. Phase two will be a 500 bed hospital which will replace all the old adult beds at the current hospital. The Pavilion would become a children's hospital.

G. Project Approval: 1650 University Core and Shell Renovation

**Agenda item G moved to the F&F Committee meeting on March 12, 2012 at 1:00 p.n. in Lobo A & B.**

Audit Committee, Regent Gene Gallegos, Chair

A. Summary Report Audit Committee Meeting February 16, 2012

Regent Gallegos expects the overdue quality assessment process for the Internal Audit Department will be concluded by the end of this year. The Real Estate Department completed an extensive audit. Lee Peifer is working through the unusual arrangement at the MIND Institute, where the property is owned by the University, but improvements are being

made by Lovelace and by the Institute. The Audit Committee approved the two audits of UNMH and the audit of the University President's travel and other expenses.

**XI. Public Comment (none)**

**XII. Vote to close the meeting and to proceed into Executive Session**

**Motion to proceed into Executive Session passed unanimously at 11:15 a.m. (1<sup>st</sup> Chalmers, 2<sup>nd</sup> Gallegos).**

**XIII. Executive Session 11:16 a.m. – 1:24 p.m.**

- A. Discussion and determination where appropriate of threatened or pending litigation pursuant to Section 10-15-1.H (7) NMSA (1978).
- B. Discussion and determination where appropriate of limited personnel matters pursuant to Section 10-15-1.H (2) NMSA (1978).
- C. Discussion and determination where appropriate of the purchase, acquisition or disposal of real property pursuant to Section 10-15-1.H (8) NMSA (1978).

**XIV. D. Vote to re-open the meeting.**

**Motion to return to open session passed at 1:25 p.m. (1<sup>st</sup> Fortner, 2<sup>nd</sup> Gallegos).**

- E. Certification that only the matters described in Agenda item XII. were discussed in Executive Session and, if necessary, final action with regard to those matters will be taken in Open Session.

**Motion to certify that no action taken in executive session passed (1<sup>st</sup> Fortner, 2<sup>nd</sup> Gallegos).**

**XV. Adjournment**

**Motion to adjourn the meeting passed at 1:26 p.m.(1<sup>st</sup> Chalmers, 2<sup>nd</sup> Hosmer).**

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**Jack L. Fortner**  
**President, Board of Regents**

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**Don L. Chalmers**  
**Vice President, Board of Regents**

The University of New Mexico  
Board of Regents' Meeting  
March 23, 2012  
Student Union Building Ballroom C  
Meeting Minutes

Members present: President Jack L. Fortner (via conference phone), Vice President Don L. Chalmers, Chair, J.E. "Gene" Gallegos, Bradley C. Hosmer, James H. Koch, Jacob P. Wellman (Quorum).

Member unable to attend: Secretary Treasurer Carolyn J. Abeita.

Administration present: President David J. Schmidly, Executive Vice President David Harris, Chancellor Paul Roth, Provost Chaouki Abdallah, Vice President Josephine De Leon (Equity & Inclusion), Vice President Julia Fulghum (Research & Development), Vice President Helen Gonzales (Human Resources), Vice President Paul Krebs (Athletics), Vice President Ava Lovell (Controller), Vice President Eliseo Torres (Student Affairs), Associate Vice President Andrew Cullen (Budget), Interim University Counsel Lee Peifer.

Regents' Advisors present: President Tim Ross (Faculty Senate), President Mary Clark (Staff Council), President Katie Richardson (GPSA), President Jaymie Roybal (ASUNM), President Maria Probasco (UNM Parent Association), Chair Gary Gordon (UNM Foundation), President Waneta Tuttle (Alumni).

Regent Chalmers called the meeting to order at 9:07 a.m.

**Confirmation of a Quorum; Adoption of the Agenda, Regent Chalmers**

Regent Chalmers confirmed the presence of a quorum. He explained the agenda, saying that members of the administration would make presentations regarding the budget and tuition and fees. The Regents' Advisors would speak next, followed by any constituents who had signed the Public Comment form.

**INFORMATION ITEMS:**

**1. Fiscal Year 2013 UNM Budget Proposal, Dr. David J. Schmidly, President**

President Schmidly: Many components have come together, in the best of shared governance, to develop this budget prototype. In addition to the PSAT (President's Strategic Advisory Team) and the SBLT (Strategic Budget Leadership Team), we had the SFRB (Student Fee Review Board), which recommends how student fees should be distributed, and the Tuition and Fee Review Team, which provided an in-depth review of tuition and fees considered in the context of peer and national trends. The Provost has developed strategic initiatives focused on strengthening the University's academic mission.

For the first time in four years the legislature did not cut the UNM appropriation. For the coming year we have regained about one-third of what was lost. House Bill 2 (HB2), the state general appropriations act, included language that effectively sets a limit of 5% on tuition increases. In this budget prototype, we will apply that limit to both tuition and fees. Going forward, the new funding formula will be based on outputs such as course completion, degree completions and work force development, rather than inputs like head count and square footage. Over these past years, we have cut the cost of upper administration by 28% and reduced budgeted positions by 10%. We have all had to do more with less.

At the F&F (Finance and Facilities) Committee special meeting a couple weeks ago, Regent Koch asked that we estimate the cost of raising our current minimum wage from \$9 per hour to \$10 per hour. Regents Koch, Gallegos and others suggested we raise student fees to assist in limiting the deficit in the athletics budget and to increase funding for our libraries; the fees for athletics would be in conjunction with a loan to the department set up by the university. Regent Hosmer asked that we consider a number of alternatives when setting tuition policy. Among those is a guaranteed tuition. To implement it, we would need some assurance from the state that

budgets would increase at least at the rate of the COL (cost of living) and that the legislature would not impose a tuition credit again. Regent Gallegos suggested we might wish to consider reducing the funds for the Provost's initiative. He also suggested raising student fees to \$580. Regent Chalmers called for the president to find solutions to the on-going operational funding challenges at the UNM Foundation. The Regent also said that tuition increases should be limited to a COL adjustment, although he could support an additional, minimal increase if it was directed to need-based student financial aid. He also supports a one-time compensation payment to faculty and staff. We have taken all of this into consideration in developing this budget prototype.

We have considered access, affordability, student success and the quality of instruction. We have considered an additional eight factors. Tuition and fees at UNM continue to be low compared to peer institutions. We expect to see a significant down-turn in federal funding, although that will not affect federal financial aid to students. There is a lack of money allocated for need-based scholarships at UNM. There is a need to stabilize funding at an adequate level for the UNM Foundation. We need to make an investment in instruction across all areas of the university, including graduate assistants and graduate teaching assistants. The two areas where we see severe budget stress are libraries, which have slipped in the rankings of the Association of Research Libraries, and athletics. Every effort must be made to address compensation for faculty and staff, most of whom have seen no increases for the last four years. Lastly, there are still some non-recurring funds being used to shore up our permanent budget needs.

This budget prototype reflects the consensus of the SBLT. It addresses the stress points and observations I've made. It meets the requirements of HB2. It includes all of the elements of the Provost's Academic Plan and it attempts to address most of the input received at the F&F meeting. Many variations of the prototype are possible and trade-offs can be easily accommodated, depending upon what you decide. Andrew Cullen will review this prototype, particularly focusing on the changes made since the F&F meeting and subsequent changes, which take into consideration further feedback from constituent groups.

Regent Koch congratulated President Schmidly on the many improvements to the budget process he has made during his tenure and expressed appreciation for the hard work it took.

**a. FY 13 Overall Budget Scenario—Main Campus, Andrew Cullen, AVP, Planning, Budget and Analysis**

Mr. Cullen: The handout just given out differs slightly from that in the BOR book. I will detail those differences in the presentation. The prototype is based on a 3.75% increase in tuition. It is higher than a 3% increase because it includes the 20% set-aside for need-based student aid, \$715,875. In response to Regent Wellman, he said we understand the legislative limit of 5% applies only to tuition. The blended rate, of tuition and fees, still falls below the 5% threshold. This scenario includes \$1.253 million in need-based student aid. The total source of funds stands at \$252 million. The heart of this plan, as it stands, is the Provost's Academic Initiative, at \$4.273 million. It has increased slightly because, as tuition increases, tuition waivers have to be back-filled. The plan now includes funding for all three of our ethnic centers. Funding to assist in the reorganization of the Faculty Senate is included. To offset these initiatives, there have been minor adjustments to Fine Arts property insurance, health insurance and retiree benefits. A noticeable change is in the GA/TA health insurance estimate, which has been cut in half. The difference will be funded for one year from Student Health Center funds and we will make that up in the FY14. The projected savings in the fringe pool has been increased by \$200 thousand, for a total cost containment savings of \$2.7 million.

The FY12 projected ending reserve is \$17,595,425 and the HED required reserve on that is \$8,709,090. The BOR book shows a 2% Compensation Pool. That was reduced to 1.75% in your handout and we are proposing that we give the difference of \$463 thousand to the libraries on a one-time basis in FY13. If we do that, we recommend excluding the \$27 student fee increase that was proposed for the libraries, which would bring down the blended rate from 4.6% to 4.1%. A discussion of library funding, and the source of those funds,

should be conducted for FY14. We reduced the advance to the Athletic Dept. from \$1.5 million to \$1.25 million. One-time funding for the Center for Educational Research is included. The \$600 thousand for the UNM Foundation will be matched by Academic Affairs Dept. The fringes for this \$1.2 million in salaries will be picked up by the fringe benefit pool, bringing the total advance to the Foundation to \$1.5 million. That is the level of funding the Foundation received from Auxiliary balances during the current fiscal year. We feel it is important to maintain the same level of funding until Dr. Frank can come in and work with this Board to arrive at a permanent funding solution.

The 1.75% ERB Swap will flow into the university and flow right back out again to the ERB. Our employees will see an increase to their net check since they will not have to pay the Swap this year. This budget includes nearly \$3 million for the first year of the Provost's five year Academic Plan. As Regent Koch requested, we have calculated the cost to increase the university's minimum wage from \$9 per hour to \$10 an hour. It is not included, per se, in this scenario. The spread sheet on student fees reflects a notable difference from the recommendation of the SFRB and the SBLT. At the March 12<sup>th</sup> F&F meeting we discussed increases for the libraries and athletics. Your handout does not include the \$27 for the libraries that was included in the BOR book. This proposal does include a \$25 per semester increase for athletics. The students will make up the funding to support the LGBTQ (Lesbian, Gay, Bisexual, Transgender and Questioning) Center at its FY12 level for FY13 on a one-time basis.

President Schmidly asked VP Krebs to speak about the athletic program and the budget situation in the Athletics Department.

Mr. Krebs: The Athletic Dept. supports our communities socially, economically and culturally. It offers an opportunity for a college education to some who might not be able to attend college without it and enhances campus diversity. We estimate the NCAA games in The Pit brought \$5.8 million into the community and we estimate the overall economic impact of UNM athletics at \$22.7 million. Through our summer programs, we provide an opportunity for 10,000 kids to experience a college campus environment.

Our student athletes perform academically as well as in their sports. Fourteen of our seventeen teams had a GPA over 3.0 this past fall; twenty six student athletes from eleven sports had a 4.0. Last year we led the Mountain West in "Scholar Athletes" (3.5 or higher GPA) with 126. This year we have three Academic All Americans and we had four candidates for Rhodes Scholarships. Our four-year graduation rate is 10% higher than the student body as a whole, and the average freshman retention rate is 85.52% compared to 77.85% for the student body. Nine teams finished with national rankings from 64<sup>th</sup> best in the country to 8<sup>th</sup>. We were just recognized by the Learfield Directors Cup as the top non-BCS school, ranked 17<sup>th</sup> in the country. Our teams and staff have given 7,000 hours of community service.

Our dept. is at the low end of both our conference and of non-BCS schools in terms of student fee support. We self-generate 85% of our own budget. For the first time, we are seeing the economic down-turn affect the donations to our program. Our state funding has gone down by 32% since 2009, from about \$3 million to \$2 million, including a line item of \$250 thousand specifically for academic support. For most departments, tuition is a source of revenue. For us, the tuition increases increase our expenses. Travel costs have increased significantly. Medical, utility and event management costs have increased as well. The majority of the deficit is related to the transition in our football program.

In response to Regent Wellman, Mr. Krebs said there is nothing that would preclude us from giving support to non-NCAA or intramural sports. We would like to have tournaments held in our facilities. In terms of training rooms or medical care, our resources are already stretched.

Regent Koch noted that just before Mr. Krebs was hired, UNM was about to be put on probation because of our graduation rates in football. Mr. Krebs made it perfectly clear,



when he was hired, that the purpose of athletics is to educate and graduate students. The Regent commended Mr. Krebs on bringing along our Athletic Dept. academically. He expressed thanks for what Mr. Krebs has done for the university.

President Schmidly recognized women's basketball coach Yvonne Sanchez and congratulated her on her team's performance at the MW Conference tournament.

President Schmidly summarized Mr. Cullen's presentation: The prototype presented here reflects a growth of approximately 3.3% from the FY12 budget, an increase of \$9.3 million which will go to instructional support, student support and health care costs. I&G (Instruction & General) funding accounts for \$7.3 million of the increase, student fees account for \$2 million. If this prototype is adopted, resident tuition will increase 3.75% which is well below the legislative threshold in HB2. Fees will increase 5.67% for undergraduate students and 5.51% for graduate students.

**b. Provost's Academic Strategic Plan, Dr. Chaouki Abdallah, Provost, Academic Affairs**

Provost Abdallah said his sole goal as Provost is to strengthen the academic mission of the university. Other important items are to improve communication and keeping everything transparent by involving the deans and other constituents in decision-making as well as developing and implementing a strategic growth plan. The Provost reviewed presentations he made in prior BOR, F&F and ASAR (Academic and Student Affairs and Research) meetings.

Funding for the initial implementation of the Honors College is included in the plan and we expect it to launch in a year to a year and a half; we are working on the curriculum. The cost of the Honors College Dean and Honors College support will be about \$370 thousand the first year, 2014.

Over the next ten years, we project a growth in enrollment of at least 20%. We want that to be smart growth. We should strive to have a six year graduation rate of 60% by 2018. Freshman retention should be at 95%. We expect on-line enrollment could reach 20,000. Integral to this plan is hiring and retention of tenure and tenure track faculty.

Regent Koch complimented the Provost on his plan. He also noted that NMSU student fees for athletics are \$2.8 million versus \$1.8 million at UNM.

Regent Wellman believes the Provost's plan will result in the use of tuition increases to ultimately reduce the number of years it takes a student to graduate and will save them money that way.

Regent Gallegos asked if we really want to increase on-line enrollment. It changes the learning environment from interaction with faculty members to just working with a computer. Provost Abdallah responded that it isn't really a choice; it is an accelerating trend. What we can do is control the quality. Vice Provost Dominguez (Extended University) is looking at best practices.

**c. Branch Campus Perspectives, Dr. Wynn Goering, Vice Provost, Academic Affairs**

Dr. Goering noted that branch campuses enroll almost 30% of UNM undergraduates. The local advisory boards, with the exception of Valencia, have all passed these recommendations. In past years, the branches have increased their various tuitions at a lower percentage than the tuition credit. They have made up the funding in cost containment, vacancy savings and an aggressive pursuit of other sources, especially grants. Branch campus revenue sources and financial positions are completely different from main campus, but we are required to implement the system-wide mandates in the budget the BOR approves each year. A good example is the one-time compensation pool. It is predicated on main campus reserves which are not available to branch campuses.

**d. HSC Budget Development, Dr. Paul Roth, Chancellor, Health Sciences**

Dr. Roth presented the HSC Vision and Strategic Goals. Over 75% of all of the revenues that come into the HSC are payment for health care rendered. There are fundamental changes coming with regard to how reimbursement will occur because of the Patient Protection and Affordable Care Act (ACA). The reimbursement strategy will be driven to cut costs while at the same time increasing quality and increasing service. One aspect of that change is a "Risk Bearing Organization." Up to now, the financial risks associated with taking care of patients resided with Medicare and Medicaid, commercial insurance and the individual patient. The payments have been based on the work done. The more tests run, the more procedures done, the more operations performed is the basis for payment. While that will still be a factor, the reimbursement will also be driven by outcomes--whether the patient survives, the quality of life of the patient after all the procedures have been done. The new methodology will be telling big academic health centers that they will receive a single payment for a population of patients that they are responsible for and they will have to live within that budget. The risk shifts from the payers to the providers. That is a dramatic, fundamental change in our way of doing business and we have only two and a half years to pull it off.

Dr. Roth reviewed the assumptions used in the development of the FY13 preliminary budget, including state and research funding increases, first year deficits for the SRMC (Sandoval Regional Medical Center), hiring 320 new FTE and 42 new clinicians for the SRMC, and compensation market adjustments for 149 employees, which amounts to about \$3 million recurring expense. Other than the market adjustments, there will be no increases in faculty compensation as the HSC does not have revenue to support them. We will absorb whatever the BOR decides with respect to staff increases.

Regent Koch said he understands the new governing body of the HSC. However, the HSC is a billion dollar operation and there should be a separation of Health Sciences from UNM. He is going to suggest that the legislature look into setting up a separate Board of Trustees, appointed by the Governor and approved by the legislature. Regent Koch complimented Dr. Roth for making the HSC the fantastic organization that it is. However, the BOR know less now about the HSC than they did before the change in the governing structure as the new board only reports to F&F twice a year. He believes that there have been and will always be some conflicts between the HSC and main campus. He feels strongly that the BOR has a constitutional and financial responsibility for the HSC, but that responsibility is close to being violated by the way the HSC Board of Directors has been set up, with only three of the seven members being UNM BOR members.

Dr. Roth believes it would be a mistake to move the HSC outside of the University of New Mexico. He feels it would dilute the financial stability of both institutions. We can certainly have discussions about making our governance and decision-making more effective and efficient, although those were the reasons behind the change in governance. Dr. Roth looks forward to more discussion of this issue.

Vice President Ava Lovell continued the HSC presentation. She noted that the \$1.244 billion budget includes the UNM Hospitals, the UNM Medical Group and all the academic enterprises. She reported that uncompensated care has grown from almost \$153 million in FY07 to \$198 million in FY11. Bernalillo County uncompensated care was \$161 million in FY11, which was offset to some degree by the county mill levy. In reviewing the new funding from the state for FY13, she noted that the \$1 million for Lung Cancer Research in HB315 is not yet available. The FY13 preliminary budget for all components of the HSC projects a net operating income of \$6.848 million. After capital and one-time expenditures, they project a use of reserves of \$13.047 million, mostly attributable to SRMC start-up.

Ms. Lovell explained where the transfers to HSC from main campus are shown in her presentation and noted that HSC transfers back about \$4 million for overhead and then pays departments like PPD (Physical Plant Dept.) directly for services for a total of about \$7 million in transfers back to main. The \$587 thousand for scholarships shown on the President's budget is a main campus expense that the HSC has agreed to fund for this year.

Regent Koch asked if it is ever resolved whether main campus owes the HSC or HSC owes main campus.

Ms. Lovell said that there is a mill levy in Bernalillo and Sandoval counties and a general appropriation from the state, but those funds do not come close to covering uncompensated costs for all the counties. Dr. Roth related the history of the hospital leading to the current lease agreement with the county. In that agreement, the quid pro quo for assuming responsibility for the operation and maintenance for what had been a county facility was for the county to pass a mill levy. That mill levy revenue was to offset the total operation and maintenance costs for the University to run the facility. Today, the total cost for running UNM Hospitals is over \$780 million, for which the hospital receives less than \$90 million in mill levy funds. Other counties do have mill levy funds dedicated for indigent care. Our mill levy funds in Bernalillo County are not defined in those terms. Mr. Harris explained that when the Medicaid tax was initially implemented, it was not imposed in Bernalillo County; it was assumed it would come from the mill levy. That was later remedied with an indigent tax in Bernalillo County; it just doesn't come directly to the hospital.

(10 minute recess)

## **2. Constituent Comments**

Faculty Senate, President Timothy Ross: In regard to faculty compensation, we urge an increase to base. Of course we would be grateful for any increase to compensation, but the cumulative effect of several years with no increases cannot be fixed with a one-time payment. The amount to fix retention and compaction issues does not become smaller over time. Older faculty have no financial incentive to retire now, when their salaries have been stagnant over the last three years, and now, possibly, a fourth. Two of the four traditional sources of funding, federally funded research and state support, will remain stagnant or possibly decrease. The third source, student tuition, does not have an unlimited upside. The fourth source is private giving. The most important thing the Foundation can do for faculty is to help us attract donors for endowed faculty chairs and donations for endowments for graduate student fellowships.

Staff Council, President Mary Clark: With no compensation increase for the last three years, but with increases in our medical insurance, parking fees, and retirement contributions, it has become more difficult for staff to stay engaged with UNM if there are opportunities elsewhere. It is important that you show your support and advocacy for staff by approving some sort of compensation increase today.

GPSA, President Katie Richardson: There are many things to celebrate about this proposed budget, the Provost's plan to grow the faculty, \$250 thousand for graduate assistantships, the inclusion of a tuition set-aside for need-based aid, the cancellation of the tuition credit for at least one year. This year the conversations that we had in the various budget teams were even more collaborative than last year. There are, however, three points of concern. With regard to the process, I am concerned that the SFRB developed a recommended fee amount which was agreed to by the SBLT, and that amount has been radically increased in this proposed budget, without notification to students. Regarding tuition, we would like to know exactly how the \$4 million in new student tuition and the \$9 million in new state funding will be spent, especially as this is the largest tuition increase in four years. The third concern is with the \$50 for athletics. Students currently pay \$81.75 to athletics and the SFRB was told that amount would be sufficient to support the level of service we receive from Lobo Athletics.

Regent Gallegos commented that he finds it offensive and inappropriate that the BOR has been charged with almost sneaking onto campus to discuss these matters while students were off campus during spring break.

Ms. Richardson said she knows that meeting had been scheduled for some time.

Regent Koch noted that the state constitution requires a BOR meeting each year at that time to elect officers. It only makes sense to conduct other business during that meeting. A meeting will be held at the same time every year.

Regent Gallegos said students should be asking about the \$516 of fees for bond debt, rather than a \$50 event fee increase. Ms. Richardson said her understanding is that the bond indebtedness is legally binding and cannot be changed.

ASUNM, President Jaymie Roybal: Ms. Roybal said that this year's budget process has been more open to, and inclusive of, all constituency groups on this campus. She commended Provost Abdallah's impressive academic plan. Ms. Roybal then asked the BOR what they believe the role of the SFRB is.

Regent Chalmers said it is an advisory role; it is to get the students' perspective. Ultimately, it is the fiduciary duty of the BOR to set tuition and fees. The BOR must weigh requests from students, faculty, and many other constituencies, including taxpayers.

Regent Gallegos said that the SFRB process he saw was not that of a deliberative body which approaches each application with no prior bias. There were a lot of personal agendas being played out in the decision making. The minutes of the meetings reported only the votes, nothing of any discussion.

Regent Koch said he understands the reluctance of students to impose fees on themselves. However, the BOR must look at the whole effect. The minute you make a decision based solely on revenue generation, or lack thereof, you are making a mistake. He commended Ms. Roybal for the job she did in the finance meeting.

Ms. Roybal said the process was deliberative and fair. The role of the SFRB is to recommend fees that are representative of the student body as a whole and to make sure those recommended fees will benefit every student that is mandated to pay them. She presented an ASUNM resolution calling for student fees to remain at the level recommended by the SFRB. She emphasized the point that student fees should not be used to offset a department deficit; fiscal responsibility is the job of each department.

Regent Wellman said the recommendation the SFRB made to the SBLT for alternative funding for the libraries, rec services, academic programs and others is one of the most promising approaches to the budgetary process he has seen.

Parent Association, Maria Probasco: Ms. Probasco said the association supports the SFRB fee recommendation and feels that departments should be required to operate within their budgets, rather than being subsidized with student fees. We are also concerned about the March 12<sup>th</sup> suggestion by the BOR that the funding for the first year of the Provost's Academic Plan be reduced by \$1 million. She reminded the BOR that General Obligation (GO) bonds will be on the ballot in November. Unless the public sees responsible spending by higher education, there are many who will work to defeat those bonds.

Elissia Torres: Ms. Torres asked for permanent I&G funding for the LGBTQ center.

Alma Rosa Silva Banuelos, LGBTQ Director: Ms. Banuelos stressed the point that the center is entirely funded by student fees and she thanked Presidents Richardson and Roybal for their support with the SFRB. We are working with the offices of the Provost, EVP Harris and Equity and Inclusion to fund professional and support salaries for the center and look forward to receiving recurring funding for FY14 and beyond. The center has received the prestigious SAMSHA grant of \$300 thousand over three years.

Diego Guevara Beltran: Mr. Beltran spoke against an increase in student fees to support a debt they did not incur. He supports a tuition increase as long as the resources are allocated properly.

Gregory Montoya-Mora, SFRB member and ASUNM Attorney General: Mr. Mora expressed gratitude for I&G funding for the libraries. He expressed support for athletics and the huge impact it has on student life, but urged rejection of additional student fees for that department.

Travis McIntyre, GPSA Lobby Committee Chair: Mr. McIntyre said UNM will receive more funding from the state, no deduction for the tuition credit, a tuition increase and a large increase to the SFRB-recommended student fees. He urged discretion in the use of this funding.

Richard Wood, Faculty Senate Past President: Dr. Wood acknowledged the difficulties in achieving agreement on budget priorities. He stressed the spirit of compromise that went into developing the SFRB recommendation. Students were central in protecting us from the tuition credit and getting a larger appropriation from the state. He urged consideration of the responsible leadership they have shown. In regard to the separation of the HSC from UNM, the faculty believe that the missions of the two are so intertwined it makes no intellectual sense to try to divide them institutionally.

Matt Rush, GPSA and SFRB member: Mr. Rush thanked the President and BOR for funding the libraries with I&G money. As for the \$50 increase for athletics, if this increase proves to be a misstep, how will we reduce student fee funding for athletics by a like amount without it being seen as an attack on the department?

Sarah Coffey, GPSA Tuition and Fees Chair: Ms. Coffee delivered 375 petitions, signed by students and collected in three hours, asking that the BOR not raise tuition by 3% and not raise student fees by \$77.

Christopher Ramirez, La Raza Graduate Student Association Co-Chair: Mr. Ramirez recommended a diversity course as a requirement. He also suggested that student success should be measured for particular groups of students. He supports raising the minimum wage for staff to \$10 per hour and expressed the hope that it could be extended to student employees.

Regent Wellman thanked Mr. Ramirez for his comments and said the administration and BOR will be focusing on graduation rates during the next year.

#### **ACTION ITEMS:**

### **3. FY13 Tuition, Fee and Compensation Recommendation, UNM Board of Regents**

Regent Hosmer: I would like to know the net price of attending UNM. It would appear that all students pay the “sticker” price, but we know that is not the case. On average, taking all undergraduate in-state students, the net of grants actually exceeds student tuition by about \$2,000 per student. That \$2,000 could go for fees and living expenses. If you include loans in the calculation, for those who take out loans, it results in almost \$7,400 towards living expenses. If you look at the average net costs, for those students who live with their families, the average net cost is about \$2,300 per year, tuition, fees and living expenses included. On the other end, for those students who live on campus and whose families contribute over \$10,000 the average cost per year is somewhat less than \$12,000. If we are to determine a base to set tuition from, I suggest we start doing that earlier next year and ask the administration to think through what is an appropriate policy basis for setting tuition. Considering the importance of UNM to the state and the country, and the need to preserve and improve the academic enterprise, taking a basic cost increase each year according to the CPI (consumer price index) is not unreasonable. Another policy choice would be to increase our tuition at the same level as very carefully chosen peers. Another possible choice would be to encourage the legislature to commit the sums returned to the state via the tuition credit into student financial aid. Another possibility is to work up an option, not a mandate, for a four-year guaranteed tuition for each entering cohort. One way to look at this is the shifting of some of the risk from the students to the university and I’m not sure that’s a bad thing to do. I suggest the dialogue between the administration and the regents start early so we can determine what the troublesome issues may be. It is in everyone’s interest to bring that part of the deliberation that involves student fees to a point early enough that student advice is as relevant as possible to the final decisions. With regard to the specific proposals in the budget for a tuition increase, I endorse the 3% and the additional 0.75% set-aside for student assistance.

Regent Gallegos: Overall, I believe the President's budget recommendation is acceptable. I would be interested as to the impact of no increase in non-resident tuition. I applaud the tuition increase that will be devoted to need-based aid, but how will that be administered? What will be the criteria? On the one-time commitments, I believe strongly in what President Ross said regarding compensation. Hopefully, the next legislative session will see another increase in our base allowing sustainable increases in compensation. I want to point out the last budget called for \$1.2 million to the Foundation. It is my recollection that it was represented that that would be the last of such subsidies. Because of the 1.85 basis points on the Regents' endowments, we already subsidize the Foundation about \$1 million per year. The Foundation subsidies have not gone down. The University is supporting the Foundation rather than the Foundation supporting the University. The Foundation has already announced that it is reducing its spending allocation from 4.65% to 4.5%. The flow is going the wrong way and needs to be reversed. As far as student fees, we are accepting, to the penny, the SFRB's recommendation except for the one case of athletics. The hard work done by that board is being adopted in this budget. With those remarks, I'm in favor of ultimate adoption of this budget.

- **Additional information on the UNM Foundation will be provided prior to the April 27<sup>th</sup> BOR meeting.**

Regent Wellman: I support the 3.75% tuition increase; it is the best recommendation we have seen in some years. I think the CPI is a good place to start when considering tuition increases in the future. As for fees, a strong athletic department helps students interact and I believe students expect athletics to be part of their student life. It is my understanding that if we want that to continue we may need to supply additional financial support. I believe \$50 is too large an increase for one year and suggest it be spread over three years. The process of budget development this year has been even more collaborative than last, which was very successful. I would hope that next year we learn from this fee controversy and estimate and include all our financial needs as early in the process as possible. I believe we have a need and the BOR has a fiduciary duty to meet that need in a way that benefits students.

Regent Koch: I support the President's budget. I support the 3.75%. In disagreement with my fellow regents, I think we should have gone some higher because we need to do something for the lower paid employees. If we were to increase the student fees for athletics over three years we'd just be pushing the problem out further. The athletic funding is not for debt, it is because we are at the bottom of non-BCS schools in funding. I commend President Schmidly and David Harris and Regent Chalmers in putting this budget together. In regard to the Foundation, I support that but it concerns me. I thought they were going to be a self-supporting enterprise. I thought when we did the \$1.2 million last year it would be a one-time thing. I support this budget, although I would have gone higher on tuition as long as the increases in funding would have gone to faculty and lower paid staff. I support the HSC budget. I wish we could have found just \$658,580 in a \$2 billion dollar budget to raise the minimum wage to \$10 an hour. For comparison, the Regent submitted a one-page summary of national student fee support for athletics.

- **I would like breakdown of the result of increasing minimum wage to \$10 an hour.**
- **I would like to know what a recurring salary increase for faculty would look like.**

Regent Chalmers: I'm in support of the prototype budget proposed by the administration. I think this is the first time we have set the tuition this early in the process by some sort of policy statement, using an inflationary factor of 3%. We've used the student concept of using 20% of any tuition increase for student financial aid. When that 0.75% comes back to students in need-based financial aid, the net to students is a 3% increase. We are able to do this because we have been relieved of the tuition credit this year. We should thank those who lobbied so hard for that and we should thank the legislature. The last minute change to institutional funding of the libraries is in response to students and the SFRB and demonstrates we are trying to listen to them. This budget fully funds the Provost's Academic Plan and I hope we can do that every year. Fees are a difficult situation. I can support what the administration has put forward for athletics. I wish there were an easier solution. We have an outstanding athletic program and it is

underfunded. I believe there is a compensation pool of 1.75%. That doesn't mean everyone, across the board, gets 1.75%. That is up to the administration. I understand that it is Dr. Schmidly's intent that those at the higher end will receive significantly less than the 1.75%. Today I am willing to support the one-time compensation pool because that is what we can afford. I don't know that we will have recurring funds. If, between now and the end of April, the administration can find recurring funding, I would be all for an increase to base. Setting tuition early and as a policy is an important step forward. I would consider a four-year, flat tuition option if it could be worked out. For this year, pegging tuition to a CPI is a good idea. That will only serve to maintain the status quo in the future, however. We need to benchmark tuition, fees, compensation and student success against peers we wish to equal or better.

Regent Gallegos stated the BOR is not adopting the budget at this meeting; that will happen at the April 27<sup>th</sup> meeting. This vote is to express a "sense of the Board."

- **In April we will have a presentation of differential tuition.**
- **I would also like a presentation on holding non-resident tuition at the same amount it is this year.**
- **We should also be informed as to how the 20% set-aside tuition will be administered.**

Dr. Roth said the 1.75% compensation pool does not apply to faculty on north campus, but does apply to staff. His proposal does not include any across the board compensation increases.

**Motion to accept, conceptually, President Schmidly's budget including student fees, and to accept, conceptually, Dr. Roth's HSC budget, both subject to details specified in this discussion, with the understanding that the final budget will be adopted at the BOR meeting on April 27, 2012 passed with Regents Chalmers, Gallegos, Hosmer and Koch voting yea and Regent Wellman voting nay (1<sup>st</sup> Koch, 2<sup>nd</sup> Hosmer). Regents Fortner and Abeita were excused.**

#### **4. 1650 University Boulevard Core and Shell Renovations, Dr. Paul Roth, Chancellor, HSC**

Dr. Roth: This proposal has been reviewed by the HSC Board of Directors' Finance Committee, the HSC Board of Directors and the BOR F&F Committee. The Real Estate Department has had time to review the concerns regarding this building. The HSC is short about 200,000 square feet; this building will provide 90,000 square feet. The HSC expects to occupy about half that space. It will be used strictly for administrative purposes, no educational uses, no patient care or public use. It will cost half as much as a new building and will be completed in half the time. It will become a high efficiency and low maintenance facility.

Kim Murphy, Director, Real Estate: This is a core and shell renovation with a projected budget of \$4.950 million. The BOR approved the purchase of the property and it closed in December 2010.

Regent Gallegos brought out that the \$4.950 million was just for the core and shell renovation. Tenant improvements would be, roughly, another \$5 million. He noted that the net usable square footage is 75,572. Mr. Neale said that the 90,000 square footage is at the standard measure for "rentable" space since all buildings require "common area" for access and such. The Regent also pointed out that the entire building is currently on just one thermostat and that would certainly have to be addressed.

Tom Neale, Associate Director, Real Estate: To build 100,000 square feet brand new would cost about \$230 a square foot, double the cost of this renovation.

Regent Koch recalled that the HSC moved out of this building several years ago, even though the lease had not run, because the space would be so much more efficient in the Science Park. This building is an inefficient design and he doesn't believe the outside design of the building would change with this renovation. Regent Koch wants any contract to preclude the contractor from making change orders that would radically affect the cost.

Regent Gallegos said the estimate does not reflect the concerns outlined in the third party assessment of the building in several line items. He would like to see a firm contract with a firm price and contingency from a contractor.

Regent Chalmers said this project has been thoroughly vetted by the appropriate committees and boards. It is obvious the three members of this board who are in favor of it and the two are not. The HSC is in desperate need of this space. This will take half the time and half the money of a new building.

**Motion to approve the shell and core renovation of 1650 University Boulevard passed with Regents Chalmers, Hosmer and Wellman voting yea and Regents Gallegos and Koch voting nay (1<sup>st</sup> Chalmers, 2<sup>nd</sup> Wellman). Regents Fortner and Abeita were excused.**

Regent Gallegos pointed out that the vote of the three Regents on the F&F committee was two to one against the project. The HSC has been a tenant in 200,000 square feet for years. He sees no reason to be so focused on renovating a thirty year old, inefficiently designed building. He believes the HSC would be better served by razing this building and constructing new, LEEDS Gold certified single story buildings on the property. He predicts this building will cost substantially more than now predicted. The Real Estate Division should be required to present the contract to the BOR or F&F Committee to show that it has a contract that guarantees the work will be done within the financial parameters that are being represented.

- **The contract will come back before the BOR for review.**

**Regent Chalmers adjourned the meeting at 2:25 p.m.**

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**Jack L. Fortner**  
**President, Board of Regents**

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**Don L. Chalmers**  
**Vice President, Board of Regents**



# TAB 3

**President's Administrative Report**  
*President David J. Schmidly*

Materials will be provided at the BOR meeting.

# TAB 4

**Approval of Spring 2012 Degree Candidates**  
*(List available on staff table)*



April 25, 2012

TO: UNM Board of Regents  
FROM: Rick Holmes, Office of the University Secretary  
SUBJECT: Spring 2012 Degree Candidates

The Faculty Senate approved the Spring 2012 Degree Candidates at the April 24, 2012 Faculty Senate Meeting.

Included is the list of the Spring 2012 Degree Candidates. Please do not publish the candidates that are on the privacy flag list.

**Degree Candidate Summary\***

Doctoral and MFA Degree	426
Master's Degree	777
Bachelor's Degree	2287
Associate's Degree	185
Total	3675

\*Final number of conferred degrees will be slightly lower due to changes in student degree status that occur until the end of the semester.

Please place this item on the next Board of Regents meeting agenda for consideration.

Thank you.

Attachments

# TAB 5

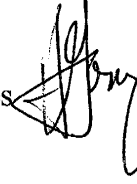
**Appointment to the UNM Labor Management Relations Board,  
Helen Gonzales, VP, HR**



*Division of Human Resources  
Office of the Vice President*

MEMORANDUM

TO: Members of the Board of Regents

FROM: Helen Gonzales, Vice President of Human Resources 

DATE: April 27, 2012

SUBJECT: Appointment to the UNM Labor Management Relations Board

The University of New Mexico (UNM) Labor Management Relations Resolution adopted by the Board of Regents in May 2006 created the University of New Mexico Labor Management Relations Board and provided for the annual appointment of three Labor Management Relations Board members to serve annual terms. One member is appointed by the Board of Regents on the recommendation of individuals representing Labor, one member is appointed by the Board of Regents on the recommendation of Management, and the third member is appointed by the Board of Regents on the recommendation of those first two members.

The current Management representative on the Labor Management Relations Board has resigned due to another commitment. The Management recommendation for a new representative is Charlotte Lamont. Ms. Lamont has over 20 years of experience in representing employers in various employment issues. Ms. Lamont practices in all federal and state courts in New Mexico. We ask the Board of Regents approve the appointment of Ms. Lamont.

## Charlotte Lamont

Of Counsel

6565 Americas Parkway NE  
Suite 200  
Albuquerque, NM 87110  
main: (505) 244-3115  
direct: (505) 244-3117  
fax: (505) 244-3116  
clamont@littler.com



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### Practice Areas

Discrimination and Harassment  
Hiring, Performance Management and Termination  
Appellate Practice  
Wage and Hour  
Policies, Procedures and Handbooks

### Overview

Charlotte Lamont's practice consists of civil litigation with an emphasis on labor and employment law, and she is certified by the New Mexico Board of Specialization in employment and labor law. She has over 20 years of experience in representing employers in various employment issues, including claims of discrimination, retaliation, and wrongful discharge, as well as other employment-related matters. Her clients span a number of different industries, including manufacturing, banking, retail, professional services, healthcare and gaming. Charlotte practices in all federal and state courts in New Mexico.

