



**UNIVERSITY OF NEW MEXICO
BOARD OF REGENTS**

Agenda

**September 12, 2017
Open Session 9:00 AM
SUB, Ballroom C
Closed Session 8:00 AM / and Luncheon
SUB, Cherry Silver**

**The Board of Regents of the University of New Mexico
Meeting in Open Session and Executive Session
September 12, 2017
9:00 AM Open Session - Student Union Building (SUB), Ballroom C
8:00 AM and Luncheon Executive Sessions, SUB, Cherry Silver Room**

revised AGENDA

TAB

8:00 AM

- I. Call to Order, Confirmation of a Quorum, Adoption of the Agenda
Regent President Rob Doughty..... 1
- II. Vote to close the meeting and proceed in Executive Session (Cherry Silver Room on 3rd level of SUB)
 - 1. Discussion and determination where appropriate of limited personnel matters as permitted by Section 10-15-1(2), NMSA (1978)
- III. Vote to re-open the meeting and certification that only those matters described in Agenda Items II. were discussed in Closed Session and if necessary, final action with regard to those matters will be taken in Open Session.

9:00 AM: Proceed to SUB Ballroom C for continuation of meeting and beginning of Open Session

- IV. Approval of Minutes: August 15, 2017 regular meeting 2
- Public Comment – comments related to items on the agenda (limit 3 min.)
- Regent Advisors – comments related to agenda items (limit 3 min.)
- Comments from Regents
- V. The President’s Administrative Report, *Interim President Chaouki Abdallah* 3
- VI. Approval of Summer Degree Candidates, *Pamela Pyle, Faculty Senate President*..... 4
- VII. Regent Committee Reports

Consent Docket

(Action items on Regent’s Committee agendas may move to the Board of Regents’ agenda as consent items; the below items are placed on the consent docket by the respective committee chairs; items on the consent docket received unanimous approval in committee; per Regents’ Policy 1.2, “Any member of the Board of Regents shall have the right upon request to remove any item from the Board’s consent agenda and place the item on the Board’s regular agenda for discussion.”)

- 1. **Finance and Facilities Committee (F&F) Consent Items**, *Regent Marron Lee, Chair*
 - a. Approval of the Disposition of Surplus Property for Main Campus for June, July and August 2017 C-1
 - b. Approval of UNM Information Technology-Edge Switch Refresh Program Contract C-2
 - c. Approval of Lobo Energy, Incorporated, Board of Directors Appointments..... C-3
 - d. Approval of Revision to Consolidated Investment Fund Investment Policy C-4
 - e. Approval of AON Hewitt Investment Consulting Contract..... C-5

Health Sciences Center Committee (HSCC), Regent Marron Lee, Chair

Action Items

- 1. Request for the Approval of the Appointment of Terry Horn to the UNM Hospitals Board of Trustees, *Steve McKernan, CEO UNM Hospitals* 5
- 2. Request for the Approval of FY19 Research and Public Projects (RPSP) 6
Connie Beimer, Dir. Government and Community Relations Office

Finance and Facilities Committee (F&F), Regent Marron Lee, Chair

Action Items

- 1. Approval of FY19 Research and Public Service Projects (RPSP) 7
Connie Beimer, Dir. Government and Community Relations Office
- 2. Approval of Harwood Foundation Governing Board, Appointment and Re-Appointment..... 8
Alexandra Benjamin, Chair, Harwood Foundation Governing Board
- 3. 65+ Senior Medical Plan Premium Rates, *Dorothy Anderson and HR Benefits Staff* 9
(Note: Item #3 was discussed in F&F Committee as an information item and moved to full BOR as an action item.)

Audit and Compliance Committee, Regent Tom Clifford, Chair

Information-only: Materials included in eBook for information (no presentation)

- 1. Meeting Summary Report for the April 28 meeting..... 10

Public Comment – comments not related to items on the agenda (limit 3 min. per speaker)

- VIII. Advisors’ Comments (limit 3 min.)..... 11
- IX. Vote to close the meeting and proceed in Executive Session (Cherry Silver Room on 3rd level of SUB)
 - 1. Discussion and determination where appropriate of limited personnel matters as permitted by Section 10-15-1(2), NMSA (1978)
- X. Vote to re-open the meeting and certification that only those matters described in Agenda Items IX. were discussed in Closed Session and if necessary, final action with regard to those matters will be taken in Open Session.
- XI. Adjourn

Minutes of the Regular Meeting of the Board of Regents of the University of New Mexico

August 15, 2017

Student Union Building (SUB) – Main Campus

Executive Session – Cherry Silver Room

Open Session - Ballroom C

Members present

Robert M. Doughty, President; Marron Lee, Vice President; Tom Clifford, Secretary Treasurer; Garrett Adcock; Brad Hosmer; Alex O. Romero; Suzanne Quillen

Administration present

Chaouki Abdallah, Interim President; Paul Roth, Chancellor for Health Sciences Center; Craig White, Interim Provost and EVP for Academic Affairs; Elsa Cole, University Counsel; Dorothy Anderson, VP HR; Ava Lovell, HSC Sr. Exec. Officer of Finance and Administration; Richard Larson, Exec. Vice Chancellor HSC; Eliseo 'Cheo' Torres, VP Student Affairs; Dana Allen, VP Alumni Relations; Elizabeth 'Libby' Washburn, President's Chief of Staff; Patricia Henning, Assoc. VP Research; Liz Metzger, Controller; Steve McKernan, CEO UNM Hospitals; Lawrence Roybal, Acting VP for Division of Equity and Inclusion

Regents' Advisors present

Harold Lavender, Alumni Association President; Donna Smith, Retiree Association President; Pamela Pyle, Faculty Senate President; Danelle Callan, Staff Council President; Noah Brooks, ASUNM President; Trajuan Briggs, GPSA

Presenters in attendance

Deborah Kuidis, Office of Research Compliance; Chris Vallejos, AVP ISS; Melanie Sparks, Exec. Project Director ISS; Libby Washburn, Naming Committee Chair; Howard Yonas, Chair of Neurosurgery

Others in attendance

Members of administration, faculty, staff, students, the media and others.

CALL TO ORDER, CONFIRMATION OF A QUORUM, ADOPTION OF THE AGENDA

Regent President Rob Doughty called the meeting to order at 8:16 AM in the Cherry Silver Room on third level of the Student Union Building. A quorum was confirmed. The Regents voted unanimously to adopt an amended agenda; the amended agenda placed the the presentation of the Kinesio Taping Methods item directly after action on the consent docket. (1st Lee; 2nd Clifford).

VOTE TO CLOSE THE MEETING AND PROCEED IN EXECUTIVE SESSION

The vote to close the meeting and proceed in Executive Session passed unanimously (1st Lee; 2nd Clifford).

The meeting closed at 8:16 AM.

Closed session was held in the Cherry Silver Room on third level of the Student Union Building. The Open Meetings Act exemption for closed session was discussion and determination where appropriate of threatened or pending litigation as permitted by Section 10-15-1.H(7), NMSA (1978). Regent members present during closed session: Rob Doughty, Alex Romero, Tom Clifford, Marron Lee, Brad Hosmer, and Garrett Adcock. Regent Quillen was not present due to her recusal from discussion and vote on one of the litigation matters. Others present during closed session: President Chaouki Abdallah, University Counsel Elsa Cole, Chancellor Paul Roth and others.

VOTE TO RE-OPEN THE MEETING AND CERTIFICATION THAT ONLY THOSE MATTERS DESCRIBED IN THE CLOSED SESSION AGENDA WERE DISCUSSED DURING CLOSED SESSION

The vote to re-open the meeting was unanimous (1st Lee; 2nd Clifford). The meeting re-opened at 8:48 AM; the doors to the Cherry Silver room were opened. Regent President Doughty certified only those matters described in the closed session agenda were discussed in closed session, and there were two items upon which action was taken in closed session:

The motion to approve the request to commence arbitration on an HSC matter passed unanimously (1st Doughty; 2nd Lee).

The motion to move forward with the recommended settlement agreement for Mesa Del Sol passed unanimously (1st Lee; 2nd Romero).

- Members and others moved to Ballroom C for the open session portion of the meeting, during which time all seven of the members of the board were present and voting.

APPROVAL OF MINUTES

Regent Doughty enquired if there were comments or modifications to the minutes on the agenda for approval. Regent Clifford requested follow-up on the request he made on June 13 to the Health Sciences Center for detailed budget-related information (page 5 of 9 of the minutes).

The motion to approve the minutes of the June 13, 2017 regular meeting passed unanimously (1st Clifford; 2nd Romero).

THE PRESIDENT'S ADMINISTRATIVE REPORT

President Abdallah noted the upcoming start of the semester with Operation Lobo Move-In and Convocation for incoming students, and mentioned recent campus changes: 1) the hire of a new Academic Advisement Director, Laura Valdez (an internal candidate), and 2) the remodel and grand opening of the LaPosada food service center.

President Abdallah reported on enrollment figures. Enrollment for the summer showed an increase of 2.5%, with approximately 37K credit hours. Fall semester enrollment lags slightly, but appears to be nearing budgeted numbers, which projected a slight decrease from last year. The Provost and Deans are contacting eligible, individual students who have not registered and UNM is monitoring enrollment weekly. Graduate Student enrollment has decreased; this is a national trend and couples with the fact that UNM matriculated a large number of graduate students in the past two years. UNM needs approximately 9K new students yearly, 3200-3300 are freshman and the rest are transfer or new students taking a few courses.

President Abdallah updated the Regents regarding UNM Press, which has returned to Academic Affairs oversight after restructuring. The Press may move to University Libraries oversight, a common arrangement at other institutions; external advisors will make recommendations. The intent of restructure is for the Press to survive, and ultimately thrive— it will need to be smaller to accomplish this. The Press will not be financially independent and will require support, but to a smaller extent. This year, about 50% of the President's Initiatives allocation will go to sustaining UNM Press. The Press' physical infrastructure, including its warehouse and inventory, are under review currently, with recommendations expected by the end of September. Due to the restructure and elimination of positions, the Press has open editorial and marketing positions, and is working to fill vacancies on their Faculty Senate Board.

President Abdallah highlighted a few achievements in research at UNM:

- A physics graduate student made international news along with colleagues for a journal article confirming for the first time the existence of two supermassive black holes orbiting each other. President Abdallah estimated the publicity value of this discovery at more than \$5 million, and the University is proud of the Physics Department's contribution to this body of knowledge.
- The State initially invested \$5 million 30 years ago in the UNM Center for High Tech Materials (CHTM). Since its inception, the CHTM has generated \$200 million in contracts and funding, licensed or optioned 65 patents, and obtained 200 patents overall. The CHTM cuts across disciplines and has spun off 15 companies.
- The HSC research enterprise has achieved 13th consecutive years of record funding, obtaining \$203 million in extramural income in an increasingly competitive environment. Every dollar generates about \$4 in other activities. HSC research work has spun off many companies. Their success is the result of a very deliberate research strategic plan and faculty support. Research funding is highly competitive; funded proposals have declined from about 20% to 10% of total proposals. UNM HSC's increased funding speaks to the quality of work and the intentions of administration and faculty.

President Abdallah detailed strategic planning efforts. The President's Office held a mini-retreat with University leadership, EVPs and direct reports, to discuss challenges UNM faces, its current work, and how to intersect or combine efforts to lower boundaries between areas. Minutes and the presentation given will be uploaded to the President's website, and President Abdallah will attend the regents' retreat for discussion and guidance. In the meantime, President Abdallah will meet with the faculty senate, staff council, student association and graduate student association to discuss re-engineering UNM to meet fiscal challenges.

In closing, President Abdallah reiterated the importance of continuing to effect positive changes through the LoboRespect Advocacy Center which has trained 14K people. He expects continued challenges, including combatting sexual harassment, free speech issues, and other concerns faced by academia and the nation. UNM intends to bring people together for discussion through two Town Halls during the fall semester, one on Main Campus and one at the HSC. UNM is executing its agreement with the Department of Justice and reporting periodically on progress.

Regent Hosmer inquired whether private sector research funding has increased significantly. Dr. Larson, HSC Executive Vice Chancellor, explained that the \$203 million is divided into 5 categories: 1) National Institutes of Health (NIH), 2) non-NIH federal, 3) corporate and pharmaceutical, 4) foundations, e.g., American Lung Association, and 5) other funding. The HSC saw growth in all 5 categories, with the largest growth occurring in non-NIH federal funding agencies such as the

Patient-Centered Outcomes Research Institute, Health Resources and Services Administration, and Agency for Health Research & Quality. The HSC receives significant funding from pharmaceutical companies for clinical trials and saw growth constituting approximately 12-13% of the total amount. President Abdallah added that research funding on Main Campus amounts to approximately \$170-180 million.

Regent Clifford expressed appreciation for the report regarding research funding, and asked these achievement be highlighted to the legislative committees when possible to communicate the positive news.

PUBLIC COMMENT

Mark Unruh, Chair of Internal Medicine, spoke in support of the Modern Medical Facility. He also spoke on behalf of many of the Committee of Chairs. The benefits of the new hospital as outlined by leadership include: increased capacity, improved surgical facilities, better space for the care and recovery of patients, improved experience for learners, and ability to recruit and retain key faculty members. The need for capacity is felt every day by faculty and patients. Dr. Unruh stated he feels despair when his patients have to be admitted to the hospital because often it is at code purple capacity. Dr. Unruh gave an example of one older patient that sometimes braved the admissions process but sometimes went to other hospitals, which would do unneeded tests and change her care plan, exposing the patient to unsafe conditions. This is a UNM Hospital patient, under our own care we can't get into our own hospital. Capacity issues impact how the faculty feel about the quality of care they provide at UNM HSC. The Committee of Chairs has been very involved in the process of developing the Modern Medical Facility, as leadership has included the Committee of Chairs along the way. Dr. Unruh wanted to acknowledge the guiding principles of this process, and the Committee of Chairs eagerly supports the next steps toward a Modern Medical Facility

Regent Doughty asked Dr. Unruh if he feels that the Chairs are adequately involved in this process. Dr. Unruh responded the Chairs have been engaged and have engaged the front line caregivers in the hospitals. He feels that they have been engaged throughout the process. Regent Doughty asked Dr. Unruh if he feels satisfied that if the Phase II planning proceeds forward today, would faculty Chairs feel they will be adequately involved in the process and have a say in the architectural drawings. Dr. Unruh responded the process has been very inclusive and that faculty and chairs have been engaged all along the planning process and he would expect that to continue.

Regent Clifford addressed the potential benefits of the new facility that Dr. Unruh outlined. Regent Clifford said it is important we develop analytical tools to track those benefits so that we can be accountable to the public for use of these resources. We are hopeful about a new facility but it is hard to get a handle on how we demonstrate that this is the right way to provide these services to our community. Regent Clifford requested Dr. Roth, Management and Chairs to work to develop systems to track metrics that demonstrate benefits to the community. Dr. Unruh concurred, saying that the investment is substantial and metrics should track the benefits of the new facility. He suggested some metrics currently used which we could continue to track moving forward: patient experience, staff & faculty engagement, number of patients we are seeing, access to care provided.

Christopher Calder, Interim Chair Neurology, spoke in support of the Modern Medical Facility, and expressed the importance of understanding the implications of this new facility for neurologic care of New Mexicans. The only subspecialty neurologic care in New Mexico is at UNM. The Modern Medical Facility will provide opportunities for improved and increased volume of patient care, and training and retention of neurologists.

Howard Yonas, Chair Neurosurgery, spoke in support of the Modern Medical Facility. The unique need of neurosurgery, as it has grown from 300 cases, barely providing the trauma services for the state, to over 2,500 operative cases. Neurological Surgery receives 4-5 cases every night from around the State. They are the only trauma and tumor, vascular, and pediatric service, etc. for the entire state. The clinical burden is very constant. As the clinical burden has multiplied about 10% a year each year, the facility has not expanded in capacity. Recently, together with Neurology they have created a comprehensive stroke center hopefully to go forward in the next few months. This will be the only stroke center in the state. Currently, we don't have the capacity to do this. We must expand capacity, we have the clinical need. Dr. Yonas requested the Regents approve moving forward with Phase II of the Modern Medical Facility, giving doctors the capacity to care for the patients they have now.

Donald Godwin, Interim Dean College of Pharmacy, spoke in support of the Modern Medical Facility. New Mexico has the most progressive Pharmacy laws in the country, and we train pharmacists that are spreading this across the country. The new facility would also help with inter-professional training. It is desperately needed. Dr. Godwin also spoke about his daughter and wife, treated in the newer children's hospital and main hospital respectively, and noted that patient experience in these two facilities is night and day.

Carolyn Montoya, Interim Dean College of Nursing, spoke in support of the Modern Medical Facility. Has been with the College of Nursing for 25 years, though she is new to the Interim Dean position. Dr. Montoya spoke to the need in terms of nursing students and also as a wife of a husband with a chronic illness serviced by UNMH. UNMH is the strongest partner in placing students in clinical sites. Dr. Montoya said that the size of the current rooms can barely hold patients, much less the medical, nursing, PA and nurse practitioner students. The hospital was built in 1954 and in terms of comfort for the patient and in terms of education the room spaces are difficult. Our citizens deserve more than what the current hospital can give.

Cheryl Willman, Director and CEO UNM Comprehensive Cancer Center, spoke in support of the Modern Medical Facility. Dr. Willman three short stories, first a personal story, 4 weeks ago her husband was injured and crushed his femur, he was rushed to UNM ER and they were taken care of quickly and efficiently with high quality care providers, found a quiet room, and planned to stay overnight. Later in the day when the hospital was 100% full and the ER was 100% full with 19 patients waiting for beds, because they are UNM physicians, they were asked if they would like a room ahead of someone else, they said no, and slept in the ER that night and he was rushed into surgery the next morning. All of us know our facility's capacity is not meeting the needs of any New Mexicans including ourselves. Second, she shared a clinical care story. In the last 2 years the cancer patient volume at UNMH has grown 19% a year. We don't want to take on every cancer patient in the State, we don't want to and can't, we partner with community health systems to do that. But only here at UNM can we provide some of the newest and most advanced cancer treatments for patients. Our rate limiting factor on delivering that incredibly high volume of care is our inpatient capacity at UNMH. While about 80% of our care can be delivered in the cancer center, they need treatments that are exceedingly toxic and the only way to give them is in a safe environment in a hospital. We have built New Mexico's only bone marrow and stem cell transplant program, we have transplanted 40 patients highly successfully but our rate limiting factor is getting them a bed in the hospital for that first 4-5 day period. The Cancer Center does a tremendous amount of research, and cancer clinical trials. We brought Dr. Ricks here, one of the finest Phase I clinical trialists in the US, these are people that open new cancer clinical trials bringing New Mexicans drugs that they have never had access to before, to be tested for very advanced cancers. Olivier has opened 40 clinical trails in NM, with millions of dollars of support from the pharmaceutical industry, growing our research budget. In the last 4 months we have treated 38 patients with a new cancer drug, first time in a human being, first time in the world. Half of these patients came from out of state. We are beginning to build a program that provides access to state of the art therapies to New Mexicans but also draws the attention of others outside the State. Also, as we look at our NCI Designation, we are not only rated on how many patients we treat, looking at metrics we also look at how many patients need our care, in the Cancer Center we look at how many patients are coming in to the Center for the first time, normally that is 470 per month. This last month we saw 596 new patients in one month; our volumes keep climbing because of the need for these very advanced cares. We can clearly track patient metrics, pharmaceutical support. The National Cancer Institute, when they approve our designation, looks for these kinds of metrics: how much funding are you bringing in, how many new drugs and treatments have you discovered, how many patients are accessing these early phase drugs, what are your actual patient volumes. They also score us on our facilities, and while our ambulatory cancer center is gorgeous, our inpatient facilities aren't meeting the need. Dr. Willman appreciates the support and expressed it has been a pleasure to work with Dr. Roth and Dr. Richards to plan a new facility that will have an amazing bone marrow and stem cell transplant unit and adequate surgical facilities that our patients desperately need.

Michelle Melendez, Director of EleValle, addressed a hospital policy that requires a 50% up front charge for medically necessary surgical procedures for people living below poverty. Ms. Melendez expressed concern that many patients are going untreated because the new 50% charge is financially prohibitive and requested that policies regarding how the most vulnerable members of our society receive care be addressed.

ADVISORS COMMENTS (no comments)

COMMENTS FROM REGENTS

Regent Romero thanked Regent Doughty for being available to meet with him often over the past couple of months. As a newly appointed regent in May, Regent Romero has spent a lot of time during the last two and a half months with many of the talented people working at UNM, learning University priorities and its progress. Regent Romero also has met individually with each of the other regents; this is a very talented pool of members. Regent Romero said he has discussed with Regent Doughty the desire to have a Regent retreat. This is a critical time in terms of leadership, and it's important the board make decisions that are the very best for the University.

Regent Clifford requested the University Council provide advice on parameters of the retreat to comply with open meetings act. Regent Doughty commented the retreat could be held on campus.

Regent Hosmer commented the Regents have not received updates on the two strategic plans, the UNM 2020 and the HSC Strategic Plan and requested status updates. There was discussion about presenting the updates at the retreat or one of the next Board of Regents meetings.

REGENT COMMITTEE REPORTS

CONSENT DOCKET

Regent Doughty addressed the following consent docket and asked for a motion to approve.

1. Approval of Regent Nominations to the Boards of University Research Park and Economic Development Act (URPEDA) Corporations
2. Approval of Alumni Association Board Members
3. Health Sciences Center Committee (HSCC) Consent Items
 - a. Request for the Approval of UNM Hospitals Contract with Delta Dental Plan of NM, Inc.
4. Finance and Facilities Committee (F&F) Consent Items
 - a. Approval of Lobo Development Corporation Board of Directors Reappointments
 - b. Approval of STC.UNM Board of Directors Appointments and Approval of Naming Plan for Lobo Rainforest Building Courtyard
 - c. Approval of Naming Committee Request: Pre-approval to Rename the Great Friends of Track Stadium

The motion to approve the items on the Consent Docket passed by a unanimous vote (1st Lee; 2nd Romero).

ACADEMIC/STUDENT AFFAIRS AND RESEARCH COMMITTEE

Approval of KMP Resolution

Deb Kuidis, the University's Facility Security Officer, presented the item. The resolution for approval is to exclude the Regents from having to go through the tedious process of getting a security clearance, and in turn the responsibility of safe-guarding classified information is given to the President, the Provost, Chancellor Roth, and the Facility Security Officer. A revised resolution needs to be approved whenever new Regents are appointed to the board.

The motion to approve the KPM Resolution passed by a unanimous vote (1st Lee, 2nd Romero).

HEALTH SCIENCES CENTER COMMITTEE

Approval of Phase II Planning for the Modern Medical Facility

HSC Chancellor Roth stated the HSC leadership has carefully considered engaging in the next phase of planning for a modern medical facility. They have studied current hospital operational inefficiencies and limitations, and made major headway in improving conditions as possible, as well as attempted to alleviate capacity constraints to the fullest extent possible through partnerships and other means, considering the statewide demand for UNMH services. Proceeding now with an architectural plan ensures the final plan will remain valid for at least a 5-year horizon. Chancellor Roth has recommended to President Abdallah and now recommends, through the Regents' HSC Committee, to the full Board of Regents, that UNM Hospital proceed with a 15-18 month architectural planning and financial due diligence Phase 2 for the first phase of the modern medical facility project. The Regents received the summary information before the meeting. Dr. Roth said he was happy to stand for questions.

Regent Clifford thanked attendees from the HSC for their thoughtful commentary and expressed his support for the initiative. He inquired clarification regarding the actual proposal for approval. Chancellor Roth responded the completed Phase 1 of planning identified the full scope of the final project: a 408-bed facility accommodating replacement of all adult beds at the current UNMH facility and 48 beds from the adult psychiatric hospital. Knowing UNM could not afford a \$700 million, 408-bed facility, Phase 1 of planning also determined a \$250 million first phase of construction. The HSC is now recommending Phase 2 of planning to issue an RFP to secure an architectural firm for detailed design and programming for a 120-bed, first phase of construction toward the larger facility.

Regent Clifford inquired if the first phase would include the office building. Chancellor Roth affirmed this, stating it would be a medical office building for subspecialty care, making efficient use of faculty who would provide surgery and other subspecialty care to patients in the 120-bed facility, and also provide outpatient care in the offices.

Regent Clifford inquired why addressing emergency room (ER) capacity issues with improvements and expansion wouldn't be the higher priority, considering the long timelines of the project. Chancellor Roth responded on a daily basis patients

waiting for hospital beds occupy up to half of ER space. Increasing in-patient beds with a new facility would allow greater utilization of the existing ER by more quickly admitting those in-patients and not boarding them in ER space.

Regent Clifford inquired how many total beds are available in the ER. Steve McKernan responded there are 84 beds in the ER, with fluctuation between 0 to up to 40 patients with admit orders waiting for hospital beds. During the week, it is not unusual to be in range of 20-30 patients in ER with admission orders, but no beds available in the in-patient unit. Chancellor Roth added this does not count the patients from other New Mexico hospitals who need in-patient beds as well. In last 12 months, UNMH has turned away over 1,000 transfer patients, and would require 20-30 additional beds to accommodate transfers. By adding 120 beds and converting the 60 semi-private rooms in the current facility to private beds, they would net an additional 60 beds to accommodate statewide and local needs. Additionally, there is no way of knowing how many patients have had to go out of state.

Regent Clifford expressed concern the additional 60 beds would fill quickly, putting UNMH back at capacity, and inquired if there should be more beds in the new facility and postponement of the office building. He expressed concern about the relevance of the five-year-old analysis, noting the inflation factor (the cost has increased almost 50% in the past five years). Chancellor Roth responded UNMH could build in automatic surge capacity by not converting all of the semi-private beds, leaving 60 beds for use in the event of absolute need. He noted the analysis was updated in 2015. Because the county and the state do not have the financial resources to build the entire facility in one phase, discussions with hospital leadership and medical staff have identified the Phase 1 project as the best alternative, i.e., the most efficient and effective use of resources. Chancellor Roth invited CEO McKernan to comment as well.

Regent Lee requested CEO McKernan include in his comments information about the impact of the lack of efficiency and bottlenecks in the ER. CEO McKernan responded the current project information validates most of the original projections. He noted a current trend in the United States regarding how to conduct post-acute care and how many acute medical surgical beds facilities need when patients can be transferred to rehabilitation hospitals, skilled nursing facilities, home healthcare, and a variety of programs. UNMH is aggressively pursuing these avenues, mitigating number of beds needed and length of stay down significantly in the last two years. UNMH ideal capacity is 85-90%; beyond that, moving patients around the facility requires much more time and many more resources, and impacts patient satisfaction. The plan is moderate and conservative, accommodating very specific needs but not predicting the future too far ahead, in order to mitigate financial risk due to unforeseen changes in medical technology and care. The medical offices are embedded in the 120-bed facility. Initial analysis identified that if medical and surgical subspecialties will be housed in this facility, the associated medical and surgical subspecialist clinics should be located in the facility as well. Day-to-day operations require doctors to be in clinic and also called to the operating room or to inpatient units for consults. Co-locating specialties in the same building is an efficient way to address this and is common across the country. CEO McKernan noted there would be future Phases 2 and 3 expansions, if UNM has the financial ability to complete them.

Regent Clifford commended Chancellor Roth on the sound planning and efforts made since the original analysis regarding acute care through partnerships with Lovelace and Genesis. He inquired for an expected timeframe for a financial analysis and plan. CEO McKernan responded if the proposal is approved today, the process would move forward on parallel tracks regarding design and finance. The HSC would bid and secure an architect with the deliverables from the architect and engineers including a complete design, schematic diagrams, construction documents, and construction management. At the same time, the HSC would coordinate with Main Campus and EVP Harris to engage the University's financial consultant, then coordinate, through the consultant, with the FHA, who currently holds a mortgage on UNMH, to engage in their process. Their process entails due diligence of financial analysis; regardless of bond usage, UNM will have to engage in the process because the FHA holds a mortgage on UNMH's revenues and property. UNMH would engage an outside CPA firm, using the FHA's special process, for forward analysis. CEO McKernan commented the hospital board and Regents would receive updates on design and financial analysis at the desired interval – quarterly or six months. Updates will include impact on the HSC and UNMH, and any spillover impact the project may have on the University.

Regent Clifford noted he does have specific questions regarding the financial analysis, but will wait until more information is obtained. He expressed appreciation of Chancellor Roth's and CEO McKernan's answers, but remains concerned about an office building versus more beds, especially because finances may be an issue for further phases, given the amount of inflation associated with construction. He also noted that he read the documented answers to the Board of Finance questions and felt more direct information should be included, rather than pointing to sources of information. CEO McKernan agreed the HSC would provide more information in that document.

Regent Lee requested that Dr. Unruh, Chair of the Department of Internal Medicine, speak about the office component, since he had previously discussed the need for space in rooms and patient comfort, rather than office space.

Dr. Unruh appreciated the question and understood Regent's Clifford direction; his preference would be to build the complete \$700 million facility in one phase. In addition to providing beds, HSC doctors seek to provide access to high quality care. The medical office building allows co-localization of surgical and subspecialty medicine to provide high quality service line care; for example, neurovascular groups could locate in the same space and have access to hospital rooms and the office space they need to provide care and access to patients. The full scope hasn't been developed, but as the Chair of Medicine, and in discussion with other departmental chairs, it is an agreed upon direction. Another example would be a co-localized cardiovascular group, able to provide high quality care with a cardiologist located right next to a cardiovascular surgeon. Dr. Unruh clarified that the plan is for clinical space as opposed to "office space", meaning the space will be utilized as examination rooms, where, for example, a cardiologist seeing out patients can then walk to the hospital to see admitted patients.

Regent Romero inquired if the plan requires State Board of Finance approval beyond today's vote. Chancellor Roth clarified approval by the Board of Regents is the last step in moving forward in Phase 2 planning. Once Phase 2 planning is completed, with actual construction documents for a specific project, the HSC will go through the process again, presenting to the UNMH board of trustees, the HSC Board of Regents Committee, the full Board of Regents, the Department of Higher Education, and the State Board of Finance for approval.

The motion to approve Phase II Planning for the Modern Medical Facility passed by a unanimous vote (1st Clifford, 2nd Quillen).

FINANCE AND FACILITIES COMMITTEE

Approval of Naming Committee Request: Creation and Naming of Center for Kinesio Taping Methods

Libby Washburn, Chair of the Naming Committee, introduced the item, seeking approval of a naming request from the School of Medicine for the creation and naming of the Center for Kinesio Taping Methods within the Pain Center at the Department of Neurosurgery in the School of Medicine at HSC. Also present were Dr. Kenzo Kase and his daughter, Elisa Kase, from Kinesio Holding Corporation and Dr. Howard Yonas, Chair of the Department of Neurosurgery. Dr. Yonas expressed gratitude for the gift and for the opportunity to build a new relationship with the Kase family who brought this wonderful product to the community and to U.S. and the world. Dr. Kase said his children went to UNM, and he wanted to express appreciation to the University. Dr. Kase invented Kinesio taping 40 years ago to address how to control pain without opium, and now this has spread to 90 countries. He is happy to have the Kinesio Pain Clinic at UNM, and the factory for the tape is in Albuquerque. The Regents thanked Dr. Kase for his generous gift.

The motion to approve the Creation and Naming of Center for Kinesio Taping Methods passed unanimously (1st Doughty, 2nd Lee).

Approval of Capital Outlay Re-Submission to the Higher Education Department

President Abdallah requested approval of a modified Capital Outlay request. The original projects requested and approved by Regents were reviewed by the HED; subsequent comments and feedback led to a revised request.

Chris Vallejos, Associate Vice President for Institutional Support Services, described the current 2018-19 Capital Outlay request as follows: College of Fine Arts Renewal & Replacement, \$1.5 million for planning; Chemistry Renovation, Phase 2, \$16.5 million; ROTC Complex, \$7 million; Pre-Anesthesia Clinic, \$6 million; Community Based Comprehensive Primate Care Clinic, \$8 million; and OMI Imaging Equipment Replacement, \$3.4 million; for a total request of \$41,900,000. Branch requests included \$750K for a million-dollar upgrade for sustainability, infrastructure and classrooms at Los Alamos; and \$3 million for a \$4 million Natural Resources Center at Taos. The Valencia and Gallup Branches had no requests.

Regent Clifford inquired what the specific changes were to the originally approved projects. AVP Vallejos responded the changes were to an original \$35 million ask for Fine Arts that was changed to \$1.5 million for planning. President Abdallah clarified the ask was \$3 million for planning on general obligation bonds (GOB), but GOB does not fund planning. The request for \$3 million for Fine Arts was removed from GOP, and instead, the budget was adjusted to fund half internally, and add a request for half (\$1.5 million) on single transaction bonds (STB). Discussions with the Chancellor resulted in 1) the removal of the nursing building because planning is not completed, and 2) the addition of two clinics. The OMI equipment was added on an STB.

Regent Clifford inquired if the nursing building request was for construction, if it was for classrooms, and whether UNM has the resources to conduct the planning. President Abdallah confirmed it was for construction to house the entire College of Nursing (CON), but that UNM was not quite ready for construction. The CON currently shares space with the College of Pharmacy. He confirmed that there are resources for planning.

Regent Clifford inquired about the unconventional use of GOBs for the medical clinics and whether HED raised any questions about the request. CEO McKernan confirmed it is not a traditional ask or methodology. The two clinics proposed have been on the hospital agenda, and were offered in response to an inquiry about whether there were needs for broader-use clinics. These two clinics address broader statewide needs. The Community Based Comprehensive Primary Care Clinic will have a large substance abuse, psychiatric, and behavioral health component, and will serve as an excellent training site for providers from across the State. The intention is to provide a community model for delivering therapies to those with substance abuse and other behavioral health conditions in an urban corridor accessible by public transportation, addressing the great need in New Mexico for provider training to treat people with opiate and other addictions along with co-concurrent psychiatric conditions.

Regent Clifford advised that lawmakers and their staff will need to clearly understand the statewide application of the clinics, and suggested this could be achieved by renaming the projects, e.g., “the Statewide Behavioral Health Training Facility,” or something similar. CEO McKernan explained that the Pre-Anesthesia Clinic is a result of data tracking patient referrals from around the State that are not adequately prepared for surgery – e.g., they have hypertension conditions, or high blood sugar, or metabolic syndrome. This clinic would serve as a training site to teach providers how to prepare patients with chronic conditions for surgery, in order to get within the parameters for optimal results. HSC data shows unprepared patients are more susceptible to infections, suffer worse outcomes, and on average require longer lengths of stay. The clinic would serve as a training site to create a collaborative practice for these patients with doctors across the state in order to achieve better results.

Regent Clifford inquired about the location of the two clinics. Dr. McKernan stated the pre-anesthesia clinic would most likely be located along the Lomas corridor close to campus for specialists’ convenience. The Community Based Clinic would ideally be located along the Central coordinator; UNMH has preliminarily identified locales in high impact areas with high incidence of conditions and access to public transportation. Regent Clifford stated that this was a good plan, reiterating the recommendation that the clinics be named as “statewide facilities” to inform voters of the reach of services. CEO McKernan agreed.

President Abdallah added the ROTC Complex was not on the original ask and stated the most critical need is to co-locate the three ROTC services. Because money was freed when the nursing building was removed from GOB, ROTC was added.

Regent Lee commented that ROTC presented to the Regents and she was impressed by the work they do with recruitment, retention and educating future leaders in a short amount of time. She deemed ROTC a great asset to UNM, and commented they have cared for older buildings exceptionally well.

Regent Clifford acknowledged the representatives from the College of Fine Arts waiting to speak during the public comment period; he assured them a College of Fine Arts facility is high priority and that funds would be provided, one way or another. He expressed concern with the capital outlay request in terms of severance money, as it is more competitive to receive and thought UNM may receive feedback that it is not an appropriate source for planning funds. He recommended President Abdallah gauge from the DFA & LFC capital outlay staffs how the proposal is likely to be perceived and suggested that UNM might need to use planning funds that are generated internally. President Abdallah confirmed that he intended to speak with them moving forward, and that UNM might be required to find the full amount, or supplemental funds, internally.

The motion to approve the Capital Outlay Re-Submission to the HED passed unanimously (1st Clifford, 2nd Doughty).

Discussion and Report on UNM Taproom Initiatives and Capital Investment (information item)

Chris Vallejos introduced the item. Last fall two students brought this idea to administration, and since then, administration has been performing its due diligence, exploring how a taproom can be brought on campus. Melanie Sparks, who is heading up the project, presented more details. The vetting of the original idea has been taking place and has involved many constituents, including the community, the Policy Office, University Counsel, Safety and Risk Services, Faculty, Staff and Students. A committee was formed and in the spring the School of Architecture and Planning was approached with the request to design the space. The school came up with three options for space at the SUB, and these were presented in May. The most favored option had the location in the southeast corner of the SUB. Incorporating design costs and a Chartwells food service component, the initial total cost estimate came to \$1.3 million. A taproom is not currently a funded initiative. In the F&F Committee meeting, there was good dialogue about partnering with local businesses, and discussions continue with interested parties to define the scope and refine solutions to comfortably bring a taproom to the University at a reasonable cost.

Report on Athletics (information item)

Janice Ruggiero gave an update on Athletics including: new hires; adherence to FY18 budgets; right-sizing the business office to be able to handle all of the business transactions; working closely with the State Auditor to provide the requested information; responding to IPRA requests; and working with the HSC with regard to the MOU to ensure the training room is also a clinic so athletes receive all the care they need. Regent Clifford commented the status of the audit will be discussed in the Audit Committee later in the month. Chris Vallejos responded there has been a series of interviews with the State Auditor, and they were told the field work will be completed on August 18 and plans for completion of a formal report in early fall. A lot of documents and testimony have been provided with respect to transactions, budgets and agreements over the last seven to ten years. There was discussion about ongoing work with University Counsel and the Policy Office to ensure compliance with the State Auditor's requests as well as the IPRA requests that have come in.

PUBLIC COMMENT

The following gave comments regarding the planned relocation of the Master of Fine Arts (MFA) Arts Studios from the Art Annex to the Biology Annex and urged the Regents to reconsider the decision: Justine Andrews, Chair, Department of Art; James R. Sugg, Department of Art, Incoming Graduate Student ; Molly Zimmerman, Department of Art, Graduate Student in Painting & Drawing, studio space in Art Annex; Ariel Wilson, Department of Art, Graduate Student in Photography, studio space in Art Annex; Eugene Ellenberg, Graduate Student, Department of Art, Graduate Student in Photography; Patrick Manning, Professor, Department of Art; Daniel Collett, Lab Manager/Sculpture, Department of Art. Those who gave comments brought up concerns that enrollment in MFA programs in the Department of Art is based on the number of available studios and that the studios in the Art Annex are well-suited to their purpose and are an important recruiting tool. Students commented the Art Annex art studios were a deciding factor in why they chose to pursue their MFA at UNM over other highly regarded programs. The Photography MFA program is the #1 Public MFA program in photography in the country; it competes with private programs of the highest caliber and the Art Annex studios are considered an asset to the program and its students. Square footage was highlighted as a concern, as the Biology Annex offers less than 6,000 square feet of space, compared with the Art Annex's over 10,000. There were comments the Art Annex is particularly well-suited to students' needs with: high ceilings, abundant natural light, south facing windows, individual studio spaces, a graduate printing press studio, darkrooms and two gallery spaces utilized for reviews and exhibitions, and students expressed concern the Bio Annex would not be able to appropriately accommodate the Art Studio space requirements. There was note that the relocation was discussed last fall in a series of Finance and Facilities Committee meetings, but the public agendas did not specify discussion nor approval of moving the art studios, only approval of revenue bonds. There was request to involve stakeholders in the relocation dialogue along with a request for further investigation of options beyond those provided in the feasibility study.

The following provided public comment regarding locating the Honors College in the Art Annex: Serena Mickens, Student, Honors College ; Kitty Foos, Student, Honors College; Katie Schraeder, Student, Honors College; Samuel Shoemaker-Tacja, Student, Honors College. The students like the current location of the Honors College because it is centrally located on campus with smaller spaces that well-suited for Honors classes and other activities including a forum, and the larger spaces in the Art Annex may not be optimal. There was comment about Honors Colleges in other universities with live-work-play environments, and students urged further investigations into what new space would be optimal for the UNM Honors College. The students urged the Regents to seek input from Honors Students on the new location.

Edith Sanchez, Project for New Mexico Graduates of Color, thanked the Regents for funding their programming this year.

Abuko D. Estrada, NM Center on Law and Poverty, urged the Regents to reconsider the recent 50% down payment policy which affects low income people who need medically necessary surgeries. This policy is not how a public hospital should work, and he asked the Board of Regents denounce the policy.

Regent Quillen commented with regard to the Art Annex and Biology Annex, that she remembered the Board voted on the bonds, but did not remember the Board of Regents making a decision or determination for the relocation of the MFA Art Studio. She inquired how they arrived to this point, as Regents have heard from students, parents, deans and faculty, and there is a lot of unrest. There was feasibility study performed a few months ago that offered three options. Regent Quillen inquired at which step they were currently at in the usual process for making these types of decisions and requested a recap of how the Board got to this point.

Regent Lee commented this issue started a year and a half ago when the Regents heard a presentation on the Student Health and Counseling (SHAC) and its needs. Regent Lee and former Student Regent Berryman had discussions with Dean Pinder, and there were also discussions with Dean Krause. The former student government presidents, Jenna Hagengruber and Texana Martin were involved regarding the bonds. This was discussed in F&F Committee and at full Board meetings. When the sale of the bonds went to the State Board of Finance (SBOF), all of the planned movements of the SHAC, Art and Honors College were explained and there was approval by the SBOF. Even before this, there was the plan to level the

Biology Annex, and former Regent Koch took exception to that since it was a John Gaw Meem building. The original concept was to move the Honors College into the Biology Annex, then after much discussion with planning about the space and the needs of the college, and discussion in committee, and materials going to the full Board, there was a switch and the decision to move the Art Studio to the Biology Annex and the Honors College to the Art Annex. The decision took into consideration all of the needs that were then outlined in the RFP that is currently out. The SBOF approved that and the bonds were sold on those movements of the buildings. This has been openly discussed. Regent Lee commented also that she took a tour of the Art Annex and found the building was in disrepair and even seemed unsafe due to padlocked doors, broken windows, and an opened door to the Central Avenue side. Regent Lee reiterated this has been discussed at length, the bonds have been sold on it and the SBOF approved it.

Regent Quillen commented she found a copy of an email in her files that must have been provided in an IPRA request, an email from Dean Pinder in October 2016 to Regent Lee and former Student Regent Berryman, she wrote she had been caught off-guard and unprepared their meeting was going to be to discuss the moving of the Honors College to the Art Annex, and she had not had a chance to discuss this with faculty and students before the meeting. Regent Quillen added that it's hard to believe the Board of Finance cares about the exact movements of programs. We are hearing from our customers, our constituents, that they do not feel like share governance has been displayed in this decision, and they are the ones using these facilities. Regent Quillen reiterated her puzzlement, she didn't recall it being specifically discussed that they would be moving them out. The Board is hearing problem after problem with this, and she urged the Board to listen and maybe even backtrack. Something is not right with the process to have this happening over this issue.

Regent Hosmer commented it is apparent this is a decision that was reached without consultation, and not having heard the opposing case he suggested reopening the decision. This is an operational decision, so the Regents should hear from administration, the management of the University, their position and let the Regents be swayed by what they hear.

Regent Clifford commented in agreement with Regent Lee that this was heard over and over. It was a carefully thought out plan. Management was consulted and the Dean was consulted. If the Dean didn't talk to anyone else, that is an issue, but the Regents spoke to the people that they needed to. It's a good plan but it is being mischaracterized. There is a long-term plan to build a new building for this program, so the program is not being neglected in any way. The Regents support this program but there are other important needs on the campus that need to be addressed, including student health. There are a number of priorities and the needs of the entire campus have to be taken into account when decisions are made.

Regent Doughty responded he will consult with the administration, Provost White and President Abdallah, regarding the Art Annex and Biology Annex issue and will report next month.

ADVISORS' REPORTS

Noah Brooks, ASUNM President, commented his concern Athletics was removed from the SFRB process. Mr. Brooks requested Athletics be treated the same as all other units; he referenced Administrative Policy 1310 on Student Fee Review Board which defines what constitutes a unit that utilizes student fees and must go through the SFRB. Mr. Brooks also commented regarding the Art Annex and the previous comments from faculty and students that it is used as a recruitment tool for the Art Department; the last thing this University needs is less students. Upcoming ASUNM events including Red Rally and Homecoming in September.