Charlotte is a graduate of Leadership Albuquerque, which identifies leaders in business, government and the community helping them to expand their leadership skills and promote civic engagement. For the past 16 years, she has been volunteering with the Active 20/30 Club of Albuquerque, which supports community and charitable programs for the benefit of children in New Mexico. In this capacity, she coordinates the equestrian piece of the organization's annual Equestrian Cup, which benefits All Faith's Receiving Home's Children's Safehouse.

### Professional and Community Affiliations

- Member, State Bar of New Mexico
- Member, Albuquerque Bar Association
- Member, American Bar Association
- Member, Greater Albuquerque Chamber of Commerce
- Member, Society for Human Resource Management

**Recognition**

- Recipient, Governor's Award for Outstanding Women, 1995

**Education**

J.D., College of William and Mary, 1988

B.B.A., Virginia Commonwealth University, 1982

B.A., The University of Virginia, 1981, *With Distinction*

**Bar Admissions**

New Mexico

District of Columbia

**Courts**

U.S. Court of Appeals, 10th Circuit

New Mexico Court of Appeals

New Mexico Supreme Court

U.S. District Court, District of New Mexico

**Publications**

"New Mexico Charge of Discrimination Form Creates Trap for the Unwary," February 27, 2012

**Press**

"Littler Adds Traditional Employment and Labor Law Attorney Charlotte Lamont To Its Roster," September 2, 2011

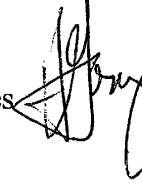




*Division of Human Resources  
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MEMORANDUM

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Charlotte is a graduate of Leadership Albuquerque, which identifies leaders in business, government and the community helping them to expand their leadership skills and promote civic engagement. For the past 16 years, she has been volunteering with the Active 20/30 Club of Albuquerque, which supports community and charitable programs for the benefit of children in New Mexico. In this capacity, she coordinates the equestrian piece of the organization's annual Equestrian Cup, which benefits All Faith's Receiving Home's Children's Safehouse.

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"Littler Adds Traditional Employment and Labor Law Attorney Charlotte Lamont To Its Roster," September 2, 2011

# TAB 6

**Comments from Regents' Advisors**

**African American/Black Climate Report Resolution**

*Adopted by GPSA Council March 31, 2012*

*Jointly signed by GPSA President April 4, 2012*

WHEREAS in the fall of 2010, members of the Albuquerque and UNM Black communities formally requested official acknowledgment of issues facing the Black community on campus;

WHEREAS UNM President David J. Schmidly responded by commissioning a study of our campus climate “to assess the issues and concerns of the University of New Mexico’s African American/Black faculty, staff, students, and community members <sup>[i]</sup>;

WHEREAS David Hernandez, J.D., and Wanda S. Mitchell, Ed. D., were hired as external consultants to design and conduct this assessment;

WHEREAS several recommendations including Immediate: (1-3 months), Mid-Term: (3-9 months), and Long-Term: (6 months and beyond) action points were outlined to provide guidance to all of us as we move forward to engage in institutional dialogue, planning, and decision making to advance UNM’s commitment to diversity, equity, and inclusion <sup>[ii]</sup>;

WHEREAS “the respondents as a whole stated that the African American/Black community is excluded, isolated, and ignored and not an integral part to the University’s identity <sup>[iii]</sup>;

WHEREAS the report’s conclusion indicates the need for “a holistic and systemic transformational change <sup>[iv]</sup> in our University community;

NOW THEREFORE BE IT RESOLVED that the Graduate and Professional Student Association (GPSA) requests a formal and public statement of the University’s progress made to address the Immediate and Mid-Term recommendations outlined in the report, and that this statement be accessible to the UNM community in online and print format;

BE IT FURTHER RESOLVED that this report will outline steps being taken towards completing the recommended year-long review process to assess and identify strategic actions for implementation in FY12 <sup>[i, IV. 1.]</sup>;

BE IT FURTHER RESOLVED that this report will provide a progress update on a temporary appointment of a Special Advisor to the President to facilitate the aforementioned recommendations <sup>[i, IV. 2.]</sup>;

BE IT FURTHER RESOLVED that this report will address the progress towards the creation of a Mediation and Reconciliation Process, a process whose “end goal should not be to merely settle issues, rather, to achieve an understanding of the conflict and move to resolution (mutual gains) and begin the process of reconciliation” <sup>[i, IV. 3.]</sup>;

BE IT FURTHER RESOLVED that this report will detail the status of the recommendation to conduct an inventory of all University programs whose goals/missions include: inclusion, diversity, race, ethnicity, equity and related programming, activities and initiatives on behalf of African American/Black community <sup>[i, IV. 4.]</sup>;

BE IT FURTHER RESOLVED that this report will describe action taken to conduct an assessment of all University-based relationships with external communities that are devoted and dedicated to the development and enhancement of African American/Black relationships for the purpose of greater collaboration, effectiveness and efficiency<sup>[i, IV. 5.]</sup>;

BE IT FURTHER RESOLVED that this report will describe steps taken to allocate specific standards, timelines, and expectations for the Africana Studies Program's elevation to the department status, including guidelines for faculty teaching, research and scholarly engagement, and service<sup>[i, IV. 6.]</sup>;

THEREFORE BE IT FURTHER RESOLVED that a copy of this resolution be forwarded to the Board of Regents, University President David Schmidly, Provost Chaouki Abdallah, Vice President of Student Life Walter Miller, Vice President of Equity and Inclusion Jozi De Leon, Director of African American Student Services W. Scott Carreathers, Staff Council President Mary Clark, Faculty Senate President Tim Ross, GPSA President Katie Richardson, GPSA Council Chair Megan O'Laughlin, ASUNM President Jaymie Roybal, the Daily Lobo, and the incoming University President Robert Frank.

- i. African American/Black Climate Review Report, May 11, 2011
- ii. African American/Black Climate Review Report, May 11, 2011 (p.9, 10)
- iii. African American/Black Climate Review Report, May 11, 2011 (p.11)
- iv. African American/Black Climate Review Report, May 11, 2011 (p.11)



**Resolution Against Violence at UNM**  
*Adopted by GPSA Council March 31, 2012*  
*Jointly Signed by GPSA President April 4, 2012*

WHEREAS The University of New Mexico (UNM) must provide an environment that is free from violence according to UNM Business Policies and Procedures Policy 2210 (Campus Violence);

WHEREAS at a recent talk hosted by the UNM Israel Alliance on Thursday, February 27, 2012 physical violence was committed against UNM students;

WHEREAS several violent acts have been committed in relation to the (un)Occupy movement;

WHEREAS UNM is responsible for providing the respectful and peaceful academic environment necessary for student success and a meaningful higher education;

WHEREAS personal expression, opinions, and a public dialogue are critical to the learning experience at UNM and are best accomplished under calm, nonviolent circumstances;

WHEREAS recent actions committed by members of the University community do not reflect UNM's commitment to nonviolence;

WHEREAS the campus environment should be a safe and secure place for all;

WHEREAS GPSA believes that the University, including its administrators, faculty, police officers and other staff, and students, are responsible for the safety of all on campus;

THEREFORE BE IT RESOLVED that GPSA requests a statement from UNM administration recommitting to the policy of nonviolence;

THEREFORE BE IT FURTHER RESOLVED that the university expresses in this statement an apology to those who have experienced physical violence while on campus;

THEREFORE BE IT FURTHER RESOLVED that the university prioritizes funding for facilitating protests on campus, including providing restroom facilities

THEREFORE BE IT FURTHER RESOLVED that GPSA requests that a policy be implemented requiring rationale to be published on the UNM website each time a campus space permit is denied to a student organization;

FINALLY LET IT BE RESOLVED that a copy of this resolution be sent to the Board of Regents, Provost Chaouki Abdallah, University President David Schmidly, Chief of Police Kathy Guimond, Director of the Student Activities Center Debbie Morris, Staff Council President Mary Clark, Faculty Senate President Tim Ross, GPSA President Katie Richardson, GPSA Council Chair Megan O'Laughlin, and ASUNM President Jaymie Roybal



**GPSA/ASUNM Joint Resolution**

**Universal: All Gender, Family, & Accessible Restrooms**

*Submitted by: Matthew Rush (GPSA), Caroline Muraida (ASUNM) & Sunny Liu (ASUNM)*

*Adopted by GPSA Council March 31, 2012*

*Jointly Signed by GPSA President April 4, 2012*

WHEREAS gender binary restrooms do not conform to all students and visitors to the UNM campus;

WHEREAS many transgender and gender non-conforming people have been harassed, beaten, ridiculed, arrested and even murdered when using sex-segregated facilities;

WHEREAS persons who are not easily perceived as male or female often experience various forms of intimidation in gender segregated restrooms which can threaten personal ease and safety;

WHEREAS severe health issues can easily arise as a result of holding out for a more comfortable and welcoming atmosphere in a less convenient building;

WHEREAS public restrooms are facilities in which all should be welcomed to utilize as a rudimentary human right;

WHEREAS universal restrooms are not population specific and therefore can be used by any UNM student, staff, faculty, or visitor;

WHEREAS universal restrooms often serve double use as private, functional restrooms for persons with disabilities;

WHEREAS current restroom arrangements are not sufficient for adults accompanying children of the opposite gender to the restroom;

WHEREAS not all restrooms on campus supply sufficient services for infant care, such as changing tables;

WHEREAS the availability of similar resources on campus are neither sufficient nor well advertised;

THEREFORE BE IT RESOLVED that GPSA and ASUNM support the development of Universal: All Gender, Family, and Accessible restrooms on the UNM campus in an effort to be more accommodating and accessible to students and faculty in their preferred gender identity expression, families, and person's with disabilities;

BE IT FURTHER RESOLVED that such facilities should be well-advertised and clearly marked with appropriate signage;

BE IT FURTHER RESOLVED that all such bathrooms should provide accessibility to persons with disabilities;

BE IT FURTHER RESOLVED that future planning and development of new or renovated buildings on campus should incorporate at least one such bathroom in order to provide for easy accessibility to necessary resources;

FINALLY BE IT RESOLVED that a copy of this resolution be sent to the Board of Regents, Provost Chaouki Abdallah, University President David Schmidly, Vice President for Student Affairs Eliseo "Cheo" Torres, Associate Vice President for Student Life Walter Miller, Associate Vice President for Student Services Tim E. Gutierrez, Staff Council President Mary Clark, Faculty Senate President Tim Ross, GPSA President Katie Richardson, GPSA Council Chair Megan O'Laughlin, ASUNM President Jaymie Roybal, ASUNM Vice President Adrian Cortinas, Physical Plant Department Director Mary Vosevich, University Planning Officer Mary Kenney, and the Program Coordinator of the LGBTQ Resource Center Alma Rosa Silva Banuelos.



UNIVERSITY OF NEW MEXICO  
ALUMNI ASSOCIATION  
BOARD OF REGENTS REPORT  
April 27, 2012

**Vision** (Why we exist): *The Alumni Association is a vital partner in the continued excellence of the University of New Mexico through the significant engagement of alumni.*

**Mission** (What we are striving for): *To serve as a bridge between alumni and the university ensuring the continued success of the university and enriching the lives of alumni.*

<p>Strengthen collaboration with campus constituents to meet the needs of UNM.</p>	<p>The Alumni Association co-sponsored the <b>Student Recognition Reception</b> on Thursday, April 5<sup>th</sup>. Honored that evening were the Alumni Association's 2012 Citizenship award recipients: <b>Suzanne Fortner, D'andre Curtis, Amir Chapel, Heidi Johannah Todacheene, Nick Salazar, and Kaitlin Petranovich</b>. The <b>Trailblazer of the Year Award</b> recipient was <b>Daniel Moezzi</b>.</p>
<p>Foster enduring involvement with, pride in and commitment to UNM, its colleges, schools and programs.</p>	<p>The UNM Alumni Association and the Alumni Relations Office have organized the following events to celebrate the <b>Golden Anniversary of the Alumni Memorial Chapel</b>.</p> <ul style="list-style-type: none"> <li>• <b>Saturday, April 28, 7:00 pm: Remember ...</b> War Memorial and Flag Ceremony, UNM Alumni Chapel</li> <li>• <b>Sunday, April 29, 1:00 pm: Celebrate ...</b> Chapel History and Dedication, Musical Performances, Mass Vow Renewal at the Alumni Chapel. A reception and refreshments will follow at Hodgin Hall Alumni Center. Campus tours will be provided.</li> <li>• <b>April 23 to April 27: Celebrate and Remember...</b> Private Vow Renewals have been offered during this time.</li> </ul> <p>The homecoming steering committee has established the <b>week of October 1st as "Super U" Homecoming Week</b>. The campus will be filled with super faculty, super students, super staff and super alumni showing off their amazing powers to enhance academics and university spirit. The Lobo football team will utilize their super powers to knock off Texas State University at UNM Stadium on <b>October 6th</b> to round out <b>homecoming festivities</b>.</p>

Enhance services and benefits for alumni.

**UNM President, David Schmidly, Deans Doug Brown** (Anderson School of Management) and **Catalin Roman** (School of Engineering), **UNM alumna Ann Rhoades**, and the **UNM Alumni Association** co-hosted a **Lobo Culinary Event in Phoenix, Arizona on Saturday, April 21<sup>st</sup>** at the home of **UNM alumna Sandra Provost** and **Robert Provost**. A capacity crowd of 150 alumni and friends attended the event.

**Spring Graduation** is just around the corner. The Alumni Association offers new graduates miniature diplomas. Additional, each grad that registers receives a UNM Alumni portfolio/notebook. Graduates can pick-up their portfolio at the Alumni Center (Hodgin Hall) or register at the Alumni table in the SUB, May 8<sup>th</sup> and May 10<sup>th</sup> from 11am-1pm.

The **Young Alumni** Chapter will host their annual **Welcome New Grads! Wine & Cheese Reception** at Hodgin Hall on May 10<sup>th</sup> from 5:30 to 7:00 p.m. All 2012 graduates and their families are invited to attend.

The **Class of 1962** will be inducted into the **Heritage Club on Friday, May 11<sup>th</sup>**. The following day, the members of the class will celebrate their golden anniversary. They will gather for a class reunion, dress in gold robes and kick off commencement exercises on Saturday, May 12 at University Arena.

Communicate effectively with our diverse group of alumni.

The Spring issue of the **Mirage** was mailed to approximately 151,000 alumni and friends. It featured a last note from President Schmidly, introduced UNM's 21<sup>st</sup> President, Robert G. Frank, Ph.D., and profiled several interesting alumni. Also included in the issue is a special invitation to the UNM Alumni Memorial Chapel's 50<sup>th</sup> anniversary event—"Celebrate and Remember."

Encourage community service and leadership among alumni and students.

In an effort to raise awareness for homelessness in Albuquerque, the **UNM Young Alumni chapter** collaborated with residence halls to host a **Sock Hop** on Friday, March 30 at The Cellar in Hokona Hall. Collectively, they collected over **750 pairs of socks** which were donated to various homeless shelters around the city. They will continue their awareness and fundraising efforts by participating in the **Duke City Sleepout** out Friday, May 4th at Balloon Fiesta Park.

**The Board of Directors of the Alumni Association** will meet on Friday, June 1<sup>st</sup>. The **Alumni Association Chapter leaders** will gather on Thursday, May 31<sup>st</sup>, for an all-day leadership workshop before joining the Board of Directors the next day for their summer meeting. Friday evening, The Association will host their **Volunteer Thank You to Welcome President & Mrs. Frank event**, at Sandia Resort. During the evening, the Association will give out its annual **Legislative Service Awards** to legislators who have 20 years of service in Santa Fe. The **2012 Higher Education Distinguished Legislator Award** will be presented to an individual for their exemplary service to the University of New Mexico for the immediate past legislative session. A \$500 UNM scholarship will be awarded in their name, to a worthy student in their legislative district. Regents and advisors will be receiving invitations for this event. Please mark your calendar.



# THE UNIVERSITY of NEW MEXICO FOUNDATION

UNM Foundation, Inc.  
UNM Regent's Advisor Report  
April 2012

## *CHANGING WORLDS* *The Campaign for UNM*

***Changing Worlds: The Campaign for UNM*** – an eight-year, \$675 million campaign, is making excellent progress towards campaign goal. The Campaign began in 2006 and is planned to conclude in 2014, complementing UNM's 125th Anniversary.

To date, nearly 52,065 donors have given over \$464 million in support of the University's mission.

### **Specific fundraising highlights since the last meeting:**

**Center for Development & Disabilities** received a \$163,920.00 from the Christopher and Dana Reeve Foundation for the Reeve Foundation Research fund.

**UNM Hospitals Indigent Drug Program** received \$123,023 from Pfizer.

**College of Pharmacy** received \$15,000 for their Scholarship Fund.

**UNM Cancer Research & Treatment Center** received a gift of \$50,000 for skin cancer.

**HSC Cancer Research & Treatment Center** received a gift of \$27,700 for gastrointestinal cancer research.

**UNM Hospitals Indigent Drug Program** received a gift of \$78,172.80 from Bristol-Myers Squibb Foundation, Inc.

**School of Medicine** received a gift of \$25,000 from Viiv Healthcare to help fund the AIDS InfoNet Project.

**College of Education** received a gift of \$493,000 for the Family Development Program.

**College of Fine Arts** received a \$1.5 million dollar gift to benefit a programmatic endowment in art and art history.

**College of Arts & Sciences** received a \$500,000 gift to benefit a scholarship fund to help students with graduation completion.

**UNM Athletics** received a gift of \$100,000 for the Pit as well as support for the football program.

A regional campaign event is planned for Connecticut in May 2012. This event will be hosted by a donor of the University and will engage and steward major gift donors in this regional area.

The Board of Trustees will meet on May 10-11, 2012. A reception honoring Dr. Schmidly is planned for May 22, 2012.

### UNM Foundation Operating Budget vs. Actual

FY 11-12, March 31, 2012 (Third Quarter)				
Sources of Budget	Budget	FYTD	% Achieved	
UNM Support	\$ 1,200,000	\$ 911,820	76.0%	
Development Funding Allocation	6,125,000	4,442,450	72.5%	
Short-Term Investment Income	744,450	679,651	91.3%	
Unit Salary Reimbursement	558,900	482,300	86.3%	
Unrestricted Gifts	150,000	189,025	126.0%	
Other Income & Transfers In/(Out)	-	548	.	
<b>Total</b>	<b>8,778,350</b>	<b>6,705,794</b>	<b>76.4%</b>	

Uses of Budget	Budget	FYTD	% Achieved	
Salaries/Fringe Benefits	\$ 7,072,583	\$ 5,371,947	76.0%	
Operating Expenditures	2,292,584	1,131,026	49.3%	
<b>Total</b>	<b>9,365,167</b>	<b>6,502,973</b>	<b>69.4%</b>	

Reserve Balances	Budget	FYTD	% Achieved	
Surplus/(Deficit) from Operations	\$ (586,817)	\$ 202,821	-34.6%	
Beginning Reserve Balances	1,261,943	1,261,943	N/A	
Ending Reserve Balances	675,126	1,464,764	N/A	

Performance Measures	FYTD	FY10/11	FY09/10	FY08/09
Cost per Dollar Raised *	\$0.11	\$0.11	\$0.12	\$0.09

\* Budgeted "Cost per Dollar Raised" is \$0.12

### Consolidated Investment Fund - Investment Performance

FY 11-12, March 31, 2012 (Third Quarter)				
Investment Performance Results	Market Value (millions)	1-Year	3-Year	5-Year
FY 11/12 (March 31, 2012)	\$ 336.1	4.0%	13.4%	2.7%
Policy Benchmark *		5.8%	17.9%	3.2%
FY 10/11 (June 30, 2011)	\$ 336.0	19.0%	1.5%	4.8%
Policy Benchmark *		19.0%	1.2%	4.1%
General Benchmark **		22.3%	4.7%	4.4%
NACUBO/Commonfund ***		19.7%	2.6%	4.4%

\* Policy Benchmark is a blended benchmark consisting of indices for all asset classes.

\*\*\* NACUBO/Commonfund Endowment Study (\$100 million to \$500 million)

CIF Spending Distribution	FY11/12	FY10/11	FY09/10	FY08/09
Spending Distribution %	4.50%	4.65%	4.65%	4.65%
Total \$ Distribution (millions)	\$13,984,508	\$14,869,261	\$15,409,388	\$15,294,369

### Consolidated Investment Fund - Asset Allocation

FY 11-12, March 31, 2012 (Third Quarter)				
Investment Class	Current Allocation	1-Year Policy Allocation	5-Year Policy Allocation	L-Term Policy Allocation
Domestic Equity	21.2%	20%	22%	27%
International Equity	20.3%	20%	22%	28%
Fixed Income/Cash	19.2%	20%	21%	20%
Real Assets - Liquid	5.0%	5%	5%	5%
Real Assets - Illiquid	4.6%	5%	4%	0%
Marketable Alternatives	16.7%	20%	20%	20%
Private Equity	13.0%	10%	6%	0%

THE UNIVERSITY OF NEW MEXICO  
MR. AND MRS. HUGH B. AND HELEN K. WOODWARD ENDOWMENT  
FUNDED BY THE SANDIA FOUNDATION

	2007-08	2008-09	2009-10	2010-11	2011-12 through 3/31/2012
<b>PRINCIPAL/CORPUS</b>					
<b>BEGINNING MARKET VALUE, JULY 1:</b>	\$ 40,007,782	\$ 39,456,137	\$ 30,698,788	\$ 32,422,373	\$ 37,282,001
ADDITIONS	1,323,000	1,395,000	877,500	1,125,000	-
INVESTMENT EARNINGS	283,085	(7,962,327)	3,238,163	6,040,036	608,337 (1)
DEVELOPMENT FUNDING ALLOCATION	(442,878)	(383,681)	(623,475)	(643,802)	(491,533)
SPENDING DISTRIBUTION	(1,714,852)	(1,806,341)	(1,768,603)	(1,661,606)	(1,228,915) (2)
<b>ENDING MARKET VALUE, JUNE, 30:</b>	<u>\$ 39,456,137</u>	<u>\$ 30,698,788</u>	<u>\$ 32,422,373</u>	<u>\$ 37,282,001</u>	<u>\$ 36,169,890</u>

(1) **FY 2011-12 Net investment Earnings:** Represents the actual net investment earnings through March 31, 2012. Net investment earnings for the period of July 1, 2011, through March 31, 2012, were 2.00% (net of manager fees).

(2) **FY 2011-12 Spending Distribution:** Represents the quarterly spending distributions from July 1, 2011, to March 31, 2012.

**THE UNIVERSITY OF NEW MEXICO  
REGENTS' ENDOWMENT**

	2007-08	2008-09	2009-10	2010-11	2011-12 through 3/31/2012
<b>PRINCIPAL/CORPUS</b>					
<b>BEGINNING MARKET VALUE, JULY 1:</b>	\$ 36,674,360	\$ 35,018,525	\$ 25,165,952	\$ 25,889,070	\$ 28,836,764
WITHDRAWALS:					
SCHOLARSHIP FUNDING	-	(880,525) (3)	-	-	-
INVESTMENT EARNINGS	284,643	(7,060,716)	2,659,659	4,759,412	469,825 (1)
DEVELOPMENT FUNDING ALLOCATION	(398,416)	(335,326)	(505,476)	(507,115)	(379,595)
SPENDING DISTRIBUTION	(1,542,062)	(1,576,006)	(1,431,065)	(1,304,603)	(950,537) (2)
<b>ENDING MARKET VALUE, JUNE 30:</b>	<u>\$ 35,018,525</u>	<u>\$ 25,165,952</u>	<u>\$ 25,889,070</u>	<u>\$ 28,836,764</u>	<u>\$ 27,976,457</u>

(1) **FY 2011-12 Net Investment Earnings:** Represents the actual net investment earnings through March 31, 2012. Net investment earnings for the period of July 1, 2011, through March 31, 2012, were 2.00% (net of manager fees).

(2) **FY 2011-12 Spending Distribution:** Represents the quarterly spending distributions from July 1, 2011, to March 31, 2012.

(3) **FY08-09 Withdrawal for scholarship funding:** \$1,000,000 was authorized to be withdrawn from the Regents' Endowment for FY08-09 scholarship funding. Of the authorized \$1,000,000, \$880,525 was withdrawn from the endowment.

THE UNIVERSITY OF NEW MEXICO  
WINROCK LAND SALE ENDOWMENT

	2007-08	2008-09	2009-10	2010-11	2011-12 through 3/31/2012
<b>PRINCIPAL/CORPUS</b>					
BEGINNING MARKET VALUE, JULY 1:	\$ 33,899,952	\$ 32,369,380	\$ 24,076,065	\$ 24,767,866	\$ 27,587,901
ADDITIONS	-	-	-	-	-
INVESTMENT EARNINGS	263,110	(6,526,574)	2,544,475	4,553,291	449,478 (1)
DEVELOPMENT FUNDING ALLOCATION	(368,276)	(309,959)	(483,585)	(485,153)	(363,156)
SPENDING DISTRIBUTION	(1,425,406)	(1,456,782)	(1,369,089)	(1,248,103)	(909,371) (2)
ENDING MARKET VALUE, JUNE, 30:	\$ 32,369,380	\$ 24,076,065	\$ 24,767,866	\$ 27,587,901	\$ 26,764,852

(1) FY 2011-12 Net Investment Earnings: Represents the actual net investment earnings through March 31, 2012. Net investment earnings for the period of July 1, 2011, through March 31, 2012, were 2.00% (net of manager fees).

(2) FY 2011-12 Spending Distribution: Represents the quarterly spending distributions from July 1, 2011, to March 31, 2012.



The University of New Mexico



**PARENT ASSOCIATION REPORT TO THE BOARD OF REGENTS**

**BY: PRESIDENT, MARIA PROBASCO**

**April 27, 2012**

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**Nominating Committee:** The Parent Association Nominating Committee completed their candidate interviews and submitted “the slate” to the Board of Directors. The Parent Association will hold their elections at their May 17, 2012 quarterly meeting. The Nominating Committee is pleased with the level of interest and pool of applicants.

**Scholarships Committee:** This committee met and updated the scholarship qualifications and criteria. The information was posted on the Parent Association’s website with a deadline of April 20, 2012. Our hope is that students took advantage of these scholarship opportunities. As previously reported, the Association will be awarding \$40,000 in scholarships (forty, \$1,000 needs-based scholarships to UNM students).

**UNM Fair:** Parents Roberta Kitting and Mary Sue Garwood helped welcome parents of Junior and Senior High School students at UNM Fair which was held last Saturday, March 31, 2012. Parents loved participating in this recruitment effort as they had the opportunity to meet prospective UNM parents and share with them the great things that are happening here at UNM and to also share their success own stories.

**UNM Residence Hall Safety Committee:** At the request of Provost Abdullah and Dr. Cheo Torres, the Parent Association submitted the names of parents Mr. Edward Rankin Jr., and Mrs. Chrissy Salazar-Akes to serve on this committee. Both parents are looking forward on serving and representing the Parent Association on this very important committee.

**Upcoming Events/Activities:**

- **LOBO and College Enrichment Program Orientations:** May through August
- **Family Weekend:** The Family Weekend and 3<sup>rd</sup> Annual Golf Tournament are scheduled for October 26, 27, and 28, 2012.

# TAB 7

**Approval of Master of Health Administration Degree**  
*Uday Desai, Director School of Public Administration*



## **Master of Health Administration Degree (MHA) Executive Summary**

The purpose of this program is to establish a professional graduate program of study leading to a Master of Health Administration (MHA) degree in the School of Public Administration (SPA).

There is no professional graduate degree program in New Mexico to provide graduate level professional education and training in healthcare administration.

The students in this program will be drawn largely from New Mexico. It will provide a “homegrown” group of highly educated healthcare administrators. The State as a whole will benefit by having its own residents trained for administrative and executive level positions.

The proposed program will meet the overall need for agencies that provide healthcare to Latino and Native American communities. These communities have specific needs for health administrators who are trained in the cultural competencies necessary to work in and with medically underserved communities.

Healthcare organizations across the state have articulated a compelling need for the professional education and training of senior healthcare administrators and executives.

Senior leadership in healthcare systems in northern and central NM, including hospitals, healthcare networks, state government health and healthcare agencies have strongly supported the MHA degree program proposal.

The New Mexico Department of Workforce Solutions reported the educational & health services industry was the only industry to continue expanding employment. This is also a national trend. The US Department of Labor predicts that the health administration and management will experience an employment growth of 16% by 2018.

The MHA program will complement the existing Master of Public Health (MPH) program in the UNM School of Medicine.

The MHA program draws upon and includes quite a few health-related course offerings from different academic units, including MPH program, College of Nursing, School of Law, Departments of Economics, Political Science, Sociology and Women Studies program in the College of Arts and Sciences. The Dean of the School of Nursing and the Director of the MPH program have helped develop and support the MHA program.

The nearest regional programs offering professional master's program in health administration are: University of Oklahoma, Arizona State University, University of Colorado-Denver, and Trinity University in San Antonio, Texas. However, all of these programs focus on private sector and business management perspectives in healthcare systems.

The Director and the faculty of the School of Public Administration will be responsible for: (i) establishing policy and procedures for the MHA Program and (ii) all curricular matters, including approving revisions of the curriculum and requirements and procedures for awarding degrees.

The MHA program Advisory Board, drawn from a wide spectrum of healthcare education and provider communities, will assist the faculty and the Director of the School of Public Administration.

The School of Public Administration, already a UNM leader in awarding graduate professional degrees to women and minorities and enrolls more Native American students than most other graduate programs at the UNM, is expected to have similar demographic and ethnic characteristics for the MHA program.

Many of the work organizations and agencies are likely to reimburse, in part or in full, the tuition and related expenses of these students. Consequently, the need for student financial support will be modest. The proposed budget for the program does include funding for four GAs spread over a three year period. The school will augment these resources with tuition scholarships from non-state funds.

The proposed MHA curriculum fully reflects the Commission on Accreditation of Healthcare Management Education's (CAHME) criteria for accredited programs. The latest CAHME Criteria for accreditation requires that the program in healthcare management will have graduated at least two classes before the program seeks accreditation. Building on the assumption that the students will take on average 2.5 years to complete the MHA program, it is anticipated that the MHA program will seek CAHME accreditation in 2015.

The proposed MHA program is a 48 credit hour graduate degree program of study consisting of Core Curriculum, coursework specific to three specializations, (Hospital/clinic Administration, Minority Health, and General Healthcare Administration), and a substantive culminating experience.

Time to degree completion will range from 2 to 3.0 years.

No additional student support services and information technology services, beyond what is ordinarily provided to UNM graduate students will be needed. There are adequate library resources available to support the proposed program. However, to help with acquisition of future additional library resources the proposal includes \$10,000 budget for library acquisition to support the proposed MHA degree program (\$5,000 for Year 1, \$3,000 for Year 2, and \$2,000 for Year 3).

Two new faculty will be required at a cost estimated to be \$170,000 (\$80,000/year for the position starting in FY 13 and \$90,000/year for the position starting in FY 14).

In addition, a half-time administrative assistant, with salary of \$20,000/year (starting in FY12) will be needed as well as beginning in FY 13 a full-time internship coordinator, at \$50,000/year salary, will be needed to develop and coordinate student internship program with healthcare providers and government and tribal health agencies across the state.

Proposed MHA Budget	
Year One (FY 2013)	\$ 54,000.00
Year Two (FY 2014)	\$187,000.00
Year Three (FY 2015)	\$133,000.00
<b>GRAND TOTAL:</b>	<b>\$374,000.00</b>

Revenue Estimate:

Year	New Students	Returning & Continuing Students	Total Students	Student Credit Hours (SCH)	SCH Revenue	HC Revenue	Total Revenue
1	20	0	20	420	\$266,737.80	\$ 7,796.80	\$274,534.60
2	20	20	40	840	\$533,475.60	\$15,593.60	\$549,069.20
3	20	40	60	960	\$609,688.40	\$23,364.00	\$633,052.40
4	20	40	60	960	\$609,688.40	\$23,364.00	\$633,052.40
5	20	40	60	960	\$609,688.40	\$23,364.00	\$633,052.40

The Master of Health Administration Degree will serve New Mexico's students seeking graduate professional education in training and will help address the need for highly educated healthcare administrators in the State of New Mexico.



UNM

SCHOOL of PUBLIC  
ADMINISTRATION

1. Program Description: What is the program and why should we offer it? Include the program's major goals.

What are our goals?

The purpose of this program is to establish a professional graduate program of study leading to a Master of Health Administration (MHA) degree in the School of Public Administration (SPA). The major goals are: a) to provide a formal professional graduate degree program to meet New Mexico's significant and unmet need for professional education and training in healthcare administration. There is no professional graduate degree program in New Mexico to provides graduate level professional education and training in healthcare administration, b) to meet the growing demand for administrators, managers, policy/program analysts as a result of the ongoing implementation of the Affordable Care Act, which will add 32 million previously uninsured individuals to the health insurance system, and c) to provide graduate level professional education and training to administrative and clinical personnel of large hospitals and clinics across the state as well as those working for state health and healthcare agencies.

Why should UNM offer this program?

There is no professional master's degree program in healthcare administration in New Mexico. As the flagship university in the State it is appropriate that UNM be responsible for education and training of healthcare administrators to serve the need of healthcare industry in New Mexico. The students in this program will be drawn largely from New Mexico. It will provide a "homegrown" group of highly educated healthcare administrators. The State as a whole will benefit by having its own residents trained for administrative and executive level positions in the large and rapidly growing healthcare sector. In addition, the proposed program will meet the overall need for well-trained healthcare administrators for agencies that provide healthcare to Latino and Native American communities. These communities have specific needs for health administrators who are trained in the cultural competencies necessary to work in and with medically underserved communities.

The proposed MHA program will fill an important need in New Mexico and the Southwest labor market and provide highly sought-after professional education and training to professionals already working in the region, helping to create a more stable and highly trained labor force for healthcare organizations across the state.

Healthcare organizations (hospitals, state health agencies, tribal health organizations, etc.) across the state have articulated a compelling need for the professional education and training of senior healthcare administrators and executives (see attached letters of support from Pecos Valley Medical Center, UNM Hospital, Presbyterian Medical Services, San Juan Regional Medical Center, Christus St. Vincent Regional Medical Center). They have worked with the School of Public Administration to develop the proposed MHA program. The shared aim is to train healthcare professionals to provide effective executive and administrative leadership as well as to serve as advisors to stakeholders (hospital and tribal clinic boards, regional and local governments, legislators, and public and private interest organizations) on health policy issues. MHA graduates would meet this demand.

Senior leadership in healthcare systems in northern and central NM, including hospitals, healthcare networks, state government health and healthcare agencies have strongly supported the MHA degree program proposal. They know first-hand the need for well-trained healthcare administrators and leaders for their organizations, and the difficulties in recruiting and retaining them. An executive of San Juan Regional Medical Center, which is a large healthcare organization in northern New Mexico, in one conversation spoke at length about the high rate of turnover among mid to senior level health administrators they recruited from out of state. He discussed not only the difficulties in recruiting the healthcare administrators from out of state but even more serious difficulties in retaining them for more than a couple of years. His many of years of experience in his organization had convinced him that they need to “grow” their own mid and senior level executives and administrators who already have roots in the community and would stay there.

In addition to the large hospital facilities in urban areas, since NM is a largely rural state, a significant portion of the healthcare is delivered through an extensive network of clinics dispersed across the state. Many clinic networks (e.g. see letter from the President/CEO of Presbyterian Medical Services clinic network) have indicated that the proposed MHA program graduates will be highly sought after for many administrative positions, including senior clinic administrators, facilities managers and clinic network administrators. Conservatively, there are more than several hundred mid and senior level healthcare administration positions in NM. Representatives from the Native American communities in New Mexico have expressed similar views and strong interest in developing a local pool of individuals with advanced education in healthcare administration. In addition, they have pointed out the complexities of federal, state, and tribal policies on healthcare services in the Native American communities require a level of understanding that most healthcare providers and their staff simply do not have. MHA graduates would be well qualified to take administrative leadership positions in rural, urban and Native American communities.

The proposed MHA program would create a professional graduate degree in this very important and rapidly growing career arena. The MHA program would significantly meet the workforce need in New Mexico by providing a pool of highly trained, competent

administrative leaders in a field with increasing needs for such well-educated and trained professionals.

How does the program fit within the UNM mission and strategic plan?

An objective of UNM's strategic plan, as approved by the Regents and faculty is to:

*"evaluate and restructure UNM's support for graduate education and raise the effectiveness and stature of our programs."*  
(<http://www.unm.edu/~unmstrat/>).

The proposed MHA degree program would raise the stature of graduate programming at UNM. UNM or the state of NM does not have a professional graduate degree program in Healthcare Administration. Our proposed MHA degree program would enable UNM to fill a very critical need for highly educated and trained professional healthcare administrators. In addition, it would allow UNM to compete favorably with other universities in the region for high quality graduate students in this rapidly growing field.

A Master's level degree program in Healthcare Administration will make it possible for UNM to prepare students for careers in the rapidly growing field of Healthcare Administration. This degree program will prepare students for administrative and leadership positions in healthcare in New Mexico. In summary, the proposed MHA degree program will support UNM's vision of growth of its graduate programs and its mission to serve the citizens of New Mexico.

One of the 13 "Regents' Goals for the President" in UNM's 2008 Strategic Long-range Plan is a call for economic development. This goal would be directly supported by the proposed MHA degree program, as it will enlarge the State's pool of talented healthcare administrators and managers and help retain talented healthcare administrative professionals in the State.

The New Mexico Department of Workforce Solutions reported in June 2011 that while New Mexico's employment numbers dropped dramatically in 2009-10, "Educational & health services reported a gain of 4,200 jobs over the year, its largest increase since March 2009. The educational & health services industry was the only industry to continue expanding employment throughout the recent downturn." (see: <http://www.dws.state.nm.us/LMI/dws-lfe.html>). Other states have recently reported similar growth. California saw a 31% increase in employment in the field of health administration between 1993 and 2005, an increase that continues despite California's struggling economy (see California Employment Development Department, <http://www.calmis.ca.gov/file/occguides/hosphlth.htm>). This is also a national trend. The US Department of Labor predicts that the health administration and management sectors will experience an employment growth of 16% or 45,400 new jobs created by 2018 (<http://www.bls.gov/oco/ocos014.htm>).



How does the program fit with related offerings at UNM and regionally?

The MHA program will complement the existing Master of Public Health (MPH) program in the UNM School of Medicine (see the attached letter of support from the Director of the MPH Program). The MPH degree focuses on the practice of public health. The MHA degree focuses on preparing students for careers as administrators and executives in a broad range of healthcare organizations and agencies, including hospitals, clinic networks, HMOs, state health and human services departments and agencies, legislature and its committees, think tanks and public and private health interest organizations and lobbies.

The MHA program draws upon and includes quite a few health-related course offerings from different academic units, including MPH program, College of Nursing, School of Law, Departments of Economics, Political Science, Sociology and Women Studies program in the College of Arts and Sciences. The Dean of the School of Nursing and the Director of the MPH program have helped develop and support the MHA program (see attached letters of support).

The MHA program will build on and expand SPA's current offerings in the MPA program's concentration in health policy and administration. The proposed program will significantly enhance the school's contribution to the professional education opportunities in the State.

The nearest regional programs offering professional master's program in health administration are: University of Oklahoma, Arizona State University, University of Colorado-Denver, and Trinity University in San Antonio, Texas (see Table 1 for a list of the Commission on Accreditation of Healthcare Management Education [CAHME] accredited MHA degree programs in our region). However, all of these programs focus on private sector and business management perspectives in healthcare systems. The proposed MHA program provides professional education and training with the focus on the public/nonprofit sector (including minority health) and public policy dimensions (including social dimensions) of healthcare and health services administration. The proposed program will integrate research, knowledge, and competencies related to administration of health services delivery to minority and medically underserved communities.

The MHA program will prepare students for careers in healthcare administration and provide the leadership training necessary for careers in healthcare management and health program and policy analysis. The Master of Health Administration program will be in the School of Public Administration.

Table 1 CAHME Accredited MHA degree programs in the Region

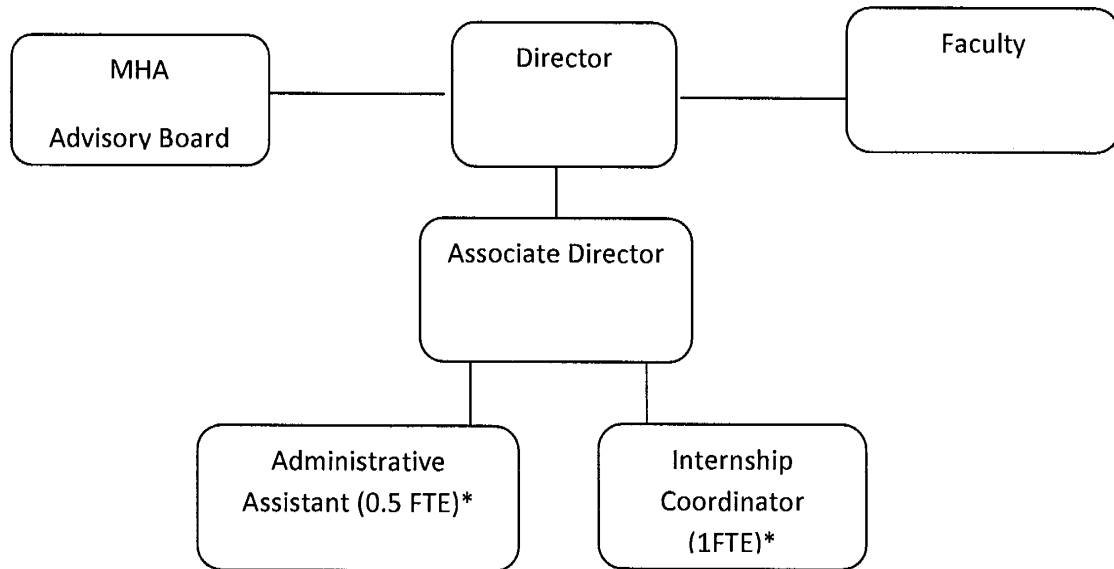
<b>State</b>	<b>School</b>
AZ	Arizona State University
CA	California State University Long Beach
CA	University Southern California
CO	University of Colorado Denver & Health Science Center
OK	University of Oklahoma
TX	Army-Baylor University
TX	Texas A&M University
TX	Texas State University San Marcos
TX	Texas Women's University Houston Center
TX	Trinity University
TX	University of Houston Clear Lake

*What is the governance structure of the program?*

To ensure a smoothly functioning program, we have carefully reflected upon and developed the following administrative plan.

**A. Overall administrative structure**

The administrative structure of the MHA program is depicted as follows:.



\*New Position

### ***B. Faculty and the Director of the School of Public Administration***

The Director and the faculty of the School of Public Administration will be responsible for: (i) establishing policy and procedures for the MHA Program and (ii) all curricular matters, including approving revisions of the curriculum and requirements and procedures for awarding degrees.

### ***C. MHA Advisory Board***

The MHA program Advisory Board will assist the faculty and the Director of the School of Public Administration by providing insights on the program's impacts and contributions to the healthcare sector in the state. It would also provide suggestions for further development and growth of the program. The Board membership would be drawn from a wide spectrum of healthcare education and provider communities, including the UNM Health Sciences Center. Albuquerque and regional hospitals, Native American health organizations, clinic networks, state government agencies and nonprofit and private health related institutions and organizations

### ***D. Staff***

The program will have a part-time administrative assistant (starting in Year One, FY 2013) and full-time internship coordinator/academic advisor (starting in Year Two, FY 2014). The internship coordinator will be responsible for developing and coordinating the placement of MHA students into internship positions with health service providers and health-policy-related organizations. The internship coordinator will also be responsible for, among other duties (1) monitoring and reporting on students' progress toward degree (2) student recruitment (3) development of employment opportunities and (v) other tasks assigned by the Director.

What is the program development and implementation timeline?

The program will recruit its first class in the semester following the semester in which the program receives final approvals.

## 2. Student characteristics

How many students are projected to enroll?

The proposed program will enroll an annual cohort of 20 students.

There are over 90,000 health care workers, including a large number of healthcare professionals in the state of New Mexico. While most of these employees are engaged in clinical and direct healthcare delivery services, a substantial proportion (several thousands) of the total is employed in administrative and policy career positions. Proposed MHA program would be especially helpful and attractive opportunity for these employees in advancing their careers. Two major healthcare provider organizations, St. Vincent Regional

Medical Center in Santa Fe and the San Juan Regional Medical Center in Farmington have been very interested in and have worked with the School of Public Administration for nearly two years to develop the MHA degree program. They have indicated their strong interest in the proposed program providing advanced education and training to a number of their healthcare administrators. In addition, the proposed program would appeal to and recruit from the pool of healthcare professionals working in the Gallup, Las Alamos, Taos, Silver City, Las Cruces, and Albuquerque areas who would like additional graduate level professional education and training to advance to leadership and senior managerial positions. In addition to administrative professionals already employed in the healthcare organizations, there is a recognized need and demand for graduate level professional education and training in healthcare administration for medical/clinical practitioners as they move into administrative leadership positions from direct patient care positions. The MHA program will also recruit and admit recent college graduates interested in pursuing administrative careers in the healthcare field. The competition for admission to the proposed program is expected to be significant.

General admission requirements for the MPA program will apply to the MHA degree program. An applicant must hold a bachelor's degree from an accredited institution and have a scholastic grade point average of B (at least 3.0 on a 4.0 scale). A Faculty Admissions Committee will review applications and make admission recommendations to the Director. Admission decisions are based on a consideration of the applicant's undergraduate grade point average, letters of recommendation, résumé, and letter of intent about how this program fits the applicants' background and contributes to their career goals.

Table 2 Projected **graduate enrollment and graduate student credit hours** based on estimated average time of 2.5 years to degree completion.

Year	New Graduate Students	Returning & Continuing Students	Total Students	Credit Hours
1	20	0	20	420
2	20	20	40	840
3	20	40	60	960
4	20	40	60	960
5	20	40	60	960

As shown in Table 2, projected enrollment begins with 20 in the first year, and reaches 60 full-time students in the third year. The projected student credit hours taken by these students are also noted in Table 1. Typically students are expected to take between 18 and 24 credit hours per year (6 to 9 hours each in Fall and Spring semesters and 3 to 6

hours in Summer). Table 1 assumes the average number of credit hours taken by a student per year to be 21. Since the proposed MHA degree program is a 48 credit hour program of study, time to degree completion will range from 2 to 3.0 years.

What are the demographic characteristics and educational goals of the target students?

MPA students currently come from diverse backgrounds. Some come from years of professional work experience, some are recent college graduates, and others are mid-career professionals interested in advancing in their current careers or exploring new career opportunities.

The School of Public Administration is already a UNM leader in awarding graduate professional degrees to women and minorities and the MPA program enrolls more Native American students than most other graduate programs at the University of New Mexico. The proposed MHA program is expected to have similar demographic and ethnic characteristics among its student body. The MHA program will prepare significant number of women and minority students for the growing number of professional positions in the health services administration and policy arenas.

MHA students will be drawn from mid-level employees in hospitals, HMOs, tribal and federal health organizations, state agencies, and nonprofit health services organizations as well as the graduating seniors at UNM and other universities in the state and region. Students from the Latinos and Native American communities will be specifically recruited for the MHA program in order to meet the needs articulated by our stakeholders.

What are the employment goals of the typical target student?

Students completing the MHA degree program will be prepared to pursue administrative and executive leadership careers in healthcare sector, e.g., administrative and operational heads and senior administrators of various clinical units in hospitals and healthcare facilities, heads and senior administrators of individual clinics and clinical facilities, senior administrative and leadership positions in hospitals and clinics, facilities managers and clinic network administrators. In addition, some MHA graduates are expected to pursue careers as health policy analysts and advocates in a variety of healthcare advocacy and related organizations, e.g., health insurance organizations, health policy foundations and think tanks, and health advocacy organizations. Some graduates may also pursue doctoral studies in health administration and policy.

What student support will be needed (GA & TA positions, scholarships, etc.)?

A large percentage of students enrolled in the MHA program are expected to be professionals working in healthcare organizations (e.g. hospitals, clinics, HMOs, government agencies). Many of the work organizations and agencies are likely to reimburse, in part or in full, the tuition and related expenses of these students.

Consequently, the need for student financial support will be modest. The proposed budget for the program does include funding for four GAs spread over a three year period. The school will augment these resources with tuition scholarships from non-state funds.

### 3. Curriculum Plan

Describe the curriculum. Discuss any new courses and the impact of the curriculum on existing courses, including courses in other departments.

Drawing on a growing UNM community of faculty and researchers with expertise in health care and health policy research, including recent faculty hires in the School of Public Administration, faculty associated with the Master of Public Health program, faculty in several departments in the College of Arts and Sciences (including Economics, Political Science and Sociology) and scholars associated with the Robert Wood Johnson Foundation Center for Health Policy, the MHA program will offer a strong curriculum that would provide an excellent education and training to its students. This curriculum will encompass critical aspects of healthcare administration, including healthcare finance, health economics, strategic management of healthcare systems, global health governance, health disparities, Native American health policy and administration, evaluation of health care policy and programs, health law and ethics, hospital/clinic administration, payment systems, and health policy and politics.

The proposed MHA curriculum fully reflects the needs of students for excellent education and training in public and nonprofit healthcare administration and policy, the program's location in the School of Public Administration, and the Commission on Accreditation of Healthcare Management Education's (CAHME) criteria for accredited programs.

In addition, the MHA curriculum responds to the particular needs of the state of New Mexico, by providing concentrations in Hospital/Clinic Administration and in Minority Health. In addition, the issues and concerns related to Hispanic, Native Americans, and rural health care provision are integrally built into the many of the courses included in the curriculum. MHA graduates will have a balance of knowledge, skills, and tools to be effective administrators and leaders, and also have full understanding of cultural context as well as training to work effectively with New Mexico's diverse populations. Practitioners with diverse backgrounds, skills and cultural competencies will be drawn as guest lecturer when appropriate.

The proposed MHA program is a 48 credit hour graduate degree program of study consisting of Core Curriculum, coursework specific to three concentrations, (Hospital/clinic Administration, Minority Health, and General Healthcare Administration), and a substantive culminating experience.

## **MHA Core Curriculum**

### *SPA Classes with Health Focus (9 credits)*

The proposed MHA core curriculum shares 9 credit hours with the MPA program in the School of Public Administration. This shared foundation reflects common goals, purposes, skills and influences on the work of public administration and health administration students and professionals. Each of these courses is to be offered with a health focus for MHA students to reflect their central interests and needs. The SPA core classes with healthcare focus are listed below (3 credit hours each, 9 total).

- PADM 500 Public Management & Policy (H)\*
- PADM 521 Institutional Development & Behavior (H)\*
- PADM 525 Human Resources Management in the Public Sector (H)\*  
\*health focus

### *Required MHA Classes (18 credits)*

The proposed MHA core curriculum also has its own set of required foundational courses to meet the more specialized needs of its students. The MHA required courses are summarized below (3 credit hours each, 18 total).

- PADM 561 Strategic Management of Healthcare Systems
- PADM 562 Health Governance in Global Perspective
- PADM563 Healthcare Finance
- PADM 564 Healthcare Policy & Program Evaluation
- PADM 566 Health Economics
- PADM 610 Cultural Competence and Healthcare Administration

All six courses listed above are currently offered by SPA as part of the Health Policy and administration Concentration in the MPA program.

TABLE 3 details the curriculum for three concentrations (Hospital/clinic Administration, Minority Health, and General Healthcare Administration). Each concentration requires 15 credit hours of course work. The Hospital/clinic Administration and Minority Health concentrations have their own set of 3 required classes. Students enrolled in these concentrations will have the flexibility of choosing two other classes from the General Healthcare Administration Concentration.



**TABLE 3 Classes for The Three Concentrations (15 credits)**

Concentration	Curriculum
Hospital/Clinic Administration	<p>3 Required Courses:</p> <p>PADM 590 Hospital and Clinic Administration            PADM 612 Healthcare Payment Systems            PADM 611 Healthcare Information Technology</p> <p>2 additional courses from General Healthcare Administration Concentration</p>
Minority Health	<p>2 Required Courses:</p> <p>PH554 Health Policy, Politics and Social Equity            SOC 540 Medical Sociology and Health Policy</p> <p>3 additional courses from General Healthcare Administration Concentration</p>
General Healthcare Administration	<p>Required to take five courses from the list below:</p> <p>PADM 612 Healthcare Payment Systems            PADM 611 Healthcare Information Technology            PADM 590 Ethics in Public Administration            PADM 590 Hospital and Clinic Administration            PH 502 Epidemiologic Methods            PH 504 Rural Health            PH 554 Health Policy, Politics and Social Equity            PH560 Women’s Health Policy            PH 560 Reproductive Health Policy            PH 579 New Mexico Border Health            LAW 531 Health Law            LAW 690 Bioethics            POLS 511 Health Policy and Politics            SOC 540 Medical Sociology and Health Policy</p>

Three proposed new courses listed above address important needs in healthcare management in the public and nonprofit sector (e.g., healthcare information systems, payment systems) and minority health (cultural competency and healthcare administration). These courses would require faculty expertise that is not currently available in SPA and UNM.

#### *MHA Culminating Experience (6 credits)*

The proposed culminating experience options are designed to meet the varying needs of MHA students for practical professional experience in the field and to provide an opportunity for analytic reflection on challenges they will face in their professional careers. Students may select from one of three options below for a total of 6 credit hours (3 credit hours each) in this area:

- PADM 555 Workshop for Interns + *PADM 688 Reflection on Practice*
- PADM 555 Workshop for Interns + *PADM 689 Capstone course*
- PADM 688 Reflection on Practice + PADM 689 Capstone course

The first two options would be available to students without significant professional experience. The third option, Reflection on Practice + Capstone course, would only be available to those students with substantial professional experience in healthcare administration or policy that would substitute for experience provided by the Internship. For all other students, an internship is required. The Reflection on Practice is designed to connect professional practical experience gained through the Internship (or extensive prior professional experience) with learning in the MHA degree program. Students will undertake a formal writing project that applies knowledge and skills gained through the MHA program coursework to professional practical work experience. The goal is to enhance their understanding of the linkages between theory and practice and hone the analytical skills that they will rely upon in their professional careers. The Capstone course would centrally feature analysis of a number of selected cases designed to apply knowledge and skills developed throughout the program to challenges faced by public and nonprofit health administrative and policy professionals.

What are the expected student learning objectives of the program?

The proposed Master of Health Administration Program offers an opportunity for individuals with a Bachelor's Degree to gain expertise in healthcare administration as well as health policy. The curriculum is designed to equip students with a range of healthcare administrative and analytical skills and to enable them to tailor learning to their career objectives. Consistent with the Fall 2013 Commission on Accreditation of Health Management Education Criteria for Accreditation, core learning objectives include: a) depth and breadth of knowledge of the healthcare system and healthcare administration, b) competencies in critical thinking, analysis, and problem-solving, c) competencies in management and leadership, d) depth of knowledge of health disparities and social determinants of health, e) cultural competencies in healthcare administration and f) competencies in ethics in health administration and in biomedicine.

What instructional model(s) will be used in presenting the program?

University faculty will teach the proposed curriculum. The program will recruit expert healthcare professionals as guest speakers and internship supervisors and mentors. The MHA curriculum will provide a firm grounding in healthcare administration and management, with special emphasis on innovative ideas and practices to deal with contemporary issues and challenges facing healthcare administrators and leaders in the state of New Mexico . Learning will extend beyond UNM to healthcare institutions through the internship requirement. The proposed program takes advantage of the considerable existing expertise in UNM's main and north campuses by combining their strengths in a comprehensive healthcare administration curriculum.

How will the learning outcomes be measured?

Learning outcomes will be measured by successful completion of course requirements, an internship (for students without significant healthcare professional experience), a formal writing project that requires students to reflect on their internship or work experience through the lenses of knowledge and skills gained through the MHA coursework and a capstone course. The capstone course would feature analysis of a number of carefully selected cases designed to measure students' ability to apply knowledge and skills developed through the MHA coursework to challenges faced by public and nonprofit healthcare administrative leaders and policy professionals.

What types of technology will be used for delivery of instruction?

Regular classroom and Instructional Television (ITV) will be used, respectively, for delivery of instruction for students on main campus and students at distance sites (e.g., Farmington, Santa Fe, and Gallup).

Are there any needs for additional or renovated space?

Program faculty, administrative assistant, internship coordinator and graduate assistant offices will be in the School of Public Administration. One classroom is available in the School of Public Administration. Additional classrooms, including ITV classrooms are available in Dane Smith Hall and Woodward Hall.

What student support services are likely to be needed and to what extent (CAPS, library, CIRT, advising, etc.)? What is the estimated cost?

No additional student support services and information technology services, beyond what is ordinarily provided to UNM graduate students will be needed. There are adequate library resources available to support the proposed program (See attached note from Todd Quinn, library faculty liaison). However, to help with acquisition of future additional library resources the

proposal includes \$10,000 budget for library acquisition to support the proposed MHA degree program (\$5,000 for Year 1, \$3,000 for Year 2, and \$2,000 for Year 3).

Provide a rationale for any course fees or other expenses (in addition to tuition) that students will be expected to cover.

There are no special course fees to be charged to MHA students. MHA students will pay the same course fee that all SPA students pay.

#### 4. Human Resource Plan

- a. How many faculty are necessary for program delivery and what are their qualifications?

In addition to the four SPA faculty (Professors Kun Huang, Stephanie Smith, Gao Liu, and Mario Rivera) who will teach in the MHA curriculum, two new full-time faculty members will be needed to deliver the program. The minimum qualifications of the new faculty are (a) Ph.D. in healthcare administration (or closely related discipline) and (b) the ability to teach in both MPA and MHA curricula. Practical experience in healthcare administration and/or health policy will be desirable. Successful candidates will be tenure-track or tenured faculty in Public Administration.

- b. How will this program affect the workload of current faculty and support staff?

The eight MHA core classes (three MPA core classes with health-focus sections and five MHA required classes) will be taught annually on a regularly rotating basis to assure that students are able to complete their course requirements in a timely fashion. It is anticipated that current SPA faculty and the two new faculty members will teach MPA and MHA core classes, develop five new MHA classes (Cultural Competence and Healthcare Administration, Healthcare Payment Systems, Health Information Systems, Reflection on Practice and Capstone Course). These new classes will be offered once a year. Two new faculty members will teach 4 classes per semester (8 classes per academic year). In addition, they will supervise culminating experiences of 20 students per academic year.

- c. Will additional faculty or staff be required? What is the cost?

Two full-time faculty positions (9 month tenure-track or tenured appointment in SPA) will be filled, one in FY 13 and the second in FY 14. Two new faculty are expected to teach MPA and MHA classes, demonstrate a strong potential or record of research and/or professional achievements appropriate to their career stage and their role and

responsibilities in the MHA program, and participate in healthcare related community and professional service activities. The costs of the two new faculty salary is estimated to be \$170,000 (\$80,000/year for the position starting in FY 13 and \$90,000/year for the position starting in FY 14).

In addition, a half-time administrative assistant, with salary of \$20,000/year (starting in FY12) will be needed to support faculty and students, track graduate applications, maintain graduate student files, provide administrative coordination, and coordinate with the larger administrative demands of the University. Beginning in FY 13 a full-time internship coordinator, at \$50,000/year salary, will be needed to develop and coordinate student internship program with healthcare providers and government and tribal health agencies across the state. This person will also be responsible for student recruitment, program outreach and job placement activities.

d. What faculty and staff development services will be needed?

The new faculty and staff will require usual support for faculty and staff in comparable programs and academic units, including conference travel, supply, computer and IT support. It is estimated that \$14,000 (\$5,000, \$4,000 and \$5,000 for FY 13, 14, and 15, respectively) will be needed to provide necessary support to the program faculty and staff.

4. Accreditation Plan.

The proposed MHA program will seek accreditation from Commission on Accreditation of Health Management Education (CAHME). The latest CAHME Criteria for accreditation requires that the program in healthcare management will have graduated at least two classes before the program seeks accreditation. Building on the assumption that the students will take on average 2.5 years to complete the MHA program, it is anticipated that the MHA program will seek CAHME accreditation in 2015.

## Proposed MHA Budget

<b>Year One (FY 2013)</b>	
Admin Assistant (1/2)	\$20,000.00
Grad Assistants (1)	\$24,000.00
Library	\$5,000.00
Supply, Computer/IT, Travel, etc.	\$5,000.00
<b>Total FY 2013:</b>	<b>\$54,000.00</b>

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<b>Year Two (FY 2014)</b>	
Faculty Member (1)	\$80,000.00
Grad Assistants (2)	\$48,000.00
Internship Coordinator/Advisor	\$50,000.00
Library	\$3,000.00
CAHME Membership*	\$2,000.00
Travel, Computer/IT, Supply, etc.	\$4,000.00
<b>Total FY 2014:</b>	<b>\$187,000.00</b>

<b>Year Three (FY 2015)</b>	
Faculty Member (1)	\$90,000.00
CAHME Membership	\$2,000.00
Library	\$2,000.00
Travel, computer/IT, Supply, etc.	\$5,000.00
Adjunct Compensation	\$10,000.00
Grad Assistants (1)	\$24,000.00
<b>Total FY 2015:</b>	<b>\$133,000.00</b>
<b>GRAND TOTAL:</b>	<b>\$374,00.00</b>

\* Commission on Accreditation of Healthcare Management Education

Revenue Estimate:

Based on the current year (FY2012) state funding formula, courses offered by the School of Public Administration are funded at \$635.09 per student credit hour (SCH). In addition, the UNM receives \$389.84 per student enrolled (i.e. headcount [HC]).

Using current dollars as a basis, projected annual revenue, with enrollment of 20 new students per year, taking 21 credit hours for the first two years (Fall, Spring and Summer) and 6 credit hours in the third year of their MHA study (48 credit hours) would be:

Year	New Graduate Students	Returning & Continuing Students	Total Students	Student Credit Hours (SCH)	SCH Revenue SCH x \$635.09	HC Revenue HC x 389.84	Total Revenue
1	20	0	20	420	\$266,737.80	\$ 7,796.80	\$274,534.60
2	20	20	40	840	\$533,475.60	\$15,593.60	\$549,069.20
3	20	40	60	960	\$609,688.40	\$23,364.00	\$633,052.40
4	20	40	60	960	\$609,688.40	\$23,364.00	\$633,052.40
5	20	40	60	960	\$609,688.40	\$23,364.00	\$633,052.40

# TAB 8

**Approval of Associate of Applied Science in Fire Science—UNM Los Alamos**  
*Cedric Page, Executive Director, UNM Los Alamos*



**Associate of Applied Science in Fire Science  
UNM-Los Alamos**

**About the Program**

This program is designed to develop skills that will assist a student in gaining employment in various fire science career fields. Graduates may expect to find employment opportunities with public fire departments, insurance companies, industrial firms, governmental agencies, educational organizations, and fire protection manufacturing and research groups. This degree program will help enable persons currently employed in fire service to prepare themselves for more advance positions. This degree program will provide the student with the general education and technical training to succeed as a Fire Science professional. Program content is based on the national Fire and Emergency Services Higher Education (FESHE) curriculum.

**Specific Requirements**

- 1. A minimum of 66 credit hours with a minimum grade of 2.5.**  
At least 15 of these 66 credit hours must be UNM-LA catalog credit courses taken in residence.
- 2. Minimum of C (not C-) in each Technical Core course.**
- 3. Writing and Speaking (9 credit hours)**  
ENGL 101: Composition I: Exposition (3)  
ENGL 119: Technical Communications (3)  
**OR**  
ENGL 219: Technical and Professional Writing (3)  
CJ 101: Introduction of Communication (3)  
**OR**  
CJ 130: Public Speaking
- 4. Mathematics (3 credit hours)**  
Math 120: Intermediate Algebra (3)  
**OR higher \*\*If you are planning to pursue a Bachelor's degree, Math 121 or higher will be required.**
- 5. Physical and Natural Sciences (4 credit hours)**  
**Select from the following:**  
CHEM 111: Elements of General Chemistry (4)  
CHEM 121: General Chemistry I (3)  
**AND**  
CHEM 1123L: General Chemistry I Lab (1)  
BIOL 123: Biology for Health Related Sciences and Non-Majors (3)  
**AND**  
BIOL 124L: Biology for Health Related Sciences and Non-Majors Lab (1)  
EPS 101: How the Earth Works—An Introduction to Geology (3)  
**AND**  
EPS 105L: Physical Geology Lab (1)
- 6. Social and Behavioral Sciences (3 credit hours)**  
**Select from the following:**

SOC 101: Introduction to Sociology (3)

PSY 105: General Psychology (3)

**7. Physical Education (2 credit hours)**

PENP 193: Topics: Physical Fitness (2)

**8. Computer Science (3 credit hours)**

CS 150L: Computing for Business (3)

**9. Technical Courses (36 credit hours)**

FISC 101: Principles of Emergency Services (3)

FISC 102: Fire Prevention (3)

FISC 103: Hazardous Materials (3)

FISC 104: Wildland Firefighting (3)

FISC 105: Principles of Fire and Emergency Services Safety & Survival (3)

FISC 106: Fire Behavior and Combustion (3)

FISC 201: Fire Protection Systems (3)

FISC 202: Fire Administration I (3)

FISC 210: Incident Safety Officer (3)

FISC 212: Building Construction for Fire Prevention (3)

FISC 220: Fire Protection Hydraulics and Water Supply (3)

FISC 225: Strategy and Tactics (3)

**10. Electives (6 credit hours)**

***Select from the following:***

Emergency Medicine

Choose any EMS course \*Note: Students are encouraged to take EMS 113 and EMS 114 to increase chances of employment.

Fire Science

Choose any FISC course not already completed as part of the required Technical Coursework

Humanities (not more than 3 credit hours)

Choose any UNM Core curriculum course

Social and Behavioral Sciences (not more than 3 credit hours)

Choose any UNM Core curriculum course

Physical and Natural Sciences

Choose any UNM Core curriculum course

Foreign Language (not more than 3 credit hours)

Choose any UNM Core curriculum course

Justification for A New ASS degree in Fire Science  
UNM–Los Alamos

The proposed associate degree program, an Associate of Applied Science in Fire Science, is a specialized degree program designed to build a workforce that is customized to the expected needs of fire departments in Northern New Mexico and beyond. The program will provide basic academic and specialized hands on training that will produce students with background and knowledge in the areas of fire suppression and prevention. Students admitted to the program will be provided with quality training and career pathways in modern fire fighting. The curriculum will be based on the U.S. Fire Administration's National Fire Academy (FESHE) model curriculum, including core and non-core components.

The major program goals are to produce students who:

- Have relevant professional knowledge and skills in a broad range of areas related to effective and established technical practice.
  - Possess the ability to communicate and collaborate effectively.
  - Show awareness of social and professional responsibilities and act accordingly.
  - Have a well-rounded technical background for entry into fire service or rescue related fields
1. Our recent assessment of the labor market in Northern New Mexico reflects a continual and growing need for firefighters and emergency service personnel with post-secondary education. Our program will create a pool of qualified and productive individuals from which fire departments could draw for entry level employees.
  2. There is a growing trend in the local markets to require post-secondary education for any of its employees to advance in their careers. This degree program, developed in conjunction with the local department, will provide this opportunity to current employees. The local fire department estimates that of its approximate 150 fire fighters, it has about a 20% per year turnover and thus needs for new employees. Fire departments in Espanola, Santa Fe and Taos report similar needs.
  3. The Associate of Applied Science in Fire Science program is the only program of its kind in the UNM complex. It would join 3 other fire-related degree programs in the Northern half of New Mexico. The geographically closest institution offering a fire-related degree program is Northern New Mexico College which offers an AAS in Wildland Fire Science, a completely different emphasis which is not based on FESHE curriculum. Two other institutions in Northern New Mexico offer degrees in fire science, San Juan College and Luna Community College, both of which are located over 100 miles away. The Associate of Applied Science in Fire Science program is being developed based on expected labor market needs in the region. To be consistent with current regional needs for a more highly skilled workforce with a background in fire science and basic employability skills, the degree program will be developed and delivered in a cohort model.
  4. In the next five to ten years the job-creation ratio in New Mexico is expected to increase. These employment demands are demonstrated by current statistical figures published by state and

federal agencies, such as NM Department of Labor and the U.S Bureau of Labor Statistics. These statistics indicate and expected growth of 15-20% by 2019 both in New Mexico and nationally. The Department of Labor's summary of Firefighter's job summary states that competition for positions will give the advantage to those with post-secondary education.

The Los Alamos Fire Department estimates that it has 50+ current employees who need the education that this program will provide in order to advance within the department. It also indicates a need for 20-30 new employees per year who could potentially be students in this program. Also, in the collective bargaining agreement at the Albuquerque Fire Department for upward mobility and promotional opportunities, each rank requires a certain number of Fire Science credits. The Los Alamos Fire Department particularly would want many of their employees to have Fire Science Credits. The Los Alamos County Fire Department has received Accredited Agency status for the third time with the Commission on Fire Accreditation International (CFAI) for meeting the criteria established through the CFAI's voluntary self-assessment and accreditation program. The Los Alamos Fire Department is one of 148 agencies to achieve Internationally Accredited Agency status with the CFAI and the Center for Public Safety Excellence, Inc. (CPSE). They are the only fire department in the state of New Mexico to achieve this accreditation, so they would particularly like many of their employees to earn Fire Science Credits and degrees.

1. U.S. Dept. of Labor <http://www.bls.gov/oco/pdf/ocos329.pdf>
2. Conversation with Los Alamos Fire Department (attached letter of support)
3. Course Catalogs from Northern New Mexico College, Dona Ana Community College, Central New Mexico Community College, San Juan College

Mark Sandoval  
*(Acting) Fire Chief*  
Justin Grider  
*(Acting) Deputy Fire Chief*  
Brian Nickerson  
*(Acting) Asst Chief/Fire  
Marshal*

## Los Alamos County Fire Department

195 East Road, Suite 101, Los Alamos, NM 87544  
Phone: (505) 662-8301; Fax: (505) 662-8302

*"1 Department, 1 Direction, True North"*



To Whom it May Concern,

The Los Alamos Fire Department is happy to support the University of New Mexico, Los Alamos Campus in their pursuit of an Associate of Applied Science Degree in Fire Science. We have been working with the campus staff to plan and organize the required credits and are willing to provide experts in the field to assist in teaching specialized classes. As the requirements for advancement in the Fire Service continues to grow to include college degrees, the need for higher education in our department as well as other departments in Northern New Mexico will increase.

Thank you for your consideration of this degree. We look forward to working with the staff of the University of New Mexico, Los Alamos Campus to bring an Associate Degree in Fire Science to Northern New Mexico. If you have any questions or concerns, please feel free to call me at the number below.

Sincerely,

Justin Grider, Deputy Chief (Acting)  
Los Alamos Fire Department  
195 East Road, Suite 101  
Los Alamos, New Mexico 87544

j.grider@lacnm.us  
(505) 662-8308



## Budgetary and Faculty Load

We anticipate that between 4 or 5 part-time faculty members per semester will be needed to teach one or two courses each. The qualifications of the faculty members necessary for general core curriculum delivery are Master's degree in their field of specialty, while for technical classes the faculty training may also be a Bachelor's, Associate's degree or fire department affiliation. The degree could be replaced by experience. These must be faculty credentialed by the National Fire Academy.

The general core academic requirements for our program in Fire Science coincide with all Associate degree programs at UNM-Los Alamos. During the first year into this program, there will not be any additional workload demand on our current faculty since general core classes are offered each semester at UNM-LA. Once the program has reliable enrollment, we will continually evaluate the need for hiring new faculty to teach additional sections of core classes.

The cost associated with the acquisition of additional part-time faculty members will be approximately \$650 per credit hour and will depend on the number of courses offered each semester (or each year.) The cost should be recovered through tuition and state funding.

The Los Alamos branch campus of UNM mirrors all of the same student support services that are available to main campus students. UNM-LA Tutoring Center maintains a qualified group of tutors who offer assistance in math, English, chemistry, and other subject areas depending upon the expertise of the tutors. The library facility offers a comfortable learning environment, which includes a variety of study spaces and ten public computer workstations. The library will need to begin building a collection in fire science at an initial cost of about \$5000. Our computer facilities, available for students to use outside of the classrooms, support Mac, Windows, and Linux platforms. All computer workstations on campus are connected to the campus local area network, providing internet access through a connection to UNM-Albuquerque. Academic advisors are available to assist students achieve their educational goals. The team of advisors can provide information on a variety of academic, administrative, and placement topics. No additional computer resources, advisors, or tutors will be required, so no additional costs are associated.

In order to successfully implement this program, UNM-Los Alamos received support from LAFD in terms of curriculum development and equipment use. Other associated costs would include salaries for the program coordinator(s) and stipends for faculty members teaching in the program. A stipend for the program coordinator during start-up will be provided for by a current Title V Grant.

The following table provides a three-year projection of the program's estimated budget.

	Year 1	Year 2	Year 3
Program Coordinator	\$5000	\$5000	\$5000
Faculty	\$12,000	\$12,000	\$12,000
Student Outreach	\$1,000	\$1,000	\$1,000
Miscellaneous	\$750	\$750	\$750
Total Expenses	\$17,750	\$17,750	\$17,750

# Memorandum

**To:** Dr. Kate Massengale, Dean of Instruction  
**From:** Dennis Davies-Wilson, Library Director  
**Date:** October 20, 2011  
**Re:** Library support for proposed AAS in Fire Science degree program

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The library does not currently collect materials in support of Fire Science. At the current average cost of about \$60.00/item for materials in this subject area, a minimum of \$5,000.00 would be needed to build a core collection in support of this degree program. An annual dedicated amount of about \$1,000.00 would be needed thereafter to keep the collection up-to-date.

**UNM-Los Alamos  
New Degree Program Proposal**

**Associate of Applied Science in Fire Science**

The UNM-Los Alamos Curriculum Committee has approved the proposed new program above.

Dennis Davies-Wilson 10-24-11  
Dennis Davies-Wilson, Chair Date



# TAB 9

## **Honors College Update**

*Provost Chaouki Abdallah, Tim Ross, President Faculty Senate*

Materials will be provided at the BOR meeting.

# TAB 10

**Disposition of Surplus Property for Main Campus on list dated  
March 16, 2012**

*Bruce Cherrin, Chief Procurement Officer*




**University Services**

University Services Business Operations    UNM Surplus Property  
UNM Copy Center                                    UnivServ Shipping and Receiving  
UNM Mailing Systems                              UNM Inventory Control  
UNM Records Management                      Chem Stores/CRLS  
<http://www.unm.edu/~univserv/>                Print Management Program

Date:                    March 16, 2012

To:                      Bruce Cherrin, Chief Procurement Officer  
                                 Purchasing Department

From:                    Debra L. Fondino   
                                 Associate Director, University Services

Subject:                Equipment Disposition – March 2012

Attached for your review and submission to the Board of Regents is the Surplus Property Disposition Detail list for the month of March, 2012.

Consistent with UNM Board of Regents Policy 7.9 and the Disposition of Surplus Property Act, 13-6-1, NMSA 1978, and based upon documentation submitted by the UNM departments responsible for the equipment, I certify that the equipment identified on the list is worn-out, unusable or obsolete to the extent that the items are no longer economical or safe for continued use by the University. I recommend that the items be deleted from UNM's inventory and disposed of in accordance with the above noted Regents Policy and Surplus Property Act.

Surplus Property Department  
Disposition Detail List  
as of 03/16/12

UNM#	Department surplus/ing equipment	Description	Manufacturer	Model#	Serial#	Year	Acquisition Cost	NBV	Method Of Disposal Desc	Disposal Date
(1) 230421	Biology Department	COMPUTER FILE SERVER	Sun	E-450	752F01BC	1998	53,179.00	0.00	Too Costly to Repair	02/20/2012
(1) 230420	Biology Department	COMPUTER FILE SERVER	Sun	E-450	752F01BB	1998	52,547.00	0.00	Too Costly to Repair	02/20/2012
(2) N00015969	KUNM Engineering	Antenna for KRRT	Jampro	JHPC-4D		2008	46,997.95	29,373.70	Obsolete	02/27/2012
(1) 257980	Biology Department	COMPUTER FILE SERVER	Dell	PowerEdge 6600	HHTCV11	2002	24,313.00	0.00	Too Costly to Repair	02/20/2012
(3) 255270	Office of Contract Archeology	COMPUTER FILE SERVER	Dell	PowerEdge 4600	712VD11	2002	11,437.00	0.00	Obsolete	02/27/2012
217666	Biology Department	GPS UNIT	Trimble	27787-00	0220056878	1996	6,640.00	0.00	Obsolete	03/02/2012
238905	Univ Libr Endowments & INLP	PROJECTOR	Proxima	SVGA 1250	G9402129	1999	6,558.00	1,056.95	Obsolete	02/20/2012
214482	Chemistry Department	COMPUTER CPU/SYSTEM	Silicon	INDY	45724A	1996	5,740.00	0.00	Too Costly to Repair	02/27/2012
242629	Family Community Medicine Dept	PROJECTOR	Toshiba	TLP670U	48696875	2000	5,536.00	1,260.85	Too Costly to Repair	02/20/2012
258972	Emerg Med EMS Academy	PROJECTOR	Toshiba	XGA	84639947	2002	5,335.00	1,926.65	Too Costly to Repair	02/27/2012
174887	Biology Department	FREEZE-DRYING APPAR	LabConco	8	133185	1987	5,003.00	0.00	Too Costly to Repair	03/02/2012
N00010297	CREST General Admin	Video Unit	PolyCom	VSX3000 QBRI syster	820643071799B1	2007	5,002.00	0.00	Obsolete	02/20/2012
N00010298	CREST General Admin	Video Unit	PolyCom	VSX 3000 Series QBF	820633071336B1	2007	5,002.00	0.00	Obsolete	02/20/2012

Disposition value: 241,905.46

Total Disposition Items: 13

Disposition bookvalue: 33,618.15

March 16, 2012

Additional Notes to Surplus listings dated 03/16/12:

**1 –Assets# 230420, #230421 and #257980** consist of two Sun Microsystems Sparc-based servers and one Dell Intel-based server from Biology. The Sun equipment has not been under a maintenance contract for 10 years. Memory and disk space constraints preclude the use of modern operating systems; in a recent power outage a critical number of disks were rendered unusable. The Dell server has been without support for 5 years and is difficult to work with due to low processor speed, memory capacity and disk capacity. This server also lost a critical number of disks in the power outage referenced above. Considering the associated costs, this equipment is deemed too costly to repair and has been sent to Surplus Property for disposition.