Pamela Pyle, Faculty Senate President, reported that members of the Faculty Senate have the responsibility to listen to the faculty and respond to concerns, especially regarding issues that directly pertain to the general faculty welfare, as granted by Section A50 in the faculty handbook. For the last month the Operations team has been meeting and hearing faculty concerns regarding the instability of leadership at UNM with particular concern for what a lack of institutional continuity will do to what is believed to be an already precarious institutional situation. Faculty are leaving at unprecedented rates, not just administrative faculty. At the last ASAR meeting during the ADVANCE program presentation, it was reported that 60% of faculty are actively looking to leave. The morale of the faculty is at an all-time low. With the pending accreditation visits due in the next year, the highly unstable finances, both in the University and at the State level, the immediate need to re-evaluate the way the University delivers the best education in the midst of new social and economic circumstances, and ongoing compliance issues and investigations that require some institutional knowledge to address---all of these contribute to the concern that the dearth of stable leadership would hinder each of the above, all of which demand immediate action. The suggestion arose to request Interim President Abdallah to stay through Spring of 2019 to provide sustained leadership, and out of respect for process, the decision was made to ask the Senators to get the sense of what the temperature is amongst the representative body of the faculty. Given the delicate subject, the intention was to bring this to the Regents if the sense of concern was very strong. On Friday a vote was taken, asking for a Vote of Confidence in the current Administrative Leadership - in this very unstable time. The response was incredibly overwhelming - the Senate voted overwhelmingly to support the suggestion to request Interim President Abdallah to stay through Spring of 2019 to

provide sustained leadership – there were 60 responses out of 67- a 90% response rate, which is unprecedented: 57 for, 2 opposed and 1 undecided. The meaning of this is that the representative body believes that Interim President Abdallah has the skills, experience and the best interests of the University at heart, to help steer the University into more desirable waters. This is no reflection on a possible new President, simply on the need to arrive on more stable footing before handing off the reins to another leader. Ms. Pyle closed by reporting that she recently attended the U.S. Global Leadership Coalition with others in administration; there Senator Udall spoke about State Department funds used to aid people in impoverished situations and the unintended consequences that oftentimes stem from these acts. Ms. Pyle echoed concerns regarding the Art Annex, this is an example of faculty not receiving attention to their concerns and dialogue with faculty was missing from this process.

Danelle Callan, Staff Council President, expressed gratitude to staff who are doing more with less. Staff are preparing for the new semester, preparing campus grounds, trainings, and preparing for all of students' arrival. Staff Council priorities and activities will be evaluated through surveys, and staff town halls will be implemented to foster dialogue. Staff morale and campus climate remain a concern; a major issue identified is aligning APS and UNM spring breaks again.

Harold Lavendar, Alumni Association Board President, spoke for the first time as President of the Alumni Association Board. Mr. Lavender had the pleasure of being involved in inviting the eleven new board members who were approved at today's meeting to serve on the Alumni Board. Not only are they willing to serve, but they are extremely excited to serve. The Association has a terrific board. There is a new MOU and Bylaws and the goal is to work closely with the regents, the president, and the administration to make UNM the best it can be. Mr. Lavender discussed some of the events highlighted in the monthly report that was included in the agenda eBook materials, including Homecoming at the end of September with over 50 events planned for homecoming week.

Donna Smith, Retiree Association President, this association is the only higher education retiree association in the State. The association is closely watching the ERB; recent press talked about the ERB not being fully funded for the next 30 years due to a change in the projection due to actuaries, and this may need to be addressed with either an employer contribution increase or a change in benefits. The Retiree Association is engaging outside specialists to evaluate the situation.

ADJOURN

There being no other business, Regent Doughty asked for a motion to adjourn.

Vote to adjourn the meeting at 11:53 AM (1st Lee; 2nd Clifford).

Approved:

Attest:

Robert M. Doughty III, President

Tom Clifford, Secretary/Treasurer



THE UNIVERSITY OF
NEW MEXICO.®

PRESIDENT'S ADMINISTRATIVE REPORT

CHAOUKI ABDALLAH, INTERIM PRESIDENT

TUESDAY, SEPTEMBER 12, 2017

Ongoing Focus on the Academic Mission

In the fall of 2017, UNM welcomed approximately 3,250 first-time freshmen to the campus. This represents a slight decrease from the previous year.

In 2016, UNM graduated a higher percentage of students in four and five years than ever before.

- The four-year graduation rate for 2016 is 29%
- This represents an increase of 92% from 2012
- UNM nearly doubled the on-time completion rate in five years

- UNM's five-year graduation rate increased to 43%
- This represents a 9% increase from 2012

Research Highlights – Main Campus

New National Science Foundation (NSF) Grant

- Education Psychology Research Professor H. Lee Swanson & Professor M. Lee Van Horn
- \$2.5M over four years
- “Math Problem Solving and Working Memory Growth in English Language Learners (ELL) with Math Disabilities (MD)”
- The grant is to study native Spanish speaking elementary students struggling with math in New Mexico and California

Research Highlights – HSC

HSC Awarded 2nd CoBRE Grant

- Dr. Vojo Deretic, Chair of Molecular Genetics & Microbiology – Primary Investigator
- \$11.5M over five years
- The grant focuses on Autophagy, Inflammation, and Metabolism in Disease (AIM)
- The grant is to conduct additional studies involving autophagy
 - “House-cleaning” of cells by removing or recycling damaged parts
 - “Vacuum cleaners” that keep a cell healthy
- May lead to new treatments for many diseases

Responsibly Address Fiscal Challenges

Beyond UNM 2020 – The Conversation for Reengineering the University

- Presentations
 - Executive Cabinet
 - Main Campus Town Hall (live and streamed on Facebook with 2,500 views)
 - HSC Town Hall (live and streamed with 135 views)
 - Faculty Senate

Responsibly Address Fiscal Challenges

Beyond UNM 2020 – The Conversation for Reengineering the University

- Next Steps
 - Appoint a Steering Committee
 - Present to Dean's Council, Staff Council, ASUNM, GPSA
 - Begin conversations with individuals outside the university
- Appoint groups to focus on specific areas
 - Demographic info, sustainability of UNM's current business models, partnerships, the evolving student, etc.

Reaffirm a Culture of Trust and Respect

2nd Annual UNM Campus Safety Week, September 18th-22nd

- 2017 Safety Walk
- LoboGuardian mobile app
- New Campus Climate website at campusclimate.unm.edu
- Coming Soon... new undocumented website at undocumented.unm.edu
- Additional Campus Safety Week information can be found at campussafety.unm.edu

UNM 2020 Strategic Plan Update

FY16-17 Year-End Outcomes

- Record-high graduation rates
- International students on the UNM campus from 98 countries
- \$216+M in capital projects
- \$204M HSC extramural research funding – 13 consecutive years of record growth
- \$142.5M main and branch campus research awards – 13.5% increase since 2012
- \$14.2 million in spending reductions and reallocations on main campus since FY15
- Record-high \$91.4 million in annual fundraising

UNM 2020 Strategic Plan Update

FY17-18 Strategic Plan Ongoing Major Goals

- Goal 1: Become a Destination University
- Goal 2: Prepare Lobos for Lifelong Success
- Goal 3: Promote Institutional Citizenship and Inclusive Excellence
- Goal 4: Enhance Health and Health Equity
- Goal 5: Advance Discovery and Innovation
- Goal 6: Ensure Financial Integrity and Strength
- Goal 7: Advance and Accelerate Economic Development

Thank you!

Questions?





September 6, 2017

TO: UNM Board of Regents
FROM: Rick Holmes, Office of the University Secretary
SUBJECT: Summer 2017 Degree Candidates

The Faculty Senate approved the Summer 2017 Degree Candidates at the August 22, 2017 Faculty Senate meeting.

Included is the list of the Summer 2017 Degree Candidates. Please do not publish the candidates that are on the privacy flag list (last page).

Degree Candidate Summary*	
Doctoral or Terminal	82
Master's	232
Bachelor's	386
Associate's	41
Total	741

**Final number of conferred degrees will be slightly lower due to changes in student degree status that occur until the end of the semester.*

Please place this item on the next Board of Regents meeting agenda for consideration.

Thank you.

Attachments

Summer 2017 Degree Candidates

Degree Candidate Summary*	
Doctoral or Terminal	82
Master's	232
Bachelor's	386
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Total	741

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Campus	School/College	Program	Name
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Felipe J Aguilera
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Jacob Eric Atencio
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Alexis Barnier
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Bobby Frank Bowers
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Matthew W Brenner
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Sean David Bryant
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Gabriel Enrique Camera
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Nicholas Jonathan Chavez
Albuquerque/Main	Anderson School of Management	BBA Business Administration	William Graydon Clarke
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Fernando Davila
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Jason Flack
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Antonio Christopher Fresquez
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Marilyn Lucia Georgievski
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Andres L Gonzales
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Kelsey Raye Goode
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Justin Daniel Griego
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Francisco Roberto Grine
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Jacob E Hill
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Leena Imam
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Jacob A Jarreau
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Cesiah E Juarez
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Tyrin Anthony Julius
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Ryan S Kapuscinski
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Nickolas Heinz Krebbs
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Bryan Lozano
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Angie Leja Martinez
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Stephani Lynn McCoy
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Larry Joe Miles
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Shelby C Minor
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Cesar Abdiel Miranda
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Hunter Simone Modica
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Christiana B Montoya
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Jose L Mora
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Timothy N Muniz
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Travis Gary O'Canna
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Randy Ray O'Canna
Albuquerque/Main	Anderson School of Management	BBA Business Administration	William Quinn Palmer
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Trey P Patterson
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Casey Kendall Peace
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Chad Pedersen
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Daniel Bryan Robertson
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Dylan B Romero
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Courtney A Serda
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Deyanira Soledad-Aguirre
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Ceressa Leigh Swickard
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Dahlia V Tarango
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Irlanda Torres-Solis
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Melissa Joy Trujillo-Sisneros
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Jonathan Abel Zamora
Albuquerque/Main	Anderson School of Management	BBA Business Administration	Jacob D Zentz

Albuquerque/Main	Anderson School of Management	MACCT Accounting	Dahab Dajani
Albuquerque/Main	Anderson School of Management	MACCT Accounting	Garrick R Harwood
Albuquerque/Main	Anderson School of Management	MACCT Accounting	Ryan Christopher Knight
Albuquerque/Main	Anderson School of Management	MACCT Accounting	Bo Ren
Albuquerque/Main	Anderson School of Management	MACCT Accounting	Meghannraye Marie Sutton
Albuquerque/Main	Anderson School of Management	MACCT Accounting	Lina Zhang
Albuquerque/Main	Anderson School of Management	MBA Business Administration	Kenneth Mukunda Anderson
Albuquerque/Main	Anderson School of Management	MBA Business Administration	Leigh M Arnett
Albuquerque/Main	Anderson School of Management	MBA Business Administration	Nelly Elizabeth Ayllon
Albuquerque/Main	Anderson School of Management	MBA Business Administration	Robert C Burke
Albuquerque/Main	Anderson School of Management	MBA Business Administration	Janet H Delgado
Albuquerque/Main	Anderson School of Management	MBA Business Administration	Robert Scott Elder
Albuquerque/Main	Anderson School of Management	MBA Business Administration	Ethan Daniel Fairey
Albuquerque/Main	Anderson School of Management	MBA Business Administration	James Allyn Field
Albuquerque/Main	Anderson School of Management	MBA Business Administration	Anpao Duta Flying Earth
Albuquerque/Main	Anderson School of Management	MBA Business Administration	Paul A Hanz
Albuquerque/Main	Anderson School of Management	MBA Business Administration	Michael Iver Hilden
Albuquerque/Main	Anderson School of Management	MBA Business Administration	Fernando Leanos
Albuquerque/Main	Anderson School of Management	MBA Business Administration	Erica Ivy Medina
Albuquerque/Main	Anderson School of Management	MBA Business Administration	Connor M Morrison
Albuquerque/Main	Anderson School of Management	MBA Business Administration	Andrea Louise Ochoa
Albuquerque/Main	Anderson School of Management	MBA Business Administration	Kavita N Patel
Albuquerque/Main	Anderson School of Management	MBA Business Administration	Nikhil Patel
Albuquerque/Main	Anderson School of Management	MBA Business Administration	Thomas H Piper
Albuquerque/Main	Anderson School of Management	MBA Business Administration	Santiago Sanchez
Albuquerque/Main	Anderson School of Management	MBA Business Administration	Kacie Lynn Schultz
Albuquerque/Main	Anderson School of Management	MBA Business Administration	Kimball S Sekaquaptewa
Albuquerque/Main	Anderson School of Management	MBA Business Administration	Zachary Bertram Thompson
Albuquerque/Main	Anderson School of Management	MBA Business Administration	Clair M Toledo
Albuquerque/Main	Anderson School of Management	MBA Business Administration	Melissa Wauneka
Albuquerque/Main	Anderson School of Management	MBA Executive MBA Program	Richard Lee Anderson
Albuquerque/Main	Anderson School of Management	MBA Executive MBA Program	Raymond Anthony Baca
Albuquerque/Main	Anderson School of Management	MBA Executive MBA Program	Christopher Andrew Bradley
Albuquerque/Main	Anderson School of Management	MBA Executive MBA Program	Shelby Logan Brown
Albuquerque/Main	Anderson School of Management	MBA Executive MBA Program	Robert Eric Castillo
Albuquerque/Main	Anderson School of Management	MBA Executive MBA Program	Mario A Cervantes
Albuquerque/Main	Anderson School of Management	MBA Executive MBA Program	Keith Collins
Albuquerque/Main	Anderson School of Management	MBA Executive MBA Program	Gabriel Clarence Herrera
Albuquerque/Main	Anderson School of Management	MBA Executive MBA Program	Dustin Matthew Holmberg
Albuquerque/Main	Anderson School of Management	MBA Executive MBA Program	Monroe Michael Keedo
Albuquerque/Main	Anderson School of Management	MBA Executive MBA Program	Susan Camille Lund
Albuquerque/Main	Anderson School of Management	MBA Executive MBA Program	John Paul Montoya
Albuquerque/Main	Anderson School of Management	MBA Executive MBA Program	Wayne Moosman
Albuquerque/Main	Anderson School of Management	MBA Executive MBA Program	Gloria Maurita Muniz-Chavarria
Albuquerque/Main	Anderson School of Management	MBA Executive MBA Program	Matthew D Nixon
Albuquerque/Main	Anderson School of Management	MBA Executive MBA Program	John P O'Rourke
Albuquerque/Main	Anderson School of Management	MBA Executive MBA Program	Michael Dennis Pelock
Albuquerque/Main	Anderson School of Management	MBA Executive MBA Program	Audrey R Pineda
Albuquerque/Main	Anderson School of Management	MBA Executive MBA Program	James A Pizzo
Albuquerque/Main	Anderson School of Management	MBA Executive MBA Program	Robert Estrada Rodriguez
Albuquerque/Main	Anderson School of Management	MBA Executive MBA Program	Justin Blake Schroer
Albuquerque/Main	Anderson School of Management	MBA Executive MBA Program	Anju Shah
Albuquerque/Main	Anderson School of Management	MBA Executive MBA Program	Emily S Villegas
Albuquerque/Main	Anderson School of Management	MBA Executive MBA Program	Kathleen Boyles Woodward
Albuquerque/Main	Anderson School of Management	MBA Executive MBA Program	Christopher T Wyne
Albuquerque/Main	Anderson School of Management	MBA Executive MBA Program	Ahmet Zeytun
Albuquerque/Main	Anderson School of Management	MGTCP Business Administration	Kayla Marie Smith
Albuquerque/Main	College of Arts and Sciences	BA Anthropology	Tyler C Tiger
Albuquerque/Main	College of Arts and Sciences	BA Biology	Jonathan G Esquibel
Albuquerque/Main	College of Arts and Sciences	BA Biology	Shea McClain
Albuquerque/Main	College of Arts and Sciences	BA Biology	Mayra Perez
Albuquerque/Main	College of Arts and Sciences	BA Chemistry	Allianna Nancy Madrid

Albuquerque/Main	College of Arts and Sciences	BA Chemistry	Renata Yazzie
Albuquerque/Main	College of Arts and Sciences	BA Classical Studies	Pablo C Guss
Albuquerque/Main	College of Arts and Sciences	BA Communication	Curtison Badonie
Albuquerque/Main	College of Arts and Sciences	BA Communication	Miranda V Baldwin
Albuquerque/Main	College of Arts and Sciences	BA Communication	Howard Lancing Cramer
Albuquerque/Main	College of Arts and Sciences	BA Communication	Kailey Danae Crouse
Albuquerque/Main	College of Arts and Sciences	BA Communication	Jake Garcia
Albuquerque/Main	College of Arts and Sciences	BA Communication	Adam Patrick Garrity
Albuquerque/Main	College of Arts and Sciences	BA Communication	Eric I Gonzales
Albuquerque/Main	College of Arts and Sciences	BA Communication	Elaine Renee Gonzales
Albuquerque/Main	College of Arts and Sciences	BA Communication	Scott William Gracey
Albuquerque/Main	College of Arts and Sciences	BA Communication	Paul L Graham
Albuquerque/Main	College of Arts and Sciences	BA Communication	Bisaan Hanouneh
Albuquerque/Main	College of Arts and Sciences	BA Communication	Cesar Abdiel Miranda
Albuquerque/Main	College of Arts and Sciences	BA Communication	Gabriel V Ortiz
Albuquerque/Main	College of Arts and Sciences	BA Communication	Andre L Pino
Albuquerque/Main	College of Arts and Sciences	BA Communication	Alice Poley
Albuquerque/Main	College of Arts and Sciences	BA Communication	Helena Clover Santos
Albuquerque/Main	College of Arts and Sciences	BA Communication	Ashtin Joshua Tsosie
Albuquerque/Main	College of Arts and Sciences	BA Communication	Erin Marie Walters
Albuquerque/Main	College of Arts and Sciences	BA Communication	Eileen Alexia Zendejas
Albuquerque/Main	College of Arts and Sciences	BA Criminology	Deanna Lynn Aragon
Albuquerque/Main	College of Arts and Sciences	BA Criminology	Ariana Marie Baca
Albuquerque/Main	College of Arts and Sciences	BA Criminology	Ryan R Fitch
Albuquerque/Main	College of Arts and Sciences	BA Criminology	John M Head
Albuquerque/Main	College of Arts and Sciences	BA Criminology	Claudia L Hernandez-Villarreal
Albuquerque/Main	College of Arts and Sciences	BA Criminology	Kari J Meredith
Albuquerque/Main	College of Arts and Sciences	BA Criminology	Stephanie A Romero
Albuquerque/Main	College of Arts and Sciences	BA Earth & Planetary Sciences	Corey A Alden
Albuquerque/Main	College of Arts and Sciences	BA Earth & Planetary Sciences	Ema G Carabajal
Albuquerque/Main	College of Arts and Sciences	BA Earth & Planetary Sciences	Jack Cormier
Albuquerque/Main	College of Arts and Sciences	BA Earth & Planetary Sciences	Samantha Noel Juancho
Albuquerque/Main	College of Arts and Sciences	BA Earth & Planetary Sciences	Bonnie Klamm
Albuquerque/Main	College of Arts and Sciences	BA English	Kimberly Rae Johnson
Albuquerque/Main	College of Arts and Sciences	BA English Studies	Amanda Cartigiano
Albuquerque/Main	College of Arts and Sciences	BA English Studies	Azura Marie Tallant
Albuquerque/Main	College of Arts and Sciences	BA Family Studies	Kara A Lanctot
Albuquerque/Main	College of Arts and Sciences	BA German	Michaela M Drake
Albuquerque/Main	College of Arts and Sciences	BA History	Ethan Johnson Arviso
Albuquerque/Main	College of Arts and Sciences	BA History	Nandor Bank
Albuquerque/Main	College of Arts and Sciences	BA History	Ryan Matthew Buchholz
Albuquerque/Main	College of Arts and Sciences	BA History	Deondre O Joiner
Albuquerque/Main	College of Arts and Sciences	BA History	Blake M Sabol
Albuquerque/Main	College of Arts and Sciences	BA International Studies	Jose luis F Ayala
Albuquerque/Main	College of Arts and Sciences	BA International Studies	Savannah Elaine Scott
Albuquerque/Main	College of Arts and Sciences	BA Journalism & Mass Communication	Stephan B Francisco
Albuquerque/Main	College of Arts and Sciences	BA Journalism & Mass Communication	Tyler R Harrison
Albuquerque/Main	College of Arts and Sciences	BA Journalism & Mass Communication	Kaitlyn Nicole Hunter
Albuquerque/Main	College of Arts and Sciences	BA Journalism & Mass Communication	Kristopher S Klarer
Albuquerque/Main	College of Arts and Sciences	BA Journalism & Mass Communication	Michael Tyler Lephart
Albuquerque/Main	College of Arts and Sciences	BA Journalism & Mass Communication	Ebony Jasmine Romero
Albuquerque/Main	College of Arts and Sciences	BA Journalism & Mass Communication	Emily Lindsey Senteney
Albuquerque/Main	College of Arts and Sciences	BA Languages	Sara Martine Casaus
Albuquerque/Main	College of Arts and Sciences	BA Languages	Ayham Maadi
Albuquerque/Main	College of Arts and Sciences	BA Languages	Carol A Ways
Albuquerque/Main	College of Arts and Sciences	BA Linguistics	Andrew W Lindberg
Albuquerque/Main	College of Arts and Sciences	BA Political Science	Peter J Armijo
Albuquerque/Main	College of Arts and Sciences	BA Political Science	Colt M Balok
Albuquerque/Main	College of Arts and Sciences	BA Political Science	Varro James Clarke
Albuquerque/Main	College of Arts and Sciences	BA Political Science	Chris M Emerson
Albuquerque/Main	College of Arts and Sciences	BA Political Science	Sonia Gonzalez Murillo
Albuquerque/Main	College of Arts and Sciences	BA Political Science	Isabella Victoriana Jaramillo