**2 –Asset# N00015969** is a Jampro Broadcast Antenna used for KUNM's Taos broadcast service. The U.S. Forest Service imposed a power limitation at the shared site on Forest Service land near Taos. As a result, the antenna could not reach the FCC city of license of Arroyo Seco (near Taos).

This resulted in the re-engineering of the entire system with a new antenna. The Jampro can only be used as an FM transmit antenna and is so highly designed to produce a specific antenna pattern at a specific geographical location that it will be difficult to sell. With this being the case, Surplus Property will utilize every avenue available to find a buyer.

**3 –Asset# 255270** is an 11-year old Dell Power Edge computer file server. Originally utilized within the department of Archeology, this server was then used as a testing unit for Zenworks imaging and software application at the John and June Perovich Business Center for several years. The application was never put into production due to its antiquated hardware. Zenworks is now being shared on a Financial Services' server with Archeology.

**4 –Asset# 238905** is a Proxima projector used at University Libraries. Because the display resolution and aspect ratio are far below that of computers now used within University Libraries, problems occur when using PowerPoint or other computer based presentations. Given this issue, the projector has not been in service for some time. *Also note:* the estimated useful life of 15 years in Banner does not reflect the true life for this type of asset, which results in a remaining net book value long after its useful life.

**5 –Assets# 242629 and #258972** are both Toshiba projectors which have not been in working order for quite some time. Asset# 242629 has been replaced with a new projection system to avoid additional costs of repair. Asset# 258972 no longer functions; replacing the mechanical parts at this time would be too costly. *Note the comment regarding projector useful life and remaining net book value above.*

----- Note: Any item of value in this list will be re-sold through all means available, i.e.: Request for Bid, Auction house, special auction, online sale, to recover the maximum monies to re-invest in the mission of the requesting department.

# TAB 11

**Approval of Capital Project: Athletic Fields Replacement**  
*Vahid Staples, Office of Planning Budget and Analysis*

**REQUEST FOR CAPITAL PROJECT APPROVAL for  
ATHLETIC FIELDS REPLACEMENT  
UNIVERSITY OF NEW MEXICO  
May 8, 2012**

**REQUESTED ACTION:**

In accordance with Section 7.12 of the Board of Regents Policy Manual and as required by the New Mexico Higher Education Department and New Mexico State Board of Finance, project approval is requested for Athletic Fields Replacement, UNM, Albuquerque, South Campus.

**PROJECT DESCRIPTION:**

The project will provide artificial and/or natural turf replacement to aging playing and practice fields at the Athletic complex. The project will include removal of the existing turf, removal or modification of the current irrigation system, rototilling and excavation of dirt. It will also include replacement of the drainage system for the fields, preparation of the base layer with laser grading, installation of the "turf" and reinstalling the football and soccer goal posts.

**PROJECT RATIONALE:**

The football field is approximately 10 years old and in need of replacement. It has large chunks of grass come up during games making it hazardous to the players. The priority is to replace the football field with synthetic grass which would allow the field to be used more frequently and potentially host APS games. Replacing with a synthetic field would also decrease maintenance and water costs.

Remaining funding would be used for the soccer field, the practice fields, or baseball outfield. The soccer field is in need of better drainage and new sod. The field is very hard and compacted and has become a hazard to the players. Changing the configuration on the practice fields would allow for practice in all directions which would distribute the wear and tear on the fields more evenly. Lastly there is a need to add synthetic grass to the outfield at Lobo Field.

**FUNDING:**

The total estimated Project Budget is \$1,379,000:

- \$1,379,000 is funded from 2012 Severance Tax Bonds.



# TAB 12

**Approval of Naming Enhancement Request for Carlisle Gym**  
**“Elizabeth Waters Center for Dance at Carlisle Gym”**  
*Dr. Breda Bova, Chair Naming Committee*



March 27, 2012

TO: Executive Vice President David Harris, Business and Administration  
FROM: Rick Holmes, Office of the University Secretary  
SUBJECT: Naming Enhancement Request for Carlisle Gym

Upon recommendation of Acting Dean Bill Gilbert (College of Fine Arts), the University Naming Committee approved the request to enhance the name of Carlisle Gym to The Elizabeth Waters Center for Dance at Carlisle Gym.

The request for regent approval is pursuant to Regent's Policy 2.11 Naming University Facilities, Endowments and Programs.

Please place this item on the next Finance and Facilities meeting agenda for consideration.

Thank you.

Attachment

## **Naming Carlisle Gymnasium “The Elizabeth Waters Center for Dance” Case Statement**

Presented to the Committee for Naming Facilities, Spaces, Endowments and Programs  
University of New Mexico

Elizabeth Waters 1910-1993



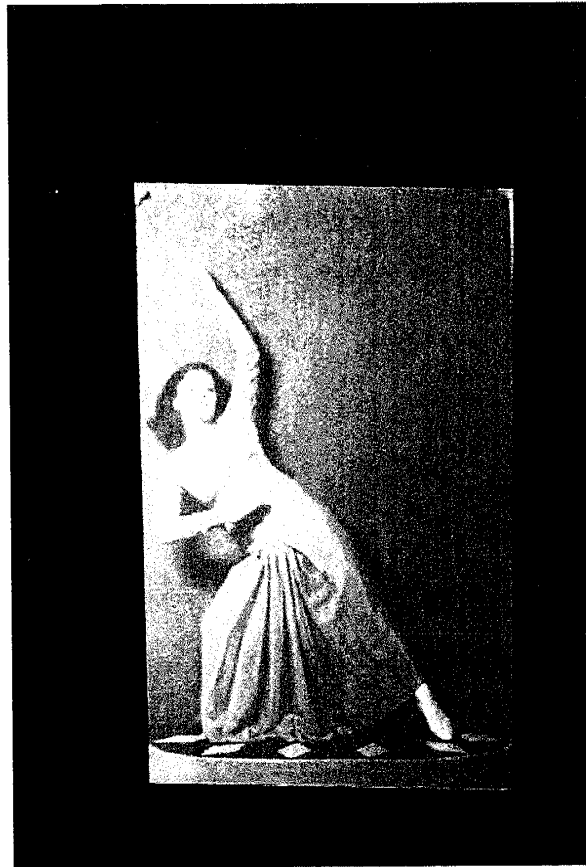
Called New Mexico’s First Lady of Modern Dance, Elizabeth Waters was at the forefront of the modern dance movement in the United States. Miss Waters’ choreography and teaching in New Mexico through the years contributed significantly to the development of dance in the Southwest. A record of Miss Waters’ achievement is housed at the Lincoln Center in New York. Her predecessors, such as Isadora Duncan and Martha Graham, helped pave the way, but Waters developed her own special style, based upon the essence of movement that surrounds us in everyday life.

Waters was introduced to the arts at an early age. Although she learned to play several instruments, dancing became her first love and passion. By age 20 she had moved to New York with the noted Perry-Mansfield troupe. Their performances were so successful that the troupe was sold to Vaudeville.

For the next few years, the Vaudeville troupe went on tour around the country. When Miss Waters had had enough of Vaudeville, she studied and performed with Ruth St. Denis and Ted Shawn in New York. When the internationally famous Hanya Holm came to New York, Elizabeth auditioned and became one of Hanya's principal soloists. She worked and taught with Hanya for six years before the urge to travel overtook her.

Then, at a time when interpretive dance was still considered highly avant-garde and provocative, Waters took a dramatic step. She decided it was time to see how the rest of the country would respond to her type of modern dance. So, in 1940 with \$800 left to her when her mother died, Waters bought a used car and formed her own "Barnstorming company, which traveled some 10,000 miles around the United States. Without benefit of famous names or contacts to insure bookings, the four-member troupe found enthusiastic audiences in towns everywhere.

After national and international travel performing and promoting modern dance, Elizabeth came to New Mexico. The Land of Enchantment had left a strong impression on her when the Barnstorming group stopped in Albuquerque to give a performance at the Little Theatre.



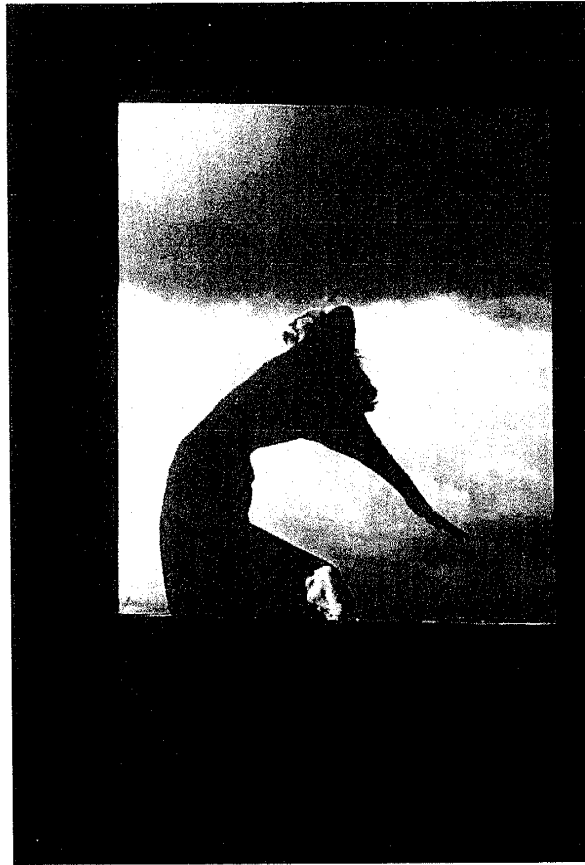
Her desire to learn more about New Mexico's Native Americans lead her on new and exciting adventures. Traveling from Pueblo to Pueblo she spent months living with the

Indians and was permitted the exclusive privilege of viewing sacred ceremonies in the Kiva. Being close to the Indians and allowed an intimate view of their culture had a dramatic effect on Waters personally and creatively. She said it increased her responsibility to and understanding of nature. She used this philosophy in her teachings, attempting to impart to young dancers a respect for natural elements in nature and movement.

Miss Waters was truly the pioneer of modern dance at the University of New Mexico. In 1947, Waters began teaching at UNM, but it was not until the 1961 that the University gave Miss Waters the position of assistant professor. That same year, Miss Waters was instrumental in having the dance classes moved to the College of Fine Arts, away from Physical Education.



She was responsible for introducing modern dance into the curriculum at the University. Through her efforts, the dance program grew to include a dance minor in the Department of Fine Arts. For 25 years she taught thousands of students, directed and choreographed hundreds of dances for public performance and conducted countless workshops for both adults children. During her years of teaching at the University of New Mexico, Miss Waters choreographed many programs for the University's television station and those programs were broadcast on the educational channel. She also choreographed for the programs of the University of New Mexico Department of Music and for the Opera Workshop group.



In addition to teaching dance classes at the University, she taught children's private classes on Saturdays and gave lecture demonstrations and dance clinics for elementary and physical education teachers in the public schools and for high school students who were interested in the dance. Miss Waters always tried to reach as many people as possible with the dance. Miss Waters retired from UNM in May 1973, but developed a small dance company called the Elizabeth Waters Dance Workshop, Inc. which performed and taught in New Mexican villages throughout the state.

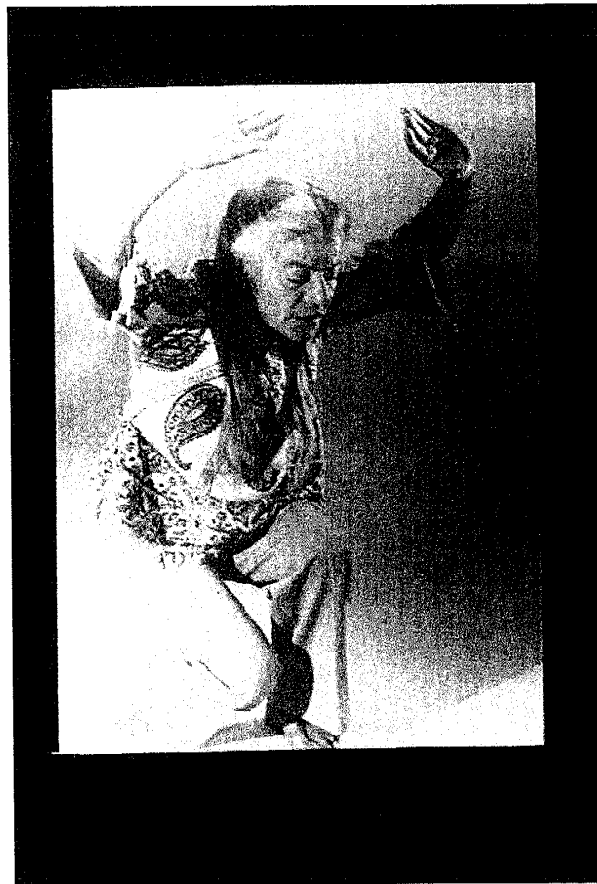
In 1975, Governor Jerry Apodoca presented Waters with the NM Arts Commission Award for Excellence and Achievement in the Arts. Waters was honored in the same style as such former winners as Georgia O'Keefe, photographer Laura Gilpin and Indian potter Maria Martinez.

Elizabeth Waters passed away in her sleep on June 6, 1993. One of the things for which she will always be remembered is this; "Life is movement, movement is dance, dance is the expression of faith".

Dance in Carlisle Gym: When Miss Waters first started teaching dance at the University she had a small room. Soon her classes grew too large and they had to give her space in the gymnasium. They gave her ten feet along one side of the gymnasium. They gave her ten feet along one side of the gym. Basketball classes and other physical education

classes were held at the same time, so Miss Waters had to keep running up and down the gymnasium floor and demonstrating to her students who were strung along the ten feet of one side of the gym.

It would be such a very great honor to remove the “gymnasium identity from the dance program forever. The dance program is now a major course of study in the College of Fine Arts in the Department of Theatre and Dance. Carlisle Gymnasium is used exclusively for the dance program. To name the facility “The Elizabeth Waters Center for Dance” would indeed be the greatest tribute to a New Mexico pioneer who brought modern dance to UNM and the Southwest as well as celebrate the present-day significance of UNM’s dance program.



Respectfully submitted by:

Bill Gilbert, Acting Dean  
College of Fine Arts

Bill Liotta, Chair  
Department of Theatre and Dance

Donna Jewell, Head  
Dance Program

# TAB 13

**Monthly Consolidated Financial Report– Feb. 29, 2012**  
*Ava Lovell, VP, Controller, UNM/UNMH*



## Executive Summary

### University of New Mexico Consolidated Financial Report FY 2012, 8 months ending 2/29/2012

This report covers current fund operations for the University, including Main Campus, Branch Campuses and HSC Campus.

This report displays the “**Benchmark Rate**” percentage. The Benchmark Rate is used as a guide to analyze how budgeted revenue is coming in or whether we are spending budgeted expenses too rapidly. For February, we would expect to see income and expense for 8 months of the year or 67% (8 months divided by 12 months) of the full year operating budget.

**Instruction and General** operations (approximately 90% of this operation resides on Main Campus) projected an unfavorable net margin of \$14.6M for the FY 2012 UNM Operating Budget. This unfavorable budgeted net margin is comprised of a \$13.9M use of reserve at the Main Campus, a \$803K use of reserve at the Branch Campuses and a favorable net margin at the HSC Campus of \$185K. The \$13.9M use of reserve at Main Campus is primarily due to \$9.2M of one-time monies funding the I&G Budget and Academic Affairs budgeting approximately \$4.0M in reserve balances. As of 2/29/12 these operations produced a favorable net margin of \$58.0M. This results from recording actual tuition and fees revenue on a semester basis, as opposed to a monthly basis, as shown by a 101% Benchmark rate for tuition and fees revenue. In addition, F&A Revenues were up 5% overall compared to the operating budget and the total actual Instruction and General expenses are 3% less than budgeted.

The next block of information shows our **Unrestricted Research** operations. The activity in these operations is essentially 50% Main Campus and 50% HSC Campus. The FY 2012 UNM Operating Budget showed a use of reserve of \$10.3M, of which a \$4.1M unfavorable net margin is related to Main Campus and a \$6.2M unfavorable net margin is related to HSC Campus. The \$4.1M use of reserve at Main Campus is primarily due to Academic Affairs departments budgeting reserve balances. At the HSC Campus approximately \$800K of reserves were budgeted by SOM Departments to support Chairs' Letter of Offer packages and anticipated startup package costs. Another \$2.16M of reserves was budgeted by the SOM Dean for one-time support of SOM Units. The College of Pharmacy budgeted \$233K for faculty bridge funding. Additionally, at the HSC \$3.0M is budgeted for various capital projects during FY 2012. The actual unfavorable net margin is \$4.5M as of 2/29/12 with HSC Campus having an unfavorable net margin of \$4.9M and the Main Campus producing a favorable net margin totaling \$345K. The favorable net margin at the Main Campus is primarily due to the timing of transfers to Unrestricted Research in combination with expenses running less than budget.

The third block of numbers on the first page is a summary of our **Clinical** operations. These operations are essentially all the patient care activities of the HSC Campus, including the UNM Hospitals, SOM physician professional services, Cancer Center operations and Housestaff/Medical Residents who are being trained in the UNM and VA hospitals. The FY 2012 UNM Operating Budget projected an unfavorable net margin of \$3.4M. The major factor contributing to this unfavorable net margin is the School of Medicine budgeting a use of reserve of \$2.8M for FY 2012. The budgeted use of reserve is primarily due to the SOM new faculty hires for FY 2012. Clinical operations show an unfavorable net margin of \$3.1M as of 2/29/12. UNM Hospitals produced a favorable net margin of \$303K and the HSC Campus had an unfavorable net margin of \$3.4M as of 2/29/2012. The results for UNMH are a positive net margin of \$425K and the combined results for the Behavioral Health Operations (BHO) are running at a loss of \$122K. The HSC unfavorable net margin of \$3.4M as of 2/29/12 can be primarily attributed to transfers to plant funds for projects underway for: academic space in Pathology and Dental Medicine; laboratory space in Biochemistry and Molecular Biology, and for backfill renovations.

The fourth business category shown on the first page of this report is **Unrestricted Public Service**. The operations in this category include special projects funded by State Appropriations, for example Project ECHO, and non-endowed gifts flowing from the UNM Foundation to departments and many small events funded by user fees. The FY 2012 UNM Operating Budget projected an unfavorable net margin of \$5.0M. This unfavorable budgeted net margin is comprised of a \$4.3M use of reserve at the Main and Branch Campuses and a budgeted use of reserve of \$660K at the HSC Campus. The \$4.3M use of reserve at the Main and Branch Campuses is primarily due to Academic Affairs departments budgeting reserve balances. There are \$2.7M of budgeted reserves within non-endowed spending indices and approximately \$1.4M of budgeted reserves within Academic Affairs General Public Service indices. Actual revenue is greater than expense by \$1.8M as of 2/29/12 with HSC Campus having an unfavorable net margin of \$1.3M and the Main and Branch Campuses producing a favorable net margin totaling \$3.1M. The favorable net margin at the Main Campus is due to increased gift revenue, the timing of transfers to Unrestricted Public Service and expenses currently running less than budget.

Page 2 of this report begins with the **Student Aid** function. The FY 2012 UNM Operating Budget projected an unfavorable net margin of \$9.5M. This unfavorable budgeted net margin is comprised of a \$8.9M use of reserve at the Main and Branch Campuses and a budgeted use of reserve of \$676K at the HSC Campus. The budgeted use of balance at Main Campus is primarily due to Academic Affairs departments and Enrollment Management budgeting reserve balances for the payout of major and departmental scholarships in the new fiscal year. The actual unfavorable net margin is \$6.4M as of 2/29/12. The revenues are ahead of the budget benchmark because they are recorded on the semester basis for scholarships and need-based aid to students. The unfavorable net margin is primarily due to Main Campus departments spending down prior year's surplus balances.

**Student Activities** are the operations of Student Government and Student organizations. The FY 2012 UNM Operating Budget shows a use of reserve of \$196K. These operations show a favorable performance of \$1.3M as of 2/29/12. This results from recording actual fee revenue on a semester basis, as opposed to a monthly basis, as shown by a 79% Benchmark rate for fee revenue.

#### **Auxiliaries and Athletics**

The FY 2012 UNM Operating Budget for Auxiliaries and Athletics projected a use of reserve of \$1.8M. This use of reserve is primarily due to a combination of Athletics budgeting a \$494K use of reserve, Bookstore budgeting a use of reserve of \$716K, Parking and Transportation budgeting a use of reserve of \$200K, Student Health Center budgeting a use of reserve of \$100K, AVP Ops/Student Life budgeting a use of reserve of \$260K, the Branch Campuses budgeting an unfavorable net margin of \$49K and all other units budgeting an unfavorable net margin of \$10K.

Actual performance as of February 29, 2012 for the Auxiliaries and Athletics is a favorable net margin of \$64K. Units with a positive net operating income through February are: Bookstore, Parking and Transportation, Ticketing Services, Young Ranch, Housing and Food Service, Student Health Center, Art Museum and the Maxwell Museum.

**Sponsored programs** operations are our contract and grant research and public service projects funded by outside agencies and companies. These operations will always record a zero net revenue over expense by the nature of their funding. The agency pays for a service or research project, and normally any unspent funds must be returned to the agency.

The **total net** favorable revenue over expenses for UNM current operations is \$47.2 million for the eight months ending 2/29/12, primarily driven by the favorable net margin of \$58.0M in Instruction and General operations.

Statements of Revenues, Expenses and Changes in Net Assets Format for Regents  
For the eight month period ended February 29, 2012  
Preliminary and Unaudited

University of New Mexico - Consolidated Total Operations Current Funds

	FY 2012 Full Year Operating Budget	FY 2012 Year-to-Date Actual	Fiscal YTD Favrbll/(Unfavrbll) Budget	Actual to Budget Benchmark Rate 67%
<b>Instruction and General</b>				
Tuition and Fees Revenues	155,810,593	157,927,286	2,116,693	101%
State/Local Appropriations	244,488,606	163,992,607	(80,495,999)	67%
F & A Revenues	39,500,000	28,625,800	(10,874,200)	72%
Transfers	(53,860,557)	(37,576,425)	16,284,132	70%
Other Revenues	22,624,228	15,961,636	(6,662,592)	71%
Total Instruction and General Revenues	408,562,870	328,930,904	(79,631,966)	81%
Salaries	255,375,939	171,239,415	84,136,524	67%
Benefits	74,932,318	46,172,518	28,759,800	62%
Other Expenses	92,809,492	53,496,719	39,312,773	58%
Total Instruction and General Expenses	423,117,749	270,908,652	152,209,097	64%
Net Instruction and General Revenue/(Expense)	(14,554,879)	58,022,252	72,577,131	
<b>Research</b>				
State/Local Appropriations	9,573,008	6,655,334	(2,917,674)	70%
Transfers	24,411,521	13,972,255	(10,439,266)	57%
Other Revenues	3,775,641	1,552,305	(2,223,336)	41%
Total Research Revenues	37,760,170	22,179,894	(15,580,276)	59%
Salaries and Benefits	26,788,722	15,298,787	11,489,935	57%
Other Expenses	21,287,670	11,412,846	9,874,824	54%
Total Research Expenses	48,076,392	26,711,633	21,364,759	56%
Net Research Revenue/(Expense)	(10,316,222)	(4,531,739)	5,784,483	
<b>Clinical Operations</b>				
State/Local Appropriations	21,198,200	14,201,608	(6,996,592)	67%
Physician Professional Fee Revenues	100,253,515	63,977,515	(36,276,000)	64%
Hospital Facility Revenues	636,592,179	427,505,991	(209,086,188)	67%
Other Patient Revenues, net of Allowance	86,350,684	56,710,649	(29,640,035)	66%
Mil Levy	90,562,935	59,544,157	(31,018,778)	66%
Investment Income	4,127,881	745,322	(3,382,559)	18%
Gifts	2,425,503	2,591,544	166,041	107%
Housestaff Revenues	30,423,113	20,887,162	(9,535,951)	69%
Other Revenues	13,551,663	12,248,908	(1,302,755)	90%
Total Clinical Operations Revenues	985,485,673	658,412,856	(327,072,817)	67%
Salaries and Benefits	546,284,184	366,942,324	179,341,860	67%
Debt Service	7,958,752	5,669,720	2,289,032	71%
Housestaff Expenses	30,451,294	20,141,400	10,309,894	66%
Other Expenses	404,164,081	268,723,813	135,440,268	66%
Total Clinical Operations Expenses	988,858,311	661,477,257	327,381,054	67%
Net Clinical Operations Revenue/(Expense)	(3,372,638)	(3,064,401)	308,237	
<b>Public Service</b>				
State/Local Appropriations	3,526,500	2,349,604	(1,176,896)	67%
Sales and Services Revenues	10,869,955	7,751,219	(3,118,736)	71%
Gifts	6,913,243	7,455,330	542,087	108%
Transfers	2,251,336	(193,677)	(2,445,013)	-9%
Other Revenues	4,686,371	3,803,676	(882,695)	81%
Total Public Service Revenues	28,247,405	21,166,152	(7,081,253)	75%
Salaries and Benefits	15,401,206	10,369,064	5,032,142	67%
Other Expenses	17,824,509	8,982,452	8,842,057	50%
Total Public Service Expenses	33,225,715	19,351,516	13,874,199	58%
Net Public Service Revenue/(Expense)	(4,978,310)	1,814,636	6,792,946	

Statements of Revenues, Expenses and Changes in Net Assets Format for Regents  
For the eight month period ended February 29, 2012  
Preliminary and Unaudited

**University of New Mexico - Consolidated Total Operations Current Funds**

	FY 2012 Full Year Operating Budget	FY 2012 Year-to-Date Actual	Fiscal YTD Favrb/(Unfavrb) Budget	Actual to Budget Benchmark Rate 67%
<b>Student Aid</b>				
Gifts	2,669,793	3,245,110	575,317	122%
State Lottery Scholarship	32,700,000	32,700,000	-	100%
Transfers	13,196,285	8,880,455	(4,315,830)	67%
Other Revenues	525,722	172,777	(352,945)	33%
Total Student Aid Revenues	49,091,800	44,998,342	(4,093,458)	92%
Salaries and Benefits	3,695,995	2,624,345	1,071,650	71%
Other Expenses	54,941,012	48,793,982	6,147,030	89%
Total Student Aid Expenses	58,637,007	51,418,327	7,218,680	88%
Net Student Aid Revenue/(Expense)	(9,545,207)	(6,419,985)	3,125,222	
<b>Student Activities</b>				
Fee Revenues	5,716,580	4,536,126	(1,180,454)	79%
Sales and Services Revenues	1,197,410	1,170,780	(26,630)	98%
Transfers	756,179	467,059	(289,120)	62%
Other Revenues	151,487	105,407	(46,080)	70%
Total Student Activities Revenues	7,821,656	6,279,372	(1,542,284)	80%
Salaries and Benefits	4,229,791	2,648,944	1,580,847	63%
Other Expenses	3,787,394	2,344,067	1,443,327	62%
Total Student Activities Expenses	8,017,185	4,993,011	3,024,174	62%
Net Student Activities Revenue/(Expense)	(195,529)	1,286,361	1,481,890	
<b>Auxiliaries and Athletics</b>				
Branch Campuses Auxiliary Revenues	2,783,678	2,251,288	(532,390)	81%
Main Campus Auxiliaries Revenues	52,697,732	38,605,439	(14,092,293)	73%
Athletics Revenues	30,342,530	22,129,535	(8,212,995)	73%
Total Auxiliaries and Athletics Revenues	85,823,940	62,986,262	(22,837,678)	73%
Branch Campuses Auxiliary Expenses	2,832,578	2,158,156	674,422	76%
Main Campus Auxiliaries Expenses	53,983,002	36,916,983	17,066,019	68%
Athletics Expenses	30,836,430	23,847,472	6,988,958	77%
Total Auxiliaries and Athletics Expenses	87,652,010	62,922,611	24,729,399	72%
Net Auxiliaries and Athletics Revenue/(Expense)	(1,828,070)	63,651	1,891,721	
<b>Sponsored Programs</b>				
Federal Grants and Contracts Revenues	193,647,747	187,335,835	(6,311,912)	97%
State and Local Grants and Contracts Revenues	37,357,797	17,701,763	(19,656,034)	47%
Non-Governmental Grants and Contracts Revenues	22,642,464	18,059,565	(4,582,899)	80%
Gifts	165,776	155,001	(10,775)	94%
Transfers	1,368,475	3,302,630	1,934,155	241%
Other Revenues	107,628	-	(107,628)	0%
Total Sponsored Programs Revenues	255,289,887	226,554,794	(28,735,093)	89%
Salaries and Benefits	132,246,823	83,969,287	48,277,536	63%
Other Expenses	123,043,064	142,585,507	(19,542,443)	116%
Total Sponsored Programs Expenses	255,289,887	226,554,794	28,735,093	89%
Net Sponsored Programs Revenue/(Expense)	-	-	-	
<b>Contingencies</b>				
Total Contingency Revenues	11,048,807	-	11,048,807	0%
Total Contingency Expenses	(8,750,983)	-	(8,750,983)	0%
Net Contingencies Revenue/(Expense)	19,799,790	-	19,799,790	
<b>Net Current Revenue/(Expense)</b>	<b>(24,991,065)</b>	<b>47,170,775</b>	<b>111,761,420</b>	
<b>Beginning Net Assets Unrestricted</b>		<b>301,886,009</b>		
<b>Ending Net Assets Unrestricted</b>		<b>349,056,784</b>		

Statements of Revenues, Expenses and Changes in Net Assets Format for Regents  
For the eight month period ended February 29, 2012  
Preliminary and Unaudited

University of New Mexico - Consolidated Total Operations Current Funds

	FY 2012 Full Year Operating Budget	FY 2012 Year-to-Date Actual	Fiscal YTD Favrb/(Unfavrb) Budget	Actual to Budget Benchmark Rate 67%
<b>University of New Mexico - Results of Athletics and Auxiliary Operations</b>				
<b>Results of Athletics Operations:</b>				
Athletics Revenues	33,516,731	24,202,426	(9,314,305)	72%
Athletics Transfers	(3,174,201)	(2,072,891)	1,101,310	65%
Total Athletics Revenues	30,342,530	22,129,535	(8,212,995)	73%
Athletics Expenses				
Salaries and Benefits	13,259,616	9,575,975	3,683,641	72%
Grant-in-Aid	3,837,520	3,070,861	766,659	80%
Other Expenses	13,739,294	11,200,636	2,538,658	82%
Total Athletics Expenses	30,836,430	23,847,472	6,988,958	77%
Net Athletics Revenue/(Expense)	(493,900)	(1,717,937)	(1,224,037)	
<b>Results of Auxiliary Operations:</b>				
<b>VP for Institutional Support Services</b>				
Bookstore Revenues	18,287,250	15,995,222	(2,292,028)	87%
Bookstore Transfers	(1,390,000)	(1,252,686)	137,314	90%
Total Bookstore Revenues	16,897,250	14,742,536	(2,154,714)	87%
Total Bookstore Expenses	17,613,020	14,060,535	3,552,485	80%
Net Bookstore Revenue/(Expense)	(715,770)	682,001	1,397,771	
Public Events Revenues	4,722,820	2,424,121	(2,298,699)	51%
Public Events Transfers	149,730	99,824	(49,906)	67%
Total Public Events Revenues	4,872,550	2,523,945	(2,348,605)	52%
Total Public Events Expenses	4,872,550	2,874,222	1,998,328	59%
Net Public Events Revenue/(Expense)	-	(350,277)	(350,277)	
Golf Courses Revenues	2,211,054	1,271,182	(939,872)	57%
Golf Courses Transfers	(39,252)	(26,168)	13,084	67%
Total Golf Courses Revenues	2,171,802	1,245,014	(926,788)	57%
Total Golf Courses Expenses	2,171,802	1,527,252	644,550	70%
Net Golf Courses Revenue/(Expense)	-	(282,238)	(282,238)	
Parking and Transportation Revenues	7,796,976	6,090,827	(1,706,149)	78%
Parking and Trans Transfers	(2,448,807)	(1,776,722)	672,085	73%
Total Parking and Trans Revenues	5,348,169	4,314,105	(1,034,064)	81%
Total Parking and Trans Expenses	5,548,169	3,643,374	1,904,795	66%
Net Parking and Trans Revenue/(Expense)	(200,000)	670,731	870,731	
Ticketing Services Revenues	526,000	791,684	265,684	151%
Ticketing Services Transfers	348	50,232	49,884	14434%
Total Ticketing Services Revenues	526,348	841,916	315,568	160%
Total Ticketing Services Expenses	526,348	551,403	(25,055)	105%
Net Ticketing Services Revenue/(Expense)	-	290,513	290,513	
Faculty Club Revenues	50,000	27,846	(22,154)	56%
Faculty Club Expenses	50,000	39,676	10,324	79%
Net Faculty Club Revenue/(Expense)	-	(11,830)	(11,830)	
Young Ranch Revenues	55,536	89,554	34,018	161%
Young Ranch Expenses	55,536	35,860	19,676	65%
Net Young Ranch Revenue/(Expense)	-	53,694	53,694	
Taos & Lawrence Ranch Revenues	50,740	15,000	(35,740)	30%
Taos & Lawrence Ranch Expenses	50,740	23,878	26,862	47%
Net Taos & Lawrence Ranch Revenue/(Expense)	-	(8,878)	(8,878)	
Total VP for Institutional Support Services Revenues	29,972,395	23,799,916	(6,172,479)	79%
Total VP for Institutional Support Services Expenses	30,888,165	22,756,200	8,131,965	74%
Net VP for Institutional Support Services Revenue/(Expense)	(915,770)	1,043,716	1,959,486	

Statements of Revenues, Expenses and Changes in Net Assets Format for Regents  
For the eight month period ended February 29, 2012  
Preliminary and Unaudited

University of New Mexico - Consolidated Total Operations Current Funds

	FY 2012 Full Year Operating Budget	FY 2012 Year-to-Date Actual	Fiscal YTD Favrb/(Unfavrb) Budget	Actual to Budget Benchmark Rate 67%
<b>VP for Student Affairs</b>				
AVP Ops/Student Life Revenues	2,345,426	2,104,600	(240,826)	90%
AVP Ops/Student Life Transfers	(522,506)	(1,172,559)	(650,053)	224%
Total AVP Ops/Student Life Revenues	1,822,920	932,041	(890,879)	51%
Total AVP Ops/Student Life Expenses	2,082,420	1,605,892	476,528	77%
Net AVP Ops/Student Life Revenue/(Expense)	(259,500)	(673,851)	(414,351)	
Housing and Food Service Revenues	15,189,800	13,272,039	(1,917,761)	87%
Housing Transfers	(3,813,600)	(7,127,699)	(3,314,099)	187%
Total Housing and Food Service Revenues	11,376,200	6,144,340	(5,231,860)	54%
Total Housing and Food Service Expenses	11,376,200	6,035,530	5,340,670	53%
Net Housing and Food Service Revenue/(Expense)	-	108,810	108,810	
Student Health Center Revenues	7,034,342	5,924,487	(1,109,855)	84%
Student Health Center Expenses	7,134,342	4,557,354	2,576,988	64%
Net Student Health Center Revenue/(Expense)	(100,000)	1,367,133	1,467,133	
Student Union Revenues	2,181,266	1,642,515	(538,751)	75%
Student Union Expenses	2,181,266	1,708,711	472,555	78%
Net Student Union Revenue/(Expense)	-	(66,196)	(66,196)	
Lobo Cash Revenues	54,498	39,904	(14,594)	73%
Lobo Cash Expenses	54,498	62,278	7,780	114%
Net Lobo Cash Revenue/(Expense)	-	(22,374)	(22,374)	
Total VP for Student Affairs Revenues	22,469,226	14,683,287	(7,785,939)	65%
Total VP for Student Affairs Expenses	22,828,726	13,969,765	8,858,961	61%
Net VP for Student Affairs Revenue/(Expense)	(359,500)	713,522	1,073,022	
<b>Provost and Other Units</b>				
CE Conference Ctr Revenues	246,000	162,385	(83,615)	66%
CE Conference Ctr Transfers	(67,389)	(70,895)	(3,506)	105%
Total CE Conference Ctr Revenues	178,611	91,490	(87,121)	51%
Total CE Conference Ctr Expenses	178,611	137,723	40,888	77%
Net CE Conference Ctr Revenue/(Expense)	-	(46,233)	(46,233)	
Art Museum Revenues	-	6,347	6,347	N/A
Art Museum Expenses	-	-	-	N/A
Net Art Museum Revenue/(Expense)	-	6,347	6,347	
Maxwell Museum Revenues	25,000	29,683	4,683	119%
Maxwell Museum Expenses	25,000	9,687	15,313	39%
Net Maxwell Museum Revenue/(Expense)	-	19,996	19,996	
Other Revenues	52,500	(5,284)	(57,784)	-10%
Other Expenses	62,500	43,608	18,892	70%
Net Other Revenue/(Expense)	(10,000)	(48,892)	(38,892)	
Total Provost and Other Units Revenues	256,111	122,236	(133,875)	48%
Total Provost and Other Units Expenses	266,111	191,018	75,093	72%
Net Provost and Other Units Revenue/(Expense)	(10,000)	(68,782)	(58,782)	
<b>Auxiliary Totals</b>				
Total Auxiliary & Concessions Revenues	52,697,732	38,605,439	(14,092,293)	73%
Total Auxiliary & Concessions Expenses	53,983,002	36,916,983	17,066,019	68%
Net Auxiliary Revenue/(Expense)	(1,285,270)	1,688,456	2,973,726	
Net Athletics Revenue/(Expense)	(493,900)	(1,717,937)	(1,224,037)	
Net Auxiliary and Athletics Revenue/(Expense)	(1,779,170)	(29,481)	1,749,689	
Net Branch Campuses Aux Revenue/(Expense)	(48,900)	93,132	142,032	
Net All Auxiliary and Athletics Revenue/(Expense)	(1,828,070)	63,651	1,891,721	

# TAB 14

**Contract Information: Information Technologies-Aquila Technologies Group**  
*Bruce Cherrin, Chief Procurement Officer*



The University of New Mexico

Purchasing Department  
MSC01 1240  
1 University of New Mexico  
Albuquerque, NM 87131-0001  
Telephone (505) 277-2036  
FAX (505) 277-7774

## MEMORANDUM

To: David Harris, Executive Vice President for Administration

From: Bruce Cherrin, Chief Procurement Officer *BC*

Subject: Contract Information

Date: March 22, 2012

The following contracts have been submitted for information to the Regents Finance and Facilities Committee per Regents Policy 7.4.

### 1. Information Technologies - Aquila Technologies Group

An RFQ was solicited in February 2012 by Information Technologies for upgrading the campus wireless network. Two responses were received--Aquila and DELL, and Aquila was the chosen vendor. This is the first of three phases for the Wireless Uplift project.