Albuquerque/Main	College of Arts and Sciences	BA Political Science	Damian A Padilla
Albuquerque/Main	College of Arts and Sciences	BA Political Science	Cherlonda Nicole Rabb
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Suleima Astorga Gonzalez
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Melanie S Benedetto
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Taylor W Braselle
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Lyanda Marie Brown
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Brianna K Callahan
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Jerome A Candelaria
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Camille L Carpenter
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Maredyth B Cheromiah
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Beatriz Cornejo
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Sean A Cortazar
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Geraldine M Cummings
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Kimberly L Defazio
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Russell Allen Disch
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Elizabeth Yvonne Garay
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Krystal Dawn Goolsby
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Michael Richard Gransee
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Kalob Ryan Haynes
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Lindsay A Jordan
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Margarita A Lapteva
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Melissa Suzanne Levison
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Hannah Grace Lutgen
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Felicia Amber Martinez
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Alicia Desiree Maturino
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Brandon M McCormick
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Emily Clara Jessica McGill
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Agatha B Popejoy
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Victor Matthew Rodriguez
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Antonia Lucia Romero
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Alaura D Romero Gallegos
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Cristian R Sanchez
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Savannah R Viola
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Brandon Isaiah Weatherspoon
Albuquerque/Main	College of Arts and Sciences	BA Psychology	Katy Leah Weaver
Albuquerque/Main	College of Arts and Sciences	BA Russian	Michaela M Drake
Albuquerque/Main	College of Arts and Sciences	BA Sociology	Keaton Jarret Frieberg
Albuquerque/Main	College of Arts and Sciences	BA Sociology	Michael Anthony Green
Albuquerque/Main	College of Arts and Sciences	BA Sociology	Skye M Gullatt
Albuquerque/Main	College of Arts and Sciences	BA Sociology	Amanda M Roybal
Albuquerque/Main	College of Arts and Sciences	BA Spanish	Vianey Veleta-Arambula
Albuquerque/Main	College of Arts and Sciences	BA Speech & Hearing Sciences	Stacy L Martin
Albuquerque/Main	College of Arts and Sciences	BS Anthropology	Kimberly Allen
Albuquerque/Main	College of Arts and Sciences	BS Biochemistry	Brad P Beckmann
Albuquerque/Main	College of Arts and Sciences	BS Biochemistry	Danielle R De Jonckheere
Albuquerque/Main	College of Arts and Sciences	BS Biology	Daniel W Ceman
Albuquerque/Main	College of Arts and Sciences	BS Biology	Lorena T Chavira
Albuquerque/Main	College of Arts and Sciences	BS Biology	Sarah Megan Dozal Vergara
Albuquerque/Main	College of Arts and Sciences	BS Biology	Hanna K Galewaler
Albuquerque/Main	College of Arts and Sciences	BS Biology	Jessica Garcia
Albuquerque/Main	College of Arts and Sciences	BS Biology	Vanessa Garcia
Albuquerque/Main	College of Arts and Sciences	BS Biology	Myriah Haggard
Albuquerque/Main	College of Arts and Sciences	BS Biology	Adam Michael Jenkins
Albuquerque/Main	College of Arts and Sciences	BS Biology	Bethany A Roble
Albuquerque/Main	College of Arts and Sciences	BS Biology	Jennifer N Vasquez
Albuquerque/Main	College of Arts and Sciences	BS Biology	Matthew C Winter
Albuquerque/Main	College of Arts and Sciences	BS Earth & Planetary Sciences	Joseph C Jaffa-Martinez
Albuquerque/Main	College of Arts and Sciences	BS Earth & Planetary Sciences	David C Morin
Albuquerque/Main	College of Arts and Sciences	BS Earth & Planetary Sciences	Megan Dain Mouser
Albuquerque/Main	College of Arts and Sciences	BS Earth & Planetary Sciences	Luke Thomas Seelau
Albuquerque/Main	College of Arts and Sciences	BS Earth & Planetary Sciences	Hanna Maria Whitefield
Albuquerque/Main	College of Arts and Sciences	BS Environmental Science	Phillip P Heinstein

Albuquerque/Main	College of Arts and Sciences	BS Geography	Byron K Andrew
Albuquerque/Main	College of Arts and Sciences	BS Mathematics	Arely Miramontes
Albuquerque/Main	College of Arts and Sciences	BS Psychology	Mabel Rose Downes
Albuquerque/Main	College of Arts and Sciences	BS Psychology	Nikolaj A Hansen
Albuquerque/Main	College of Arts and Sciences	BS Psychology	Phonesai Tay Maharath
Albuquerque/Main	College of Arts and Sciences	BS Psychology	Mayra Perez
Albuquerque/Main	College of Arts and Sciences	BS Psychology	Tommie R Quinn
Albuquerque/Main	College of Arts and Sciences	BS Psychology	Bradley M Robert
Albuquerque/Main	College of Arts and Sciences	BS Psychology	Daniel M Romero
Albuquerque/Main	College of Arts and Sciences	BS Psychology	Christine Damiana Shover
Albuquerque/Main	College of Arts and Sciences	BS Psychology	Pamela Diane Traylor
Albuquerque/Main	College of Arts and Sciences	BS Signed Language Interpreting	Samantha Renee Montoya
Albuquerque/Main	College of Education	BS Community Health Education	Katreena K Kirkland
Albuquerque/Main	College of Education	BS Community Health Education	Azure J Leyba
Albuquerque/Main	College of Education	BS Exercise Science	Annalyly Aleman
Albuquerque/Main	College of Education	BS Exercise Science	Michael J Andazola
Albuquerque/Main	College of Education	BS Exercise Science	Kaitlynn J Craig
Albuquerque/Main	College of Education	BS Family & Child Studies	Gladis Mariana Mercado
Albuquerque/Main	College of Education	BS Family & Child Studies	Alexandra R Rodriguez
Albuquerque/Main	College of Education	BS Family Studies	Jamie Ann Deimling
Albuquerque/Main	College of Education	BS Family Studies	Jasmyn Miranda Pacheco
Albuquerque/Main	College of Education	BS Health Education	Tia R Benally
Albuquerque/Main	College of Education	BSED Elementary Education	Andrea Monserrat Enciso Arias
Albuquerque/Main	College of Education	BSED Elementary Education	Sean Michael Patterson
Albuquerque/Main	College of Education	BSED Elementary Education	Samantha Faye Vicenti
Albuquerque/Main	College of Fine Arts	BA Art History	Robert M Jones
Albuquerque/Main	College of Fine Arts	BA Art Studio	Ian P McCrystal
Albuquerque/Main	College of Fine Arts	BA Art Studio	Victoria I Sanders
Albuquerque/Main	College of Fine Arts	BA Media Arts	Max Netus Gangestad
Albuquerque/Main	College of Fine Arts	BA Media Arts	Tyler Leigh Kennedy
Albuquerque/Main	College of Fine Arts	BA Music	Harold G Simmons
Albuquerque/Main	College of Fine Arts	BA Music	Jonathan Abel Zamora
Albuquerque/Main	College of Fine Arts	BA Theatre	Miles Avery Johnson-O'Dowd
Albuquerque/Main	College of Fine Arts	BFA Art Studio	Nujhat Tasnim Adrita
Albuquerque/Main	College of Fine Arts	BFA Art Studio	Sarah Kate Fippinger
Albuquerque/Main	College of Fine Arts	BFA Art Studio	Tiffanie Elaine LaMonte
Albuquerque/Main	College of Fine Arts	BFA Art Studio	Hailey V Patrick
Albuquerque/Main	College of Fine Arts	BFA Interdisciplinary Film & Digital Media	Isiah Ray Niyah
Albuquerque/Main	College of Fine Arts	BFA Interdisciplinary Film & Digital Media	James Andres Romero
Albuquerque/Main	College of Nursing	BSN Nursing	Kaydra L Algeo
Albuquerque/Main	College of Nursing	BSN Nursing	Michelle Juliet Aragon
Albuquerque/Main	College of Nursing	BSN Nursing	Jeremy A Atencio
Albuquerque/Main	College of Nursing	BSN Nursing	Jesslyn Austin
Albuquerque/Main	College of Nursing	BSN Nursing	Jocelyn M Baca
Albuquerque/Main	College of Nursing	BSN Nursing	Caitlin A Baker
Albuquerque/Main	College of Nursing	BSN Nursing	Melissa LeeAnn Beck
Albuquerque/Main	College of Nursing	BSN Nursing	Krista Jan Begay
Albuquerque/Main	College of Nursing	BSN Nursing	Lakota A Benally
Albuquerque/Main	College of Nursing	BSN Nursing	Justin R Bernal
Albuquerque/Main	College of Nursing	BSN Nursing	Hannah C Bluhm
Albuquerque/Main	College of Nursing	BSN Nursing	Michael C Brantley
Albuquerque/Main	College of Nursing	BSN Nursing	James Edward Browning
Albuquerque/Main	College of Nursing	BSN Nursing	Kaitlyn T Buhrle
Albuquerque/Main	College of Nursing	BSN Nursing	Geraldine Cano
Albuquerque/Main	College of Nursing	BSN Nursing	Cassandra Casul
Albuquerque/Main	College of Nursing	BSN Nursing	Marla Marie Catanach
Albuquerque/Main	College of Nursing	BSN Nursing	Courtney Autumn Chavez
Albuquerque/Main	College of Nursing	BSN Nursing	Zachary Leigh Chota
Albuquerque/Main	College of Nursing	BSN Nursing	Brenna Ann Cobb
Albuquerque/Main	College of Nursing	BSN Nursing	John Edward Colangelo
Albuquerque/Main	College of Nursing	BSN Nursing	Rosa A Cole
Albuquerque/Main	College of Nursing	BSN Nursing	Lindsey T Conklin

Albuquerque/Main	College of Nursing	BSN Nursing	Alexandra Leigh Coombs
Albuquerque/Main	College of Nursing	BSN Nursing	Adrian R Cordova
Albuquerque/Main	College of Nursing	BSN Nursing	Georgiana K Cox
Albuquerque/Main	College of Nursing	BSN Nursing	Elizabeth Darlene Critelli
Albuquerque/Main	College of Nursing	BSN Nursing	Candace R Deal
Albuquerque/Main	College of Nursing	BSN Nursing	Katherine L Delaveaga
Albuquerque/Main	College of Nursing	BSN Nursing	Jordan Michelle Dobler
Albuquerque/Main	College of Nursing	BSN Nursing	Terrianne Doner
Albuquerque/Main	College of Nursing	BSN Nursing	Dusty Lauren Duffney
Albuquerque/Main	College of Nursing	BSN Nursing	Andrew Edwin Dunn
Albuquerque/Main	College of Nursing	BSN Nursing	Emily Marie Estrada
Albuquerque/Main	College of Nursing	BSN Nursing	Rachel Fang
Albuquerque/Main	College of Nursing	BSN Nursing	Caitlin Elizabeth Fattor
Albuquerque/Main	College of Nursing	BSN Nursing	Stephanie Nicole Feist
Albuquerque/Main	College of Nursing	BSN Nursing	Cheyenne Jae Feltz
Albuquerque/Main	College of Nursing	BSN Nursing	Paula Schea Freimanis
Albuquerque/Main	College of Nursing	BSN Nursing	Raquel M Gallucci
Albuquerque/Main	College of Nursing	BSN Nursing	Meagan R Gamlen
Albuquerque/Main	College of Nursing	BSN Nursing	Julia Ann Garcia
Albuquerque/Main	College of Nursing	BSN Nursing	Sarah Elizabeth Godfrey
Albuquerque/Main	College of Nursing	BSN Nursing	Emma R Goff
Albuquerque/Main	College of Nursing	BSN Nursing	Megan C Golightly
Albuquerque/Main	College of Nursing	BSN Nursing	Maria E Gonzalez
Albuquerque/Main	College of Nursing	BSN Nursing	Victoria M Graston
Albuquerque/Main	College of Nursing	BSN Nursing	Joanne Elaine Greer
Albuquerque/Main	College of Nursing	BSN Nursing	Durae Dominique Gutierrez
Albuquerque/Main	College of Nursing	BSN Nursing	Monia M Hanieh
Albuquerque/Main	College of Nursing	BSN Nursing	Dianne M E Hanley
Albuquerque/Main	College of Nursing	BSN Nursing	Sarah Ashley Hanrahan
Albuquerque/Main	College of Nursing	BSN Nursing	Rachel Hansen
Albuquerque/Main	College of Nursing	BSN Nursing	Ethan J Harris
Albuquerque/Main	College of Nursing	BSN Nursing	Ye-Won Heitzinger
Albuquerque/Main	College of Nursing	BSN Nursing	Nova A Hensley
Albuquerque/Main	College of Nursing	BSN Nursing	Kayla J Holden
Albuquerque/Main	College of Nursing	BSN Nursing	Savannah L Holloway
Albuquerque/Main	College of Nursing	BSN Nursing	Emily Necole Howerton
Albuquerque/Main	College of Nursing	BSN Nursing	Petra Nicole Hueglin
Albuquerque/Main	College of Nursing	BSN Nursing	Erin R Hulme
Albuquerque/Main	College of Nursing	BSN Nursing	Wellington Judson Humes
Albuquerque/Main	College of Nursing	BSN Nursing	Ceanne T Jacques
Albuquerque/Main	College of Nursing	BSN Nursing	Christina Noelle Johnson
Albuquerque/Main	College of Nursing	BSN Nursing	Kaylen E Jones
Albuquerque/Main	College of Nursing	BSN Nursing	Samantha R Kitch
Albuquerque/Main	College of Nursing	BSN Nursing	Valerie Faye Lewis
Albuquerque/Main	College of Nursing	BSN Nursing	Kali E Loftis
Albuquerque/Main	College of Nursing	BSN Nursing	Adelyn Joan Lujan
Albuquerque/Main	College of Nursing	BSN Nursing	Katlin Magi
Albuquerque/Main	College of Nursing	BSN Nursing	Grevelyn Jessah Nisnisan Mantohac
Albuquerque/Main	College of Nursing	BSN Nursing	Joel Brandon Mayes
Albuquerque/Main	College of Nursing	BSN Nursing	Daniel L McCurdy
Albuquerque/Main	College of Nursing	BSN Nursing	Natalie B Mirabal Levesque
Albuquerque/Main	College of Nursing	BSN Nursing	Danielle Ann Morris
Albuquerque/Main	College of Nursing	BSN Nursing	Mahri Clare Morrow
Albuquerque/Main	College of Nursing	BSN Nursing	Cari Lynne Nacki
Albuquerque/Main	College of Nursing	BSN Nursing	Tia Sharee Nadler
Albuquerque/Main	College of Nursing	BSN Nursing	Dylann Kate O'Connor
Albuquerque/Main	College of Nursing	BSN Nursing	Stephanie Elise O'Toole
Albuquerque/Main	College of Nursing	BSN Nursing	Brianna Renee Perea
Albuquerque/Main	College of Nursing	BSN Nursing	Tawny L Pierce
Albuquerque/Main	College of Nursing	BSN Nursing	Katerina Brianna Rael
Albuquerque/Main	College of Nursing	BSN Nursing	Kacee Jo Ramos
Albuquerque/Main	College of Nursing	BSN Nursing	Lainie Elizabeth Reed

Albuquerque/Main	College of Nursing	BSN Nursing	Ashley Nicole Richards
Albuquerque/Main	College of Nursing	BSN Nursing	Hannah Jasmin Riker-Urrutia
Albuquerque/Main	College of Nursing	BSN Nursing	Tatjana N Rivera
Albuquerque/Main	College of Nursing	BSN Nursing	Julia Ann Roeseberg
Albuquerque/Main	College of Nursing	BSN Nursing	Claudia Liberia Rosales
Albuquerque/Main	College of Nursing	BSN Nursing	Kristin Sakadales
Albuquerque/Main	College of Nursing	BSN Nursing	Amanda Rosabel Salazar
Albuquerque/Main	College of Nursing	BSN Nursing	Jennifer Candelaria Sanisya
Albuquerque/Main	College of Nursing	BSN Nursing	Jane E Sheraden
Albuquerque/Main	College of Nursing	BSN Nursing	Courtney Nichole Sherman
Albuquerque/Main	College of Nursing	BSN Nursing	Elliot S Shiver
Albuquerque/Main	College of Nursing	BSN Nursing	Pamela L Sisneros
Albuquerque/Main	College of Nursing	BSN Nursing	Caley B Kroch
Albuquerque/Main	College of Nursing	BSN Nursing	Elizabeth Maris Spangler
Albuquerque/Main	College of Nursing	BSN Nursing	Poiette N Sprague
Albuquerque/Main	College of Nursing	BSN Nursing	Jordan Ashley Tafoya
Albuquerque/Main	College of Nursing	BSN Nursing	Emily S Tafoya
Albuquerque/Main	College of Nursing	BSN Nursing	Allyssa Joan Tedder
Albuquerque/Main	College of Nursing	BSN Nursing	Nichole M Temer
Albuquerque/Main	College of Nursing	BSN Nursing	Haley R Templeton
Albuquerque/Main	College of Nursing	BSN Nursing	Anysa Price Thomas
Albuquerque/Main	College of Nursing	BSN Nursing	Ian Alexander Todd
Albuquerque/Main	College of Nursing	BSN Nursing	Tonya Michelle Troutman
Albuquerque/Main	College of Nursing	BSN Nursing	Cheyenne M Trujillo
Albuquerque/Main	College of Nursing	BSN Nursing	James Anthony Underhill
Albuquerque/Main	College of Nursing	BSN Nursing	Stephanie Marie Vasquez
Albuquerque/Main	College of Nursing	BSN Nursing	Devin Alan Warner
Albuquerque/Main	College of Nursing	BSN Nursing	Tammi Watts
Albuquerque/Main	College of Nursing	BSN Nursing	Tamra Lynn Weems
Albuquerque/Main	College of Nursing	BSN Nursing	Elizabeth Anne Werling
Albuquerque/Main	College of Nursing	BSN Nursing	Megan E Williams
Albuquerque/Main	College of Nursing	BSN Nursing	Emily E Wood
Albuquerque/Main	College of Nursing	BSN Nursing	Nardos T Workneh
Albuquerque/Main	College of Pharmacy	Doctor of Pharmacy	David Paul Martin
Albuquerque/Main	Graduate Studies	EDD Educational Leadership	Amy J Ballard
Albuquerque/Main	Graduate Studies	EDD Educational Leadership	Kimberly J Blea
Albuquerque/Main	Graduate Studies	GCERT Clinical Translation Science	Saleem Mohamad Al Mawed
Albuquerque/Main	Graduate Studies	GCERT Clinical Translation Science	Kanwal Qidwai
Albuquerque/Main	Graduate Studies	GCERT Educational Diagnosis	Cherilyn Marie Archuleta
Albuquerque/Main	Graduate Studies	GCERT Educational Diagnosis	Chia Ling Chen
Albuquerque/Main	Graduate Studies	GCERT Educational Diagnosis	Frances Farrah
Albuquerque/Main	Graduate Studies	GCERT Educational Diagnosis	Erika Meneses Ortega
Albuquerque/Main	Graduate Studies	GCERT Educational Diagnosis	Danielle Lyn Parker
Albuquerque/Main	Graduate Studies	GCERT Educational Diagnosis	Maria V Romero
Albuquerque/Main	Graduate Studies	GCERT Educational Diagnosis	Maxwell T Yost
Albuquerque/Main	Graduate Studies	GCERT Teaching English as Second Lang	Janneth Veronica Chumana Suquillo
Albuquerque/Main	Graduate Studies	GCERT Teaching English as Second Lang	Michelle Renee Gonzales
Albuquerque/Main	Graduate Studies	GCERT Teaching English as Second Lang	Donald George Leslie
Albuquerque/Main	Graduate Studies	GCERT Teaching English as Second Lang	Svetlana Mylnikova
Albuquerque/Main	Graduate Studies	MA American Studies	Christopher Chavez
Albuquerque/Main	Graduate Studies	MA Art History	Serda A Yalkin
Albuquerque/Main	Graduate Studies	MA Communication	Sebastiaan Hubertus Maria Helena Gorissen
Albuquerque/Main	Graduate Studies	MA Cultural Studies & Comparative Literature	Nathalie Christine Elisabeth Bleser
Albuquerque/Main	Graduate Studies	MA Cultural Studies & Comparative Literature	Peter Njagi Mwangi
Albuquerque/Main	Graduate Studies	MA Counseling	Mary Beth Harwood
Albuquerque/Main	Graduate Studies	MA Elementary Education	Michael D Bryant
Albuquerque/Main	Graduate Studies	MA Elementary Education	Betty Jean Estrada
Albuquerque/Main	Graduate Studies	MA Elementary Education	Sabrina P Misquez
Albuquerque/Main	Graduate Studies	MA Elementary Education	Melissa J Nakai
Albuquerque/Main	Graduate Studies	MA Elementary Education	Rachel Powell
Albuquerque/Main	Graduate Studies	MA Elementary Education	Casey Lee Thomas
Albuquerque/Main	Graduate Studies	MA Elementary Education	Tamera Leigh Williams-Long

Albuquerque/Main	Graduate Studies	MA English	Elizabeth S Benedict
Albuquerque/Main	Graduate Studies	MA English	Rachel Farrow Gift
Albuquerque/Main	Graduate Studies	MA English	Anjanette Rainelle Griego
Albuquerque/Main	Graduate Studies	MA German Studies	Erin Barber
Albuquerque/Main	Graduate Studies	MA German Studies	Till Jakob Schulz
Albuquerque/Main	Graduate Studies	MA History	Samantha Jo Goodrich
Albuquerque/Main	Graduate Studies	MA Language, Literature & Sociocultural Studies	Christie Lynn Abeyta
Albuquerque/Main	Graduate Studies	MA Language, Literature & Sociocultural Studies	Jacob T Corbett
Albuquerque/Main	Graduate Studies	MA Language, Literature & Sociocultural Studies	Svetlana Mylnikova
Albuquerque/Main	Graduate Studies	MA Latin American Studies	Teresa Margaret Drenten
Albuquerque/Main	Graduate Studies	MA Latin American Studies	Jacqueline M Kramer
Albuquerque/Main	Graduate Studies	MA Latin American Studies	Maria Jose Ramos Villagra
Albuquerque/Main	Graduate Studies	MA Linguistics	Frances Vivian Jones
Albuquerque/Main	Graduate Studies	MA Political Science	Brooke Abrams
Albuquerque/Main	Graduate Studies	MA Political Science	Barbara Gomez Aguinaga
Albuquerque/Main	Graduate Studies	MA Secondary Education	Stephen Andrew Armijo
Albuquerque/Main	Graduate Studies	MA Secondary Education	Shannon Lee Dickinson
Albuquerque/Main	Graduate Studies	MA Secondary Education	David W Hansen
Albuquerque/Main	Graduate Studies	MA Sociology	Ryeora Choe
Albuquerque/Main	Graduate Studies	MA Sociology	Alma A Hernandez
Albuquerque/Main	Graduate Studies	MA Sociology	Gillian Dara Joyce
Albuquerque/Main	Graduate Studies	MA Sociology	Alexis M MacLennan
Albuquerque/Main	Graduate Studies	MA Sociology	Samuel A Torres
Albuquerque/Main	Graduate Studies	MA Spanish	Mario Esteban Del Angel Guevara
Albuquerque/Main	Graduate Studies	MA Spanish	John Guzman Aguilar
Albuquerque/Main	Graduate Studies	MA Spanish	Ivan Diego Knudsen
Albuquerque/Main	Graduate Studies	MA Spanish	Monica Alejandra Mancillas
Albuquerque/Main	Graduate Studies	MA Spanish	Timothy Francis Weiss
Albuquerque/Main	Graduate Studies	MA Special Education	Chia Ling Chen
Albuquerque/Main	Graduate Studies	MA Special Education	Kiley Nicole Farner
Albuquerque/Main	Graduate Studies	MA Special Education	Kalmy Elizabeth Kendall
Albuquerque/Main	Graduate Studies	MARCH Architecture	Brayra Lara
Albuquerque/Main	Graduate Studies	MCRP Community & Regional Planning	Lucas Taylor Sebastian Curry
Albuquerque/Main	Graduate Studies	MCRP Community & Regional Planning	Teresa Margaret Drenten
Albuquerque/Main	Graduate Studies	MCRP Community & Regional Planning	Bianca Manulita Encinias
Albuquerque/Main	Graduate Studies	MCRP Community & Regional Planning	Tara Kane Prendergast
Albuquerque/Main	Graduate Studies	MENG Civil Engineering	Aayush Piya
Albuquerque/Main	Graduate Studies	MFA Art Studio	Katelyn Elaine Bladel
Albuquerque/Main	Graduate Studies	MFA Art Studio	Sean Scott Hudson
Albuquerque/Main	Graduate Studies	MFA Art Studio	Earl Samuel McBride
Albuquerque/Main	Graduate Studies	MFA Art Studio	Kacie Erin Smith
Albuquerque/Main	Graduate Studies	MFA Creative Writing	Paula Hughson
Albuquerque/Main	Graduate Studies	MFA Creative Writing	Ana Nicole June
Albuquerque/Main	Graduate Studies	MFA Creative Writing	Jason Curtis Thayer
Albuquerque/Main	Graduate Studies	MMU Music	Lauren Valerie Coons
Albuquerque/Main	Graduate Studies	MMU Music	Heather Chelsea Gering
Albuquerque/Main	Graduate Studies	MMU Music	Yaqi Hu
Albuquerque/Main	Graduate Studies	MMU Music	Carter Shane Jackson
Albuquerque/Main	Graduate Studies	MMU Music	Gabriel Alves Longuinhos
Albuquerque/Main	Graduate Studies	MMU Music	Jeffrey Stephen Maggi
Albuquerque/Main	Graduate Studies	MMU Music	Evgeny Sidorov
Albuquerque/Main	Graduate Studies	MMU Music	Natasha Sieczkowska
Albuquerque/Main	Graduate Studies	MPA Public Administration	Erica D Brown
Albuquerque/Main	Graduate Studies	MPA Public Administration	Treadway Hunter Childs
Albuquerque/Main	Graduate Studies	MPH Public Health	Laura M Morris
Albuquerque/Main	Graduate Studies	MPH Public Health	Jerrilynn Auzsha Ritz
Albuquerque/Main	Graduate Studies	MPH Public Health	Ryan Anthony Sanchez
Albuquerque/Main	Graduate Studies	MPH Public Health	Thais M Schwartz
Albuquerque/Main	Graduate Studies	MPH Public Health	Nica Elena Taylor
Albuquerque/Main	Graduate Studies	MPH Public Health	Ivy Mae Cleopas Vitanzos
Albuquerque/Main	Graduate Studies	MPH Public Health	Kristyn N Yepa
Albuquerque/Main	Graduate Studies	MS Anthropology	Seth Merkley

Albuquerque/Main	Graduate Studies	MS Architecture	Nicholas A Di Donato
Albuquerque/Main	Graduate Studies	MS Architecture	Brayra Lara
Albuquerque/Main	Graduate Studies	MS Architecture	Adrian Standing Elk Pinnecoose
Albuquerque/Main	Graduate Studies	MS Biology	Adam L Barkalow
Albuquerque/Main	Graduate Studies	MS Biology	Heather Buelow
Albuquerque/Main	Graduate Studies	MS Biology	Samantha N Cordova
Albuquerque/Main	Graduate Studies	MS Biology	Dianna Maye Krejsa
Albuquerque/Main	Graduate Studies	MS Biology	Noah Joseph Bernard Silva
Albuquerque/Main	Graduate Studies	MS Biology	Eric Smith
Albuquerque/Main	Graduate Studies	MS Biomedical Engineering	Parwana Ebrahimi
Albuquerque/Main	Graduate Studies	MS Biomedical Engineering	Rina Sylejmani
Albuquerque/Main	Graduate Studies	MS Biomedical Sciences	Saleem Mohamad Al Mawed
Albuquerque/Main	Graduate Studies	MS Biomedical Sciences	Kanwal Qidwai
Albuquerque/Main	Graduate Studies	MS Chemical Engineering	Mounika Kodali
Albuquerque/Main	Graduate Studies	MS Chemical Engineering	Matthew M Melton
Albuquerque/Main	Graduate Studies	MS Chemical Engineering	Colin Halliday Sillerud
Albuquerque/Main	Graduate Studies	MS Chemical Engineering	Md Nasir Uddin
Albuquerque/Main	Graduate Studies	MS Civil Engineering	Ehren D Baca
Albuquerque/Main	Graduate Studies	MS Civil Engineering	Elisa Claire Borowski
Albuquerque/Main	Graduate Studies	MS Civil Engineering	Ala Eddin Douba
Albuquerque/Main	Graduate Studies	MS Civil Engineering	Mojgan Maadandar
Albuquerque/Main	Graduate Studies	MS Civil Engineering	Kevin Leigh Scales
Albuquerque/Main	Graduate Studies	MS Computer Engineering	Edwin Dela Kwesi Agbenyega
Albuquerque/Main	Graduate Studies	MS Computer Engineering	Supraja Chaganaboina
Albuquerque/Main	Graduate Studies	MS Computer Engineering	Satyanarayana Gopu
Albuquerque/Main	Graduate Studies	MS Computer Engineering	Ning Li
Albuquerque/Main	Graduate Studies	MS Computer Engineering	Feroz Khan Mohammad
Albuquerque/Main	Graduate Studies	MS Computer Engineering	Meghanath Nakka
Albuquerque/Main	Graduate Studies	MS Computer Engineering	Tushar Ojha
Albuquerque/Main	Graduate Studies	MS Computer Engineering	Bhanu Rayini
Albuquerque/Main	Graduate Studies	MS Computer Science	Hooman Rokham
Albuquerque/Main	Graduate Studies	MS Computer Science	Safeeul Bashir Safee
Albuquerque/Main	Graduate Studies	MS Computer Science	Guoshun Yang
Albuquerque/Main	Graduate Studies	MS Dental Hygiene	Denise Gonzales
Albuquerque/Main	Graduate Studies	MS Dental Hygiene	Nicholas Christopher Jones
Albuquerque/Main	Graduate Studies	MS Dental Hygiene	Jaimie Leigh Meihaus
Albuquerque/Main	Graduate Studies	MS Earth & Planetary Sciences	Shaleene B Chavarria
Albuquerque/Main	Graduate Studies	MS Earth & Planetary Sciences	Thomas Luckie
Albuquerque/Main	Graduate Studies	MS Earth & Planetary Sciences	Zoltan Vaci
Albuquerque/Main	Graduate Studies	MS Electrical Engineering	Meenu Ajith
Albuquerque/Main	Graduate Studies	MS Electrical Engineering	Nicholas Adam Boynton
Albuquerque/Main	Graduate Studies	MS Electrical Engineering	Phillip Fansler
Albuquerque/Main	Graduate Studies	MS Electrical Engineering	Khandakar Nusrat Islam
Albuquerque/Main	Graduate Studies	MS Electrical Engineering	John G Maynard
Albuquerque/Main	Graduate Studies	MS Electrical Engineering	Vivek Peddinti
Albuquerque/Main	Graduate Studies	MS Electrical Engineering	Jose Rodriguez Perez
Albuquerque/Main	Graduate Studies	MS Electrical Engineering	Aswathy Rajendra Kurup
Albuquerque/Main	Graduate Studies	MS Electrical Engineering	Gabriel Lee Saffold
Albuquerque/Main	Graduate Studies	MS Electrical Engineering	Joshua Lynn Stewart
Albuquerque/Main	Graduate Studies	MS Electrical Engineering	Mohammad Reza Zamani Kouhpanji
Albuquerque/Main	Graduate Studies	MS Geography	Jacob Robert Wolff
Albuquerque/Main	Graduate Studies	MS Mathematics	Michael Cassidy Apers
Albuquerque/Main	Graduate Studies	MS Mechanical Engineering	Jason Thomas Ivey
Albuquerque/Main	Graduate Studies	MS Mechanical Engineering	William Patrick Jessen
Albuquerque/Main	Graduate Studies	MS Mechanical Engineering	Clinton E Justus
Albuquerque/Main	Graduate Studies	MS Mechanical Engineering	Guillermo Adrian Mata
Albuquerque/Main	Graduate Studies	MS Mechanical Engineering	Peter T Ng
Albuquerque/Main	Graduate Studies	MS Mechanical Engineering	Nolan J Phillips
Albuquerque/Main	Graduate Studies	MS Mechanical Engineering	Mark Edwine Small
Albuquerque/Main	Graduate Studies	MS Nanoscience and Microsystems Engineering	Josefine D McBrayer
Albuquerque/Main	Graduate Studies	MS Nanoscience and Microsystems Engineering	Lyle A Menk
Albuquerque/Main	Graduate Studies	MS Nuclear Engineering	Sara M Pelka

Albuquerque/Main	Graduate Studies	MS Optical Science & Engineering	Ke Huang
Albuquerque/Main	Graduate Studies	MS Optical Science & Engineering	Arman Rashidi
Albuquerque/Main	Graduate Studies	MS Optical Science & Engineering	Vineeth Sasidharan
Albuquerque/Main	Graduate Studies	MS Pharmaceutical Science	Cheng Chen
Albuquerque/Main	Graduate Studies	MS Physical Education	Keith A Cross
Albuquerque/Main	Graduate Studies	MS Physical Education	Heidi Michelle Haller
Albuquerque/Main	Graduate Studies	MS Physical Education	Bo Yu
Albuquerque/Main	Graduate Studies	MS Physics	Akram Etemadi Amin
Albuquerque/Main	Graduate Studies	MS Physics	Paul J Gieri
Albuquerque/Main	Graduate Studies	MS Physics	Megan Olivia Lewis
Albuquerque/Main	Graduate Studies	MS Physics	Joseph Benjamin Malins
Albuquerque/Main	Graduate Studies	MS Physics	Joshua Douglas Martin
Albuquerque/Main	Graduate Studies	MS Physics	Kevin Daniel Meaney
Albuquerque/Main	Graduate Studies	MS Physics	Bibek Babu Pokharel
Albuquerque/Main	Graduate Studies	MS Physics	Stephen Keith Sanders
Albuquerque/Main	Graduate Studies	MS Physics	George Wang
Albuquerque/Main	Graduate Studies	MS Psychology	Laura E Berkowitz
Albuquerque/Main	Graduate Studies	MS Speech-Language Pathology	Jennifer L Amos
Albuquerque/Main	Graduate Studies	MS Speech-Language Pathology	Thomas Jack Boxall
Albuquerque/Main	Graduate Studies	MS Speech-Language Pathology	Deanna L Drayer
Albuquerque/Main	Graduate Studies	MS Speech-Language Pathology	Jacquelyn Marie Garcia
Albuquerque/Main	Graduate Studies	MS Speech-Language Pathology	Alyssa M Hancock
Albuquerque/Main	Graduate Studies	MS Speech-Language Pathology	Kathryn Karen Mancewicz
Albuquerque/Main	Graduate Studies	MS Speech-Language Pathology	Aaron Henry Padilla
Albuquerque/Main	Graduate Studies	MS Speech-Language Pathology	Trisha L Tanaka
Albuquerque/Main	Graduate Studies	MS Statistics	Danielle K Duran
Albuquerque/Main	Graduate Studies	MS Statistics	Huan Yu
Albuquerque/Main	Graduate Studies	MSN Nursing	Michelle Kashuba
Albuquerque/Main	Graduate Studies	MWR Water Resources	Lucas Taylor Sebastian Curry
Albuquerque/Main	Graduate Studies	PDCERT Historic Preservation & Regionalism	Angelina L Grey
Albuquerque/Main	Graduate Studies	PDCERT Historic Preservation & Regionalism	Michael Alan Wright
Albuquerque/Main	Graduate Studies	PHD American Studies	Margie Montanez
Albuquerque/Main	Graduate Studies	PHD Anthropology	Erin J Hudson
Albuquerque/Main	Graduate Studies	PHD Art History	Emmanuel Ortega
Albuquerque/Main	Graduate Studies	PHD Biology	Yan Yi Chung
Albuquerque/Main	Graduate Studies	PHD Biology	Sydney K Jones
Albuquerque/Main	Graduate Studies	PHD Biomedical Sciences	Kristin Lee Marquardt
Albuquerque/Main	Graduate Studies	PHD Biomedical Sciences	Anita Lynne Ray
Albuquerque/Main	Graduate Studies	PHD Chemistry	Wubin Gao
Albuquerque/Main	Graduate Studies	PHD Communication	Godfried Agyeman Asante
Albuquerque/Main	Graduate Studies	PHD Communication	Emily Ashton Lilo
Albuquerque/Main	Graduate Studies	PHD Communication	Gabriela Isela Morales
Albuquerque/Main	Graduate Studies	PHD Communication	Audrey C Riffenburgh
Albuquerque/Main	Graduate Studies	PHD Computer Science	Hossein Hamooni
Albuquerque/Main	Graduate Studies	PHD Computer Science	Amanda J Minnich
Albuquerque/Main	Graduate Studies	PHD Earth & Planetary Sciences	Hyunwoo Lee
Albuquerque/Main	Graduate Studies	PHD Earth & Planetary Sciences	Lauren Bronwyn Wheeler
Albuquerque/Main	Graduate Studies	PHD Economics	Dadhi Ram Adhikari
Albuquerque/Main	Graduate Studies	PHD Economics	Brandon Alan Bridge
Albuquerque/Main	Graduate Studies	PHD Economics	Juliette Guemmegne Tayou
Albuquerque/Main	Graduate Studies	PHD Economics	Qihua Ma
Albuquerque/Main	Graduate Studies	PHD Engineering	Sadhvikas Jayachandra Addamane
Albuquerque/Main	Graduate Studies	PHD Engineering	Rusmir Bilalic
Albuquerque/Main	Graduate Studies	PHD Engineering	Joseph D Butner
Albuquerque/Main	Graduate Studies	PHD Engineering	Tairen Chen
Albuquerque/Main	Graduate Studies	PHD Engineering	Nima Fathi
Albuquerque/Main	Graduate Studies	PHD Engineering	Sadia Afrin Kabir
Albuquerque/Main	Graduate Studies	PHD Engineering	Emil A Kadlec
Albuquerque/Main	Graduate Studies	PHD Engineering	Joseph Paul Morris
Albuquerque/Main	Graduate Studies	PHD Engineering	Saman Rashidyan
Albuquerque/Main	Graduate Studies	PHD Engineering	Najem Nafiz Sirhan
Albuquerque/Main	Graduate Studies	PHD Engineering	Jedediah Daniel Styron

Albuquerque/Main	Graduate Studies	PHD English	Ann Lora D'Orazio
Albuquerque/Main	Graduate Studies	PHD English	Brian M Hendrickson
Albuquerque/Main	Graduate Studies	PHD English	Julie E Williams
Albuquerque/Main	Graduate Studies	PHD History	Daniel S Cozart
Albuquerque/Main	Graduate Studies	PHD History	Natalie Evangeline Latteri
Albuquerque/Main	Graduate Studies	PHD History	Jennifer Lynn McPherson
Albuquerque/Main	Graduate Studies	PHD History	Darren A Raspa
Albuquerque/Main	Graduate Studies	PHD History	Thomas Edward Shumaker
Albuquerque/Main	Graduate Studies	PHD Language, Literature & Sociocultural Studies	Basim Mohammadsaleh M Alamri
Albuquerque/Main	Graduate Studies	PHD Language, Literature & Sociocultural Studies	Katrina Elizabeth Dillon
Albuquerque/Main	Graduate Studies	PHD Language, Literature & Sociocultural Studies	Annamarie Lenore Dinallo
Albuquerque/Main	Graduate Studies	PHD Language, Literature & Sociocultural Studies	Daniel Olufemi
Albuquerque/Main	Graduate Studies	PHD Linguistics	Melvatha R Chee
Albuquerque/Main	Graduate Studies	PHD Linguistics	Shelece Michelle Easterday
Albuquerque/Main	Graduate Studies	PHD Linguistics	Amy Marie Lindstrom
Albuquerque/Main	Graduate Studies	PHD Mathematics	Adeline Kornelus
Albuquerque/Main	Graduate Studies	PHD Mathematics	Bishnu Prasad Sedai
Albuquerque/Main	Graduate Studies	PHD Multicultural Teacher & Childhood Education	Terry Morris
Albuquerque/Main	Graduate Studies	PHD Nanoscience and Microsystems Engineering	Cristhian Omar Carrillo
Albuquerque/Main	Graduate Studies	PHD Nanoscience and Microsystems Engineering	Joseph Henry Dumont
Albuquerque/Main	Graduate Studies	PHD Optical Science & Engineering	Erum Jamil
Albuquerque/Main	Graduate Studies	PHD Optical Science	Mohammadamin Rasoulof
Albuquerque/Main	Graduate Studies	PHD Optical Science	YeJia Xu
Albuquerque/Main	Graduate Studies	PHD Organization, Information & Learning Sciences	Matthew Lee Williams
Albuquerque/Main	Graduate Studies	PHD Philosophy	Kaitlyn Creasy
Albuquerque/Main	Graduate Studies	PHD Philosophy	Gino Michael Signoracci
Albuquerque/Main	Graduate Studies	PHD Physical Education, Sports & Exercise Science	Briton Alby Hagan
Albuquerque/Main	Graduate Studies	PHD Physical Education, Sports & Exercise Science	Kelly E Johnson
Albuquerque/Main	Graduate Studies	PHD Physical Education, Sports & Exercise Science	Tony P Nunez
Albuquerque/Main	Graduate Studies	PHD Physical Education, Sports & Exercise Science	Nicholas G Schlereth
Albuquerque/Main	Graduate Studies	PHD Physics	Jacob Ellwyn Miller
Albuquerque/Main	Graduate Studies	PHD Psychology	Daniel R Barto
Albuquerque/Main	Graduate Studies	PHD Psychology	Elizabeth A McCallion
Albuquerque/Main	Graduate Studies	PHD Psychology	Elizabeth McLaughlin
Albuquerque/Main	Graduate Studies	PHD Sociology	Eric J Turner
Albuquerque/Main	Graduate Studies	PHD Spanish & Portuguese	Jorge Estrada
Albuquerque/Main	Graduate Studies	PHD Spanish & Portuguese	Linda Patricia Gonzalez
Albuquerque/Main	Graduate Studies	PHD Spanish & Portuguese	Ana Gabriela Hernandez Gonzalez
Albuquerque/Main	Graduate Studies	PHD Spanish & Portuguese	Sonia Angelica Rodriguez Hicks
Albuquerque/Main	School of Architecture and Planning	BAA Architecture	Andres Alfonso Florentino
Albuquerque/Main	School of Architecture and Planning	BAA Architecture	Alexandre Magno Gomes de Abreu
Albuquerque/Main	School of Architecture and Planning	BAEPD Environmental Planning & Design	Karen Lee Distefano
Albuquerque/Main	School of Architecture and Planning	BAEPD Environmental Planning & Design	Bridget Ann Llanes
Albuquerque/Main	School of Architecture and Planning	BAEPD Environmental Planning & Design	Denisha A Sanchez
Albuquerque/Main	School of Engineering	BSCE Civil Engineering	Brittany N Antonczak
Albuquerque/Main	School of Engineering	BSCE Civil Engineering	Sarah M Grado
Albuquerque/Main	School of Engineering	BSCE Civil Engineering	Jacob Michael Lowrey
Albuquerque/Main	School of Engineering	BSCHE Chemical Engineering	Ayham Maadi
Albuquerque/Main	School of Engineering	BSCHE Chemical Engineering	Shabab Saad
Albuquerque/Main	School of Engineering	BSEE Electrical Engineering	Ursula M Amezcua
Albuquerque/Main	School of Engineering	BSEE Electrical Engineering	Sayf Ben Fraj
Albuquerque/Main	School of Engineering	BSME Mechanical Engineering	Trenton Jacob Dean
Albuquerque/Main	School of Engineering	BSME Mechanical Engineering	Paxton R Lammey
Albuquerque/Main	School of Engineering	BSME Mechanical Engineering	Ryan Michael Sims
Albuquerque/Main	School of Engineering	BSME Mechanical Engineering	Louis P Tkach
Albuquerque/Main	School of Engineering	BSNE Nuclear Engineering	David B Weitzel
Albuquerque/Main	School of Law	Juris Doctor	Alan William Barton
Albuquerque/Main	School of Medicine	BS Emergency Medical Services	Jacob Tyler Haynes
Albuquerque/Main	School of Medicine	BS Radiologic Sciences	Krystal Desiree Gutierrez
Albuquerque/Main	School of Medicine	BS Radiologic Sciences	Jennifer Ledezma Dominguez
Albuquerque/Main	School of Medicine	BS Radiologic Sciences	Angelica Rios
Albuquerque/Main	School of Medicine	BS Radiologic Sciences	Richard Serrano