**Source of Funds:** IT Equipment Funds

**Total Cost:** The low bidder was Aquila Technologies at \$449,950.41



# TAB 15

**Monthly Capital Projects Status Report**  
*Chris Vallejos, AVP Institutional Support Services*



Office of Capital Projects

**MEMORANDUM TO ADVANCE  
COMMITTEE AGENDA ITEM TO  
THE BOARD OF REGENTS  
THE UNIVERSITY OF NEW MEXICO**

DATE: March 23, 2012

TO: David W. Harris, EVP for Administration, COO & CFO

FROM: Chris Vallejos, AVP, Business Planning & Svcs, Institutional Support Services

RE: Office of Capital Projects Monthly Project Status Report

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**INFORMATION ITEM:**

The attached report is submitted for information only.

1. Office of Capital Projects Monthly Project Status Report dated March 2012

cc: William C. Turner, Director, Office of Capital Projects  
Rick Henrard, Group Manager, Office of Capital Projects  
Tony Sanchez, Associate Project Manager, Office of Capital Projects  
Christina Martinez, Unit Administrator, Office of Capital Projects

# UNM Capital Projects Executive Summary Report



**All Projects**

Total Active Projects	31	Total Funding	\$84,035,952	New Projects	2
Total SF	554,507	Total Cost	\$84,352,996	Completed Projects	3

**Major Capital**

Projects > \$500,000

\*INCLUDES ACTIVE LOBO DEVELOPMENT PROJECTS

Total Active Projects	14	Total Funding	\$82,657,201	New Projects	0
Total SF	523,429	Total Cost	\$82,657,201	Completed Projects	0

**Minor Capital**

Projects between \$1000 and \$500,000

Total Active Projects	17	Total Funding	\$1,378,751	New Projects	2
Total SF	31,078	Total Cost	\$1,695,795	Completed Projects	3

# Major Capital Report

# Capital Projects

Start/ End	Project Name	Architect	Contractor	SF	Project Funding	Est. Project Cost	
<b>Design</b>							
1	1/1/2008 4/13/2013	Collaborative Teaching and Learning Building	Dekker/Perich/Sabatini	McCarthy	25000	\$9,000,000	\$9,000,000
2	7/27/2011 9/28/2012	HRSA Atrisco Heritage School Clinic	FBT Architects		4003	\$768,176	\$768,176
3	7/22/2011 8/17/2012	HRSA Classroom Upgrades	Masterworks Architects		28108	\$1,320,027	\$1,320,027
4	1/1/2011 8/3/2012	SRC Apartments Interior Renovations	DNCA Architect		75850	\$1,545,000	\$1,545,000
		<b>Total Projects</b>	<b>4</b>	<b>Total SF</b>	<b>132,961</b>	<b>Total Cost</b>	<b>\$12,633,203</b>
<b>Construction</b>							
5	4/30/2010 7/16/2012	Baseball Stadium Renovation	Design Plus LLC.	Bradbury Stamm Construction		\$2,173,000	\$2,173,000
6	1/12/2011 3/21/2012	Chemistry Building Renovations	Smith Group	OCP	6700	\$2,579,000	\$2,579,000
7	7/22/2011 7/6/2012	CTSC 3rd Floor Labs Phase 2	FBT Architects	Enterprise Builders	4930	\$800,000	\$800,000
8	1/1/2008 7/6/2012	Facility for Advanced Cell Engineering (FACE)	Gregory T. Hicks Architects	Centennial Contractors	5575	\$2,400,000	\$2,400,000
9	6/23/2009 1/1/2012	Gallup, Gurley Hall Backfill	In House	Various	30551	\$910,000	\$910,000
10	8/11/2010 7/16/2012	Innov, Discovery & Training Ctr 1st flr Emergency Med	FBT Architects	Bradbury Stamm Construction	41037	\$4,803,497	\$4,803,497
11	2/27/2010 5/24/2012	Innov, Discovery & Training Ctr 2nd flr CMD, NIH Grant	FBT Architects	Bradbury Stamm Construction	14386	\$9,586,673	\$9,586,673
12	5/3/2010 5/24/2012	Innov, Discovery & Training Ctr 3rd Floor Lab Renovations	FBT Architects	Bradbury Stamm Construction	14352	\$2,187,105	\$2,187,105
13	4/5/2010 4/27/2012	Logan Hall: Clinical Neurosciences Core Renovations	Design Plus LLC.	Klinger Constructors	9937	\$5,584,723	\$5,584,723
		<b>Total Projects</b>	<b>9</b>	<b>Total SF</b>	<b>127,468</b>	<b>Total Cost</b>	<b>\$31,023,998</b>

# Capital Projects

## Lobo Development / Real Estate Projects

Start/ End	Project Name	Architect	Contractor	SF	Project Funding	Est. Project Cost
---------------	--------------	-----------	------------	----	--------------------	----------------------

Active

Construction

3/1/2011 8/15/2012	ACC Student Housing Development Component II: Phase I (Main Campus)	American Campus Communities	American Campus Communities	283000	\$39,000,000	\$39,000,000
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Total Projects 1 Total SF 283,000 Total Cost \$39,000,000

# Projects Completed

Project Location: HSC

Project Start/End	Project Name	Project Mgr.	Architect	Contractor	SF	Project Cost
4/12/2010 1/8/2012	BMSB 252-256 Lab Renovation	Brian Scharmer	Masterworks Architects	OSI Construction	660	\$128,455
5/18/2010 12/16/2011	BMSB Lab 321 HTR Freezer Rm	Mary Gauer	Masterworks Architects	Centennial Contractors	504	\$171,503
<b>Totals for HSC</b>					<b>Total SF: 1,164</b>	<b>Total Cost: \$299,958</b>

Project Location: South Campus

Project Start/End	Project Name	Project Mgr.	Architect	Contractor	SF	Project Cost
10/17/2011 12/6/2011	Student Family Housing - Decks & Canales	Brian Scharmer	Gregory T. Hicks Architects	AIC General Contractor	243881	\$297,000
<b>Totals for South Campus</b>					<b>Total SF: 243,881</b>	<b>Total Cost: \$297,000</b>
<b>Grand Total SF: 245,045</b>					<b>Grand Total: \$596,958</b>	

# Capital Projects

# New Projects

Project Start/End	Project Name	OCP PM	PCD PM	Project Type	SF	Project Cost
12/15/2011	RVA Furniture Project	Kim Sylvester		Furniture/Equipm		\$258,004
1/25/2012	SRC Furniture Project	Kim Sylvester		Furniture/Equipm		\$298,258
<b>Totals for Main Campus</b>				<b>Total Projects:</b>	<b>2</b>	<b>Total SF:</b>
<b>Grand Total Projects</b>				<b>2</b>		<b>Total Cost:</b>
						<b>\$556,262</b>

# Capital Projects

# TAB 16

**Approval of UNMH Contract:  
Stryker Orthopedics, DePuy Orthopedics, Ortho Pros  
*McKernan***





THE UNIVERSITY OF NEW MEXICO • HEALTH SCIENCES CENTER

# UNM HOSPITALS

**UNM Hospitals Board of Trustees  
Recommendation to HSC Board of Directors Finance and Audit Committee  
March/April 2012**

**Approval**

**(1) Stryker Orthopaedics, DePuy Orthopaedics, OrthoPros (Tornier)**

**Source of Funds:** UNM Hospitals Operating Budget

**Description**

Request for three four year contracts for total shoulder implants for various shoulder surgical procedures. The contracts will be for a capitated agreement setting a ceiling for cost of the supplies while allowing physicians to use three separate vendor products while still maintaining the same pricing structure. The contracts also contain provisions for consignment inventory in order to keep certain implants on hand for emergency procedures for which UNM Hospitals pays for after product has been used in a case, thereby eliminating inventory on hand costs. An additional provision allows for the loan of vendor owned instrumentation as relates to the use of implants at no additional cost or expense. Vendors will also be required to provide information related to relevant, up-to-date, surgical techniques, products and educational materials.

**Process**

RFP 195-11 – Capitated Pricing Multiple Vendor Award

**Total Cost**

Dependent on volumes, up to \$500,000 per fiscal year.

**Informational**

**1) GlaxoSmithKline Vaccines**

**Source of Funds:** UNM Hospitals Operating Budget

**Description:**

Every year, influenza viruses spread rapidly which result in lost workdays, hospitalizations and fatalities. UNM Hospital conducts an annual vaccination campaign and requires the purchase of Fluvirin Vaccine.

**Process:**

340B Prime Vendor Program

**Total Cost:** \$320,000

# TAB 17

**Approval of Capital Project: OSIS Sterile Processing Renovations**  
*McKernan*



THE UNIVERSITY OF NEW MEXICO • HEALTH SCIENCES CENTER  
**UNM HOSPITALS**

**REQUEST FOR CAPITAL PROJECT APPROVAL for  
OSIS STERILE PROCESSING RENOVATION  
May 8, 2012, UNM BOARD OF REGENTS  
FINANCE AND FACILITIES MEETING**

**REQUESTED ACTION:**

In accordance with Section 7.12 of the Board of Regents Policy Manual and as required by the New Mexico Higher Education Department and New Mexico State Board of Finance, project approval is requested for **OSIS STERILE PROCESSING RENOVATION**.

**PROJECT DESCRIPTION:**

University of New Mexico Hospital's Outpatient Surgical and Imaging Service (OSIS), at 1213 University Boulevard NE., has six operating rooms. These OR's handle high volume and complex cases which include orthopedic procedures requiring large quantities of sterilized instruments. The current Sterile Processing Department at OSIS is comprised of an undersized decontamination area, one small washer to service two sterilizers, no space for drying and an undersized preparation and packaging area. An additional high efficiency washer and increased space for decontamination, drying, preparation and packaging areas are needed to meet current demands for sterilization. This project provides a functional solution to these problems and minimizes disruption to the necessary ongoing sterilization process.

**PROJECT RATIONALE:**

To meet the growing need for surgical volume and provide for successful patient outcomes, will require ever increasing surgical instrument sterilization. The present sterilization capacity at OSIS limits UNMH's ability to serve the outpatient surgical market. If additions are not made the impact will require additional FTE's to make multiple deliveries per day, from the main facility as well as more frequent vendor delivery. These alternative methods are not as efficient as cost effective or reliable as having onsite capability.

**FUNDING:**

The total estimated Project Budget is \$335,000.00:

- \$ 14,000.00 is funded from UNMH FY-11 Capital Budget.
- \$321,000.00 is funded from UNMH FY-12 Capital Budget.

# TAB 18

**Approval to Purchase Huron/Click Commerce Research Enterprise Software**  
*Larson/Cherrin*



## MEMORANDUM

To: Paul B. Roth, MD, Chancellor for Health Sciences

From: Richard Larson, MD, PhD, Vice Chancellor for Research  
Ava J. Lovell, HSC Senior Executive Financial Officer & University Controller

Subject: Request for Approval to Purchase  
Huron/Click Commerce Research Enterprise Software

Date: April 5, 2012

The HSC Office of Research and Finance are proposing to purchase a software license and off-site hosting services from **Huron/Click Commerce** (aka Click™) for three integrated solutions to support the research enterprise. The purchase will include the Click™ software solutions for Grants and Contracts, Institutional Review Board (IRB) and Conflicts of Interest. The Grants and IRB solutions will replace our current software, InfoEd, which has become unstable and insufficient to meet the needs of UNM HSC. The current contract with InfoEd expires on 11/30/2012. The Click™ product will help us to meet the challenge of managing our growing volume of research studies at HSC. This proposal is for a hosted solution, outsourcing hardware, software and networking environment, and secure facilities to run the licensed software.

The selection committee for this software has worked for 18 months to assess the institution's needs and identify a reputable and reliable product replacement for InfoEd. Click™ is used by over 90 other universities across the country, and their pricing was found to be reasonable for the services offered and in comparison with other vendors that proposed and were interviewed. Click™ was recently acquired by Huron, the industry leader in research consulting/compliance, which we view as an excellent indication of Click's quality and continued stability. Purchasing three modules affords HSC a best value, as Click offers a 10% discount.

1. Grants and Contracts Solution  
Huron's Click™ Portal for Grants will optimize our existing pre-award process and eliminate hours of data re-entry across the research organization. The solution streamlines the grant submission process for investigators by moving past our current paper submission process to an electronic routing system (eliminating the need for PI's and Departments to run around campus to collect and sign forms). The system also includes a system-to-system grant submittal process between our institution and federal agencies as well as many non-profit sponsors. Compliance will also be improved because the system will be set up to automatically review and flag researchers who need to complete annual training.
2. Institutional Review Board Solution  
Huron's Click™ Portal IRB software will streamline the entire application preparation and review process by enabling secure electronic submission and review of human research protocols. The IRB solution ensures completeness and accuracy of human research applications with system-generated completeness checks and error checking. It includes review and meeting management tools, automatic e-mail notifications to investigators, and audit trails for all activities.

3. Conflicts of Interest Solution

With the recent increase in federal requirements for Conflicts of Interest in research, the Click™ Portal will enable the institution to increase compliance and streamline the disclosure process while at the same time connect COI disclosure data to human research and funding proposals. This will eliminate redundant data input, reduce the risk of non-compliance.

**Source of Funds:** HSC Facilities and Administration (F&A) Funds

<b>Total Cost:</b>	Year 1	\$ 676,225 (license fees, hosting fees, professional services)
	Year 2 (recurring)	\$ 132,050 * (hosting fee, support and maintenance, professional services and training)

\*Year 2 costs and beyond are estimated. Actuals will depend on level of support, maintenance, professional services and training required.

# TAB 19

**Approval of Capital Project: Biochemistry Lab Renovations**  
*Gauer*



Office of Capital Projects

**MEMORANDUM TO ADVANCE  
COMMITTEE AGENDA ITEM TO  
THE BOARD OF REGENTS  
THE UNIVERSITY OF NEW MEXICO**

DATE: April 5, 2012  
TO: Dr. Paul B. Roth, Chancellor for Health Sciences Center  
FROM: Mary Gauer, Group Manager, Office of Capital Projects  
RE: Requested Approval

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**RECOMMENDED ACTION:**

Recommend to the Board of Regents HSC Board of Directors Finance, Audit and Compliance Committee the following:

1. Request for Capital Project Approval for Biochemistry Lab Renovations

Please see attached summary and drawings.

cc: Pug Burge, Associate VP, Health Sciences Center Administration  
Chris Vallejos, Associate VP, Institutional Support Services  
Vahid Staples, Budget Officer, Office of Planning, Budget & Analysis  
Mary Kenney, Robert Doran – PCD  
W. Turner, R. Henrard, C. Martinez, T. Sanchez – OCP  
Karlett Parra, Associate Professor, Biochemistry Molecular Biology  
LeeAnn Martinez, Department Administrator, Biochemistry Molecular Biology



**REQUEST FOR CAPITAL PROJECT APPROVAL for  
BIOCHEMISTRY LAB RENOVATIONS  
UNIVERSITY OF NEW MEXICO HEALTH SCIENCES CENTER  
April 27, 2012**

**REQUESTED ACTION:**

In accordance with Section 7.12 of the Board of Regents Policy Manual, and as required by the New Mexico Higher Education Department and New Mexico State Board of Finance, capital project approval is requested for BMSB 261-267 Biochemistry Lab Renovations, on the North Campus.

**PROJECT DESCRIPTION:**

This project will remodel four laboratories (Rooms 261, 263, 265, 267) in the Basic Medical Sciences Building, by combining them into a single new 1,507 gross square foot laboratory. The scope of work includes removal and replacement of outdated laboratory casework and associated utilities; removal and replacement of existing suspended ceiling and lighting; removal of three walls between the existing four rooms; asbestos remediation; patch and paint; installation of new flooring; reconfiguration of HVAC systems; and reconfiguring of voice and data services for new room configurations.

**PROJECT RATIONALE:**

The current lab configuration is outdated and unusable. The new lab will be designed and constructed in compliance with current National Institute for Health (NIH) guidelines. This lab is also required to meet contractual requirements of the hiring agreement for the new Department Chair for Biochemistry and Molecular Biology who will take office on July 1, 2012.

**FUNDING:**

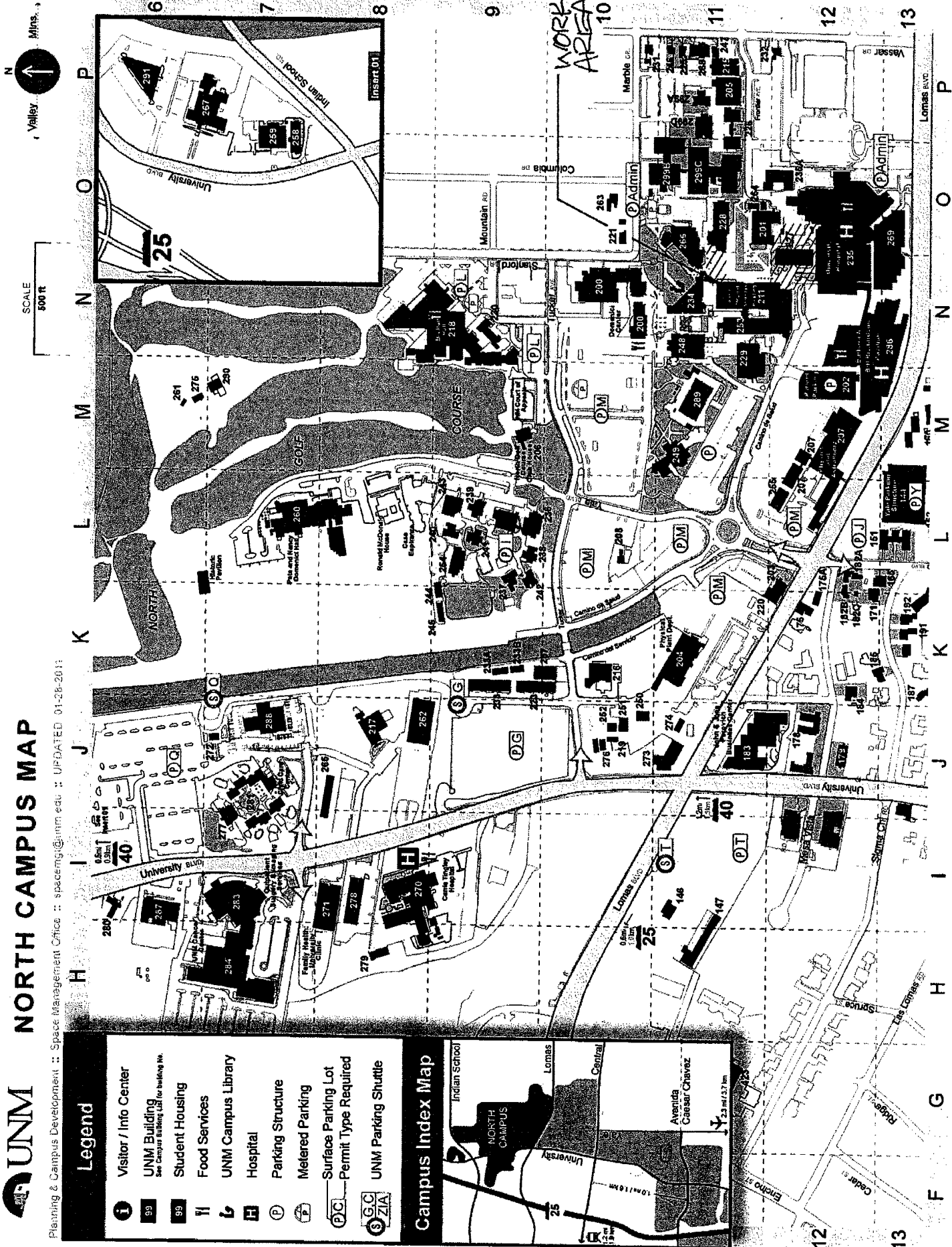
The total estimated Project Budget is \$366,438:

- \$183,219 is funded by Department of Biochemistry and Molecular Biology Funds
- \$183,219 is funded from School of Medicine, Dean's Office Funds



# NORTH CAMPUS MAP

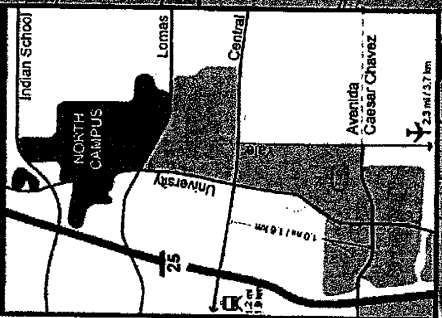
Planning & Campus Development :: Space Management Office :: spacemg@unm.edu :: UPDATED 01-28-2011



## Legend

- Visitor / Info Center
- UNM Building  
See Computer Building List for building No.
- Student Housing
- Food Services
- UNM Campus Library
- Hospital
- Parking Structure
- Metered Parking
- Surface Parking Lot  
-Permit Type Required
- UNM Parking Shuttle

## Campus Index Map

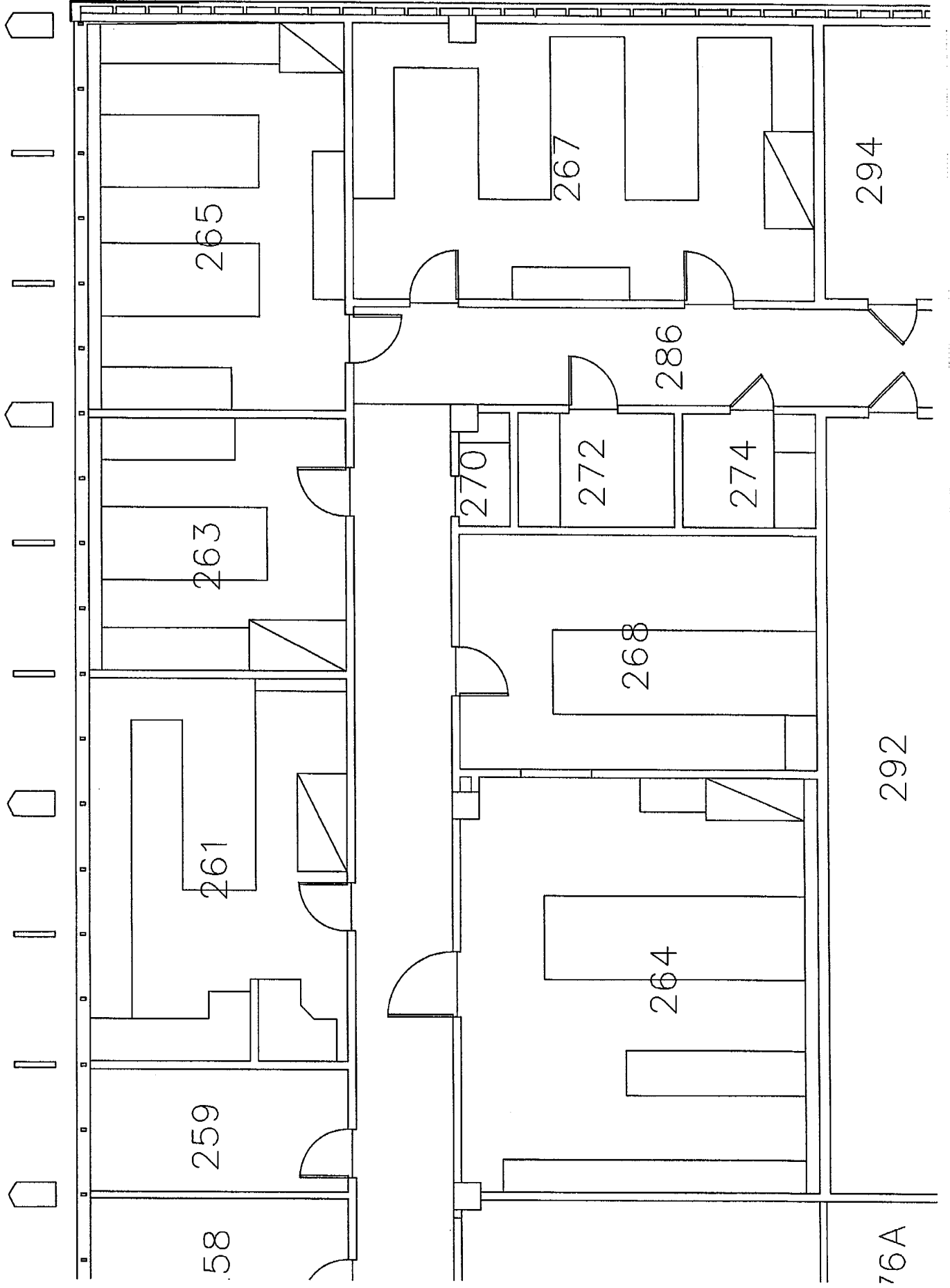


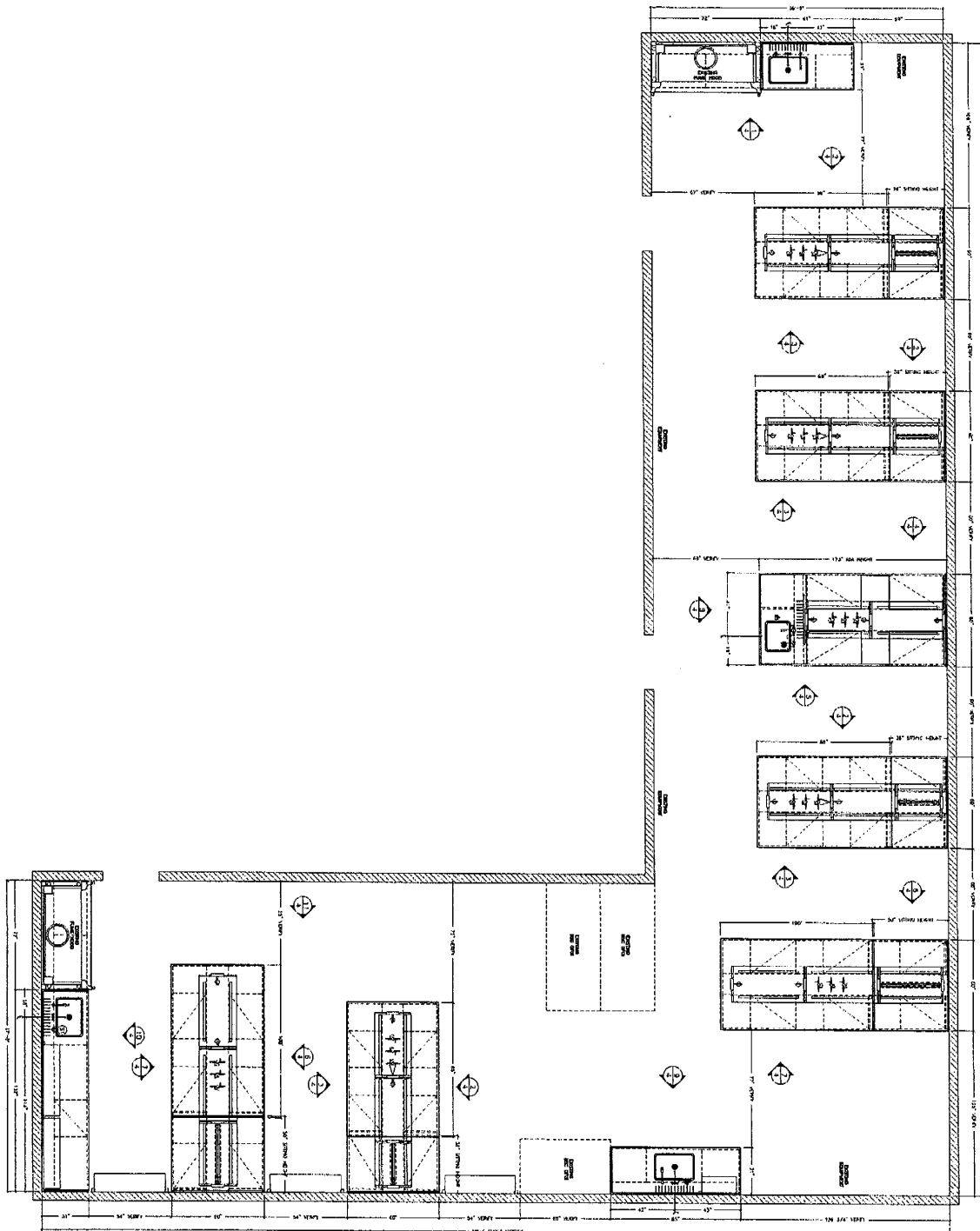
SCALE  
500 FT

Valley Mills



EXISTING LABS





PROJECT  
Floor Plan  
3  
OF  
4

1	DATE	2/24/2012
2	SCALE	3/8" = 1'-0"
3	REVISION	
4	REVISION	
5	REVISION	
6	REVISION	
7	REVISION	
8	REVISION	
9	REVISION	
10	REVISION	
11	REVISION	
12	REVISION	
13	REVISION	
14	REVISION	
15	REVISION	
16	REVISION	

QUOTE/DWG #  
KK-022112  
DRAWN BY  
L. BONSQUENA  
CHECKED BY  
DATE  
2/24/2012  
SCALE  
3/8" = 1'-0"

LABORATORY DESIGN FOR:  
**UNM OCP**  
ALBUQUERQUE, NM

**VWR**  3021 GATEWAY DR.  
SUITE 200  
IRVING, TX 75063  
888-624-2432  
FAX: 972/753-1399  
WWW.VWR.COM  
© 2010

Supplier Partnerships for Customer Solutions  
LABORATORY FURNITURE GROUP

# TAB 20

**Approval of Truman Street Lease**  
*Neale*

**Memo**

**To:** Ava Lovell, HSC Senior Executive Finance Officer and University Controller  
**From:** Thomas Neale, Associate Director of Real Estate  
**Through:** Kim D. Murphy, Director of Real Estate *KDM*  
**Date:** April 11, 2012  
**Re:** Information Item – Relocation of the Truman Street Clinic to 801 Encino Place, Bldg. F

---

The UNM Medical Group, a New Mexico non-profit and University Research and Economic Development Act Corporation solely owned by the Regents (“UNMMG”), with support from the UNM Real Estate Department, entered into a lease for real property at 801 Encino Place NE for its Infectious Disease Clinic. The clinic is currently located at 625 Truman Street and is commonly known as the Truman Street Clinic. The Encino Place NE clinic contains 9,323 square feet which will be redeveloped to Department of Health standards for outpatient clinical use operated by UNMMG. The space will include nine exam rooms, pharmacy, conference and consulting rooms, and physician and staff offices.

The lease term is nine years with an initial rental rate of \$17.75 per square foot, or \$165,483. There are annual escalations of \$0.50 per square foot for years two through six and no escalation in rent for years seven through nine. The average annual increase in rent over the term of the lease is 1.7%. The landlord is responsible for all operating costs and building maintenance with exception of janitorial service.

The construction of the tenant improvements is the responsibility of the Landlord and amortization is included in the rates detailed in the above paragraph. The Landlord’s capital contribution to the tenant improvements is approximately \$530,000, or \$56.85 per square foot. Construction will be completed and the space ready for occupancy in July 2012.

# TAB 21

**Approval of Atrisco Heritage Academy Clinic Lease**  
*Neale*

## Memo

**To:** Ava Lovell, HSC Senior Executive Finance Officer and University Controller  
**From:** Thomas Neale, Associate Director of Real Estate  
**Through:** Kim D. Murphy, Director of Real Estate *KDM*  
**Date:** April 12, 2012  
**Re:** Lease of Real Property – proposed school-based health center at Atrisco Heritage Academy High School

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The Real Estate Department (RED), acting on behalf of the University of New Mexico's Health Sciences Center, is requesting Board of Regents' approval for the lease of 3,625 square feet located within the Albuquerque Public School's (APS) Atrisco Heritage Academy High School at 10800 Dennis Chavez Boulevard SW, in Albuquerque's South Valley. The UNM Health Sciences Center will operate a school-based health center that will serve and provide patient care for the general public, as well as students and staff of Atrisco Heritage Academy High School.

The term of the lease is ten (10) years with rent fixed at \$1.00 per year. APS will be responsible for the cost of utilities, building maintenance, landscaping, and structural repairs. UNM HSC will be responsible for janitorial services and medical waste. The space is currently in shell condition and the cost to construct the tenant improvements to meet Department of Health requirements is the responsibility of UNM HSC. The total project budget for the construction of the tenant improvements, furniture, fixtures, and equipment is \$791,800. Funding for the project is from a \$500,000 U.S. Department of Health and Human Services, Health Resources and Services Administration grant and \$291,800 from the UNMH Capital Initiative Fund. The project was approved by the Regents in January 2012.

The lease has been approved by APS Administration and will be presented to the APS Board on April 18, 2012 for approval.



LEASE OF REAL PROPERTY

between

**The Regents of the University of New Mexico,  
A body corporate of the State of New Mexico, Tenant**

and

**The Board of Education of Albuquerque, New Mexico, Governing Board of, for  
and on behalf of Albuquerque Municipal School District No. 12, Counties of  
Bernalillo and Sandoval, New Mexico, Landlord**

Date: April \_\_\_\_, 2012

UNIVERSITY OF NEW MEXICO  
LEASE OF REAL PROPERTY

This lease is entered into as of \_\_\_\_\_, 2012 between The Board of Education of Albuquerque, New Mexico, Governing Board of, for and on behalf of Albuquerque Municipal School District No. 12, Counties of Bernalillo and Sandoval, New Mexico, Landlord, and The Regents of the University of New Mexico, a body corporate of the State of New Mexico, on behalf of the University of New Mexico Health Science Center's Atrisco Heritage Center for Family and Community Health program, Tenant.

WITNESSETH:

Landlord and Tenant agree as follows:

1. **PROPERTY LEASED.** In consideration of the conditions and agreements in this lease (the "Lease"), Landlord leases to Tenant, and Tenant hires from Landlord, a portion of the real property situated in Albuquerque, County of Bernalillo, New Mexico, described as:

- (a) Street address of property::Suite B2-C100, Atrisco Heritage Academy High School, 10800 Dennis Chavez Boulevard SW, Albuquerque, New Mexico 87121.
- (b) Square footage: 3,625 square feet of rentable area as identified on Exhibit A of the Lease.
- (c) Parking facilities and capacity: Landlord will provide 20 reserved patient parking spaces, including handicapped spaces, as identified on Exhibit B of the Lease. Unreserved Staff parking will be in the teacher and staff parking area identified on Exhibit B.
- (d) Shared Conference Space: Landlord and Tenant Agree that Room B2-C132 (378 square feet) shall be shared and designed as conference space of the Tenant and shared classroom space for joint educational programs of Landlord and Tenant. Access and scheduling of the Shared Conference Space shall be done by the Tenant in cooperation with the Landlord, to the mutual agreement of the Parties.

Attach as exhibits:

- "A" Space Plan;
- "B" Parking Areas for Use by Tenant;
- "C" Improvements by Tenant
- "D" Legal description

- "E" Insurance certificates
- "E" Lease Commencement Certificate
- "F" Notice of Federal Interest

The leased property is referred to herein as the "Premises". The Landlord shall provide to Tenant current scaled floor plans showing the leased Premises, including any Tenant Improvements provided by the Landlord, both as Exhibit "A" to this Lease and in "AutoCAD 2002" or newer electronic format.

2. TERM. The initial term of this Lease is for ten (10) years commencing on the Lease Commencement Date. The Lease Commencement Date is defined as the date that completion of the improvements (as described in Exhibit "C") has occurred and the Premises has been accepted and approved for occupancy by the Tenant. Once the above requirements have been fulfilled, a Lease Commencement Certificate will be appended to the Lease as Exhibit "E" and will identify the Lease Commencement Date. If the Tenant would like to extend the Term of the Lease, the Tenant shall notify Landlord in writing a minimum of one (1) year prior to the expiration of this Lease. The decision if and on what terms to extend the Term of the Lease will be subject to the mutual agreement of the Parties.

3. DELIVERY OF POSSESSION. Landlord represents that the Premises will be vacant and possession will be delivered to Tenant upon execution of this Lease by the Landlord and Tenant. Landlord will put Tenant in possession of the Premises on such date. Tenant shall not commence with Improvements by Tenant, as identified on Exhibit C of this Lease, until Landlord and Tenant have approved the Drawings and a building permit has been issued by the appropriate governmental agency. If possession by Tenant is delayed, for reasons caused by the Landlord, rent shall abate proportionately or, at Tenant's discretion, the Lease may be terminated without further liability by Tenant at any time prior to Tenant assuming possession.

4. HOLDING OVER. Tenant's holding over or continued use or occupancy shall be construed as a tenancy from month to month at the same monthly rent and subject to the same conditions set forth in this Lease.

5. RENT. This Lease is being offered from Landlord to Tenant for valuable consideration, the sufficiency which is hereby acknowledged by the Parties. As additional consideration of this lease, Tenant shall pay rent in the amount of one dollar (\$1.00) per year, payable in advance on the first day of each lease year. Tenant shall mail all payments to Landlord at the address specified in Paragraph 32 herein, unless advised otherwise in writing by Landlord.

6. FUNDING AUTHORITY. Tenant's obligations under this Lease shall be subject to availability of annual funding for the program identified in the preamble to this Lease. In the event that funding is terminated, Tenant may cancel this Lease with 60 days written notice to Landlord. (See Section 13-1-152, NMSA 1978.) Any obligation created

under this Lease shall be subordinate to Tenant's obligations under any present or future system revenue bond(s).

7. USE OF LEASED PREMISES. The Tenant will operate a University of New Mexico Hospital Community and Family clinic (the "Health Clinic") that will serve and provide patient care for the general public, as well as students and staff of the Atrisco Heritage Academy High School. The Health Clinic will include a school based health center. More particularly, Tenant shall use leased Premises only for the following purposes:

- General office use related to the operation of the Health Clinic
- Patient care
- Instructional purposes related to the operation of a health clinic and the joint educational endeavors of Tenant and Landlord.
- Storage of materials related to the operation of the Health Clinic.

The Tenant has made its own determination that the zoning of the Premises allow these purposes. The Tenant hereby represents that the Premises will be constructed, licensed and operated in substantial compliance with all applicable New Mexico Department of Health ("Health Department") standards and regulations at all times. Tenant will notify Landlord immediately if Tenant is notified that the Premises are not in compliance with any applicable Health Department standards and regulations. Failure to be in substantial compliance with Health Department standards and regulations in respect of the Premises which continues unremedied for a period of sixty (60) days or such shorter period as permitted by the Health Department shall be the grounds for the termination of this Lease.

8. UTILITIES AND JANITORIAL SERVICES. Utilities, services and supplies, and taxes and assessments shall be paid for by the party indicated by an "X".

	LANDLORD APS	TENANT UNM
(a) water	<input checked="" type="checkbox"/>	<input type="checkbox"/>
(b) sewer	<input checked="" type="checkbox"/>	<input type="checkbox"/>
(c) refuse disposal	<input checked="" type="checkbox"/>	<input type="checkbox"/>
(d) natural gas	<input checked="" type="checkbox"/>	<input type="checkbox"/>
(e) electricity	<input checked="" type="checkbox"/>	<input type="checkbox"/>
(f) janitorial service & supplies	<input type="checkbox"/>	<input checked="" type="checkbox"/>
(g) landscaping, grounds, and parking lot maintenance	<input checked="" type="checkbox"/>	<input type="checkbox"/>
(h) property taxes	<input checked="" type="checkbox"/>	<input type="checkbox"/>
(i) fire & extended coverage insurance	<input checked="" type="checkbox"/>	<input type="checkbox"/>
(j) general liability	<input type="checkbox"/>	<input type="checkbox"/>

insurance	<input checked="" type="checkbox"/>	each	<input checked="" type="checkbox"/>	each
(k) other: Medical Waste Disposal	<input type="checkbox"/>		<input checked="" type="checkbox"/>	

8.1 ADDITIONAL SERVICES AND PROVISIONS. In addition to the responsibilities identified in Paragraph 9, Landlord agrees to provide the following at Landlord's expense:

Landlord shall provide heating and cooling to the Premises from its central plant and Tenant shall be able to control temperatures within the Premises at all times during the Term of the Lease.

Landlord will provide security similar to that provided at other Albuquerque Public Schools high school campuses to the Atrisco Heritage Academy High School campus (the "Campus") through a combination of on-site presence of Albuquerque Public School Security, Albuquerque Police Department, and the Bernalillo County Sheriff's Office from 6:30 am to 3:30 pm during school hours on days when students are on Campus. Tenant shall be responsible for providing security for the Premises at all times and will assist in providing limited security to the Campus during all other times when students are not on Campus.

Tenant shall be permitted to install Tenant standard locksets and proximity card readers. Tenant shall issue to Landlord keys and proximity cards for emergency access to the Premises. Landlord shall designate an individual or set of individuals who will maintain possession of the keys and proximity cards and will have authority to access the Premises in the event of an emergency.

## 9. DUTY TO INSURE.

(a) During the term of this Lease and any extension thereof, Tenant shall provide coverage for liability of Tenant and its "public employees," as defined in the New Mexico Tort Claims Act, and for its personal property and Tenant's improvements and betterments, as required by New Mexico law.

(b) During the term of this Lease and any extension thereof, Landlord shall maintain in force a policy or policies of insurance providing:

(1) "Commercial general liability" coverage of not less than \$1,000,000 limit per occurrence, including coverage for property damage, bodily injury and wrongful death (which limit may be increased by written notice from Tenant to correspond to any increases in the limits specified in the New Mexico Tort Claims Act); such insurance shall cover contractual liability which may arise under this Lease; and

(2) fire and extended coverage providing full replacement cost coverage

Such insurance policy or policies shall name Tenant as an additional insured. A

certificate evidencing such insurance shall be furnished and attached to this lease prior to the commencement date. All policies shall be written as primary policies not contributing to or in excess of any coverage that Tenant may carry. Insurance shall contain contractual liability coverage, for Landlord's obligations under the Lease, to the extent covered by customary contractual liability coverage shall not relieve Landlord from any obligation under this Lease.

(c) To the extent permitted under their respective insurance policies, Landlord and Tenant waive all rights for damages arising out of any damage to or destruction of the Premises caused by fire or other perils insured against under the insurance Landlord is required to carry under this Lease. In the event of loss or damage to the Premises or its contents, the parties shall look first to insurance in their favor before making any claim against the other party.

10. **CONDITION OF PREMISES.** Landlord represents that the Premises will be in safe condition, structurally sound and of safe design and that it complies with all applicable laws, ordinances, rules and regulations prior to the commencement date of this Lease or within such additional period granted by Tenant in writing. Failure to correct any dangerous conditions after reasonable notice to Landlord constitutes grounds for immediate termination of the Lease at Tenant's discretion.

11. **HANDICAPPED ACCESS.** Landlord represents that access to the leased Premises meet the standards for physically handicapped persons' access required by law for public buildings, and/or for the programs Tenant has indicated will be using the leased Premises, or will meet such standards prior to commencement of the Lease.

12. **IMPROVEMENTS BY TENANT.** Tenant will accept the Premises in an "as-is where is" condition. Landlord and Tenant shall agree to:

Within five (5) days after the Effective Date of this Lease, Tenant shall deliver to Landlord for its approval a space plan depicting improvements to be installed in the Premises ("Space Plans"), which plans were or are to be prepared by Tenant's architect. The Space Plan shall be appended as Exhibit A to this Lease.

Tenant will contract with an architect who shall perform space planning, design for the Tenant improvements (including producing construction documents and mechanical and electrical plans), and whose costs shall be paid by Tenant.

As soon as practicable after delivery of the Space Plans, Tenant shall provide to Landlord for its approval final drawings in accordance with all applicable governmental laws, codes, rules, and regulations. As used herein, "Drawings" shall mean the final drawings approved by Landlord, as amended from time to time by any approved changes thereto, and "Improvements" shall mean all improvements to be constructed in accordance with and as indicated on the Drawings.

Landlord's approval of the Drawings shall not be unreasonably withheld, conditioned

or delayed. Within fifteen (15) days after Landlord's receipt thereof, Landlord shall deliver to Tenant in writing its approval or denial of such working drawings or revisions to such drawings that will be required to obtain Landlord's approval thereof, provided that (a) they comply with all applicable governmental laws, codes, rules, and regulations; and, (b) said drawings are sufficiently detailed to allow construction of the Improvements in a good and workmanlike manner. All changes in the drawings must receive the prior written approval of Landlord, and in the event of any such approved change and upon completion of the Improvements, Tenant shall furnish Landlord with an accurate, reproducible "as-built" plan of the Improvements as constructed, which plan shall be incorporated into the Drawings and the Lease by this reference for all purposes. Approved Drawings shall be appended to this Lease as Exhibit C.

Upon receipt of approval of Drawings by Landlord and issuance of a building permit by the appropriate governmental agency, Tenant shall be permitted to begin construction of Improvements by Tenant. Tenant shall complete such construction in a good and workmanlike manner within a reasonable time and in accordance with the approved Drawings.

Improvements By Tenant are funded in part with a Federal HRSA Grant and require Landlord and Tenant to execute Exhibit F: Notice of Federal Interest.

### 13. DUTY TO MAINTAIN PREMISES.

(a) Landlord has the duty to reveal to Tenant all structural defects of which he knows or reasonably should know, and to repair all structural defects in the Premises.

(b) Landlord has the duty to maintain the exterior of the Premises, including roof systems, any grounds and parking lots, in safe condition and in good repair and condition. Tenant has no duty to inspect and notify Landlord of exterior conditions.

(c) Landlord has the duty to maintain and repair heating, ventilation, and air conditioning systems, and the interior of the Premises, except improvements installed by Tenant with Landlord's written permission.

14. RIGHT OF ENTRY. Landlord or his agent has a right to enter the Premises to inspect, to make repairs, and for other reasonable purposes but only with Tenant's prior permission, which shall not be unreasonably withheld. In an emergency, such as fire, Landlord or his agent may enter the Premises without securing Tenant's prior permission, but shall give Tenant notice of entry as soon thereafter as practicable.

15. DAMAGE TO PREMISES. If all or any part of the Premises shall be so damaged or destroyed through any cause, other than Tenant's willful act, as to be rendered unfit for Tenant's occupancy, Tenant may declare this Lease terminated. Alternatively, Tenant in its sole discretion, may continue to occupy any portion useful to it, t.

If all or any part of the leased Premises shall be damaged through any cause (other

than Tenant's willful act or ordinary wear and tear), but shall not be rendered unfit for Tenant's occupancy, Landlord shall repair the Premises with all reasonable promptness at Landlord's expense, and the rent shall abate proportionately until repairs are completed. However, if Landlord fails to promptly commence or to expeditiously complete repairs necessary to restore the Premises to their former condition, Tenant may declare this Lease terminated.

Tenant's decision as to whether all or any part of the Premises is unfit for occupancy shall be final, but Tenant's decision shall be reasonable in the circumstances.

16. ALTERATIONS. Tenant shall obtain the Landlord's prior written permission before making any alterations or improvements which cannot be removed without damage to the Premises.

17. OWNERSHIP OF IMPROVEMENTS. All alterations and improvements made to the Premises by Tenant which can be removed without damage to the Premises are and shall remain the Tenant's property except as the parties mutually agree otherwise in writing. Such alterations and improvements shall be removed from the Premises at the termination of this Lease or any renewal thereof or within such additional time as granted by the Landlord in writing. Alterations and improvements of a permanent nature which cannot be removed without undue damage to the Premises shall immediately become Landlord's property except as the parties mutually agree otherwise in writing.

18. CONDITION OF PREMISES UPON SURRENDER. At the termination of this Lease, Tenant shall surrender the Premises in the condition in which they were on the commencement date of this lease, except as follows:

(a) deterioration caused through reasonable use and ordinary wear and tear;

(b) alterations, improvements or additions made with Landlord's express approval;

(c) any change, damage or destruction not resulting from Tenant's negligent or willful act or omission; and

(d) conditions required to be repaired by Landlord or covered by insurance which Landlord is required to carry under this Lease.

19. HAZARDOUS WASTE. Landlord represents that to its knowledge there are no hazardous waste substances, toxic waste substances, radioactive waste substances, regulated substances, asbestos, PCBs or other substances (the word "substance" includes liquids, solids and gases) potentially dangerous to human health or the environment or which may require remedy at the behest of any governmental authority located on, in or under the Premises and Landlord has received no notice and has no independent



knowledge of the possible or actual disposal or use of any such substances on, in or under the Premises or any violation or claimed violation of the laws, rules and regulations relating to hazardous waste substances, toxic waste substances, radioactive waste substances, regulated substances, asbestos, PCBs or other similar substances; to the extent any of the above-mentioned substances are removed from or remediated at the Premises by the Landlord, Landlord will also provide verification of such removal or remediation. The Landlord represents that to its knowledge the Premises do not contain any underground treatment or storage tanks or gas or oil wells. To the extent permitted by law, Landlord shall indemnify and hold Tenant harmless from, and defend Tenant against, any and all loss, cost or liability (including, without limitation, court costs, attorney's fees, consultant's fees, clean-up costs, fines, penalties, damages and amounts paid in settlement, and all direct, indirect, incidental or consequential losses incurred) arising out of any event or condition constituting a breach or inaccuracy of the representations and warranties set forth in this paragraph, or any liability, penalty, cleanup or remediation cost, etc., arising from use or condition of the Premises prior to commencement of this Lease. Landlord's indemnification provided herein shall survive the expiration or termination of this Lease Agreement.

To the extent, if at all, a court of competent jurisdiction determines that NMSA 1978 Section 56-7-1 (2005) applies to any indemnification provisions in this Lease, including certain types of insurance coverage as set forth in Section 56-7-1 NMSA 1978, such provisions shall not apply to or extend to liability, claims, damages, losses or expenses, including attorney fees, arising out of bodily injury to persons or damage to property caused by or resulting from, in whole or in part, the negligence, act or omission of the indemnitee or additional insured, as the case may be, its officers, employees or agents and shall further be limited, if required, by the provisions of Section 56-7-1B NMSA 1978.

20. COMPLIANCE WITH ENVIRONMENTAL LAWS. Tenant and Landlord mutually agree that individually they shall at all times and in all respects comply with all federal, state and local laws, ordinances and regulations ("Hazardous Materials Laws") relating to industrial hygiene, environmental protection of the use, analysis, generation, manufacture, storage, presence, disposal or transportation of any oil, petroleum products, flammable explosives, PCBs, asbestos, formaldehyde, radioactive materials or waste, or other hazardous toxins, contaminated or polluting materials, substances or waste, including, without limitations, any "hazardous substances", "hazardous materials", "toxic substances" or "regulated substance" under any such laws, ordinances or regulations (collectively, "Hazardous Materials").

21. PAYMENT OF ASSESSMENTS, ETC. Landlord shall pay as they become due all assessments, charges, mortgages, liens and taxes payable in respect to the leased Premises during the initial term of this Lease, and any renewal or extension thereof. If Landlord defaults in paying any such amounts, Tenant, in its sole discretion, may pay any such assessment, charge, mortgage, lien or tax. Upon doing so, Tenant shall be subrogated to the creditor's rights and may deduct the cost of such payment from rent.

22. **RIGHT TO ASSIGN OR SUBLEASE.** Tenant shall not assign or sublease the leased Premises without first obtaining the written consent of Landlord, which shall not be unreasonably withheld, delayed, or conditioned.

23. **LIABILITY.** As between the parties, each party acknowledges that it will be responsible for claims or damages arising from personal injury or damage to persons or property to the extent they result from negligence of its employees or agents. The liability of the Landlord and Tenant shall be subject in all cases to the immunities and limitations of the New Mexico Tort Claims Act, Section 41-4-1 et seq., NMSA 1978, as amended.

24. **DEFAULT.** The following events shall be deemed to be events of default under this Lease:

(a) Tenant shall fail to pay any installment of rent or other monetary sums when due and shall not cure such failure within thirty (30) days after receiving written notice of default from Landlord.

(b) Either party shall fail to comply with any term, provision or covenant of this Lease, other than the payment of rent, and shall not cure such failure within thirty (30) days after written notice thereof except that no event of default shall be deemed to exist with respect to matters which cannot reasonably be cured within thirty (30) days, if steps to cure shall, in good faith, have been commenced within said thirty (30) days and shall be completed with diligence and continuity. The nondefaulting party shall be entitled to reasonable attorney's fees resulting from any event of default.

(c) Tenant shall fail to substantially comply after any applicable grace period, with all applicable Health Department standards and regulations in respect of the Premises.

Upon the occurrence of any event of default as specified herein, either party may declare this Lease terminated, except that Tenant may not terminate this Lease due to nonpayment of rent,. Within sixty days of such notice of termination Tenant shall surrender the Premises and rent shall be due only to the date of such surrender.

25. **LANDLORD'S RIGHT TO MORTGAGE, SELL OR ASSIGN; ATTORNMENT.** Throughout the term of this Lease, and any extension thereof, Landlord shall have the right to mortgage, assign, sell or otherwise convey its interest in the Leased Premises and Tenant shall, at the request of Landlord, subordinate its interest to that of any mortgagee or other lender of Landlord; provided, however, that Tenant's quiet enjoyment of the Premises shall not be disturbed so long as Tenant pays the rent and fulfills the other obligations

imposed upon it by this Lease. Upon request of Landlord, Tenant will execute any document reasonably required to give effect to this paragraph. In the event of a transfer or mortgage of Landlord's interest in the Premises, or upon Landlord's written request, Tenant agrees to execute, acknowledge and deliver to Landlord, within ten (10) days after written request, in recordable form, a certificate certifying that the rights of Tenant in the Premises are subordinate to and inferior to those of the mortgage lender and certifying, among other things, that this Lease is in full force and effect; that there are no deficiencies or offsets thereto, or stating those claimed by Tenant, as the case may be; that there are no uncured defaults in Landlord's performance thereunder; and that not more than the current month's rent has been paid in advance as of the date the written request was delivered. Tenant agrees that failure by Tenant to deliver such statement within such time shall be deemed conclusively to mean that this Lease is in full force and effect without modifications except as may be represented by Landlord and that the requested representations are true and correct. In the event any proceedings are brought for foreclosure under any mortgage or deed of trust made by the Landlord or any predecessor or any successor covering the Premises, the Tenant shall attorn to the purchaser upon any foreclosure sale and recognize such purchaser as the Landlord under this Lease.

26. QUIET ENJOYMENT. Landlord covenants that if and so long as Tenant pays the rent and performs the covenants hereof, Tenant shall peaceably and quietly have, hold and enjoy the Premises for the term herein mentioned, subject to the provisions of this Lease.

27. LEASE BINDING ON HEIRS, ETC. This Lease is binding upon the heirs, executors, administrators, personal representatives, assignees and successors in interest of the parties.

28. AMENDMENTS TO BE IN WRITING. This Lease shall not be altered or amended except by instrument in writing executed by the parties.

29. MERGER OF PRIOR AGREEMENTS. This Lease incorporates all of the conditions, agreements and understandings between the parties concerning the subject matter of this Lease, and all such conditions, understandings and agreements have been merged into this written Lease. No prior condition, agreement or understanding, verbal or otherwise, of the parties or their agents shall be valid or enforceable unless embodied in this written Lease.

30. SIGNAGE. Tenant will be permitted to install signage upon delivery of possession by Landlord. Such signage may include building signage, installation of new pylon or monument signage, or use of existing pylon or monument signage. All signage shall be at Tenant's sole expense and shall comply with Bernalillo County specifications and have prior written approval by Landlord, which shall not be unreasonably conditioned, delayed or denied.

31. FEDERAL GRANT REQUIREMENTS AND PROVISIONS. On June 28, 2011, the U.S. Department of Health and Human Services, Health Resources and Services Administration (HRSA) awarded the Affordable Care Act (ACA) Grants for School-Based Health Centers Capital Program, Grant Number 1 C12CS2154-01-00 ("Grant") to the University of New Mexico Health Sciences Center ("Recipient"). This award provided funds for construction of a community clinic within the Landlord's Atrisco Heritage Academy High School. The Grant requires that Landlord, Tenant, and Recipient agree to the following provisions:

- (a) The Tenant and Recipient agrees not to sublease, assign, or otherwise transfer the leased property, or use of the property for a non-grant-related purpose(s) without written approval from HRSA (at any time during the term of the lease, whether or not grant support has ended);
- (b) the Landlord will inform HRSA of any default by the Tenant and Recipient under the Lease;
- (c) HRSA shall have 60 days from the date of receipt of Landlord's notice of default in which to eliminate the default, and that the Landlord will delay exercising remedies until the end of the 60-day period;
- (d) HRSA may intervene to ensure that the default is eliminated by the Recipient or another Recipient named by HRSA;
- (e) the Landlord shall accept payment of money or performance of any other obligation by the HRSA's designee, for the Recipient, as if such payment of money or performance had been made by Recipient;
- (f) in the event that the Recipient defaults, the Grant is terminated, or the Recipient vacates the leasehold before the end of the Term, HRSA shall have the right to designate a replacement for the Recipient for the balance of the Term, subject to approval by the Landlord, which will not be withheld except for good reason; and
- (g) A memorandum of this Lease in form acceptable to Landlord and Tenant may be recorded in public records with the Clerk's Office of the County of Bernalillo, New Mexico.

32. ADDRESS FOR NOTICES, PAYMENT OF RENT, ETC. Notices required under this Lease and rental payments shall be made at the following addresses, except as changed by written notice to the opposite party:

(a) Landlord: **The Board of Education of Albuquerque  
Superintendent: Winston Brooks  
Albuquerque Public Schools  
6400 Uptown Boulevard NE, Suite 600 East  
Albuquerque, New Mexico 87110**

with a copy to:

**Director of Real Estate  
ATTN.: Martin W. Eckert  
Albuquerque Public Schools  
915 Locust Street SE Room 8  
Albuquerque, New Mexico 87106-4309**

(b) Tenant: **The University of New Mexico  
Chancellor for Health Sciences  
ATTN.: Dr. Paul Roth  
MSC09 5300  
1 University of New Mexico  
Albuquerque, NM 87131**

with a copy to:

**UNM Real Estate Office  
ATTN.: Kim D. Murphy, Director  
MSC01 1030  
1 University of New Mexico  
Albuquerque, NM 87131**

(C) HRSA Grant: **U.S. Department of Health and Human Services  
Health Resources and Services Administration  
Affordable Care Act School-Based Health Centers  
Attention: Mike Nelson  
5600 Fisher's Lane, Suite 11-03  
Rockville, Maryland 20857**

**TENANT: THE REGENTS OF THE UNIVERSITY OF NEW MEXICO**

By: \_\_\_\_\_  
David W. Harris  
EVP for Administration COO & CFO

Date \_\_\_\_\_

By: \_\_\_\_\_  
Bruce Cherrin  
Chief Procurement Officer

Date \_\_\_\_\_

Reviewed and Approved by:

\_\_\_\_\_  
Kim D. Murphy,  
Director of Real Estate

**LANDLORD:**

By: \_\_\_\_\_  
Winston Brooks, Superintendent

Date \_\_\_\_\_

K:\DOX\CLIENT\11301\211\W1675431.DOC

# TAB 22

**Approval of FY 2013 HSC Academic & Health System Budget**  
*Lovell*

**Presentation to:**  
**UNM Regents**

**HEALTH SCIENCES CENTER**

**Ava J. Lovell, CPA**  
Sr. Executive Financial Officer and  
University Controller

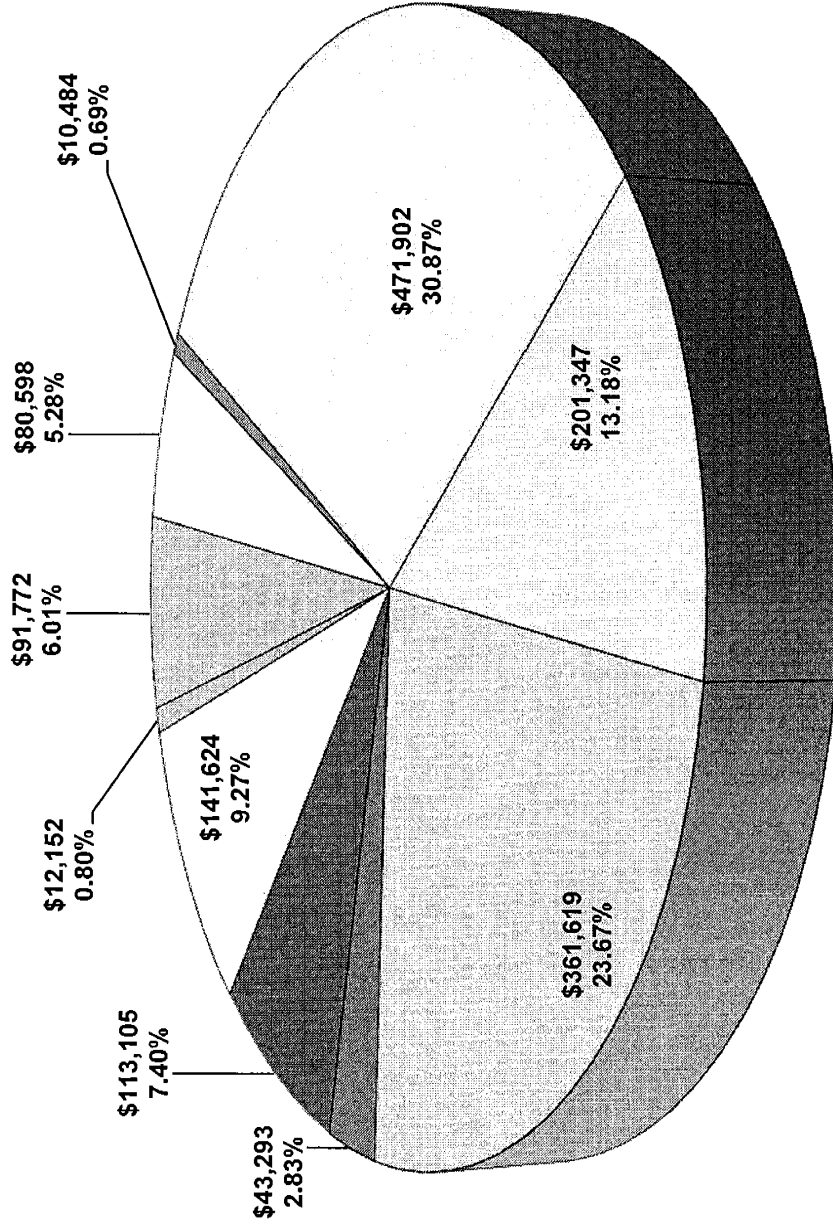
**April 27, 2012**



# UNM HSC All Components - Revenues

## FY 2013 Budget

(in thousands)



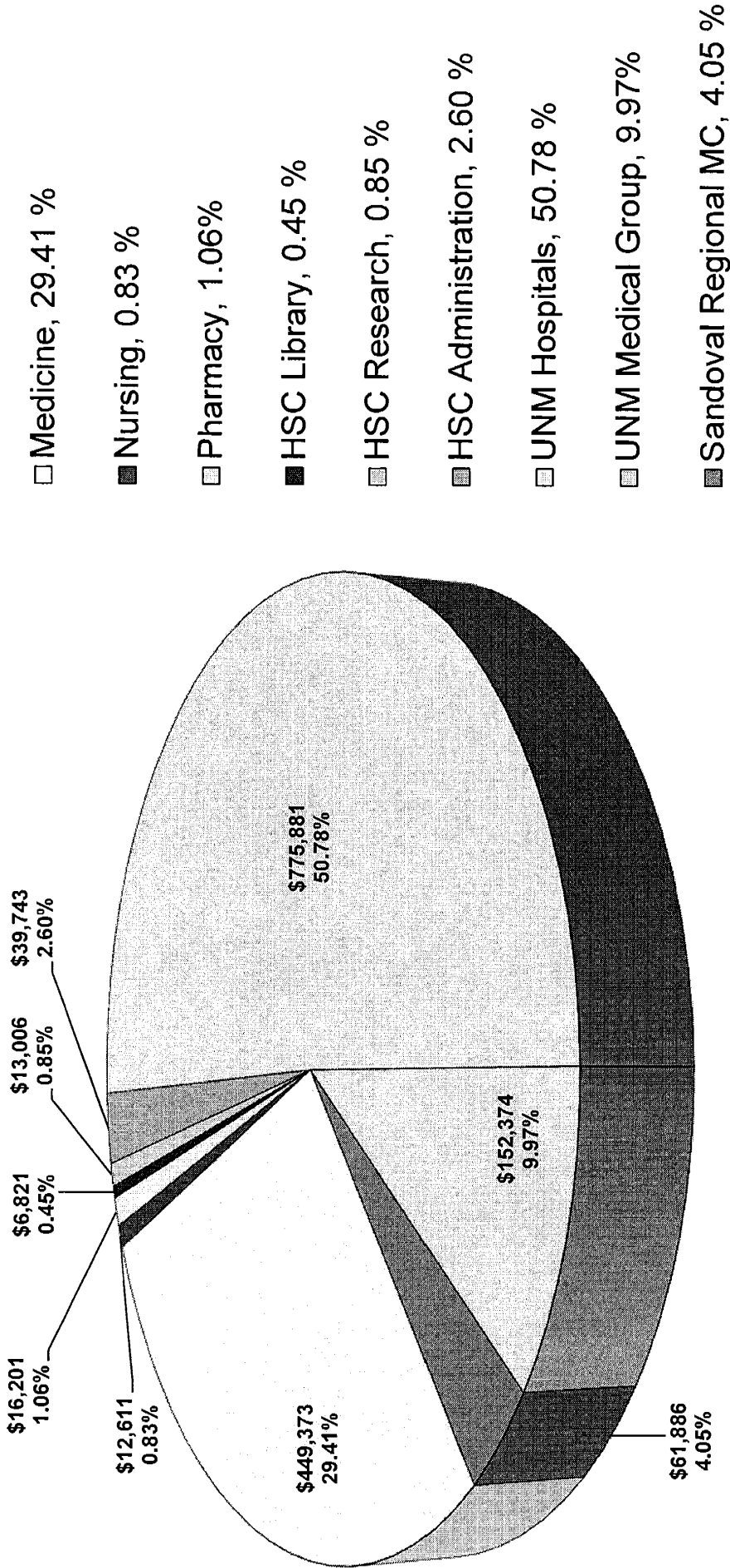
- Grants/Contract and F&A, 9.27 %
- Tuition & Fees, 0.80 %
- State Appropriations, 6.01 %
- Sales & Services, 5.28 %
- Use of Reserves, 0.69 %
- Medicaid, Including SCI, 30.87 %
- Medicare, 13.18 %
- Commercial Insurance, 23.67 %
- Other Patient Care, 2.83 %
- Mill Levy, 7.40%

**Total Revenues \$1,527,896**  
**Includes \$10,484 Use of Reserves**

# UNM HSC All Components - Expenditures

## FY 2013 Budget

(in thousands)



**Total Expenditures \$1,527,896**

# UNM HSC FY 2013

## Budget Assumptions

### HSC Academic Enterprise

- State funding increase of \$4.1 million program specific
- Research F&A revenue increase 5% over FY12 budget
- Tuition increase 3.75% (excluding the MD Program)
- Budgeted for HSC Faculty Market Salary Adjustments
- Budgeted for proposed Staff Supplemental Compensation

### UNM Health System

- UNM Hospitals with restricted bed capacity, budgeting 2% revenue increase due to outpatient visit increases and in-patient throughput
- UNM SRMC first year operations net margin \$400K better than original feasibility study
- UNM MG net patient revenue up 15.4%, offset by increased costs of 47 new physician FTEs to support SRMC patient care
- Significant PPACA impacts FY14 and beyond

# Health Sciences Center Tuition Differentials

Academic Year	2012-2013	Academic Year	2013-Proposed
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## College of Pharmacy

✓ Resident Students	2007	\$3,992.00/semester	\$4,142.00/semester
✓ Non-resident Students	2007	\$4,110.00/semester	\$4,264.00/semester

## Nursing

✓ Bachelors	2011	\$167.00/credit hour	\$173.00/credit hour
✓ Masters	2011	\$218.00/credit hour	\$226.00/credit hour
✓ Doctorate	2011	\$321.00/credit hour	\$333.00/credit hour

## Physical Therapy

	2010	\$144.00/credit hour	\$149.00/credit hour
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# Estimated Cost of \$1,100 Supplement pay for HSC Staff .50 FTE or Greater

c

Funding Source	Salary	Fringe	Total
Contract and Grant Indices	\$531,062	\$61,178	\$592,240
Unrestricted Indices	1,213,762	139,825	1,353,587
<b>Total</b>	<b>\$1,744,824</b>	<b>\$201,003</b>	<b>\$1,945,827</b>

# HSC Academic Enterprise Revenues

(in thousands)

Revenues	HSC Academic Enterprise Total 6/30/2013						
	UNM SOM	UNIM CON	UNIM COP	HSC Library & Informatics	HSC Research Administration	HSC	
Clinical Practice	\$ 240,102	\$ 209	\$ 42	\$ -	\$ 320	\$ -	\$ 240,673
Grants & Contracts and F&A	112,040	2,280	4,799	2	7,325	11,289	137,733
State Funding	58,366	6,702	6,720	4,831	132	3,657	80,408
Tuition & Fees	1,751	1,448	2,833	389	-	5,731	12,152
Allocations & Transfers	18,411	1,221	1,081	1,353	3,490	8,702	34,258
Other Revenues	14,818	317	578	1	1,738	7,296	24,748
<b>Total Revenues</b>	<b>\$ 445,488</b>	<b>\$ 12,177</b>	<b>\$ 16,053</b>	<b>\$ 6,574</b>	<b>\$ 13,005</b>	<b>\$ 36,675</b>	<b>\$ 529,972</b>

# HSC Academic Enterprise Expenses

(in thousands)

Expenses	UNM					HSC		HSC Academic Enterprise Total	
	SOM	CON	COP	Library & Informatics	Research	Administration	6/30/2013	6/30/2013	
Faculty Salaries	\$ 165,652	\$ 5,892	\$ 5,620	\$ 971	\$ 1,862	\$ 1,974	\$ 181,971		
Housestaff/Post Doc Salaries	29,185	-	557	-	66	-	29,808		
Staff/Student	83,648	2,409	3,417	2,464	4,200	14,794	110,932		
Fringe Benefits	67,828	2,548	2,747	1,038	1,707	6,564	82,432		
<b>Total Compensation Expenses</b>	<b>\$ 346,313</b>	<b>\$ 10,849</b>	<b>\$ 12,341</b>	<b>\$ 4,473</b>	<b>\$ 7,835</b>	<b>\$ 23,332</b>	<b>\$ 405,143</b>		
Clinical Practice Costs	\$ 1,676	\$ -	\$ 7	\$ -	\$ 114	\$ 631	\$ 2,428		
Travel	5,547	136	216	47	129	251	6,326		
Research Costs	36,560	735	70	-	775	-	38,140		
Purchased Services	21,329	182	278	1,701	285	2,734	26,509		
Facility Costs	6,818	48	1,377	127	119	4,542	13,031		
Other Expenses	27,062	227	1,762	229	3,749	5,185	38,214		
<b>Total Non Salary Expenses</b>	<b>\$ 98,992</b>	<b>\$ 1,328</b>	<b>\$ 3,710</b>	<b>\$ 2,104</b>	<b>\$ 5,171</b>	<b>\$ 13,343</b>	<b>\$ 124,648</b>		
<b>Total Operating Expenses</b>	<b>\$ 445,305</b>	<b>\$ 12,177</b>	<b>\$ 16,051</b>	<b>\$ 6,577</b>	<b>\$ 13,006</b>	<b>\$ 36,675</b>	<b>\$ 529,791</b>		



# HSC Academic Enterprise Net Margin

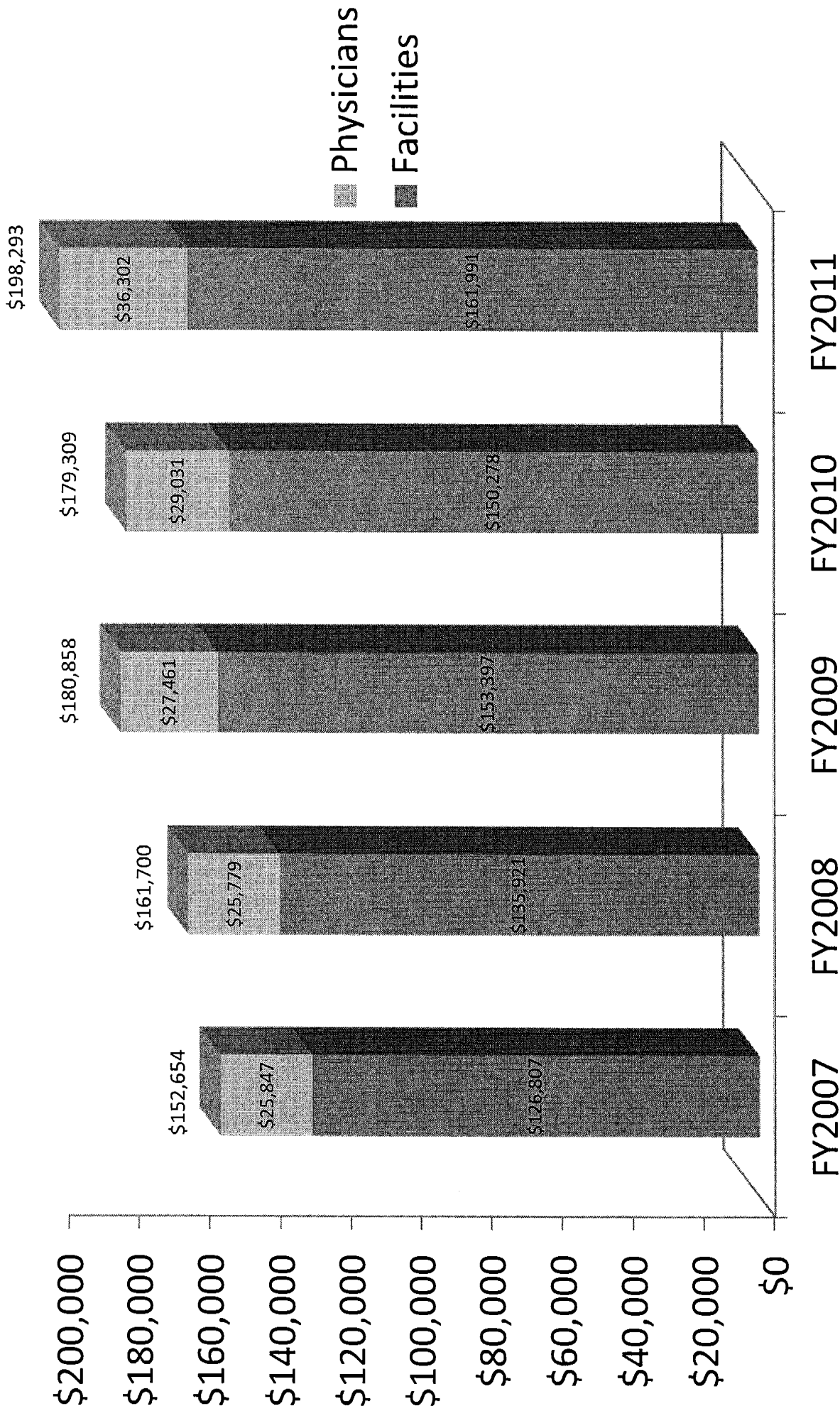
(in thousands)

	UNM SOM	UNM CON	UNM COP	HSC Library & Informatics	HSC Research	HSC Administration	HSC Academic Enterprise Total
							6/30/2013
Net Margin before Non-Operating Items	\$ 181	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 181
Interest Expense and Bond Related Costs	-	-	-	-	-	-	-
Capital/Recruitment/Startup	4,068	434	150	244		3,068	7,964
<b>Total Non-Operating Expenses</b>	<b>\$ 4,068</b>	<b>\$ 434</b>	<b>\$ 150</b>	<b>\$ 244</b>	<b>\$ -</b>	<b>\$ 3,068</b>	<b>\$ 7,964</b>
<b>Total Expense</b>	<b>449,373</b>	<b>12,611</b>	<b>16,201</b>	<b>6,821</b>	<b>13,006</b>	<b>39,743</b>	<b>537,755</b>
<b>Net Margin</b>	<b>\$ (3,885)</b>	<b>\$ (434)</b>	<b>\$ (148)</b>	<b>\$ (247)</b>	<b>\$ (1)</b>	<b>\$ (3,068)</b>	<b>\$ (7,783)</b>



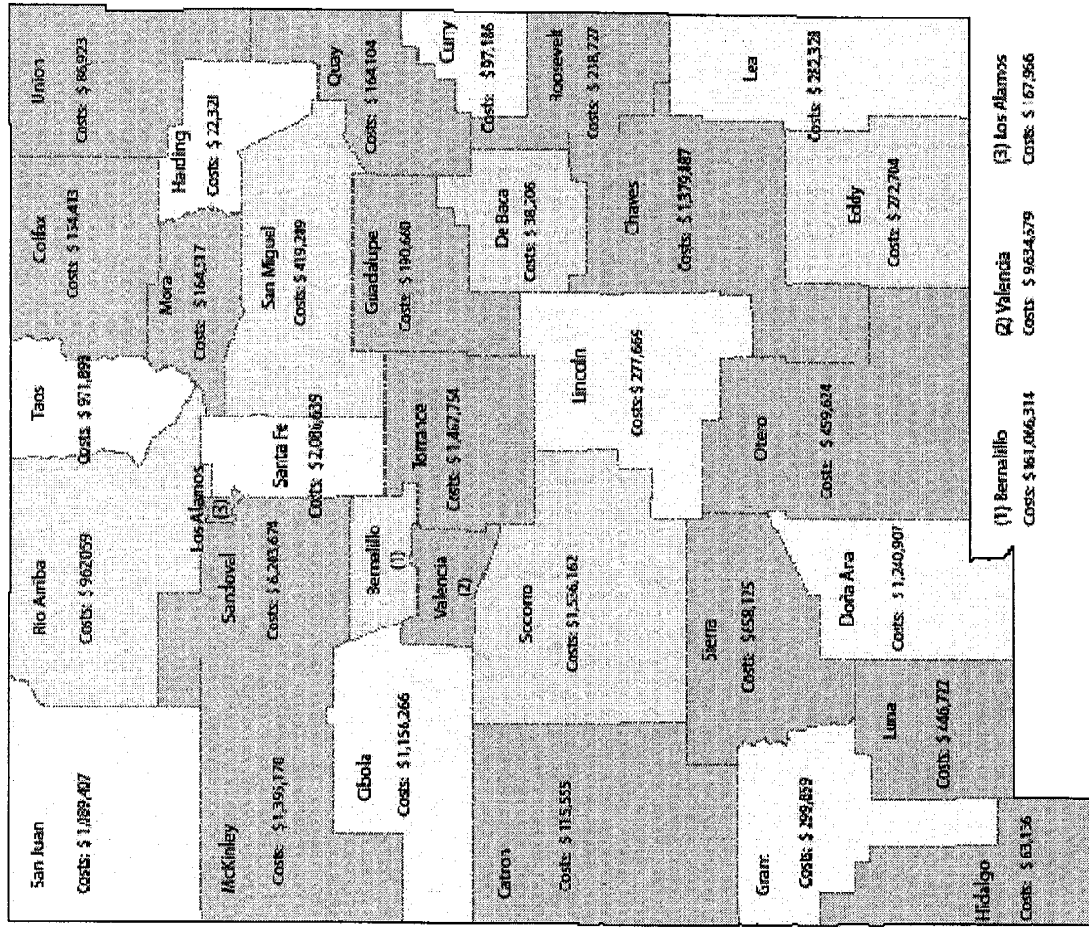


# UNM Health Sciences Center - Uncompensated Care at Cost





# Total Uncompensated Costs Fiscal Year 2011



COSTS	
IN-STATE	\$ 194,810,845
OUT-OF-STATE	\$ 2,482,112
<b>TOTALS:</b>	<b>\$ 198,292,957</b>

NOTE: Uncompensated costs include charity care and bad debt of self payors.