Albuquerque/Main	School of Medicine	BS Radiologic Sciences	Sigrid Marie Spesock
Albuquerque/Main	School of Medicine	BS Radiologic Sciences	Theresa Talley
Albuquerque/Main	University Libraries & Learning Sciences	BS Technology & Training	Deborah Louise Mullins
Albuquerque/Main	University College	BLA Liberal Arts	David F Anaya
Albuquerque/Main	University College	BLA Liberal Arts	Nicholas Jordan Barrentine
Albuquerque/Main	University College	BLA Liberal Arts	Mariessa Serna Carrasco
Albuquerque/Main	University College	BLA Liberal Arts	Christopher D Charley
Albuquerque/Main	University College	BLA Liberal Arts	Michele Angel Desgroseilliers
Albuquerque/Main	University College	BLA Liberal Arts	Peggy Clareece Discenza
Albuquerque/Main	University College	BLA Liberal Arts	Hannah Mary Duffy
Albuquerque/Main	University College	BLA Liberal Arts	Anita Christina Enriquez
Albuquerque/Main	University College	BLA Liberal Arts	Joe L Falcone
Albuquerque/Main	University College	BLA Liberal Arts	Cranston Dejuan Jones
Albuquerque/Main	University College	BLA Liberal Arts	Haydn Perry Jones
Albuquerque/Main	University College	BLA Liberal Arts	Kathleen Marie Kent
Albuquerque/Main	University College	BLA Liberal Arts	Olivia G Lynch
Albuquerque/Main	University College	BLA Liberal Arts	Brooke Nelson
Albuquerque/Main	University College	BLA Liberal Arts	Jeremy Newland
Albuquerque/Main	University College	BLA Liberal Arts	Matthew Lonel Quarells
Albuquerque/Main	University College	BLA Liberal Arts	Cody A Reynolds
Albuquerque/Main	University College	BLA Liberal Arts	Kyle E Rothschiller
Albuquerque/Main	University College	BLA Liberal Arts	Jonah-Nahum Salas
Albuquerque/Main	University College	BLA Liberal Arts	Ewing E Simmons
Albuquerque/Main	University College	BLA Liberal Arts	Harry Jacob Stroik
Albuquerque/Main	University College	BLA Liberal Arts	Gerald Michael Ullom
Albuquerque/Main	University College	BLA Liberal Arts	Andre D Vigil
Albuquerque/Main	University College	BLA Liberal Arts	Donnie White
Albuquerque/Main	University College	BLA Liberal Arts	Maria Antonia Willis
UNM-Gallup	Associate Degree	AA Business Administration	Michael Allan Barraza
UNM-Gallup	Associate Degree	AA Liberal Arts	Kelly J Bahe
UNM-Gallup	Associate Degree	AA Liberal Arts	Raquel R Livingston
UNM-Gallup	Associate Degree	AA Liberal Arts	Toni Lynette Redhorse
UNM-Gallup	Associate Degree	AAS Design & Digital Media	Dillon Charles Day
UNM-Gallup	Associate Degree	AAS General Studies	Yvette Ivana Cayedito
UNM-Gallup	Associate Degree	AS Nursing	Keri Alice Mariano
UNM-Los Alamos	Associate Degree	AA Liberal Arts	Lauren Elizabeth Johnson
UNM-Los Alamos	Associate Degree	AA Liberal Arts	Aimee L Strain
UNM-Los Alamos	Associate Degree	AA Pre-Business Administration	James S Rodriguez
UNM-Los Alamos	Associate Degree	AS Science	Nathan R Reass
UNM-Taos	Associate Degree	AA Early Childhood Multicultural Education	Jamie Nicole Apodaca
UNM-Taos	Associate Degree	AA Liberal Arts	Devonna Rae Flory
UNM-Taos	Associate Degree	AA Liberal Arts	Isaiah Nathaniel Gurule
UNM-Taos	Associate Degree	AA Liberal Arts	Juan Juarez
UNM-Taos	Associate Degree	AA Liberal Arts	Alexandria Lafayette Marquez
UNM-Taos	Associate Degree	AA Liberal Arts	Brianna Sadie Mestas
UNM-Taos	Associate Degree	AA Liberal Arts	Rayann A Mora
UNM-Taos	Associate Degree	AA Liberal Arts	Marissa M Orozco
UNM-Taos	Associate Degree	AA Liberal Arts	Victoriana Lynn Salazar
UNM-Taos	Associate Degree	AA Liberal Arts	Jesikah Marie Tafoya
UNM-Taos	Associate Degree	AA Liberal Arts	Victoria Lynn Valdez
UNM-Taos	Associate Degree	AAS General Studies	Ana M Beluche
UNM-Taos	Associate Degree	AAS General Studies	Gregory P Miera
UNM-Taos	Associate Degree	AAS General Studies	Beverly Ann Rodriguez
UNM-Taos	Associate Degree	AS Pre-Science	Jesus Manuel Romero
UNM-Valencia	Associate Degree	AA Business Administration	Mark Anthony Baca
UNM-Valencia	Associate Degree	AA Business Administration	Ashley Elizabeth Zamora
UNM-Valencia	Associate Degree	AA Early Childhood Multicultural Education	Maria Azucena Castillo
UNM-Valencia	Associate Degree	AA Liberal Arts	Christopher A Apodaca
UNM-Valencia	Associate Degree	AA Liberal Arts	Victoria Ceccacci
UNM-Valencia	Associate Degree	AA Liberal Arts	Jared Ryan Sanders
UNM-Valencia	Associate Degree	AAS Game Design and Simulation	John Dillon
UNM-Valencia	Associate Degree	AAS Game Design and Simulation	Drew R Sander

UNM-Valencia	Associate Degree	ALS Integrative Studies	Josefina Ramona Chavez Villa
UNM-Valencia	Associate Degree	ALS Integrative Studies	Christopher Jacob Mendoza
UNM-Valencia	Associate Degree	ALS Integrative Studies	Kimberlie A Shofner
UNM-Valencia	Associate Degree	ALS Integrative Studies	Ashley M Torrens
UNM-Valencia	Associate Degree	AS General Science	Shay Alicia Jaramillo
UNM-Valencia	Associate Degree	AS General Science	Heather Angelica Umberson
UNM-Valencia	Associate Degree	AS Mathematics	Mark Anthony Baca

CONSENT DOCKET

(Action items on Regent’s Committee agendas may move to the Board of Regents’ agenda as consent items; the below items are placed on the consent docket by the respective committee chairs; items on the consent docket received unanimous approval in committee; per Regents’ Policy 1.2, “Any member of the Board of Regents shall have the right upon request to remove any item from the Board’s consent agenda and place the item on the Board’s regular agenda for discussion.”)

1. Finance and Facilities Committee (F&F) Consent Items, *Regent Marron Lee, Chair*

- a. Approval of the Disposition of Surplus Property for Main Campus for June, July and August 2017C-1
- b. Approval of UNM Information Technology-Edge Switch Refresh Program ContractC-2
- c. Approval of Lobo Energy, Incorporated, Board of Directors AppointmentsC-3
- d. Approval of Revision to Consolidated Investment Fund Investment PolicyC-4
- e. Approval of AON Hewitt Investment Consulting ContractC-5



University Services

University Services Business Operations
UNM Surplus Property
UnivServ Shipping and Receiving
UNM Mailing Systems
UNM Records Management
<http://www.unm.edu/~univserv/>

Date: August 21, 2017

To: Bruce Cherrin, Chief Procurement Officer
Purchasing Department

From: Marcos Roybal – Manager, Administrative Operations
University Services *Marcos Roybal*

Subject: Surplus Property Disposition – June 2017, July 2017 & August 2017

Attached for your review and submission to the Board of Regents are the Surplus Property Disposition Detail list for the month of June 2017, July 2017 & August 2017.

Consistent with UNM Board of Regents Policy 7.9 and the NM Disposition of Surplus Property Act, 13-6-1, NMSA 1978, and based upon documentation submitted by the UNM departments responsible for the equipment, I certify that the equipment identified on the monthly list is worn-out, unusable or obsolete to the extent that the items are no longer economical or safe for continued use by the University. I recommend that the items be deleted from UNM's inventory and disposed of in accordance with the above noted Regents Policy and NM Surplus Property Act.

University Services – Disposition of Surplus Property
June 2017



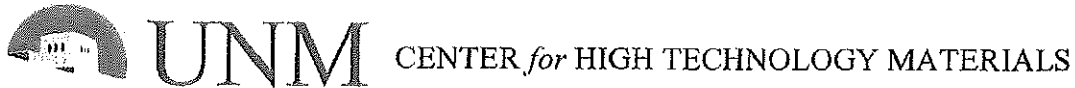
Board of Regents' Finance & Facilities Committee

Surplus Property Disposition - June FY17

Memo	Asset Tag	Department	Description	Manufacturer	Purchased	Total Cost (\$)	NBV (\$)	Disposal Method
1	218495	CHTM	ANALYZER	HewlettPac	1996	\$101,430.00	\$0.00	Obsolete
2	178789	UNMCC	Coherent Laser MoFlo System	Coherent	1987	\$37,354.00	\$0.00	Obsolete
1	255654	CHTM	PLASMA DEPOSITION SY	NA	2002	\$20,000.00	\$0.00	Cannibalized
1	165234	CHTM	LASER	Coherent	1985	\$17,960.00	\$0.00	Obsolete
	N00029212	HSC CIO Office	Server	Dell	2011	\$8,903.68	\$0.00	Beyond Repair
	198476	Microbiology	CENTRIFUGE	International	1992	\$7,773.00	\$0.00	Beyond Repair
	235869	IT Academic Technologies	SWITCHER VIDEO	GCVideo	1999	\$6,686.00	\$0.00	Obsolete
	230651	Pediatrics Administration	VERTICAL FILE	RichWilcox	1998	\$6,138.00	\$0.00	Obsolete
	N00038034	School of Law	Computer/PowerVault124T	Dell	2012	\$5,346.61	\$0.00	Obsolete
	172818	New Mexico Student Union	OVEN	Blodget	1986	\$5,284.00	\$0.00	Obsolete
	N00045515	Parking Operations	HandheldTicketWriter/MC75A-8	T2Systems	2014	\$5,256.75	\$0.00	Obsolete
	N00045523	Parking Operations	HandheldTicketWriter/MC75A-8	T2Systems	2014	\$5,256.75	\$0.00	Obsolete
	N00045521	Parking Operations	HandheldTicketWriter/MC75A-8	T2Systems	2014	\$5,256.75	\$0.00	Obsolete
	N00045516	Parking Operations	HandheldTicketWriter/MC75A-8	T2Systems	2014	\$5,256.75	\$0.00	Obsolete
	N00045517	Parking Operations	HandheldTicketWriter/MC75A-8	T2Systems	2014	\$5,256.75	\$0.00	Obsolete
	N00045518	Parking Operations	HandheldTicketWriter/MC75A-8	T2Systems	2014	\$5,256.75	\$0.00	Obsolete
	N00045520	Parking Operations	HandheldTicketWriter/MC75A-8	T2Systems	2014	\$5,256.75	\$0.00	Obsolete
	N00045522	Parking Operations	HandheldTicketWriter/MC75A-8	T2Systems	2014	\$5,256.75	\$0.00	Obsolete
	N00045451	Parking Operations	HandheldTicketWriter/MC9500	TCSYSTEMS	2014	\$5,006.45	\$0.00	Obsolete
	N00045450	Parking Operations	HandheldTicketWriter/MC75A-8	T2Systems	2014	\$5,000.46	\$0.00	Obsolete
						Total Asset Disposition (#)		20
						Total Capitalization (\$)		\$268,936.20
						Total Net Book Value (\$)		\$0.00



University Services



May 5th, 2017

Re: Surplus memo for the disposal of equipment

To: University Services

Dear University Services,

I am writing to request the disposal of the following equipment:

UNM Tag #255654 (Plasma Deposition System)

This asset stopped working in 2015. Since that time, its parts have been used to help fix other machines in the cleanroom. We are requesting this item to be disposed of because all that is used is the internal scaffolding which we have no use for.

UNM Tag # 218496 (Analyzer)

This asset broke in the early 1990's and since then it has not been used for any research purposes. Recently the professor who had it in his lab has requested that we dispose of it because the item is now completely obsolete.

UNM Tag #165234 (Laser)

This laser has been out of for over 10 years. The professor who has used the laser requested that we dispose of the asset because the cost of fixing the laser now is more expensive the purchasing a new laser.

For these reasons I am requesting for these items be taken to surplus.

If you have any questions please email me at vgraven@unm.edu

Thank you,

Veronica Graven


A handwritten signature in black ink, appearing to read "Arash Mafi", written over a horizontal line.

Arash Mafi, Interim Director of CHTM

Asset #	Description	Acq. Cost	NBV	Date
255654	Plasma Desposition System	\$20,000	0.00	2002
218496	Analyzer	\$101,430	0.00	1996
165234	Laser	\$17,960	0.00	1985



To: Surplus Property
University Services

From: Ronda Johnson 
Program Manager
272-9973
rjohnson@salud.unm.edu

Date: May 5, 2016

Subject: Request to Surplus UNM tagged Equipment - Tag # 178789

We are requesting the surplus of equipment per the attached Surplus Property request form. Two items which require additional documentation are as follows:

Tag # 178789 Coherent Laser for Mo Flo System, serial # 3133 – Laser
Original cost of \$37,354, August 1987
Current Net Book Value \$0
Original purchase order document was not located.
This item is 28 years old and is obsolete, inoperable and has been cannibalized.

We thank you in advance for considering our request. Please contact Ronda Johnson with any questions.



Bruce Edwards
Research Professor
Director, UNMCC Flow Cytometry Shared Resource



Asset	Description	Acq. Cost	NBV	Date
178789	Laser	\$37,354.00	0.00	1987



University Services – Disposition of Surplus Property
July & August 2017



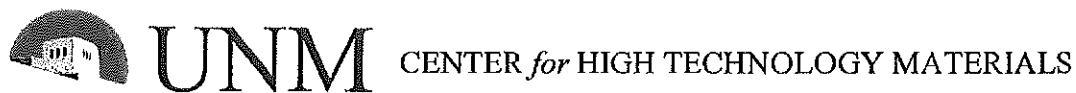
Board of Regents' Finance & Facilities Committee

Surplus Property Disposition - July/August FY18

Memo	Asset Tag	Department	Description	Manufacturer	Purchased	Total Cost (\$)	NBV (\$)	Disposal Method
1	219966	CHTM	X-RAY ANALYSIS SYSTEM	Phillips	1996	\$185,800.00	\$0.00	Obsolete
2	N00011437	KNME Operations	Editor System	Avid	2007	\$53,121.60	\$26,560.80	Beyond Repair
5	N00001683	Athletics Video	Computer Server	XOSTech	2004	\$26,250.00	\$0.00	Obsolete
5	N00006779	Athletics Mens Basketball	Camcorder	VTSTech	2006	\$19,143.00	\$0.00	Obsolete
5	251599	Athletics Video	CAMCORDER	VideoTech	2001	\$15,067.00	\$0.00	Obsolete
5	251600	Athletics Video	CAMCORDER	VideoTech	2001	\$15,067.00	\$0.00	Obsolete
3	260667	Radiology Department	DIGITIZER	Vidar	2003	\$13,076.00	\$0.00	Beyond Repair
4	196201	Real Estate Operations	SWITCHER VIDEO	FORA	1992	\$10,350.00	\$0.00	Obsolete
	N00000839	KNME Fnd GM Exec Fund	Computer Server	Dell	2004	\$9,659.01	\$0.00	Obsolete
	N00008366	Speech and Hearing Sciences	Middle ear analyzer	MsrWest	2006	\$6,835.00	\$0.00	Beyond Repair
	N00016579	UNM Mailing Systems	Feeder	Chesire	2008	\$6,826.62	\$0.00	Obsolete
	N00000288	KNME Fnd GM Exec Fund	Computer, Server	Dell	2004	\$6,612.56	\$0.00	Obsolete
	N00008260	ARTS Lab	DESKTOP COMPUTER	Intel	2006	\$6,348.00	\$0.00	Obsolete
	N00019606	Taos Facilities	Disk-Based Backup	CDWGov	2009	\$6,131.36	\$0.00	Obsolete
	N00004373	Institute for Public Health	SERVER	Dell	2005	\$5,768.08	\$0.00	Obsolete
	203242	Neurosciences	COMPUTER CPU/SYSTEM	Gateway	1993	\$5,729.00	\$0.00	Obsolete
	N00004526	KNME	SERVER	IBM	2005	\$5,138.24	\$0.00	Beyond Repair
Total Asset Disposition (#)								17
Total Capitalization (\$)								\$396,922.47
Total Net Book Value (\$)								\$26,560.80



University Services



To: University Services

From: Veronica Graven, CHTM

Date: June 21st, 2017

To whom it may concern,

CHTM is currently consolidating its lab's into one building and we are requesting to dispose of an old XRD machine (UNM Tag 219966). It has not been used in some time due to the fact that one of the X-ray tubes burned out and it the cost to repair the tube is considered by our department too high to replace.

For this reason, we are requesting to dispose of this asset.

If you have any questions, please contact me at vgraven@unm.edu.

Thank you,

Veronica Graven

A handwritten signature in black ink, appearing to read "Joel Straquadine".

Joel Straquadine, Administrative and Operations Manager

Asset	Description	Acq. Cost	NBV	Date
219966	X-Ray Analysis System	\$185,800.00	0.00	1996



Memo

To: Marcos Roybal, Associate Director, University Services
From: Susan Rhymer, Director of Finance and Administration, KNME-TV
CC: Steven Campbell, John Tiesi
Date: 6/30/2017
Re: Surplus of item N00011437

A handwritten signature in black ink, appearing to read "Susan Rhymer".

This memo serves as a request to remove item the below items from our inventory list.

Item N00011437, Avid Media Composer Editing system; is an nonworking computer system that was first used as an editing system and then repurposed as an desktop system. It was purchased in 2007. It was taken out of service as an editor machine 5 years ago and the system has been an user workstation since this time. The system has failed and it is difficult to find parts to repair it. The system is 5 years past its useful life and as a result, it is no longer cost effective to keep running.

Thank you for your attention to this matter. If you should have any further questions please feel free to contact Steven Campbell at 7-1222 or stevenc@newmexicopbs.org.

Asset	Description	Acq. Cost	NBV	Date
N00011437	Editor System	\$26,560.80	0.00	2007

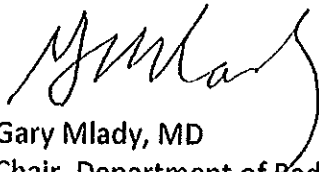
Department of Radiology

Memorandum Regarding Surplus
July 21, 2017

To whom it may concern,

In regards to UNM Tag #260667, Vidar Scanner: this device is obsolete to the point of being usable and beyond warranty. The technology is outdated and provides no further utility.

Sincerely,



Gary Mlady, MD
Chair, Department of Radiology
University of New Mexico
P: (505) 272-0011
E: gmlady@salud.unm.edu

Asset	Description	Acq. Cost	NBV	Date
260667	Digitizer	\$13,076.00	0.00	2003

Real Estate Department

Memorandum

To: UNM University Services

From: Thomas M. Neale
Director of Real Estate

IN

Date: July 11, 2017

Re: Asset #196201 – Request for disposal of asset

This memo is to request disposal of a Switcher Video purchased in 1992, asset #196201 with an original cost of \$10,350.00. The history of this equipment is unknown however it's been housed in a storage area adjacent to Suite 202 at our Property Management Office (PMO) at the Science and Technology Park (STP) and has not been used in well over 15 years. No doubt it's obsolete and since it's a rather large piece of equipment we desire to clear this area for PMO storage needs.

Please surplus this item and remove from org code 348A inventory.

Thank you.

Asset	Description	Acq. Cost	NBV	Date
196201	Switcher Video	\$10,350.00	0.00	1992



MEMORANDUM

University of New Mexico, Department of Athletics
1 University of New Mexico, MSC04 2680
Albuquerque, NM 87131-0001
Phone: 505/925-5510 Fax: 505/925-5534



TO: Marcus Roybal, manager – Administrative Operations

FROM: Scott Dotson, Senior Associate AD, Facilities

RE: Surplus Items

DATE: 81617

This memo serves as a request to remove the items below from our inventory list.

UNM Tag #	Org Code	Department Name	Asset Description	Date Acquired	Adjusted Cost	NBV	Titled To	Acquisition Method
251599	925FD	Athletics Video	CAMCORDER	7/27/2001	\$15,067.00	\$0.00	IN	Purchased
251600	925FD	Athletics Video	CAMCORDER	7/27/2001	\$15,067.00	\$0.00	IN	Purchased
N00006779	925D	Athletics Men's Basketball	Camcorder	1/9/2006	\$19,143.00	\$0.00	IN	Purchased
N00001683	925FD	Athletics Video	Computer Server	10/25/2004	\$26,250.00	\$0.00	IN	Purchased

The above items are past its useful life and as a result, items are obsolete for the TV business.

Thank you for your attention to this matter. If you should have any further questions, please feel free to contact Scott Dotson at x55925 or email scottd@unm.edu.

Asset	Description	Acq. Cost	NBV	Date
251599	Camcorder	\$15,067.00	0.00	2001
251600	Camcorder	\$15,067.00	0.00	2001
N00006779	Camcorder	\$19,143.00	0.00	2006
N00001683	Computer Server	\$26,250.00	0.00	2004

New Mexico Compilation Commission

13-6-1 . Disposition of obsolete, worn-out or unusable tangible personal property.

A. The governing authority of each state agency, local public body, school district and state educational institution may dispose of any item of tangible personal property belonging to that authority and delete the item from its public inventory upon a specific finding by the authority that the item of property is:

- (1) of a current resale value of five thousand dollars (\$5,000) or less; and
- (2) worn out, unusable or obsolete to the extent that the item is no longer economical or safe for continued use by the body.

B. The governing authority shall, as a prerequisite to the disposition of any items of tangible personal property:

- (1) designate a committee of at least three officials of the governing authority to approve and oversee the disposition; and
- (2) give notification at least thirty days prior to its action making the deletion by sending a copy of its official finding and the proposed disposition of the property to the state auditor and the appropriate approval authority designated in Section 13-6-2 NMSA 1978, duly sworn and subscribed under oath by each member of the authority approving the action.

C. A copy of the official finding and proposed disposition of the property sought to be disposed of shall be made a permanent part of the official minutes of the governing authority and maintained as a public record subject to the Inspection of Public Records Act [Chapter 14, Article 2 NMSA 1978].

D. The governing authority shall dispose of the tangible personal property by negotiated sale to any governmental unit of an Indian nation, tribe or pueblo in New Mexico or by negotiated sale or donation to other state agencies, local public bodies, school districts, state educational institutions or municipalities or through the central purchasing office of the governing authority by means of competitive sealed bid or public auction or, if a state agency, through the surplus property bureau of the transportation services division of the general services department.

E. A state agency shall give the surplus property bureau of the transportation services division of the general services department the right of first refusal when disposing of obsolete, worn-out or unusable tangible personal property of the state agency.

F. If the governing authority is unable to dispose of the tangible personal property pursuant to Subsection D or E of this section, the governing authority may sell or, if the property has no value, donate the property to any organization described in Section 501(c)(3) of the Internal Revenue Code of 1986.

G. If the governing authority is unable to dispose of the tangible personal property pursuant to Subsection D, E or F of this section, it may order that the property be destroyed or otherwise permanently disposed of in accordance with applicable laws.

H. If the governing authority determines that the tangible personal property is hazardous or contains hazardous materials and may not be used safely under any circumstances, the property shall be destroyed and disposed of pursuant to Subsection G of this section.

I. No tangible personal property shall be donated to an employee or relative of an employee of a state agency, local public body, school district or state educational institution; provided that nothing in this subsection precludes an employee from participating and bidding for public property at a public auction.

J. This section shall not apply to any property acquired by a museum through abandonment procedures pursuant to the Abandoned Cultural Properties Act [18-10-1 to 18-10-5 NMSA 1978].

K. Notwithstanding the provisions of Subsection A of this section, the department of transportation may sell through public auction or dispose of surplus tangible personal property used to manage, maintain or build roads that exceeds five thousand dollars (\$5,000) in value. Proceeds from sales shall be credited to the state road fund. The department of transportation shall notify the department of finance and administration regarding the disposition of all property.

L. If the secretary of public safety finds that the K-9 dog presents no threat to public safety, the K-9 dog shall be released from public ownership as provided in this subsection. The K-9 dog shall first be offered to its trainer or handler free of charge. If the trainer or handler does not want to accept ownership of the K-9 dog, then the K-9 dog shall be offered to an organization described in Section 501(c)(3) of the Internal Revenue Code of 1986 free of charge. If both of the above fail, the K-9 dog shall only be sold to a qualified individual found capable of providing a good home to the animal.