# UNM Health System Revenues

(in thousands)

Revenues	UNM	UNM	Sandoval	UNM Health
	Hospitals	Medical Group	Regional MC	System Total 6/30/2013
Patient Care	\$ 648,392	\$ 150,922	\$ 38,174	\$ 837,488
Mill Levy	90,978	-	22,127	113,105
Grants & Contracts	3,891	-	-	3,891
State Funding	11,364	-	-	11,364
Other Revenues	21,280	312	-	21,592
<b>Total Revenues</b>	<b>\$ 775,905</b>	<b>\$ 151,234</b>	<b>\$ 60,301</b>	<b>\$ 987,440</b>

# UNM Health System Expenses

Expenses	UNM	UNM	Sandoval	UNM Health
	Hospitals	Medical Group	Regional MC	System Total 6/30/2013

Faculty Salaries	\$ -	\$ -	\$ 4,949	\$ 4,949
Housestaff/Post Doc Salaries	24,283	-	-	24,283
Staff/Student	324,211	12,210	19,575	355,996
Fringe Benefits	73,793	3,907	4,307	82,007
<b>Total Compensation Expenses</b>	<b>\$422,287</b>	<b>\$16,117</b>	<b>\$28,831</b>	<b>\$467,235</b>

Patient Care Costs	\$ 207,122	\$ 646	\$ 6,134	\$ 213,902
Travel	319	99	60	478
Purchased Services	31,237	118,136	2,151	151,524
Facility Costs	15,435	822	489	16,746
Depreciation	35,025	516	9,288	44,829
Other Expenses	55,596	11,606	9,913	77,115

Total Non Salary Expenses \$344,734 \$131,825 \$28,035 \$504,594

**Total Operating Expenses \$767,021 \$147,942 \$56,866 \$971,829**



# UNM Health System Net Margin

(in thousands)

	UNM Hospitals	UNM Medical Group	Sandoval Regional MC	UNM Health System Total 6/30/2013
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Net Margin before Non-Operating Items	\$8,884	\$3,292	\$3,435	\$ 15,611
Interest Expense and Bond Related Costs	8,860	-	5,020	13,880
Capital Expenditures/Recruitment/Startup	-	4,432	-	4,432
<b>Total Non-Operating Expenses</b>	8,860	4,432	5,020	18,312
<b>Total Expense</b>	<b>775,881</b>	<b>152,374</b>	<b>61,886</b>	<b>990,141</b>
<b>Net Margin</b>	<b>\$24</b>	<b>(\$1,140)</b>	<b>(\$1,585)</b>	<b>(\$2,701)</b>

## GENERAL OBSERVATIONS

### State Appropriations

As shown in Table I, the FY 2013 state appropriation for the Health Sciences Center (HSC) is 3.6% higher in recurring funding from FY 2012 appropriations. The HSC receives a combination of General Fund (GF) and Tobacco Settlement Fund (TSF) appropriations. Appropriation changes from FY 2012 to FY 2013 are listed below:

1. An average salary increase of 0%.
2. Shifted 1.75% in Educational Retirement Board (ERB) contributions from employee back to employer. The HSC was funded for the shift by returning the same amount of funding that was taken when the shift was imposed in FY 2012. The total amount returned to the HSC is \$1,788,500. No additional changes were made to the ERB contribution structure for FY 2013.
3. The HSC instruction and general (I&G) line item was increased by 2.9% due to the following actions:
  - a. A \$491,600 increase in the HSC I&G appropriation to partially fund Year 8 of the BA/MD program.
  - b. The Nurse Advice Line, a flow through appropriation, was eliminated. The appropriation was moved to the Department of Health <\$29,000>.
  - c. The 1.75% employee to employer ERB contribution shift, resulting in an increase in I&G funds of \$1,200,300.

4. The following GF appropriation changes specific to HSC Research and Public Service Projects were made. These changes are in addition to the ERB employee to employer contribution shift:
  - a. The Nursing Expansion line item was increased by \$100,000.
  - b. Project ECHO, Hepatitis C was increased by \$100,000.
  - c. The Office of the Medical Investigator appropriation was increased by \$447,400.
  - d. New Mexico Poison and Drug Information Center was increased by \$191,200.
  - e. The Out-of-County Indigent Fund was cut by 30.0%, a <\$284,800> reduction.
5. The TSF appropriations have become an unstable revenue stream due to the continuing arbitration of the Master Settlement Agreement. In FY 2009 the HSC received total TSF appropriations of \$5,400,000; in FY 2013 the HSC has \$2,962,100 in appropriated TSFs, a <45.1%> reduction. House Bill 2 distributed the HSC's TSF appropriation as follows:
  - a. Health Sciences Center I&G, \$607,800
  - b. Specialty Education in Pediatrics, \$261,400
  - c. Specialty Education in Trauma, \$261,400
  - d. Genomics, Biocomputing, Environmental Health, \$979,800
  - e. Pediatric Oncology, \$261,400
  - f. Poison and Drug Information Center, \$590,300.
6. House Bill 315 created the Ben and Carmen Lujan Lung Cancer Research Project, appropriating \$1,000,000 in TSFs to the HSC for the Project. The HSC recognizes the state funding for this Project is currently not available. As pointed out in Governor

Martinez's Executive Message #160, House Bill 315 is truly not an appropriation bill as there are no funds available for this project from the Tobacco Settlement Funds. The HSC believes that the establishment of the Ben and Carmen Lujan Lung Cancer Research Project is invaluable to all New Mexicans. We will continue to work with the Legislature and the Executive on the Ben and Carmen Lujan Lung Cancer Research Program, seeking funding for the project.

#### **Main Campus to HSC/HSC to Main Campus Transfers**

Main Campus will transfer to the HSC \$18,854,400 I&G and other support. The transfer includes \$1,879,392 in FY 2013 formula workload generated by HSC programs; \$127,200 in FY 2013 HSC incremental tuition; and \$239,800 from Main Campus Research for HSC Research to provide research compliance programs to support Main Campus Research efforts.

The New Mexico Higher Education funding formula was changed for FY 2013. One component of this change was to eliminate new funding based upon I&G square footage. In transitioning to this new model, the amounts funded in FY 2012 remained in the base. Thus there are no changes in the Main to HSC transfer for eligible square feet.

The HSC will transfer to the Main Campus \$4,112,300 for support functions such as Government & Community Relations, Planning & Campus Development, Police & Security, Mailing Systems, Information Technologies, Controller's Office, Shipping & Receiving, and other general administrative functions. Also included in the transfer is support for UNM's Academic Freedom and Tenure Committee and the Faculty Senate, and \$341,300 to Information Technologies for HSC/UH Microsoft licenses. In addition, HSC directly funds the following operations (note the following amounts do not include fringe benefits): Human Resources department for \$630,900; the Office of



University Counsel for \$1,275,400; Government Relations for \$68,700; Physical Plant for \$2,224,390, Utilities for \$3,412,454, and other smaller departments totaling \$137,588.

### **Tuition and Fees**

The HSC did not request new tuition differentials for FY 2013.

### **Faculty and Staff Salaries**

The Legislature did not approve compensation increases for faculty or for staff for FY 2013.

### **Allocation of Funds**

Table II shows the impact of State appropriations on the I&G budget. Between FY 2012 and FY 2013 appropriated I&G revenues increased \$1,643,700. Other revenue changes impacting HSC I&G revenues include the expanded class size at the School of Medicine due to the third cohort of BA/MD students matriculating into the School.

Overall the FY 2013 I&G revenues increased by \$3,547,014.

The HSC FY 2013 expenditures were increased by \$5,917,992. The increase in expenditures is related to the shifting of 1.75% Educational Retirement Benefits charge from the employee to the employer and increased higher education formula funding,

## **GENERAL OBSERVATIONS**

### **UNM Hospitals**

The attached presentation for UNM Hospitals represents the following entities: UNM Hospital, UNM Psychiatric Center, UNM Children's Psychiatric Center, Carrie Tingley Hospital, Addiction and Substance Abuse Program (ASAP), and the Young Children's Health Center.

The UNM Hospitals budget reflects a net margin of \$24,075 for FY 2013. UNM Hospitals is expecting overall patient days to remain relatively flat. The remaining medical surgical units (3N, 4S and 5W) will be upgraded to allow for SAC level patients, allowing patients to move from critical care when appropriate. This, in turn, should allow for faster admissions from the Emergency Department. UNMH expects to contract with external post-acute care providers (Rehab, Skilled Nursing, and Long Term Care providers) to accept UNM Care and UNM SCI patients needing those services. This, along with other initiatives, should increase patient throughput and allow for an increase in admissions and discharges.

Outpatient visits are expected to increase by 2% in FY 2013. Increases are expected mainly in Neurosciences and Pain clinics as well as other Surgical and ENT clinics, Orthopedics and Ophthalmology. Budgeted net revenues include the impact of these increases in patient volumes. Net revenues include expected reductions in Medicare reimbursement due to legislated decreases for value based purchasing, market basket and Medicare bad debt reimbursements. Federal funds for Section 1011 (covering emergency care for undocumented aliens) have been exhausted, resulting in an additional decrease in projected net revenues. These decreases are offset by expected contract increases from other third-party payers.

The State has allowed UNMH to increase enrollment in the New Mexico State Coverage Initiative (SCI) under the Chronic Disease Management Program. Enrollment is expected to shift from the UNM Charity Care program for those patients that have conditions falling under the Chronic Disease Management Program (diabetes, depression, hypertension, hyperlipidemia, obesity and metabolic syndrome for adults).

Salaries, benefits, medical supplies and other expenses are in line with projected volumes

and annual inflation. Expense projections also include cost-savings initiatives implemented by the Hospital to reduce cost of surgical implants and reduced pricing for purchase of supplies under Group Purchasing Organization (GPO) contracts. The University Clinicians Program (UCP) includes increases for Cardiothoracic Surgery and Psychiatry as well as support for the UNM Health System. Housestaff includes increases for Radiology, Emergency Medicine (adult and pediatric), Palliative Care, Psychosomatic Medicine and Rheumatology.

### **UNM Sandoval Regional Medical Center**

The attached presentation represents the FY 2013 Budget for the UNM Sandoval Regional Medical Center (UNM SRMC). UNM SRMC is a new facility for the UNM HSC Health System, scheduled to open for outpatient clinics in June 2012, and for inpatient, surgical and emergency services in July 2012.

The UNM SRMC budget reflects many of the base assumptions presented in the projects Feasibility Study, which was constructed prior to the funding for the project. Modifications have been made to reflect the most current knowledge and understanding. UNM SRMC's budget reflects volumes that ramp up during the first year of operations. This ramp-up results in an average daily census of 27 patients in a 72-bed facility, and an operating room utilization of approximately 46.5%.

Correspondingly, the budget for UNM SRMC reflects a Net Loss of <\$793,373> before Health System and shared IT expenses and a Net Loss of <\$1,585,176> after. This Net Loss compares favorably to a projected Net Loss for the same 12 month period of the Feasibility Study of <\$1.9M>.

The Payor Mix for UNM SRMC contains the same mix as contained within the Feasibility Study, with Medicare accounting for 41.1%, Medicaid 12.84%, and Commercial Payors 36.95%. Uncompensated Care is projected at 9.12% of the overall Payor mix. Expenses have been budgeted according to known costs, including a labor component which has been developed from a FTE by FTE Position Control process. The FTE's for SRMC will grow from 318 at opening to approximately 350 by the end of the 2013 Fiscal Year. This will bring jobs to over 400 individuals in and around Sandoval County.

The UNM SRMC budget keeps the facility within the covenants and expectations of the HUD Financing Agreement, and provides a measurable and attainable benchmark for the first year of operations.

**UNM Medical Group**

The UNM Medical Group budget for FY 2013 represents the revenue and expenses associated with the faculty physicians in the School of Medicine. Net patient service revenues in FY 2013 reflect significant increases, primarily due to the opening of Sandoval Regional Medical Center (SRMC) and the integration of billing from the UNM Cancer Center (UNMCC).

Net patient services revenues, not including the Medical Group Clinics, are forecasted to be \$135,989,648 and represent an increase of \$18,159,813 above the FY 2012 projection.

<b>Patient Services</b>			
	<b>FY 12 Proj.</b>	<b>FY 13 Budget</b>	<b>Difference</b>
Base	\$ 117,829,835	122,214,340	4,384,505
UNMCC		\$7,843,155	\$7,843,155
SRMC		\$5,932,153	\$5,932,153
<b>Total</b>	<b>117,829,835</b>	<b>135,989,648</b>	<b>18,159,813</b>

These revenues assume:

- No change in payer mix
- Medicaid rates remaining flat from FY 2012
- Medicare rates reflect a 1% decrease effective Jan 1, 2012
- Commercial rates reflect an average increase of 1.9%
- State Coverage Initiative total of \$3.5 million – based on guidance from UH
- Upper Payment Limit is estimated at \$4.9 million based on current run rate
- Volume associated with 47 new FTE's in SOM budgets.

The expense associated with this clinical effort and SOM mission support is forecasted to be \$124,253,646.

Medical Group overhead expenses primarily for patient billing operations are budgeted to be \$21,294,089, or 14.7% of revenues. The total net margin is budgeted to be <\$865,892>. This negative margin, however, is before budgeted start-up support of \$4,432,084 for faculty working at SRMC, funded by the Medical Group's Investment Reserve. Start-up support is impacted by the estimated operational ramp up to full operations resulting in excess SRMC faculty costs over their projected net collections. When adding back the costs of this support, UNMMG is forecasting a net margin of \$3,566,193 for FY 2013 before Clinic Operations.

Clinic Operations are forecasted to provide additional revenues of \$6,552,192, with associated expenses of \$6,826,161, providing a negative net margin of <\$273,969>.

Key medical group initiatives for Fiscal Year 2013 include:

- Expanding the overall clinical practice excellence discipline to enhance the focus on

quality, satisfaction, productivity and access to improve the overall quality of our clinical practice.

- Improve the infrastructure and culture necessary to become a risk bearing organization.
- Strengthening the Coding Department by adding staff, funding outsourcing to prevent future charge delays and securing an outside consultant to assess the coding function.
- Strengthening the compliance function by hiring key staff and implementing MDAudit compliance tool to expand audit efforts to procedure based areas as well as implementing a coder audit function.
- Open SRMC successfully and provide required support for coding charge entry, account operations, and compliance.

TABLE I

THE UNIVERSITY OF NEW MEXICO  
HEALTH SCIENCES CENTER  
FY 2012 & FY 2013 OPERATING BUDGETS

SUMMARY OF RECURRING LEGISLATIVE APPROPRIATIONS  
(Excludes Transfers from Main Campus)

Program	FY 2011-12	Original FY 2012-13	% Change	Notes
HSC Instruction & General	\$ 58,092,881	\$ 59,755,700	2.9%	Includes \$607,800 of I&G TSF; \$261,400 of TSF for Trauma Specialty Education; \$261,400 for Pediatric Specialty Education; \$1,200,300 for Educational Retirement; \$491,600 for BA/MD; reduced by <\$29,000> for Nurse Advice Line Program which was moved to Department of Health
Cancer Center	2,527,800	2,586,200	2.3%	Change due to Educational Retirement funding
Carrie Tingley Hospital	4,533,700	4,695,500	3.6%	Change due to Educational Retirement funding
Center for Native American Health	262,800	266,200	1.3%	Change due to Educational Retirement funding
Children's Psychiatric Center	6,276,100	6,505,100	3.6%	Change due to Educational Retirement funding
CON Nursing Shortage/Expansion	731,400	831,400	13.7%	\$100,000 new funding
Genomics, Biocomputing, Environmental Health	979,839	979,800	0.0%	TSF appropriation
Hepatitis C, Project ECHO	860,000	966,900	12.4%	\$100,000 new funding, \$6,900 Educational Retirement
Lovelace Respiratory Research Institute	195,012		-100.0%	TSF appropriation eliminated in FY13
Naïve American Suicide Prevention Program		100,000		Funds are included in the Main Campus section of HB2
Newborn Intensive Care Unit	3,139,000	3,186,800	1.5%	Change due to Educational Retirement funding
Office of the Medical Investigator	3,948,900	4,445,700	12.6%	\$447,400 new funding, \$49,400 Educational Retirement
Out-of-County Indigent Fund	949,200	664,400	-30.0%	
Pediatric Oncology	1,204,714	1,417,200	17.6%	\$200,000 new funding, \$12,500 Educational Retirement. Includes \$261,400 of TSF
Poison and Drug Info Center	1,669,593	2,074,900	24.3%	\$191,200 new GF, \$19,000 Educational Retirement, \$195,000 new TSF for a total of \$590,300 in TSF
<b>Total Operating Appropriations</b>	<b>\$ 85,370,939</b>	<b>\$ 88,475,800</b>	<b>3.6%</b>	

## Notes:

TSF = Tobacco Settlement Funds; GF = General Fund

FY12 TSF cut by 2.45% prior to the beginning of FY12, revised amounts reflected above

FY13 GF includes increase of \$1,788,500 Employer ERA Support

**UNM HEALTH SCIENCES CENTER  
FY 2012-13 Unrestricted I&G Funding**

**TABLE II**

**REVENUES**

**FY 13 REVENUE Change from FY 12**

**State Appropriation Changes**

I&G Changes FY 12 to FY 13, exclusive of SOM I&G (BA/MD)	Base Changes \$1,052,100
SOM I&G (BA/MD)	491,600
Nursing Shortage Appropriation	100,000
I&G Compensation Increase @ 0.0%	0
Equipment Renewal & Replacement	0
Subtotal	<u>1,643,700</u>

**Other Revenue Changes**

SOM 0.0% Tuition Increase & Third Cohort of BA/MD students	322,400
CON, COP, DPT Tuition	316,778
HSC F&A Revenue	1,500,000
HSC Miscellaneous & Self Supporting Unit Revenue	(235,864)
Subtotal	<u>1,903,314</u>

<b>Total Increase in Revenues</b>	<b><u><u>\$3,547,014</u></u></b>
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**EXPENDITURES**

**FY 13 EXPENDITURE Allocations & I&G Self Supporting Units Change from FY 12**

Allocated Salary Increases	0
Fringe Benefits Adjustments (ERB, Unemployment & Workers' Compensation)	594,000
School of Medicine Adjustments, includes SOM I&G (BA/MD increase)	1,826,712
College of Nursing Adjustments	550,524
College of Pharmacy Adjustments	320,214
Health Sciences Library & Informatics Center Adjustments	121,500
HSC Admin, HSC Academic Affairs, O&M, Property & General Liability Adjustments	2,505,042

<b>Total Increase in Expenditures</b>	<b><u><u>\$5,917,992</u></u></b>
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**TRANSFERS**

<b>FY 13 NET TRANSFERS To Instruction &amp; General Change from FY 12</b>	<b><u>2,882,960</u></b>
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<b>FY 2012-13 Instruction &amp; General Net Margin</b>	<b><u>\$511,982</u></b>
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<b>FY 13 Instruction &amp; General BEGINNING BALANCE</b>	<b>\$3,137,257</b>
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<b>FY 2012-13 Instruction &amp; General Net Margin</b>	<b><u>511,982</u></b>
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<b>PROJECTED Instruction &amp; General BALANCE JUNE 30, 2013</b>	<b><u><u>\$3,649,239</u></u></b>
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<b>Ending Balance as a Percentage of Total Unrestricted I&amp;G Expenditures</b>	<b>3.72%</b>
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**Health Sciences Center  
Current Fund Revenue**

	2011-12		2012-13	
	Unrestricted	Restricted	Unrestricted	Restricted
<b><u>Instruction and General</u></b>				
Tuition	9,774,153		10,413,331	
Student Fees	1,024,500		1,738,590	
State Appropriations - Operating	58,943,400		60,587,100	
State Government Contracts/Grants		369,599		269,785
Federal Government Contracts/Grants		5,323,430		5,600,937
Local Government Contracts/Grants		259,680		33,862
Private Contracts/Grants		584,279		0
Indirect Cost Recovery (F&A)	20,500,000		22,000,000	
Sales & Services	473,275		116,000	
Other	8,681,346		8,088,667	
<b>Total I&amp;G Revenue</b>	<b>99,396,674</b>	<b>6,536,988</b>	<b>102,943,688</b>	<b>5,904,584</b>
<b>Transfers (From) To I&amp;G</b>				
Research	(9,362,899)	0	(9,926,738)	0
Public Service	(2,357,389)		(1,622,065)	
Student Aid	(162,000)		(181,300)	
Mandatory	(1,435,000)		(1,540,000)	
Plant Fund Cap Outlay/Debt Svc.	(444,300)		(444,300)	
Main	12,499,500		15,335,275	
Unrestricted/Restricted Transfers				
Independent Operations	(83,600)		(83,600)	
<b>Total I&amp;G Transfers</b>	<b>(1,345,688)</b>	<b>0</b>	<b>1,537,272</b>	<b>0</b>
<b>Net Balance</b>	<b>(72,859)</b>		<b>(545,897)</b>	
<b>Net I&amp;G Revenue</b>	<b>97,978,127</b>	<b>6,536,988</b>	<b>103,935,063</b>	<b>5,904,584</b>
<b><u>Research</u></b>				
State Approp - Operating	7,894,608		7,829,008	
State C&G		192,865		588,228
Federal C&G		56,171,899		60,987,050
Local C&G				
Private C&G		3,803,682		6,010,123
S&S	938,100		462,519	
Other	333,363	589	432,710	183,247
Transfers	6,131,773	275,764	8,130,343	530,813
Net Balance	6,031,556		3,614,409	
<b>Total Research</b>	<b>21,329,400</b>	<b>60,444,799</b>	<b>20,468,989</b>	<b>68,299,461</b>

HSC Current Fund Revenue Continued

**Public Service**

State Approp - Operating	7,249,500		7,709,500	
State C&G		11,481,620		10,446,951
Federal C&G		15,780,058		12,933,932
Local C&G	70,560	632,692	0	290,566
Private C&G	2,209,168	7,621,109	1,654,247	6,872,247
S&S	188,987,533		211,563,075	
Other	3,087,918	1,002,102	2,823,139	19,024
Transfers	2,856,251	392,711	976,819	369,737
Net Balance	1,966,182		288,743	
<b>Total Public Service</b>	<b>206,427,112</b>	<b>36,910,292</b>	<b>225,015,523</b>	<b>30,932,457</b>

**Internal Services**

S&S	4,300		94,095	
Transfers	341,240		341,639	
Net Balance	(54,585)		60,000	
<b>Total Internal Service</b>	<b>290,955</b>	<b>0</b>	<b>495,734</b>	<b>0</b>

**Student Aid**

State C&G		240,768		212,905
Federal C&G				
Private C&G		618,453		1,201,249
Endowments	1,598,028	1,712,106	1,478,123	1,540,999
Transfers	2,266,824		2,260,647	
Net Balance	(1,000,239)		706,863	
<b>Total Student Aid</b>	<b>2,864,613</b>	<b>2,571,327</b>	<b>4,445,633</b>	<b>2,955,153</b>

**Independent Operations**

State Approp - Operating	14,797,900		15,646,300	
State C&G	23,763,692		23,767,192	
Federal C&G	6,649,223		6,649,223	
Local C&G	270,868		12,000	
Private C&G	1,509,650		1,899,650	
Endowments	780,000		800,000	
S&S	56,832,660		23,574,107	
Other	337,376		442,764	
Transfers	(1,372,338)		(1,148,228)	
Net Balance	1,844,745		3,625,189	
<b>Total Independent Operations</b>	<b>105,413,776</b>	<b>0</b>	<b>75,268,197</b>	<b>0</b>

**Total Current Funds**

<b>434,303,983</b>	<b>106,463,406</b>	<b>429,629,139</b>	<b>108,091,655</b>
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**Health Sciences Center  
Current Fund Expenditures**

	2011-12		2012-13	
	Unrestricted	Restricted	Unrestricted	Restricted
<b><u>Instruction and General</u></b>				
Instruction	63,616,512	6,517,375	67,527,725	5,904,584
Academic Support	10,101,700	19,613	10,240,229	
Student Services	5,650,515	0	6,166,980	
Institutional Support	10,551,100	0	12,045,644	
Operations & Maintenance	8,058,300	0	7,988,400	
<b>Total</b>	<b>97,978,127</b>	<b>6,536,988</b>	<b>103,968,978</b>	<b>5,904,584</b>
<b>Activities other than I&amp;G</b>				
Student Social & Cultural				
Research	21,329,400	60,444,799	20,468,989	68,299,461
Public Service	206,427,112	36,910,292	225,015,523	30,932,457
Internal Service	290,955	0	495,734	0
Student Aid	2,864,613	2,571,327	4,445,633	2,955,153
Independent Operations	105,413,776	0	75,268,197	0
<b>Total</b>	<b>336,325,856</b>	<b>99,926,418</b>	<b>325,694,076</b>	<b>102,187,071</b>
<b>Total Current Fund Expense</b>	<b>434,303,983</b>	<b>106,463,406</b>	<b>429,663,054</b>	<b>108,091,655</b>

**UNM Hospitals  
Capital Plan**

	<b>2011-12 Budget</b>	<b>2012-13 Budget</b>	<b>Variance: Budget to Budget</b>
Equipment (including monitors)	9,906,304	13,091,366	3,185,062
Information Technology	7,383,196	5,250,000	(2,133,196)
Construction & Renovation	17,075,829	52,669,437	35,593,608
<b>Total</b>	<b>34,365,329</b>	<b>71,010,803</b>	<b>36,645,474</b>

## FY 2013 Budget - UNM Health System

	UNM Health System Total 6/30/2013		
	UNM Hospitals	UNM Medical Group	Sandoval Regional/ MC
Revenues			
Patient Care	\$ 648,393,169	\$ 150,921,852	\$ 38,173,565
Mil Levy	90,977,220	-	22,127,451
Grants & Contracts	3,890,548	-	-
State Funding	11,364,070	-	-
Facilities & Administration	-	-	-
Tuition & Fees	-	-	-
Allocations & Transfers	-	-	-
Other Revenues	21,280,136	312,182	-
<b>Total Revenues</b>	<b>\$ 775,905,142</b>	<b>\$ 151,234,034</b>	<b>\$ 60,301,016</b>

	UNM Health System Total 6/30/2013		
	UNM Hospitals	UNM Medical Group	Sandoval Regional/ MC
Expenses			
Faculty Salaries	\$ -	\$ -	\$ 4,949,416
Housestaff/Post Doc Salaries	24,283,112	-	-
Staff/Other Salaries	324,210,559	12,209,944	19,576,406
Fringe Benefits	73,792,971	3,907,182	4,306,809
<b>Total Compensation Expenses</b>	<b>\$422,286,643</b>	<b>\$16,117,126</b>	<b>\$28,832,631</b>

Patient Care Costs	\$ 207,121,582	\$ 646,175	\$ 6,133,613
Travel	318,877	98,960	60,000
Purchased Services	31,237,366	118,135,153	2,150,500
Facility Costs	15,435,347	822,427	489,200
Depreciation	35,025,227	516,000	9,287,738
Other Expenses	55,596,041	11,605,971	9,912,635
<b>Total Non Salary Expenses</b>	<b>\$344,734,440</b>	<b>\$131,824,686</b>	<b>\$28,033,686</b>

**Total Operating Expenses \$767,021,083**

**Total Compensation Expenses \$147,941,812**

**Total Non Salary Expenses \$56,866,317**

**UNM Health System Total 6/30/2013 \$971,829,212**

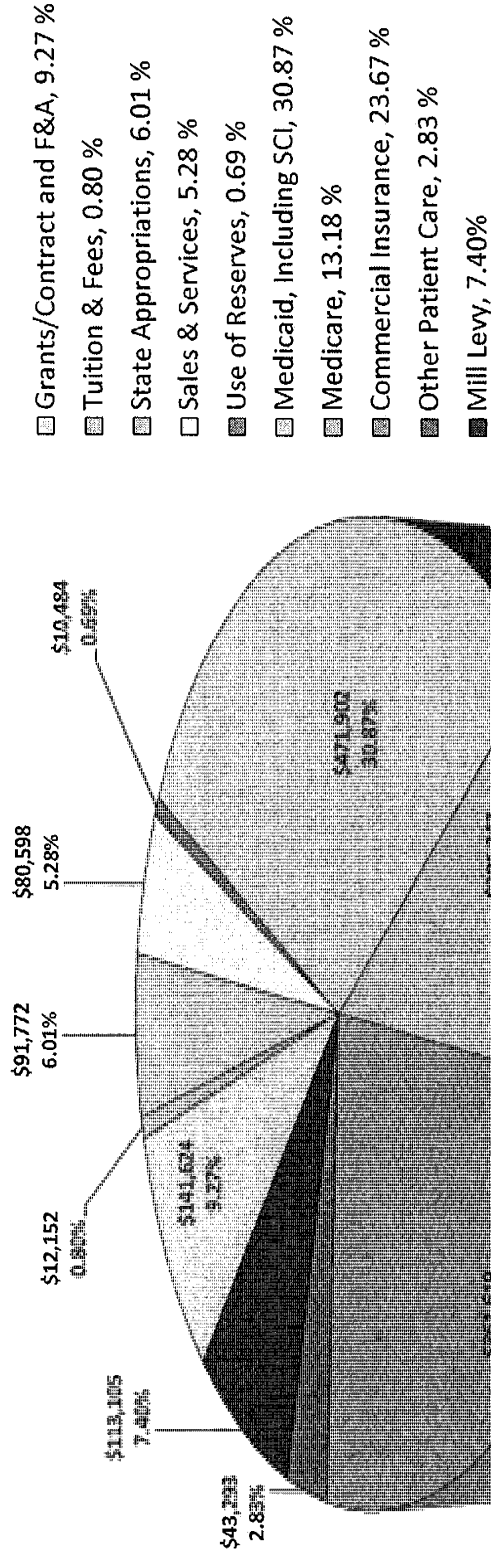
# FY 2013 Budget - UNM Health System

	UNM Hospitals	UNM Medical Group	Sandoval Regional MC	UNM Health System Total 6/30/2013
Net Margin before Non-Operating Items	\$8,884,059	\$3,292,222	\$3,434,699	\$ 15,610,980
Interest Expense and Bond Related Costs	8,859,984	-	5,019,875	13,879,859
Capital Expenditures/Recruitment/Startup	-	4,432,084	-	4,432,084
<b>Total Non-Operating Expenses</b>	<b>8,859,984</b>	<b>4,432,084</b>	<b>5,019,875</b>	<b>18,311,943</b>
<b>Total Expense</b>	<b>775,881,067</b>	<b>152,373,896</b>	<b>61,886,192</b>	<b>990,141,155</b>
<b>Net Margin</b>	<b>\$24,075</b>	<b>(\$1,139,862)</b>	<b>(\$1,585,176)</b>	<b>(\$2,700,963)</b>

# UNM HSC All Components - Revenues

## FY 2013 Budget

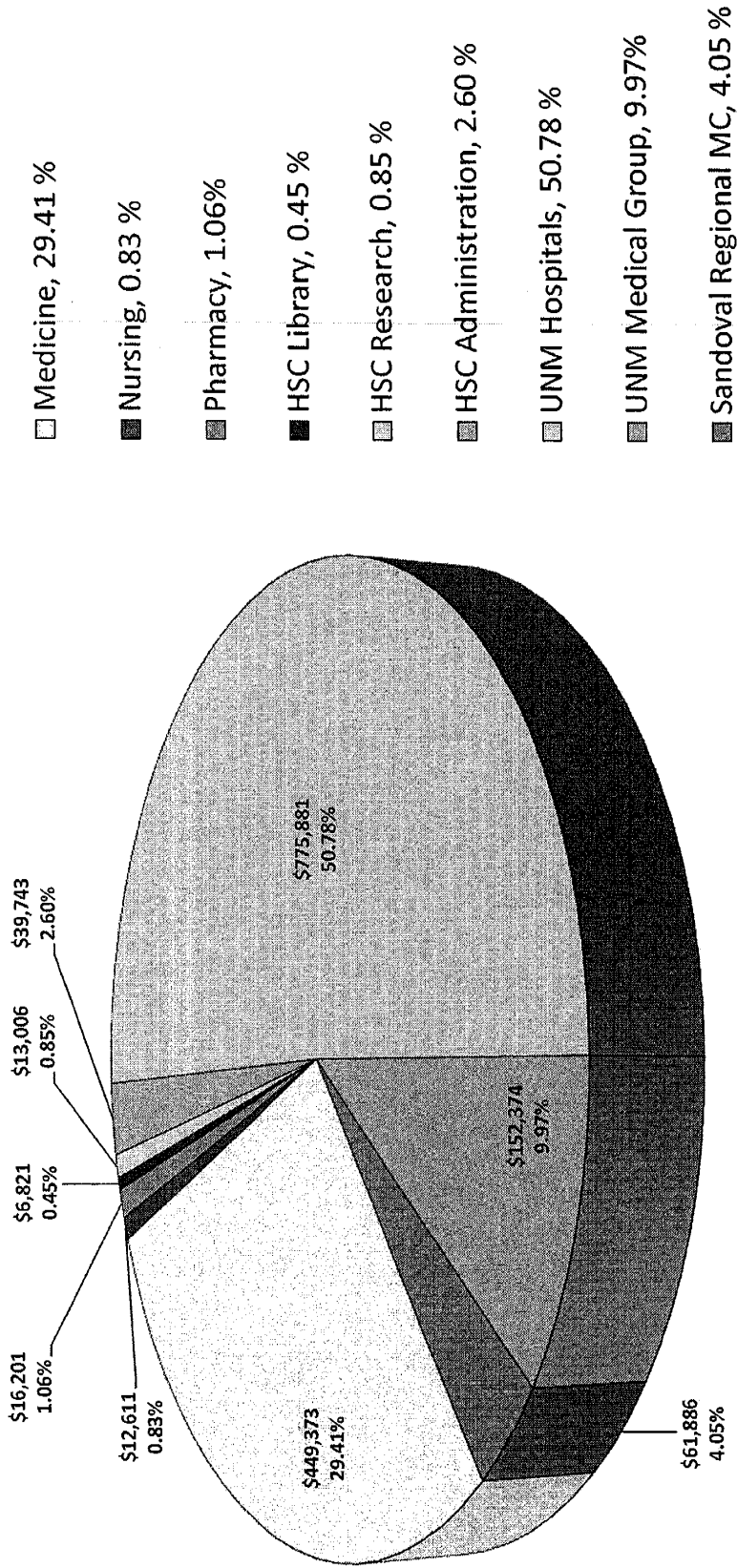
(in thousands)



**Total Revenues \$1,527,896**  
**Includes \$10,484 Use of Reserves**

# UNM HSC All Components - Expenditures FY 2013 Budget

(in thousands)



**Total Expenditures \$1,527,896**



## Health Sciences Center – University of New Mexico Request for Budget Revisions – Fiscal Year 2011-12

### Unrestricted

Overall impact of Budget Adjustment Request for FY 2012 is a reduction of \$6,599,794. Significant Changes listed below:

- \$14,996,332 Increase – **Beginning Reserves** change from Original Budget to Audited FY11 Ending Balance
  - Mainly due to FY 11 F&A actuals higher by \$2.4 M, Non Endowed revenues higher by \$1 M, Endowed revenues higher by \$200K and net Transfers & Expenses lower by \$9.5 M)
- (\$21,596,126) -- Net decrease in **Revenues** primarily due to :
  - \$3,511,329 - I&G net increase due to increase in F&A revenue and Student fees
  - \$1,041,213 - Research net increase due to increase in Gains on Restricted awards
  - \$7,960,671 - Public Service net increase due to increase in Private Gift revenue and Clinical revenue
  - \$11,607 - Internal Services net Increase due to increase in External Sales & Services revenue
  - (\$44,092) - Student Aid Grants & Stipends net decrease due to reduction in Endowment revenue
  - (\$34,076,854) - Independent Operations net decrease due to UNMMG no longer in Higher Ed report and decrease in CPH & CTH revenue
- (\$9,449,179) -- Net increase in **Transfers** out primarily due to:
  - (\$7,836,634) - Net increase in Transfers to Plant Funds for SOM Chair Packages and Chancellor funded renovations
  - (\$1,612,545) - Net increase in Transfers to the UNM Foundation to establish Endowments
- (\$33,103,476) -- Net decrease in **Expenditures** primarily due to:
  - \$629,841 - I&G net increase due to Utilities, Self Supporting funding and increased Institutional Support
  - (\$1,470,311) - Research net decrease due to Restricted awards release funds
  - (\$2,075,382) - Public Service net decrease due to Restricted awards release funds & reduction in Poison Center Technicians
  - \$292,312 - Internal Services net increase due to internal charge expenditures
  - \$1,274,964 - Student Aid Grants & Stipends net increase due to increase in Endowment expenditures
  - (\$31,754,900) - Independent Operations net decrease due to UNMMG no longer in Higher Ed report

### Restricted

- \$4,034,486 -- Net increase in **Revenues** primarily due to:
  - \$2,385,873 - I&G net increase in Restricted award revenues
  - \$7,199,155 - Research net increase in Restricted award revenues
  - (\$5,928,048) - Public Service net decrease in Restricted award revenues
  - \$377,506 - Student Aid net increase in Restricted award revenues
- \$4,034,486 -- Net increase in **Expenditures and Transfers** primarily due to:
  - \$2,385,873 - I&G net increase in Restricted award expenses
  - \$7,199,155 - Research net increase in Restricted award expenses
  - (\$5,928,048) - Public Service net decrease in Restricted award expenses
  - \$377,506 - Student Aid net Increase in Restricted award expenses

### UNM Hospitals

### Revenues

- \$10,963,610-- Increase in **Revenues**

Cash collections at UNMH and UNMPC have been higher than projected. Enrollment under the UNMH SCI program has not decreased as quickly as originally projected. In addition, revised projections for the SCI program also include increased enrollment under the Chronic Disease Management Program. These increases were partially offset by an increase in the intergovernmental transfer to the State in order to retain the UNM SCI program.

### Expenses

- \$8,414,825 - Increase in **Expenditures**  
Expense increase primarily attributed to the general wage increase implemented in October 2011.