History: 1953 Comp., § 6-1-7.1, enacted by Laws 1961, ch. 100, § 1; 1979, ch. 195, § 2; 1984, ch. 47, § 1; 1987, ch. 15, § 1; 1989, ch. 211, § 6; 1995, ch. 181, § 1; 1998, ch. 16, § 1; 2001, ch. 317, § 1; 2007, ch. 57, § 4; 2012, ch. 10, § 1; 2013, ch. 9, § 1.



Purchasing Department
MSC01 1240
1 University of New Mexico
Albuquerque, NM 87131-0001
Telephone (505) 277-2036
FAX (505) 277-7774

MEMORANDUM

To: David Harris, Executive Vice President for Administration

From: Bruce Cherrin, Chief Procurement Officer

Subject: Contract Approval

Date: August 23, 2017

The following is being submitted for approval per Regent Policy 7.4. This will need to proceed to the full Board of Regents.

UNM Information Technology – Edge Switch Refresh Program

Request approval for a new five-year contract for the “Edge Switch Refresh Program” which entails the replacement of aging edge network switches (11 models of CISCO switches) at the UNM main campus and “Innovate” Bldg. These switch upgrades will provide expanded capabilities to include support for advanced wireless and voice services, and enhanced monitoring capabilities.

Bids for ITB #1949-17 were solicited on behalf of UNM’s IT Department. Thirty eight (38) vendors were notified of the ITB by email and there were five (5) responses received. The selection committee recommends awarding the contract to Advanced Network Management (ANM).

Source of Funds: UNM IT Plant Funds

Total Cost: \$800,000 annually for 4 years with renewal option for up to 8 years

LOBO ENERGY, INC.

September 5, 2017

Board of Regents
The University of New Mexico
Scholes Hall, Rm. 123
Albuquerque NM 87131

RE: Nomination of Bruno E. Carrara to Lobo Energy, Inc. Board of Directors

Per the terms of corporate Bylaws, Lobo Energy public board members are to be appointed by the Board of Regents of The University of New Mexico. The term of current public board member, Bruno E. Carrara, will expire on December 10, 2017.

We request that you place the nomination of Bruno Carrara for re-appointment on the agenda for the September meeting of the Board of Regents.

Sincerely,



Jason Strauss
President/CEO
Lobo Energy, Inc.

LOBO ENERGY, INC.

August 21, 2017

Mr. David W. Harris
Executive Vice President for Administration, COO, CFO
The University of New Mexico
Scholes Hall, Room 111 MSC 05-3350
Albuquerque, New Mexico 87131-0001

RE: Appointment to Lobo Energy, Incorporated Board of Directors

Dear Executive Vice President Harris:

The Lobo Energy, Inc. Bylaws state, "The public members shall be appointed by the Board of Regents." The UNM Board of Regents appointed Bruno E. Carrara to serve his first four-year term as a public member on the Lobo Energy Board of Directors at its December 2009 meeting, pursuant to Article IV, Section 1 of the Lobo Energy Bylaws. Mr. Carrara's second term expires December 10, 2017. He has indicated that he is willing to serve a third four-year term on the Lobo Energy Board, if appointed by the Board of Regents.

Attached is a resume for Mr. Carrara which details his vast experience. We would appreciate it if you would bring this nomination before UNM Board of Regents' Finance and Facilities Committee at its meeting on September 5, 2017 for approval.

Sincerely,



Jason Strauss
President/CEO

Enclosure

LOBO ENERGY, INC.

September 5, 2017

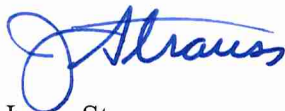
Board of Regents
The University of New Mexico
Scholes Hall, Rm. 123
Albuquerque NM 87131

RE: Nomination of Thomas J. Ruiz to Lobo Energy, Inc. Board of Directors

Per the terms of corporate Bylaws, Lobo Energy public board members are to be appointed by the Board of Regents of The University of New Mexico. The term of public board member, Thomas J. Ruiz, expired on August 16, 2017.

We request that you place the nomination of Thomas J. Ruiz for re-appointment on the agenda for the September meeting of the Board of Regents.

Sincerely,



Jason Strauss
President/CEO
Lobo Energy, Inc.

LOBO ENERGY, INC.

August 21, 2017

Mr. David W. Harris
Executive Vice President for Administration, COO, CFO
The University of New Mexico
Scholes Hall, Room 111 MSC 05-3350
Albuquerque, New Mexico 87131-0001

RE: Appointment to Lobo Energy, Incorporated - Board of Directors

Dear Executive Vice President Harris:

The Lobo Energy, Inc. Bylaws state, "The public members shall be appointed by the Board of Regents." The UNM Board of Regents appointed Thomas J. Ruiz to serve his first four-year term as a public member on the Lobo Energy Board of Directors at its August 14, 2001, meeting, pursuant to Article IV, Section 1 of the Lobo Energy Bylaws. Mr. Ruiz' has served four terms; his fourth term expired August 16, 2017. Mr. Ruiz has indicated that he is willing to serve a fifth four-year term on the Lobo Energy Board, if appointed by the Board of Regents.

Per the attached resume, Mr. Ruiz was employed in the Bernalillo County District Court for 25 years. He was the Court Administrator for 22 years, overseeing a \$15.2 million budget, \$22.0 million in trust funds and a 260-person staff in three locations. During the last 14 years he was with the Court, the responsibilities of Clerk of the Court were added to his duties. He has broad administrative experience. Since his retirement in 2000, Mr. Ruiz has been the Operation Manager of the Downtown Action Team, as well as a real estate broker. He has been very active in community affairs over the years. He is currently the CEO of Today's Restoration DKI.

Please bring this nomination before The University of New Mexico Board of Regents' Finance & Facilities Committee at its September 5, 2017 meeting for approval.

Sincerely,



Jason Strauss
President/CEO

Enclosure

DATE: September 12, 2017

TO: The University of New Mexico Board of Regents

FROM: The University of New Mexico Foundation Board of Trustees

CC: Interim President Chaouki Abdallah
Mallory Reviere

RE: Revision to Consolidated Investment Fund Investment Policy

RECOMMENDATION

That the Board of Regents approve the following proposed revision to the Consolidated Investment Fund Investment Policy’s Asset Allocation and Spending Distribution sections:

Asset Allocation

Current Policy:	Asset Class	Minimum	Maximum
	Domestic Equity	10%	50%
	International Equity	10%	40%
	Fixed Income/Cash	10%	50%
	Illiquid Real Assets	0%	15%
	Private Equity	0%	15%
	Marketable Alternatives	5%	20%
Proposed Policy:	Asset Class	Minimum	Maximum
	Domestic Equity	10%	50%
	International Equity	10%	40%
	Fixed Income/Cash	10%	50%
	Illiquid Real Assets	0%	15%
	Private Investments	0%	20%
	Marketable Alternatives	5%	20%

Spending Distribution Policy

Current Policy: The Spending Distribution shall not exceed 6% nor be less than 4% of the average market value.

Proposed Policy: The Spending Distribution **amount** shall not exceed 6% nor be less than 4% of the average market value **per unit**.

In addition, the proposed policy adds the following item to the list of required considerations:

- Significant inflows to and outflows from the CIF (if any)

RATIONALE FOR REVISION

Asset Allocation: The proposed policy broadens the description in the asset allocation table to include all private investments (private equity and private debt) as a single asset allocation category. The change also increases the maximum in the category to allow for an allocation of 5% to private debt investments.

The 5% allocation to private debt investments will increase the expected long-term investment return of the CIF by 0.07%, net of fees, which is \$298 thousand per year based on the current CIF market value of \$425 million.

Spending Distribution Policy: The proposed policy change aligns the policy language with the spending distribution parameter calculation that has always been used to determine maximum and minimum distributions. A spending distribution per unit calculation has traditionally been used because it normalizes the spending distribution impact of large cash inflows to and outflows from the endowment. This results in a more consistent endowment spending distribution during any year with significant inflows or outflows.

JOINT APPROVAL REQUIRED

In accordance with the Consolidated Investment Fund Investment Policy, all revisions to the Policy require joint approval by the University of New Mexico Board of Regents and the UNM Foundation Board of Trustees.

The UNM Foundation Board of Trustees approved the revision to the Consolidated Investment Fund Investment Policy on May 19, 2017.

BUDGET IMPACT

None

CONSOLIDATED INVESTMENT FUND INVESTMENT POLICY



THE UNIVERSITY of
NEW MEXICO
FOUNDATION

THE UNIVERSITY OF NEW MEXICO

THE UNIVERSITY OF NEW MEXICO FOUNDATION, INC.

Revisions:

1989 September
1992 February
1995 March
1997 February
1999 September
2001 May
2002 June
2003 October
2004 May
2005 October
2010 July
2013 November
2014 April
2015 June
2016 June
2017 September

CONSOLIDATED INVESTMENT FUND POLICY STATEMENT

In accordance with Sections 21-1-38.B(1)(b) and 21-1-38.B(2), New Mexico Statutes Annotated 1978, the University of New Mexico Board of Regents (the “Board of Regents”) has designated the University of New Mexico Foundation Investment Committee (the “Investment Committee”) to act as the official Advisory Committee to oversee and manage the investment of both the University of New Mexico (the “University”)’s and the University of New Mexico Foundation, Inc. (the “Foundation”)’s endowment funds. The combined endowment assets of the University and the Foundation are known as the Consolidated Investment Fund (the “CIF”). The Investment Committee will apply the standards of conduct described in Sections 6-8-10 and 46-9A-1 through 46-9-12, NMSA 1978, in managing the CIF, subject to the standards set forth herein.

In accepting this responsibility, the Investment Committee agrees to follow the Consolidated Investment Fund Investment Policy (the “Policy”), which has been approved by the Board of Regents pursuant to Section 21-1-38.B(1)(c), NMSA 1978 and the Investment Committee of the Board of Trustees of the Foundation.

The Policy is to be effective June 10, 2016 and supersedes all previous versions.

The Policy governs the investment of gifts and donations to the University or the Foundation in the form of endowments, as well as quasi-endowments established by the Board of Regents, with long-term benefit objectives. All common endowment and quasi-endowment funds of the University and the Foundation will be managed through the CIF. Participants in the CIF will receive units in the pooled fund. At all times the Policy shall recognize and implement all legally enforceable restrictions and directions that may have been placed on gifts by donors and the Policy shall comply with all applicable laws and shall be changed as necessary to comply with changes in applicable law or legal advice.

INVESTMENT PHILOSOPHY

The CIF has a long-term investment horizon, and allocates its assets accordingly. It is recognized that a strategic long-term asset allocation plan implemented in a consistent and disciplined manner along with the long and short-term needs of the University in carrying out its educational mission will be the major determinant of the CIF’s investment performance.

The assets will be managed on a total return basis. The Policy also recognizes the importance of preservation of capital. It is appropriate to consider alternative investment strategies if such strategies are in the CIF’s best interest on a risk-adjusted basis and are consistent with sufficient liquidity and investment risks that are prudent and reasonable, given the prevailing capital market conditions.

Risk management of the investment program is focused on understanding both the investment and operational risks to which the CIF is exposed. The objective is to minimize operational risks and realize an appropriate return for the investment risks that the Investment Committee is willing to accept.

INVESTMENT OBJECTIVES AND POLICIES

Return Goal: The long-term objective of the CIF is to earn a return sufficient to preserve the purchasing power of the CIF for generations to come, as well as to provide for current needs. As a result, the goal is to achieve an annual total return, net of management and custodial fees, that equals or exceeds the annual Spending Distribution, the annual Development Funding Allocation and inflation as measured by the U.S. Department of Labor All Urban Consumer Price Index “CPI-U”.

Return Measurement: *To achieve the Return Goal, the CIF assets will be invested to generate a total return consisting of market appreciation and depreciation and/or dividend and interest income. While there cannot be complete assurance that the Return Goal will be realized, it is believed that the likelihood of realization is enhanced by diversifying the assets of the CIF. Over time, the Policy will aim to achieve the Return Goal while maintaining acceptable risk levels. To accomplish this goal, the CIF will diversify assets among several asset classes. The following objectives are designed to support achievement of the Return Goal and are net of (after) investment expense:*

- Total CIF assets should achieve an annualized nominal rate of return equal to or greater than that of the Return Goal.
- In general, active managers will be expected to provide returns greater than their appropriate benchmark, net of fees, while utilizing acceptable risk levels, over rolling thirty-six month periods. In contrast, passive managers will be expected to provide returns nearly identical to the appropriate benchmark, before reasonable fees, with no more volatility than the benchmark.

Preservation of Capital: Consistent with their respective investment styles and philosophies, investment managers shall make reasonable efforts to preserve capital, understanding that losses may occur in individual securities.

Cash Reserves: In accordance with the CIF’s long-term investment horizon, a fully invested position should be maintained for the overall portfolio with minimal, but sufficient cash reserves to meet all current spending and capital calls.

Risk: It is important that risk is defined so that the assets are managed in a manner consistent with investment objectives and strategies. The policy defines risk as:

- Overall Investment Risk - the probability of not maintaining purchasing power over the CIF's investment time horizon, net of spending and investment expenses.

- Operational Risk - the potential of loss arising from deficiencies in internal controls, human errors, physical systems failures and other business execution risks.
- Cash Flow Risk - the probability of not achieving the CIF's short term cash flow requirements.
- Compliance Risk - non-compliance with applicable State of New Mexico statutes concerning the investment of public funds.
- Interest Rate Risk - the potential for fluctuations in bond prices due to changes in interest rates and/or a duration/liability mismatch.
- Credit Risk - the possibility that a bond issuer will fail to make timely payment of either interest or principal to the portfolio.
- Reinvestment Risk - the possibility that the proceeds of a maturing or called security will be reinvested at lower yields as a result of a general interest rate decline in the bond market.
- Liquidity Risk - the possibility that the liquidity of the market for a security may decline thereby making it more difficult to dispose of the security promptly; presenting difficulties in valuation of the security; or causing the security to experience greater price volatility.

Asset Allocation: Asset allocation is the single most important decision which affects the CIF. Investment research has determined that a significant portion of a portfolio's investment behavior can be attributed to (1) the asset classes/styles which are employed by the portfolio, and (2) the weighting of each asset class/style. Given its importance, the asset allocation will be reviewed at least quarterly and revised as necessary.

- The asset allocation shall be determined taking into consideration a comprehensive allocation study completed by the Investment Consultant and taking into consideration the asset allocations of peer institutions as published in the NACUBO-Commonfund Study of Endowments.
- The asset allocation shall be designed to give balance to the overall structure of the investment program over a long-term horizon.
- Asset allocation decisions will not be based on market timing. However, some factors may impact the policy allocation, thereby requiring an asset allocation review and possible rebalancing. Some of these factors include a change in the assessment of the intermediate and long-term outlook for different types of asset classes and styles or divergence in the performance of the different asset classes and styles.
- In consultation with the Investment Consultant, specific target asset allocations may be established by the Investment Committee within the minimum and maximum ranges of the Policy to address current economic and/or market conditions.

Assets shall be invested within the following maximum and minimum ranges for each asset class:

Percent of Total Assets		
Asset Class	Minimum	Maximum
Domestic Equity ¹	10%	50%
International Equity ¹	10%	40%
Fixed Income/Cash	10%	50%
Illiquid Real Assets	0%	15%
Private Investments²	0%	20%
Marketable Alternatives	5%	20%

¹ The combined maximum allocation to domestic and international equities shall not exceed 70% at any point in time.

² A net cumulative capital allocation of up to 0.5% of total assets of the Consolidated Investment Fund as measured at the end of the fiscal year may be invested by the University of New Mexico’s technology transfer nonprofit corporation, STC.UNM, in qualifying early stage venture capital investments. An investment will be considered a qualifying early stage venture capital investment if:

1. the investment is in a company created to utilize technologies transferred by STC.UNM;
2. the investment is matched on at least a 1 to 1 basis by a co-investor with experience in early stage capital ventures; and
3. STC.UNM has conducted due diligence on its own or in concert with a co-investor; and
4. STC.UNM provides the Investment Committee with reports regarding each specific early stage venture selected and quarterly updates thereafter to monitor the progress of the venture and the performance of the investment.

The University of New Mexico Foundation Investment Committee is not responsible for the evaluation, selection or management of any early stage venture capital investments made by STC.UNM with Consolidated Investment Fund assets.

It is anticipated that long-range returns for early stage venture capital investments will be equal to or better than the long-range expected return for the Consolidated Investment Fund.

Portfolio Rebalancing: It is desirable to rebalance the CIF’s holdings periodically to minimize deviations from the Policy’s asset allocation mix. The Investment Consultant shall inform the Investment Committee at the close of any quarter in which rebalancing the CIF is necessary. The Investment Committee shall review and approve any rebalancing actions and the Investment Consultant shall assist as needed in implementing such actions.

Manager Concentration Limits: The Investment Consultant shall identify at the close of each quarter any actively managed accounts which are in excess of 5% of total assets. The Investment Committee shall consider whether the concentration in these accounts warrants rebalancing towards a goal of 5%.

Spending Distribution: The Policy aims to distribute on an annual basis a percentage, established as discussed below, of the average market value of the CIF at the calendar year-end of the previous 20 quarters (the “Spending Distribution”). **The Spending Distribution amount shall not exceed 6% nor be less than 4% of the average market value per unit.** The Policy allows for the Spending Distribution regardless of whether the fair market value of an individual account exceeds its historic gift value, unless otherwise precluded by the donor or by law. This practice is consistent with the Uniform Prudent Management of Institutional Funds Act, and recognizes that not spending from an endowment is likely to be contrary to a donor’s intent to provide current benefits for the designated purpose. The Investment Committee shall establish at its first meeting of each calendar year the Spending Distribution to be used for the following fiscal year. The Investment Committee shall strive to maintain a Spending Distribution which achieves intergenerational equity, so today’s beneficiaries do not unfairly benefit at the expense of future beneficiaries. In addition to considering this Policy and the objectives as stated above, the Investment Committee shall consider, if relevant, the following items in their annual deliberations to determine a reasonable Spending Distribution:

- The net rate of return earned by the CIF in each of the five most recent fiscal years.
- The net real (after adjusting for inflation as measured by the CPI-U) rate of return earned by the CIF in each of the five most recent fiscal years.
- Payout rates established by other university endowments as published in the NACUBO-Commonfund Study of Endowments.
- Other resources available to University and any unusual or extraordinary circumstances impacting these resources (tuition revenues, State appropriations, etc.).
- The extent to which programs benefiting from the Spending Distribution rely on these funds to achieve their goals and objectives.
- Recommendations from the CFO.
- The Spending Distribution in effect at the time of deliberations.
- General economic conditions.
- The possible effect of inflation or deflation.
- The expected total return of the CIF per the most recent asset allocation study.
- **Significant inflows to and outflows from the CIF (if any)**

Development Funding Allocation (the “DFA”): The Board of Regents and the Board of Trustees have agreed that a fair and reasonable uniform basis point fee applicable to all endowment accounts is an appropriate means to assist the operations of the Foundation. The DFA does not provide support for any direct costs of investing and administering the CIF, such as investment consultant fees, custodial fees and investment manager fees. These costs are assigned directly to the CIF. The DFA is subject to review and approval by the Board of Trustees and the Board of Regents as necessary.

The following items shall be considered in establishing a reasonable DFA:

- Any external costs including the Investment Consultant, custodian, and investment manager fees of managing the CIF.
- The internal (i.e., accounting, fund raising, information systems, gift administration) costs to raise funds for, manage the assets of and provide stewardship for the CIF.
- Cost Recovery Fee rates established by other university endowments if published in the NACUBO-Commonfund Study of Endowments.
- Recommendations from the CFO.
- The Development Funding Allocation in effect at the time of deliberations.
- The impact on the Spending Distribution.

Responsible Investing: “Responsible Investing” prescribes adopting investment policies and practices such as socially responsible investing (SRI) which avoids certain securities or industries through negative screening according to defined ethical guidelines and/or environmental, social and governance investing (ESG) which integrates those factors into the investment analysis to the extent that they impact investment performance. The CIF’s assets have been donated by generous donors to support UNM’s mission first and foremost, not to adhere to defined ethical guidelines or incorporate environmental, social and governance factors. UNM’s mission is “... to serve as New Mexico’s flagship institution of higher learning through demonstrated and growing excellence in teaching, research, patient care, and community service.” The Investment Committee considers the endowment to be an economic resource in advancing UNM’s mission and defines its fiduciary responsibility as investing and managing the endowment assets as set forth in the Policy. The CIF’s assets shall be invested for the long-term using a diversified approach with the principal goal of generating an attractive return to provide continued support to UNM at a commensurate and acceptable level of risk. Implementation is guided by the concept of complementary managers who are responsible for specific asset categories and management styles in a diversified portfolio. Investment strategies shall not be altered or modified for reasons unrelated to achieving this objective.

Donor Directed Investments: The UNM Foundation’s Gift Acceptance Committee will consider requests from donors who approach the Foundation with a desire to support the important work of UNM and express an interest in having their endowment or quasi-endowment gifts invested in a cause-related way. If the donor’s gift is accepted, the Foundation’s Investment Committee will strive to identify an appropriate endowment investment vehicle outside the CIF to meet the donor’s concerns while insuring that the University’s goals, objectives and values are maintained. The restriction or designation of a particular donor shall not be imposed on any other gifts or endowment assets.

Previous donations invested within the CIF will not be considered for divestment from the CIF and reinvestment outside the CIF.

AUTHORITY AND RESPONSIBILITY

University of New Mexico Board of Regents

The Board of Regents shall review the performance of the Investment Committee and the CIF at least annually. The Board of Regents shall approve annually, along with the Board of Trustees:

- The Investment Policy and any changes thereto.
- The Development Funding Allocation basis point fee.
- The Investment Consultant and its fees.

University of New Mexico Foundation Board of Trustees

In accordance with the bylaws of the Foundation, the Board of Trustees shall appoint an Investment Committee. The Board of Trustees shall approve, along with the Board of Regents:

- The Investment Policy and any changes thereto.
- The Development Funding Allocation basis point fee.
- The Investment Consultant and its fees.

The Investment Committee

The Investment Committee has fiduciary responsibility for directing and monitoring the investment of the CIF, and is authorized to retain and solicit recommendations of qualified professionals including the CFO, Investment Consultant and Investment Managers.

The Investment Committee's responsibilities include:

- Recommending an Investment Consultant and the contract.
- Selecting an Investment Custodian and approving the contract.
- Approving investment products for inclusion in the CIF portfolios.
- Monitoring the CIF investments for compliance with all laws, rules and regulations, including but not limited to the Management of Charitable Funds Act as implemented by the State of New Mexico from time to time.
- Developing an investment policy for approval by the Board of Trustees to include an asset allocation model taking into consideration the appropriate rates of return and risk for each asset class.
- Reviewing performance at both the manager and portfolio level on a periodic basis and, if necessary, instructing the CFO and/or the Investment Consultant to conduct additional due diligence on any investment manager/product.
- Rebalancing the CIF in accordance with the asset allocation ranges.