UNIVERSITY OF NEW MEXICO  
REQUEST FOR BUDGET REVISIONS  
FISCAL YEAR 2011-12

UNM HEALTH SCIENCES CENTER

UNRESTRICTED  
INSTRUCTION & GENERAL

	CURRENT BUDGET	PROPOSED INCREASE (DECREASE)	REVISED BUDGET
<i>BEGINNING RESERVES</i>	\$3,121,673	\$477,017	\$3,598,690
<i>REVENUES</i>	\$99,396,674	\$3,511,329	\$102,908,003
<b><i>TOTAL AVAILABLE</i></b>	<b>\$102,518,347</b>	<b>\$3,988,346</b>	<b>\$106,506,693</b>
 <i>EXPENSES</i>			
<i>INSTRUCTION</i>	\$63,616,512	(\$724,777)	\$62,891,735
<i>ACADEMIC SUPPORT</i>	\$10,101,700	\$580,580	\$10,682,280
<i>STUDENT SERVICES</i>	\$5,650,515	\$61,339	\$5,711,854
<i>INSTITUTIONAL SUPPORT</i>	\$10,551,100	\$380,889	\$10,931,989
<i>OPERATIONS &amp; MAINTENANCE</i>	\$8,058,300	\$331,810	\$8,390,110
<b><i>TOTAL EXPENSES</i></b>	<b>\$97,978,127</b>	<b>\$629,841</b>	<b>\$98,607,968</b>
 <i>TRANSFERS</i>	\$1,345,688	\$3,415,780	\$4,761,468
<i>ENDING RESERVES</i>	\$3,194,532	(\$57,275)	\$3,137,257
<b><i>TOTAL EXPENSES, TRANSFERS, &amp; ENDING RESERVES</i></b>	<b>\$102,518,347</b>	<b>\$3,988,346</b>	<b>\$106,506,693</b>
 <b>TO ADJUST BEGINNING RESERVES TO ACTUAL:</b>			
Increase - To adjust Beginning Reserves to Actual		\$477,017	
<b>TOTAL BEGINNING RESERVES</b>		<b>\$477,017</b>	
 <b>TO INCREASE (DECREASE) REVENUE AS FOLLOWS:</b>			
Increase in Student Fees		\$466,998	
Decrease in Tobacco Settlement and Unemployment Compensation adjustment passed on to Higher Ed		(\$119,119)	
Increase in F&A revenue		\$3,000,000	
Increase in Miscellaneous revenue		\$163,450	
<b>TOTAL INCREASE (DECREASE) IN REVENUES</b>		<b>\$3,511,329</b>	
 <b>TRANSFERS (FROM) OR TO:</b>			
Increase F&A transfers to Plant		\$303,786	
Increase in transfers to State Scholarships includes transfers for SOM		\$77,043	
Increase in F&A transfers to Research		\$2,696,214	
Increase in transfers to Research (funding for Crenshaw Endowment)		\$500,000	
Decrease in transfers from Research for Institutional Support		\$500,000	
Increase in transfers to Public Service		\$233,273	
Increase in transfer from Public Service for programs absorbed by I&G		(\$97,144)	
Increase in transfers from Public Service for Institutional Support		(\$500,000)	
Increase in transfers to Restricted for Cost Share		\$18,152	
Increase in transfers to Plant Fund Major		\$800,000	
Increase in transfers to Plant Fund Minor		\$225,000	
Decrease in transfers to Main Campus Support		(\$36,365)	
Increase in transfers from Main Campus for Extended University Services, Online courses and CON Web CT		(\$1,304,179)	
<b>TOTAL TRANSFERS (FROM) OR TO</b>		<b>\$3,415,780</b>	
 <b>TO INCREASE (DECREASE) EXPENDITURES AS FOLLOWS:</b>			
Decrease in Instruction expenses - CON & COP open Faculty positions		(\$724,777)	
Increase in Academic expenses - HSLIC Library Acquisitions, Administrative & Self Supported Expense		\$580,580	
Increase in Student Service expenses - UME & Students Services Self Supporting Expense		\$61,339	
Increase in Inst Support expenses - Wellness & Facilities/UNMH Centers, Univ Council Self Supported Exp, Diversity & Budget Offc Adjs		\$380,889	
Increase in Operations and Maintenance of Plant expenses - Utilities		\$331,810	
<b>TOTAL INCREASE (DECREASE) IN EXPENDITURES</b>		<b>\$629,841</b>	

UNIVERSITY OF NEW MEXICO  
REQUEST FOR BUDGET REVISIONS  
FISCAL YEAR 2011-12

UNM HEALTH SCIENCES CENTER

UNRESTRICTED RESEARCH	<u>CURRENT BUDGET</u>	<u>PROPOSED INCREASE (DECREASE)</u>	<u>REVISED BUDGET</u>
<i>BEGINNING RESERVES</i>	\$7,947,132	\$8,867,454	\$16,814,586
<i>REVENUES</i>	<u>\$9,166,071</u>	<u>\$1,041,213</u>	<u>\$10,207,284</u>
<i>TOTAL AVAILABLE</i>	<u>\$17,113,203</u>	<u>\$9,908,667</u>	<u>\$27,021,870</u>
<i>EXPENSES</i>	\$21,329,400	(\$1,470,311)	\$19,859,089
<i>TRANSFERS</i>	(\$6,131,773)	(\$3,109,646)	(\$9,241,419)
<i>ENDING RESERVES</i>	<u>\$1,915,576</u>	<u>\$14,488,624</u>	<u>\$16,404,200</u>
<i>TOTAL EXPENSES, TRANSFERS, &amp; ENDING RESERVES</i>	<u>\$17,113,203</u>	<u>\$9,908,667</u>	<u>\$27,021,870</u>
<b>TO ADJUST BEGINNING RESERVES TO ACTUAL:</b>			
Increase-(Mainly due to FY11 Actuals for F&A higher by \$2.4 M and net expenses & transfers to Plant lower by \$6.4 M than projected)		<u>\$8,867,454</u>	
<b>TOTAL BEGINNING RESERVES</b>		<u>\$8,867,454</u>	
<b>TO INCREASE (DECREASE) REVENUE AS FOLLOWS:</b>			
Decrease in Tobacco Settlement and Unemployment Compensation adjustment passed on to Higher Ed		(\$35,849)	
Increase on Gains on Restricted Contracts & Grants and Other revenues		<u>\$1,077,062</u>	
<b>TOTAL INCREASE (DECREASE) IN REVENUES</b>		<u>\$1,041,213</u>	
<b>TRANSFERS (FROM) OR TO:</b>			
Decrease in transfers to I&G for GT/T/S funded from Public Service		(\$500,000)	
Increase in transfers from I&G F&A		(\$2,696,214)	
Increase in transfers to Restricted for Cost Share		\$400,175	
Increase in transfers from Public Service for ACGME Accreditation Biostats Positions		(\$661,009)	
Increase in transfers to Public Service for Professional Development (conferences and special programs)		\$69,698	
Increase in transfers from Student Aid/Quasi Endowment for ACGME Accreditation Biostats Position		(\$5,714)	
Increase in transfers to Main for Institutional Support and Special Programs		\$119,110	
Increase in transfers to Main I&G for EMBA Scholarships		\$10,625	
Increase in transfers to Plant Funds		\$153,683	
<b>TOTAL TRANSFERS (FROM) OR TO</b>		<u>(\$3,109,646)</u>	
<b>TO INCREASE (DECREASE) EXPENDITURES AS FOLLOWS:</b>			
Decrease in Unrestricted expense due to Restricted Awards release funds		(\$1,470,311)	
<b>TOTAL INCREASE (DECREASE) IN EXPENDITURES</b>		<u>(\$1,470,311)</u>	

UNIVERSITY OF NEW MEXICO  
REQUEST FOR BUDGET REVISIONS  
FISCAL YEAR 2011-12

UNM HEALTH SCIENCES CENTER

UNRESTRICTED PUBLIC SERVICE	CURRENT BUDGET	PROPOSED INCREASE (DECREASE)	REVISED BUDGET
<i>BEGINNING RESERVES</i>	\$26,320,771	\$3,864,023	\$30,184,794
<i>REVENUES</i>	\$201,604,679	\$7,960,671	\$209,565,350
<i>TOTAL AVAILABLE</i>	\$227,925,450	\$11,824,694	\$239,750,144
<i>EXPENSES</i>	\$206,427,112	(\$2,075,382)	\$204,351,730
<i>TRANSFERS</i>	(\$2,856,251)	\$8,867,835	\$6,011,584
<i>ENDING RESERVES</i>	\$24,354,589	\$5,032,241	\$29,386,830
<i>TOTAL EXPENSES, TRANSFERS, &amp; ENDING RESERVES</i>	\$227,925,450	\$11,824,694	\$239,750,144
<b>TO ADJUST BEGINNING RESERVES TO ACTUAL:</b>			
Increase - (Mainly due to FY 11 Actual revenues higher by \$2.2 M and net expenses and transfers lower by \$1.7 M than Projected)		\$3,864,023	
<b>TOTAL BEGINNING RESERVES</b>		<b>\$3,864,023</b>	
<b>TO INCREASE (DECREASE) REVENUE AS FOLLOWS:</b>			
Decrease in State Appropriation Unemployment Compensation adjustment passed on to Higher Ed		(\$24,193)	
Increase in Non Endowed revenue		\$4,725,188	
Increase in Clinical revenue		\$4,000,000	
Decrease in Patient revenue		(\$813,620)	
Increase in Other revenue		\$73,296	
<b>TOTAL INCREASE (DECREASE) IN REVENUES</b>		<b>\$7,960,671</b>	
<b>TRANSFERS (FROM) OR TO:</b>			
Increase in transfers to I&G for Gap Tax and Top Slice and SOM alternative funding		\$500,000	
Increase in transfer to I&G for Public Service Programs absorbed by I&G		\$97,144	
Increase in transfer from I&G for program support		(\$233,273)	
Increase in transfers to Restricted for Cost Share		\$435,537	
Increase in transfers to Research for ACGME Accreditation Biostats Positions		\$661,009	
Increase in transfer from Research for professional development		(\$69,698)	
Increase in transfers from Internal Services for COP special project fees		(\$1,500)	
Increase in net transfers to Independent Operations returning Housestaff funding		\$72,852	
Increase in transfers to Endowments		\$1,070,403	
Increase in transfer to Main Research to support medical legal coordination		\$15,000	
Increase in transfer to Main Public Service for UNMCC Patient Navigation Project		\$17,500	
Increase in transfers from Main Student Social Cultural for PT Club		(\$3,087)	
Increase in transfer from Main I&G for EU online course fees		(\$9,700)	
Increase in net transfers to Plant Funds - 1.8 M SOM Chair Packages & 4.5 M Chancellor funded renovations throughout HSC		\$6,379,038	
Decrease in transfer to Main Debt Service		(\$63,390)	
<b>TOTAL TRANSFERS (FROM) OR TO</b>		<b>\$8,867,835</b>	
<b>TO INCREASE (DECREASE) EXPENDITURES AS FOLLOWS:</b>			
Decrease in expense due decrease in Poison Center Technician Salary expense		(\$327,905)	
Decrease in Newborn Intensive Care expense		(\$114,836)	
Decrease in expense due to Restricted Awards release funds		(\$1,632,641)	
<b>TOTAL INCREASE (DECREASE) IN EXPENDITURES</b>		<b>(\$2,075,382)</b>	

UNIVERSITY OF NEW MEXICO  
REQUEST FOR BUDGET REVISIONS  
FISCAL YEAR 2011-12

UNM HEALTH SCIENCES CENTER

UNRESTRICTED INTERNAL SERVICES	<u>CURRENT BUDGET</u>	<u>PROPOSED INCREASE (DECREASE)</u>	<u>REVISED BUDGET</u>
<i>BEGINNING RESERVES</i>	\$9,798	\$316,297	\$326,095
<i>REVENUES</i>	\$4,300	\$11,607	\$15,907
<b><i>TOTAL AVAILABLE</i></b>	<u>\$14,098</u>	<u>\$327,904</u>	<u>\$342,002</u>
<i>EXPENSES</i>	\$290,955	\$292,312	\$583,267
<i>TRANSFERS</i>	(\$341,240)	\$27,000	(\$314,240)
<i>ENDING RESERVES</i>	\$64,383	\$62,592	\$72,975
<b><i>TOTAL EXPENSES, TRANSFERS, &amp; ENDING RESERVES</i></b>	<u>\$14,098</u>	<u>\$327,904</u>	<u>\$342,002</u>
<b>TO ADJUST BEGINNING RESERVES TO ACTUAL:</b>			
Increase - To adjust Beginning Reserves to Actual		\$316,297	
<b>TOTAL BEGINNING RESERVES</b>		<u>\$316,297</u>	
<b>TO INCREASE (DECREASE) REVENUE AS FOLLOWS:</b>			
Decrease in External Sales revenue ARF		(\$300)	
Increase in External Sales revenue Miscellaneous		\$11,907	
<b>TOTAL INCREASE (DECREASE) IN REVENUES</b>		<u>\$11,607</u>	
<b>TRANSFERS (FROM) OR TO:</b>			
Increase in transfer to Public Service for COP special project fees		\$1,500	
Increase in transfer to Plant Funds		\$25,500	
<b>TOTAL TRANSFERS (FROM) OR TO</b>		<u>\$27,000</u>	
<b>TO INCREASE (DECREASE) EXPENDITURES AS FOLLOWS:</b>			
Increase in net expenses ARF		\$81,899	
Increase in net expenses PPD		\$130,221	
Increase in net expenses Miscellaneous		\$80,192	
<b>TOTAL INCREASE (DECREASE) IN EXPENDITURES</b>		<u>\$292,312</u>	

UNIVERSITY OF NEW MEXICO  
REQUEST FOR BUDGET REVISIONS  
FISCAL YEAR 2011-12

UNM HEALTH SCIENCES CENTER

UNRESTRICTED STUDENT AID GRANTS & STIPENDS	CURRENT BUDGET	PROPOSED INCREASE (DECREASE)	REVISED BUDGET
<i>BEGINNING RESERVES</i>	\$9,649,493	\$1,654,123	\$11,303,616
<i>REVENUES</i>	<u>\$1,598,028</u>	<u>(\$44,092)</u>	<u>\$1,553,936</u>
<i>TOTAL AVAILABLE</i>	<u>\$11,247,521</u>	<u>\$1,610,031</u>	<u>\$12,857,552</u>
<i>EXPENSES</i>	\$2,864,613	\$1,274,964	\$4,139,577
<i>TRANSFERS</i>	(\$2,266,824)	\$285,586	(\$1,981,238)
<i>ENDING RESERVES</i>	<u>\$10,649,732</u>	<u>\$49,481</u>	<u>\$10,699,213</u>
<i>TOTAL EXPENSES, TRANSFERS, &amp; ENDING RESERVES</i>	<u>\$11,247,521</u>	<u>\$1,610,031</u>	<u>\$12,857,552</u>
<b>TO ADJUST BEGINNING RESERVES TO ACTUAL:</b>			
Increase - (Mainly due to FY 11 Actual Endowment revenues higher by \$200K and net expenses and transfers lower by \$1.4 M than project)		\$1,654,123	
<b>TOTAL BEGINNING RESERVES</b>		<u>\$1,654,123</u>	
<b>TO INCREASE (DECREASE) REVENUE AS FOLLOWS:</b>			
Decrease in estimated Endowment revenue		(\$44,092)	
<b>TOTAL INCREASE (DECREASE) IN REVENUES</b>		<u>(\$44,092)</u>	
<b>TRANSFERS (FROM) OR TO:</b>			
Increase in transfer from I&G for scholarships		(\$77,043)	
Increase in transfer to Research for ACGME Accreditation Biostats Position		\$5,714	
Decrease in net transfers from Endowments		\$365,819	
Increase in transfer from Main Student Aid for Scholarships		(\$2,860)	
Increase in transfer from Plant Funds		(\$6,044)	
<b>TOTAL TRANSFERS (FROM) OR TO</b>		<u>\$285,586</u>	
<b>TO INCREASE (DECREASE) EXPENDITURES AS FOLLOWS:</b>			
Increase in Endowment expenditures		\$1,139,098	
Increase in State Scholarship expenditures		\$135,866	
<b>TOTAL INCREASE (DECREASE) IN EXPENDITURES</b>		<u>\$1,274,964</u>	

UNIVERSITY OF NEW MEXICO  
REQUEST FOR BUDGET REVISIONS  
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UNM HEALTH SCIENCES CENTER

UNRESTRICTED INDEPENDENT OPERATIONS	<u>CURRENT BUDGET</u>	<u>PROPOSED INCREASE (DECREASE)</u>	<u>REVISED BUDGET</u>
<i>BEGINNING RESERVES</i>	\$2,958,458	(\$182,582)	\$2,775,876
<i>REVENUES</i>	<u>\$104,941,369</u>	<u>(\$34,076,854)</u>	<u>\$70,864,515</u>
<i>TOTAL AVAILABLE</i>	<u>\$107,899,827</u>	<u>(\$34,259,436)</u>	<u>\$73,640,391</u>
<i>EXPENSES</i>	\$105,413,776	(\$31,754,901)	\$73,658,875
<i>TRANSFERS</i>	\$1,372,338	(\$37,377)	\$1,334,961
<i>ENDING RESERVES</i>	\$1,113,713	(\$2,467,158)	(\$1,353,445)
<i>TOTAL EXPENSES, TRANSFERS, &amp; ENDING RESERVES</i>	<u>\$107,899,827</u>	<u>(\$34,259,436)</u>	<u>\$73,640,391</u>
<b>TO ADJUST BEGINNING RESERVES TO ACTUAL:</b>			
Decrease - To adjust Beginning Reserves to Actual		(\$182,582)	
<b>TOTAL BEGINNING RESERVES</b>		<u>(\$182,582)</u>	
<b>TO INCREASE (DECREASE) REVENUE AS FOLLOWS:</b>			
Decrease in revenue due to Health System Restructure - UNMMG no longer in Higher Ed report		(\$30,597,330)	
Decrease in CPH Patient revenue		(\$2,364,573)	
Decrease in CTH Patient revenue		(\$1,064,200)	
Decrease in State Appropriation Unemployment Compensation adjustment passed on to Higher Ed		(\$50,751)	
<b>TOTAL INCREASE (DECREASE) IN REVENUES</b>		<u>(\$34,076,854)</u>	
<b>TRANSFERS (FROM) OR TO:</b>			
Increase in transfers to Restricted for Cost Share		\$2,300	
Increase in net transfers from Public Service returning Housestaff funding		(\$72,852)	
Increase in transfer to Main Student Social Cultural for Job Fair		\$9,175	
Increase in transfer to Plant Funds		\$24,000	
<b>TOTAL TRANSFERS (FROM) OR TO</b>		<u>(\$37,377)</u>	
<b>TO INCREASE (DECREASE) EXPENDITURES AS FOLLOWS:</b>			
Decrease in expenditures due to Health System restructure - UNMMG no longer in Higher Ed report		(\$30,597,330)	
Decrease in estimated Housestaff Salaries		(\$571,905)	
Decrease in estimated Bad Debt expense for Carrie Tingley Hospital		(\$585,666)	
<b>TOTAL INCREASE (DECREASE) IN EXPENDITURES</b>		<u>(\$31,754,901)</u>	

UNIVERSITY OF NEW MEXICO  
REQUEST FOR BUDGET REVISIONS  
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UNM HEALTH SCIENCES CENTER

RESTRICTED  
INSTRUCTION & GENERAL

	<u>CURRENT BUDGET</u>	<u>PROPOSED INCREASE (DECREASE)</u>	<u>REVISED BUDGET</u>
<i>REVENUES</i>	\$6,536,988	\$2,385,873	\$8,922,861
<b><i>TOTAL AVAILABLE</i></b>	<b><u>\$6,536,988</u></b>	<b><u>\$2,385,873</u></b>	<b><u>\$8,922,861</u></b>
<i>EXPENSES</i>			
<i>INSTRUCTION</i>	\$6,517,375	\$2,480,919	\$8,998,294
<i>ACADEMIC SUPPORT</i>	\$19,613	\$75,569	\$95,182
<i>STUDENT SERVICES</i>	\$0	\$0	\$0
<i>INSTITUTIONAL SUPPORT</i>	\$0	\$0	\$0
<i>OPERATIONS &amp; MAINTENANCE</i>	\$0	\$0	\$0
<b><i>TOTAL EXPENSES</i></b>	<b><u>\$6,536,988</u></b>	<b><u>\$2,556,488</u></b>	<b><u>\$9,093,476</u></b>
<i>TRANSFERS</i>	\$0	(\$170,615)	(\$170,615)
<i>ENDING RESERVES</i>	\$0	\$0	\$0
<b><i>TOTAL EXPENSES, TRANSFERS, &amp; ENDING RESERVES</i></b>	<b><u>\$6,536,988</u></b>	<b><u>\$2,385,873</u></b>	<b><u>\$8,922,861</u></b>

TO INCREASE (DECREASE) REVENUE AS FOLLOWS:

Increase in I&G Restricted Awards	<u>\$2,385,873</u>
<b>TOTAL INCREASE (DECREASE) IN REVENUES</b>	<b><u>\$2,385,873</u></b>

TRANSFERS (FROM) OR TO:

Increase in I&G Cost Share	<u>(\$170,615)</u>
<b>TOTAL TRANSFERS (FROM) OR TO</b>	<b><u>(\$170,615)</u></b>

TO INCREASE (DECREASE) EXPENDITURES AS FOLLOWS:

Increase in I&G Restricted Awards	<u>\$2,556,488</u>
<b>TOTAL INCREASE (DECREASE) IN EXPENDITURES</b>	<b><u>\$2,556,488</u></b>



UNIVERSITY OF NEW MEXICO  
REQUEST FOR BUDGET REVISIONS  
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UNM HEALTH SCIENCES CENTER

RESTRICTED RESEARCH	<u>CURRENT BUDGET</u>	<u>PROPOSED INCREASE (DECREASE)</u>	<u>REVISED BUDGET</u>
<i>REVENUES</i>	\$60,169,035	\$7,199,155	\$67,368,190
<b>TOTAL AVAILABLE</b>	<u>\$60,169,035</u>	<u>\$7,199,155</u>	<u>\$67,368,190</u>
<i>EXPENSES</i>	\$60,444,799	\$7,854,662	\$68,299,461
<i>TRANSFERS</i>	(\$275,764)	(\$655,507)	(\$931,271)
<i>ENDING RESERVES</i>	\$0	\$0	\$0
<b>TOTAL EXPENSES, TRANSFERS, &amp; ENDING RESERVES</b>	<u>\$60,169,035</u>	<u>\$7,199,155</u>	<u>\$67,368,190</u>
<b>TO INCREASE (DECREASE) REVENUE AS FOLLOWS:</b>			
Increase in Research Restricted Awards		\$7,199,155	
<b>TOTAL INCREASE (DECREASE) IN REVENUES</b>		<u>\$7,199,155</u>	
<b>TRANSFERS (FROM) OR TO:</b>			
Increase in Research Cost Share		(\$655,507)	
<b>TOTAL TRANSFERS (FROM) OR TO</b>		<u>(\$655,507)</u>	
<b>TO INCREASE (DECREASE) EXPENDITURES AS FOLLOWS:</b>			
Increase in Research Restricted Awards		\$7,854,662	
<b>TOTAL INCREASE (DECREASE) IN EXPENDITURES</b>		<u>\$7,854,662</u>	

UNIVERSITY OF NEW MEXICO  
 REQUEST FOR BUDGET REVISIONS  
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UNM HEALTH SCIENCES CENTER

RESTRICTED PUBLIC SERVICE	<u>CURRENT BUDGET</u>	<u>PROPOSED INCREASE (DECREASE)</u>	<u>REVISED BUDGET</u>
<i>REVENUES</i>	\$36,517,581	(\$5,928,048)	\$30,589,533
<b>TOTAL AVAILABLE</b>	<u>\$36,517,581</u>	<u>(\$5,928,048)</u>	<u>\$30,589,533</u>
<i>EXPENSES</i>	\$36,910,292	(\$5,904,325)	\$31,005,967
<i>TRANSFERS</i>	(\$392,711)	(\$23,723)	(\$416,434)
<i>ENDING RESERVES</i>	\$0	\$0	\$0
<b>TOTAL EXPENSES, TRANSFERS, &amp; ENDING RESERVES</b>	<u>\$36,517,581</u>	<u>(\$5,928,048)</u>	<u>\$30,589,533</u>
<b>TO INCREASE (DECREASE) REVENUE AS FOLLOWS:</b>			
Decrease in Public Service Restricted Awards		(\$5,928,048)	
<b>TOTAL INCREASE (DECREASE) IN REVENUES</b>		<u>(\$5,928,048)</u>	
<b>TRANSFERS (FROM) OR TO:</b>			
Increase in Public Service Cost Share		(\$23,723)	
<b>TOTAL TRANSFERS (FROM) OR TO</b>		<u>(\$23,723)</u>	
<b>TO INCREASE (DECREASE) EXPENDITURES AS FOLLOWS:</b>			
Decrease in Public Service Restricted Awards		(\$5,904,325)	
<b>TOTAL INCREASE (DECREASE) IN EXPENDITURES</b>		<u>(\$5,904,325)</u>	

UNIVERSITY OF NEW MEXICO  
 REQUEST FOR BUDGET REVISIONS  
 FISCAL YEAR 2011-12

UNM HEALTH SCIENCES CENTER

RESTRICTED STUDENT AID GRANT AND STIPENDS	<u>CURRENT BUDGET</u>	<u>PROPOSED INCREASE (DECREASE)</u>	<u>REVISED BUDGET</u>
<i>REVENUES</i>	\$2,571,327	\$377,506	\$2,948,833
<b>TOTAL AVAILABLE</b>	<u>\$2,571,327</u>	<u>\$377,506</u>	<u>\$2,948,833</u>
<i>EXPENSES</i>	\$2,571,327	\$383,826	\$2,955,153
<i>TRANSFERS</i>	\$0	(\$6,320)	(\$6,320)
<i>ENDING RESERVES</i>	\$0	\$0	\$0
<b>TOTAL EXPENSES, TRANSFERS, &amp; ENDING RESERVES</b>	<u>\$2,571,327</u>	<u>\$377,506</u>	<u>\$2,948,833</u>
<b>TO INCREASE (DECREASE) REVENUE AS FOLLOWS:</b>			
Increase in Student & Fellowship Restricted Awards		<u>\$377,506</u>	
<b>TOTAL INCREASE (DECREASE) IN REVENUES</b>		<u><u>\$377,506</u></u>	
<b>TRANSFERS (FROM) OR TO:</b>			
Increase in Student & Fellowship Cost Share		<u>(\$6,320)</u>	
<b>TOTAL TRANSFERS (FROM) OR TO</b>		<u><u>(\$6,320)</u></u>	
<b>TO INCREASE (DECREASE) EXPENDITURES AS FOLLOWS:</b>			
Increase in Student & Fellowship Restricted Awards		<u>\$383,826</u>	
<b>TOTAL INCREASE (DECREASE) IN EXPENDITURES</b>		<u><u>\$383,826</u></u>	

# Tab 23

**Approval of Spring 2012 College of Pharmacy Graduates**  
*Welage*



**UNM** COLLEGE of PHARMACY  
OFFICE OF THE DEAN

Good Morning,

Printed below is a list of the spring 2012 graduates. Dean Lynda Welage will be representing the College of Pharmacy at the meeting.

**Doctor of Pharmacy (87 graduates)**

Eugene	Adams
Amina	Akhil
Alejandro	Amparan
Jana	Bonnett
Christina	Bowe
Cassandra	Boyd
Juliette	Brewer
Danielle	Brown
Miranda	Brown
Sheena	Cabreros
Marie	Cadieux
Jacqueline	Carrillo
Sandy	Cervantes
Christopher	Chavez
Taryn	Chavez
Lindsay	Deck
Jenna	Domzalski de Rios
Evan	Eckert
Rosa	Edmunds
Lisa Marie	Espinoza
Karen	Farrell
Benjamin	Foust
Amber	Gallegos
James	Garcia
Neil	Garver
Katayoun	Ghazanfari
Angela	Gonzales
Jesus	Guerrero
Candice	Gueths
Linda	Gutierrez
Nadeem	Hamad
Richard	Hao
Caledonia	Harrison
Kang	Ho
Brian	Hunt
Daniel	Irwin



**UNM** COLLEGE of PHARMACY  
OFFICE OF THE DEAN

Sean	Jariwala
Kathleen	Johnson
Haseeb	Kabir
Stephanie	Knecht
Kendall	Lemke
Violet	Liu
Emily	Luk
Richard	Ma
Andrew	Madden
Marcial	Martinez
Susan	Meoli
April	Miller
James	Monteith
Virginia	Morgan
Cody	Moseman
Brian	Nguyen
Ronald	Nicks
Davena	Norris
Daniel	O'Connell
Franklin	Perkins
Michelle	Phillips
Andrew	Poore
Emily	Power
Ronnie	Rael
Joseph	Ramirez
Laura	Ramos
Daniela	Roberts
Michelle	Robertson
Jamie	Rohrs
Troy	Russell
Melad	Sada
Josie	Saldana
Shannon	Saltclah
Alexandra	Scrymgeour
Se'mana	Seukteoma
Jillian	Sherrod
Samantha	Smith
Kimberly	Stewart
Lenell	Storey
Donel	Sullivan
John	Togami
Samantha	Torres
Jason	Trimmer

 **UNM** COLLEGE of PHARMACY  
OFFICE OF THE DEAN

Marion	Trino
Carlos	Trujillo
Julie	Tuccillo-Stracener
Derek	Twitchell
Leo	Vanderpool
April	Vialpando
Andrea	Villarreal
Thomas	Winters

**MS in Pharmaceutical Sciences with a Concentration in Pharmacoeconomics, Epidemiology, Public Policy, and Outcomes Research (PEPPOR)**

Kathy Boardman  
Akshay Kharat  
Xian Shen

Sincerely,



Lynda S. Welage  
Dean

**I move approval of the faculty of the School of Medicine in granting of a Bachelor of Science degree in Dental Hygiene to the following students below contingent upon satisfactory completion of the academic requirements for this degree.**

Justin Balderrama  
Sally Bellinger  
John Michael Boatman  
Darla Dearing  
Ellyn De La Caza  
Franchesca Einspahr  
Elizabeth Goodman  
Kari Harnick  
Priscilla Cordova  
Scott Isham  
Sandra Johnston  
Lisen Krueger  
Cassandra Lujan  
Emily Maokhamphiou  
Monique Montoya  
Valerie Morris  
Nicholas Navalessi  
Markee Nobriga  
Anna Ortiz  
Gilberto Ornelas  
Lillian Oyinatumba  
Andrea Sanchez  
Megan Stuhlmiller  
Jonni Zwoyer  
Cynthia Tucker  
Tiffany Maldonado



I move approval by the faculty of the School of Medicine in granting of a Doctor of Medicine degree to the students listed below contingent upon satisfactory completion of the academic requirements for this degree.

UNMSOM / Class of 2012  
MD and MD/PhD Candidates

MD / PhD		
Haaland, Christina		
Puglia, Michael		
MD		
Abeyta, Laura	Chavez, Leslie	Mullen, Casey
Adkins, William	Cox, John	Olcott, Clara
Adler, Laura	Damiani, Leah	Padilla-Jones, Brandy
Albright, Brittany	EL-Emawy, Ahmed	Palmerlee, Leslie
Alden, Douglas	Elmaoued, Rasha	Power, Ian
Anderson, Mark	Esquivel, Micaela	Rivera, Sean
Ashton, Rebecca	Fayerberg, Eugene	Robinson, Eric
Baca, Melanie	Freeman, David	Rodriguez, Lorenzo
Barr, Meredith	Gonzales, Sylvia	Roman, Justin
Bauer, Michael	Greene, Heather	Safavi, Reza
Bennett, James	Hodock, Katharine	Sandoval, Miguel
Berry, Ryan	Iwamoto, Traci	Seiler, Mary
Berry, Tamara	Kettwich, Lawrence	Showers, Susan
Blackburn, Vint	Knox, Charles	Singleton, Rena
Bouchard, Jacques	Kohli, Kanchan	Taylor, Ginnie
Brittain, Paul	Kuhn, Megan	Tryon, Connor
Brown, Landon	Lee-Wallace, Haily	Wang, Yuxuan
Bruner, Andrew	Luu, Mai	Warren, Kathryn
Buckingham, Clare	Mason, Meredith	Wray, Justin
Bustos, Savanna	McCalmont, Kate	
Caragol, Laura	Montoya, Maria	

I move approval by the faculty of the School of Medicine in granting of a Doctor of Physical Therapy degree to the student(s) listed below contingent upon satisfactory completion of the academic requirements for this degree.

UNM Physical Therapy / Class of 2012  
DPT Candidate(s)

DPT
Keyser, Anna

I move approval by the faculty of the School of Medicine in granting a Bachelors of Science degree in Medical Laboratory Sciences to the students listed below contingent upon satisfactory completion of the academic requirements for this degree.

UNM SOM / Class of 2012  
BS Candidates

BS
Banuelos, Alma
Carrasco-Ruiz, Gustavo
Do, Nhu
Montoya, Johnelle
Wickenkamp, Allen

Motion to the Faculty of the SOM to Approve Students for Graduation

Spring 2012

**I move approval of the faculty of the School of Medicine in granting a Master of Occupational Therapy degree to the following student, contingent upon satisfactory completion of the academic requirements for this degree.**

**Katie Elson-Romero**

**I move approval of the faculty of the School of Medicine in granting of a Master of Science Degree in Dental Hygiene to the following students contingent upon satisfactory completion of the academic requirements for this degree.**

Lindsey Shay  
Erica Clampitt  
Juliatt Roybal

I move approval by the faculty of the School of Medicine in granting a Bachelors of Science degree in Radiologic Sciences Programs to the students listed below contingent upon satisfactory completion of the academic requirements for this degree.

UNM SOM / Class of 2012  
BS Candidates

BS
Victor Miramontes
Reema Afsar
Louis Luna
Taryn Price
Thomas Martinez
Tina Bhakta
Nicole Baca

UNM SOM / Class of 2012  
PA Candidates

PA
----

There are no spring graduates for the PA Program
--

I move approval by the faculty of the School of Medicine in granting of a Master of Public Health to the students listed below contingent upon satisfactory completion of the academic requirements for this degree.

**Spring 2012**

Stephanie Barnett, BA, MPH

Selina T. Keryte, BA, MPH

Erin Lunde, MD, MPH

Elena V. Naryshkina, PhD, MPH

Brittany Rayburn Albright, BS, MPH, MD

Maya Ivana Rendulić, BS, MPH

Jack Zepeda, BS, MPH



Biomedical Sciences Graduate Program  
SPRING 2012 Approval of Graduates

I move approval by the faculty of the School of Medicine in granting of a Doctor of Philosophy in Biomedical Sciences to the students listed below contingent upon satisfactory completion of the academic requirements for this degree.

Brady, Megan  
Fajardo, Alexandra  
Jackson-Weaver, Olan  
Kaini, Ramesh  
Mara-Koosham, Gopi  
Marjon, Kristopher  
Pesko, Kendra  
Scaling, Allison  
Taylor, Robert

List names if dual MD/PhD candidate

Haaland, Christina  
Puglia, Michael

I move approval by the faculty of the School of Medicine in granting of a Master of Science degree in Biomedical Sciences to the students listed below contingent upon satisfactory completion of the academic requirements for this degree.

Dowling, J. Andrew  
Flores, Sonya  
Manzanilla, Elaine

I move approval by the faculty of the School of Medicine in granting of a Master of Science degree in Biomedical Sciences, Clinical Research Concentration to the students listed below contingent upon satisfactory completion of the academic requirements for this degree.

Guarnero, Peter  
Mamik, Mamta

I move approval by the faculty of the School of Medicine in granting of a Graduate Certificate in Clinical and Translational Science to the students listed below contingent upon satisfactory completion of the academic requirements for this degree.

N/A

I move approval by the faculty of the School of Medicine in granting of a Bachelor of Science Degree in Emergency Medical Services to the students listed below contingent upon satisfactory completion of the academic requirements for this degree.

UNMSOM / Class of 2012 BS in EMS Candidates

1. Abruzzo, Dane P.
2. Adams, Tanner D.
3. Bryan, Courtney
4. Carr, Patrick E.
5. Cavin, Kaitlinn E.
6. Gutierrez, Patricia A.
7. Harbin, Teal M.
8. Lardy, Zachary E.
9. Lavolpa, Vincent J.
10. Lightbourne, Jason B.
11. Mallascheznski, Jennifer
12. Martin, Juan J.
13. McCash, Alexander E.
14. Mowrer, Chelsea
15. Peterson, Eric C.
16. Radtke, Stephanie K.
17. Roybal, Arlene L.
18. Soto, Chantelle D.
19. Sweeney, Alyson M.
20. Willis, Shawna M.

## College of Nursing Spring 2012 Graduates

### MSN

Milena Archuleta  
Barbara Aronson  
Cherry Baggs  
Jeanne Boyle  
Joan Brown  
Christina Chaney  
Rachel Cutler  
Nicole Dishong  
Robyn Elliott  
Maggie Faber  
April Figueroa  
Carla Gordan  
Anna Heusner  
Kelly Hinkel  
Autum Howell  
Peggy Ickes  
Lisa Jaramillo-Husted  
Jacqueline Kelly-Romero  
Jaymi McKay  
Gretchen Ngo  
Lori Pearson-Kramer  
Ping Porter  
Michelle Racicot  
Lori Ann Romero  
Aaron Skiles  
Patricia Verzino  
Eve Wohlert  
Valeria Woodard  
Jacqueline Wuellner

### BSN

Stephanie Anast  
Tashianna Bailey  
Melana Barker  
Jeff Boman  
Lara Britt

Merry Brun  
Kathryn Callan  
James Cecil  
Aurora Chavez  
Cassandra Coca  
Katherine Cornelius  
Dianna Crossland  
Molly Franzoy  
Christopher Fredericks  
Miguel Gallegos  
Amanda Gallegos  
Kalika Gorski  
Rena Grubelnic  
Joshua Hahn  
Justin Henson  
Stephanie Hunter  
Ashley Ibarra  
Stacy James  
Ashley Keeton  
Melynda Lopez  
Esther Lucero  
Jessica Miller  
Sarah Morales  
Victoria Ortega  
Christina Parks  
Adelia Perea  
Nadisha Pfaff  
John Photos  
Dawn Postma  
Jessie Reines  
Felisha Romero  
Antoinette Russell  
Adrianna Sanchez  
Jeremy Scarlott-McClintock  
Catherine Sheppard  
Slany Shine  
Vanessa Velasco  
Camille Walker  
Erin Weber  
Tiffany Winters  
Maria Zamora

## **RN to BSN**

Rachel Begay

JoAnne Clinton

Maria Crespín

Romanza Forsythe

Teresa Gorman

Margaret Hendrix

Lucretia Jones

Sarah Kerr

Michele Nieto-Epley

Pamela Phillips

Paul Purdy

Christine Saavedra

Kimberly Stevenson

Vanessa Vargas

Jesse White

Jaron Yazzie

# TAB 24

**Summary Report Audit Committee Meeting April 24, 2012**

Materials will be provided at the BOR meeting.

# TAB 25

**Approval of FY 2012/2013 UNM Consolidated Budget and FY 2011/2012  
Budget Adjustment Request (BAR)**

*Andrew Cullen, AVP Budget, Ava Lovell, VP/Controller, UNM/HSC*



Materials will be provided at the BOR meeting.