- Providing regular reports to the Board of Trustees and to the Board of Regents, including recommendations with respect to any suggested changes in investment policies.

The Chief Financial Officer

The CFO serves as an advisor to the Investment Committee, and shall assist the Investment Committee as needed in carrying out their responsibilities noted above. Additional responsibilities of the CFO include:

- Implementing Investment Committee decisions as directed.
- Working directly with the Investment Consultant as needed.
- Preparing an annual report on the CIF, including performance and allocation information important to the donor community.
- Coordinating agenda items with the Investment Committee Chair and scheduling meetings of the Investment Committee such that all important matters are brought to the Committee's attention in a timely fashion.
- Reviewing and executing, in consultation with legal counsel, all offering documents for new investment products approved by the Investment Committee.
- Providing the Investment Committee with reports comparing investment performance and asset allocation with the NACUBO-Commonfund Study of Endowments.

The Investment Consultant

The Investment Consultant is responsible for providing advice to the Investment Committee as follows:

- Reviewing the asset allocation as appropriate and no less than annually.
- Monitoring the portfolios to ensure that assets remain within the designated ranges as specified in the asset allocation models, and recommending appropriate actions to address situations outside the designated ranges.
- Providing written comments and recommendations on the Policy as needed, but on no less than an annual basis.
- Assisting in selecting, monitoring, and replacing investment managers and products.
- Recommending appropriate benchmarks and peer groups with which to monitor selected investment managers.
- Providing written quarterly reports no less than quarterly to the Investment Committee on investment products and managers, including departures of key personnel, style drift, changes in investment process and any other matter requiring the Investment Committee's attention including a recommendation that an investment manager be retained or terminated.
- Disclosing any fee relationships with investment managers, advertisers, placement agents or other providers of service for the CIF.
- Presenting reports to the Board of Regents and the Board of Trustees as needed.

- Reviewing all offering documents for new investment products prior to submission to the CFO for signature.

The Investment Managers

Investment managers shall:

- Act as responsible fiduciaries in all matters involving their management of CIF assets and comply with all applicable laws, rules and regulations.
- Report all activity to the CFO and Investment Consultant on a timely basis as agreed, but in no event will such report be provided on less than a quarterly basis. Such reports shall include a comparison of performance with the agreed-upon benchmark, and might include details about the holdings and strategies of the applicable product.
- Vote, or cause to be voted, all proxies on securities held by the CIF.
- Provide CFO with copies of audited financial statements covering the investment product in a timely manner.
- Make presentations to the Investment Committee when and as requested.
- Maintain a strict adherence to the mandate under which they were engaged.
- Provide CFO and Investment Consultant with a written report within five business days of the following matters: (a) change in ownership or legal entity status; (b) change in key personnel, including a change in anyone on the product portfolio management team; (c) change in investment philosophy or style; (d) civil or criminal charges filed against the firm by a regulator.
- Disclose any fee relationship with the investment consultant, advertisers, placement agents or other providers of service for the CIF.

The Investment Custodian:

The Investment Custodian shall:

- Provide monthly reports detailing investment holdings and account transactions within **15** business days following the end of each month and an annual report summarizing the following within 15 business days following each fiscal year end.
- Establish and maintain an account(s) for each Investment Manager of the portfolio as requested by the CFO.
- Provide all normal custodial functions including security safekeeping, collection of income, settlement of trades, collection of proceeds of maturing securities, daily investment of uninvested cash, etc., effect trades, if applicable, manage securities lending program, if applicable.
- Prepare additional accounting reports as requested by the CFO or Investment Consultant.

PERFORMANCE MEASUREMENT AND REPORTING

Performance Measurement

The performance of the CIF will be reviewed at least annually to determine the continued feasibility of achieving the investment objectives and the appropriateness of the investment policy for achieving these objectives. In consideration of the CIF's goals and objectives, several standards will be utilized in evaluating investment performance as opposed to a single measure. These standards reflect several aspects of investment performance, including the specific objectives and the market indices used to measure the performance of individual Managers.

- **TOTAL FUND PERFORMANCE:** The Investment Committee expects the total assets under management to perform in the upper quartile of an acceptable comparable peer universe, over a market cycle or a three to five year period if shorter.
- **ASSET CLASS LEVEL PERFORMANCE:** Each asset class approved by the Investment Committee will have an intermediate term benchmark that is investable and a longer term benchmark that represents the investment objective in that asset class's inclusion in the portfolio.
- **INVESTMENT MANAGER PERFORMANCE:** Each Investment Manager's performance should compare favorably over comparable periods to that of other Investment Managers of a like style and discipline. The Investment Managers shall have discretion to invest a portion of the assets in cash reserves when they deem it appropriate. However, the Investment Managers will be evaluated against their peers and their predetermined benchmarks on the performance of the total funds under their direct management.

Conflict of Interest

All persons responsible for investment decisions or who are involved in the management of the Foundation or who are consulting to, or providing any advice whatsoever to the Investment Committee,

shall disclose in writing at the beginning of any discussion or consideration by the Investment Committee, any relationships, material beneficial ownership, or other material interest(s) which the person has or may reasonably be expected to have, with respect to any investment issue under consideration. The Investment Committee will require such persons to remove themselves from the decision-making process.

Any members of the Investment Committee responsible for investment decisions or who are involved in the management of the Foundation shall refuse any remuneration, commission, gift, favor, service or benefit that might influence them in the discharge of their duties, except as disclosed in writing to and agreed upon in writing by the Investment Committee. The intent of this provision is to eliminate conflicts of interest between

committee membership and the Foundation. Failure to disclose any material benefit shall be grounds for immediate removal from the Investment Committee. This provision shall not preclude the payment of ordinary fees and expenses to the Foundation's custodian(s), Investment Managers, or Investment Consultant in the course of their services on behalf of the Foundation.



**UNM Foundation, Inc.
UNM Regent's Advisor Report
September 2017**

Changing Worlds 2020: The Campaign for UNM

The University of New Mexico launched *Changing Worlds: The Campaign for UNM* in 2006. As of August 24, 2017, over 72 thousand generous donors have made this campaign the largest campaign in UNM history, with more than \$940.5 million in gifts in support of scholarships, patient care, research, and more.

Building on the UNM 2020 goals, but with the same emphasis on student success and opportunity, faculty support and research, campus programs, and capital projects and facilities, the campaign was refreshed and extended in 2014. *Changing Worlds 2020: The Campaign for UNM* will continue to energize alumni and friends to make meaningful gifts.

Folding in the current campaign results, the goal has been set to strive for a total of \$1 billion in private support by the end of 2020.

Specific fundraising highlights:

UNM-HSC School of Medicine received a gift of \$300,000

UNM-HSC School of Pediatrics received a gift of \$200,000

UNM-HSC Cancer Research received a gift of \$190,000

UNM Children's Hospital received a gift of \$120,000

UNM received a gift for scholarship support of \$1.5 million

UNM College of Fine Arts received a gift of \$520,000

UNM Anderson School of Management received a gift of \$100,000

Fundraising Performance Report

FY 16/17, June 30, 2017

Changing Worlds 2020 Campaign	CASE Campaign Standards			VSE Standards
	Campaign to Date	GOAL	% OF GOAL	To Date
Gift Commitments	\$ 927,613,752	\$1,000,000,000	92.8%	727,075,312
- Cash/Cash Equivalents	545,447,852	N/A	N/A	N/A
- In-Kind	88,121,593	N/A	N/A	N/A
- Pledges	118,826,794	N/A	N/A	N/A
- Testamentary	175,217,513	N/A	N/A	N/A
Pledges Due	9,288,025	N/A	N/A	N/A
Testamentary Gifts Due	145,297,387	N/A	N/A	N/A

Council for Advancement and Support of Education (CASE) reporting is on an "accrual basis" and Voluntary Support of Education (VSE) reporting is on a "cash basis".

Gift Commitments (Fiscal Year)	This Quarter	FY 16/17	GOAL	FY 15/16
Main Campus				
- Cash/Cash Equivalents	\$ 4,020,691	\$ 10,524,591	N/A	\$ 12,227,445
- In-Kind	\$ 5,267,752	\$ 11,276,903	N/A	2,732,031
- Pledges	\$ 854,667	\$ 1,643,667	N/A	565,750
- Testamentary	\$ 1,125,000	\$ 5,111,386	N/A	8,923,406
Sub-Total	\$ 11,268,110	\$ 28,556,547	\$ 20,700,000	\$ 24,448,632
HSC				
- Cash/Cash Equivalents	\$ 6,337,442	\$ 22,363,198	N/A	\$ 20,110,632
- In-Kind	\$ 94,525	\$ 758,834	N/A	660,966
- Pledges	\$ 868,333	\$ 3,914,506	N/A	3,392,581
- Testamentary	\$ 85,000	\$ 4,578,000	N/A	8,861,759
Sub-Total	\$ 7,385,300	\$ 31,614,538	\$ 25,450,000	\$ 33,025,938
Athletics				
- Cash/Cash Equivalents	\$ 2,326,177	\$ 5,387,054	N/A	\$ 8,088,212
- In-Kind	\$ 1,075,651	\$ 1,234,131	N/A	289,751
- Pledges	\$ 6,846,760	\$ 8,179,760	N/A	1,220,000
- Testamentary	\$ -	\$ 15,000	N/A	350,000
Sub-Total	\$ 10,248,588	\$ 14,815,945	\$ 10,000,000	\$ 9,947,963
Other Campus Units *				
- Cash/Cash Equivalents	\$ 4,425,354	\$ 14,969,822	N/A	\$ 14,329,666
- In-Kind	\$ 100,553	\$ 153,493	N/A	86,446
- Pledges	\$ 25,000	\$ 111,921	N/A	34,500
- Testamentary	\$ 6,000	\$ 1,207,666	N/A	5,175,094
Sub-Total	\$ 4,556,907	\$ 16,442,902	\$ 23,850,000	\$ 19,625,706
Total	\$ 33,458,905	\$ 91,429,932	\$ 80,000,000	\$ 87,048,239

* Other campus units include KNME, KUNM, UNM Branch Campuses, President's Office, Provost's Office, Enrollment Services, Student Affairs and numerous other units not classified as main campus, HSC or athletics.

Gift Destinations	This Quarter	FY 16/17	FY 15/16	FY 14/15
UNM Foundation	\$ 13,708,324	\$ 44,886,850	\$ 51,143,880	\$ 51,048,398
Reported Gifts *	\$ 19,750,581	\$ 46,543,081	\$ 35,904,359	\$ 39,637,558
Total	\$ 33,458,905	\$ 91,429,931	\$ 87,048,239	\$ 90,685,956

* Reported Gifts = gifts made directly to KNME, KUNM, Lobo Club, and OVPR, but reported by UNM Foundation per MOA.

Fundraising Performance Report

FY 16/17, June 30, 2017

Gift Commitments (Fiscal Year)	FY 16/17	FY 15/16	FY 14/15
Gifts for UNM's Current Use			
Cash/Cash Equivalents	\$ 43,956,640	\$ 43,622,451	\$ 47,743,492
In Kind	\$ 13,423,361	\$ 3,769,194	5,900,335
Total Gifts for UNM's Current Use	\$ 57,380,001	\$ 47,391,645	53,643,827
Gifts for UNM's Future			
Cash/Cash Equivalents to the Endowment	\$ 9,288,025	\$ 11,133,504	10,323,705
Pledges	\$ 13,849,854	\$ 5,586,331	10,708,250
Testamentary Gifts	\$ 10,912,052	\$ 23,310,259	16,010,174
Total Gifts for UNM's Future	\$ 34,049,931	\$ 40,030,094	\$ 37,042,129
Total Gift Commitments	\$ 91,429,932	\$ 87,048,239	\$ 90,685,956

Pledges and Testamentary Gifts due	FY 16/17	FY 15/16	FY 14/15
Beginning Balance Pledges Receivable	\$ 16,971,848	\$ 18,819,529	27,119,237
Add: New Pledges	\$ 13,989,272	\$ 5,586,331	10,708,250
Less: Pledge Payments	\$ (17,292,056)	\$ (7,434,012)	\$ (18,905,499)
Less: Pledges Modified/Written Off	\$ (139,418)	\$ (373,500)	(102,459)
Ending Balance Pledges Receivable	\$ 13,529,646	\$ 16,971,848	18,819,529
Testamentary Pledges Due	\$ 145,297,387	\$ 141,822,381	121,324,302
Total Pledges and Testamentary Gifts Due	\$ 158,827,033	\$ 158,794,229	\$ 140,143,831

Performance Measures	This Quarter	FY 16/17	FY 15/16	FY 14/15
Gift Commitment Income	\$ 33,458,905	\$ 91,429,932	\$ 87,048,239	\$ 90,685,956
# of Gifts	8,116	31,207	33,373	34,205
# of Donors	4,322	11,630	12,721	13,934

Efficiency Measures	FY 16/17	FY 15/16	FY 14/15	FY 12/13
Cost per Dollar Raised *	\$0.13	\$0.13	\$0.12	\$0.13

* Compares UNM Foundation budget expenditures to gift commitments.

Consolidated Investment Fund - Investment Performance

FY 16/17, June 30, 2017

Investment Performance Results	Market Value	FY 16/17	1-Year	3-Year	5-Year
FY 16/17, June 30, 2017	\$ 425,340,622	11.8%	11.8%	3.5%	7.6%
Custom Benchmark *		12.2%	12.2%	4.2%	7.8%
FY 15/16 (June 30, 2016)	\$ 395,140,793	N/A	-1.3%	5.0%	5.4%
Custom Benchmark *		N/A	-0.9%	5.4%	5.2%
NACUBO/Commonfund **		N/A	-2.4%	4.9%	5.1%

* Custom Benchmark is a blended benchmark consisting of indices for all asset classes.

** NACUBO/Commonfund Endowment Study (\$101 million to \$500 million)

Consolidated Investment Fund - Asset Allocation

FY 16/17, June 30, 2017

Investment Class	Current Allocation	Target Allocation	Investment Policy Ranges
Domestic Equity	23.9%	21.5%	10% - 50%
International Equity	22.3%	21.5%	10% - 40%
Fixed Income/Cash	19.0%	19.0%	10% - 50%
Real Assets	6.8%	8.0%	0% - 15%
Hedge Funds	19.0%	20.0%	0% - 20%
Private Equity	9.0%	10.0%	0% - 15%

Consolidated Investment Fund - Spending Distribution

FY 16/17, June 30, 2017

CIF Spending Distribution	FY 16/17 Approved Distribution
Endowment Spending Distribution	\$ 15,000,000

Consolidated Investment Fund - Development Funding Allocation

FY 16/17, June 30, 2017

Development Funding Allocation	%	Dev Funding Allocation	Total Budget Expenditures	% Overall Budget
FY 16/17	1.85%	\$6,459,282	\$11,630,778	56%
FY 15/16	1.60%	\$5,604,448	\$11,498,151	49%
FY 14/15	1.4/1.6%	\$5,184,050	\$11,309,689	46%
FY 13/14	1.40%	\$4,655,028	\$11,367,397	41%
FY 12/13	1.85%	\$5,574,795	\$9,757,964	57%
FY 11/12	1.85%	\$5,906,418	\$9,106,051	65%

UNM Foundation Budget vs. Actual

FY 16/17, June 30, 2017

Sources of Budget	Budget	FY 16/17	% Used	Projected
UNM Contract Revenue	\$ 5,529,617	\$ 4,756,112	86.01%	N/A
Development Funding Allocation	5,585,067	6,459,282	115.65%	N/A
Short-Term Investment Income	450,000	474,952	105.54%	N/A
Unrestricted Gifts & Other Revenue	110,000	270,926	246.30%	N/A
Total	11,674,684	11,961,272	102.45%	N/A

Uses of Budget	Budget	FY 16/17	% Used	Projected
Salaries/Fringe Benefits	\$ 9,367,087	\$ 9,148,413	97.67%	N/A
Operating Expenditures	2,283,075	2,482,365	108.73%	N/A
Total	11,650,162	11,630,778	99.83%	N/A

Reserve Balances	Budget	FY 16/17	% Used	Projected
Surplus/(Deficit) from Operations	\$ 24,522	\$ 330,494	N/A	N/A
Beginning Reserve Balances	1,369,940	1,369,940	N/A	N/A
Ending Reserve Balances	1,394,462	1,700,434	N/A	N/A

**THE UNIVERSITY OF NEW MEXICO
MR. AND MRS. HUGH B. AND HELEN K. WOODWARD ENDOWMENT
FUNDED BY THE SANDIA FOUNDATION**

	2012-13	2013-14	2014-15	2015-16	2016-17
<u>PRINCIPAL/CORPUS</u>					
BEGINNING MARKET VALUE, JULY 1:	\$ 36,545,942	\$ 40,213,741	\$ 46,217,372	\$ 46,457,996	\$ 45,215,313
ADDITIONS	1,327,500	1,046,250	1,800,000	1,613,250	1,343,250
INVESTMENT EARNINGS	4,119,725	6,788,018	438,314	(731,442)	5,168,189 (1)
DEVELOPMENT FUNDING ALLOCATION	-	-	-	-	- (3)
SPENDING DISTRIBUTION	<u>(1,779,426)</u>	<u>(1,830,637)</u>	<u>(1,997,690)</u>	<u>(2,124,491)</u>	<u>(2,053,266) (2)</u>
ENDING MARKET VALUE, JUNE, 30:	<u><u>\$ 40,213,741</u></u>	<u><u>\$ 46,217,372</u></u>	<u><u>\$ 46,457,996</u></u>	<u><u>\$ 45,215,313</u></u>	<u><u>\$ 49,673,487</u></u>

(1) FY 2016-17 Net Investment Earnings:	Represents the actual net investment earnings through June 30, 2017. Net investment earnings for the period of July 1, 2016, through June 30, 2017, were 11.8%, net of manager fees.
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(2) FY 2016-17 Spending Distribution:	Represents the quarterly spending distributions from July 1, 2016, through June 30, 2017.
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(3) FY 2016-17 Development Funding Allocation:	The Development Funding Allocation is not assessed on the Woodward endowment.
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**THE UNIVERSITY OF NEW MEXICO
WINROCK LAND SALE ENDOWMENT**

	2012-13	2013-14	2014-15	2015-16	2016-17
<u>PRINCIPAL/CORPUS</u>					
BEGINNING MARKET VALUE, JULY 1:	\$ 26,069,492	\$ 27,420,035	\$ 30,541,208	\$ 29,296,021	\$ 27,250,676
ADDITIONS	-	-	-	-	-
INVESTMENT EARNINGS	2,900,008	4,564,443	284,506	(476,523)	3,070,192 (1)
DEVELOPMENT FUNDING ALLOCATION	(496,004)	(400,496)	(435,063)	(453,178)	(505,135)
SPENDING DISTRIBUTION	(1,053,461)	(1,042,774)	(1,094,630)	(1,115,644)	(1,019,950) (2)
ENDING MARKET VALUE, JUNE, 30:	<u>\$ 27,420,035</u>	<u>\$ 30,541,208</u>	<u>\$ 29,296,021</u>	<u>\$ 27,250,676</u>	<u>\$ 28,795,783</u>

(1) FY 2016-17 Net Investment Earnings:	Represents the actual net investment earnings through June 30, 2017. Net investment earnings for the period of July 1, 2016, through June 30, 2017, were 11.8%, net of manager fees.
--	--

(2) FY 2016-17 Spending Distribution:	Represents the quarterly spending distributions from July 1, 2016, through June 30, 2017.
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**THE UNIVERSITY OF NEW MEXICO
REGENTS' ENDOWMENT**

	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
<u>PRINCIPAL/CORPUS</u>												
BEGINNING MARKET VALUE, JULY 1:	\$26,548,336	\$32,325,235	\$36,674,360	\$35,018,525	\$25,165,952	\$25,889,070	\$28,836,764	\$ 27,249,619	\$ 27,508,609	\$ 30,639,864	\$ 28,643,719	\$ 26,643,915
ADDITIONS:												
MESA DEL SOL PROPERTY SALE	8,045,923	-	-	-	-	-	-	-	-	-	-	-
INNOVATE ABQ REPAYMENT	-	-	-	-	-	-	-	-	-	2,038,082	-	-
WITHDRAWALS:												
ASM STUDENT INVESTMENT PROGRAM	(2,000,000)	-	-	-	-	-	-	-	-	-	-	-
INNOVATE ABQ	-	-	-	-	-	-	-	-	-	(2,800,000)	-	-
GIBSON/MULBERRY PROPERTY PURCHASE:	(1,645,435)	-	-	-	-	-	-	-	-	-	-	-
2811 CAMPUS PROPERTY PURCHASE	(242,798)	-	-	-	-	-	-	-	-	-	-	-
SCHOLARSHIP FUNDING	-	-	-	(880,525) (3)	-	-	-	-	-	-	-	-
BASEBALL FIELD CAPITAL PROJECT	-	-	-	-	-	-	-	(1,100,000)	-	-	-	-
UNM BRANDING CAMPAIGN	-	-	-	-	-	-	-	-	-	-	-	(1,000,000)
INVESTMENT EARNINGS	2,789,695	6,123,941	284,643	(7,060,716)	2,659,659	4,759,412	101,609	2,917,311	4,579,187	256,330	(465,913)	\$2,908,314 (1)
DEVELOPMENT FUNDING ALLOCATION	-	(329,734)	(398,416)	(335,326)	(505,476)	(507,115)	(508,986)	(502,354)	(401,790)	(420,815)	(443,088)	(476,947)
SPENDING DISTRIBUTION	(1,170,486)	(1,445,081)	(1,542,062)	(1,576,006)	(1,431,065)	(1,304,603)	(1,179,768)	(1,055,967)	(1,046,142)	(1,069,742)	(1,090,803)	(959,775) (2)
ENDING MARKET VALUE, JUNE 30:	<u>\$32,325,235</u>	<u>\$36,674,360</u>	<u>\$35,018,525</u>	<u>\$25,165,952</u>	<u>\$25,889,070</u>	<u>\$28,836,764</u>	<u>\$27,249,619</u>	<u>\$ 27,508,609</u>	<u>\$ 30,639,864</u>	<u>\$ 28,643,719</u>	<u>\$ 26,643,915</u>	<u>\$ 27,115,507 (4)</u>

(1) FY 2016-17 Net Investment Earnings: Represents the actual net investment earnings through June 30, 2017. Net investment earnings for the period of July 1, 2016, through June 30, 2017, were 11.8%, net of manager fees.

(2) FY 2016-17 Spending Distribution: Represents the quarterly spending distributions from July 1, 2016, through June 30, 2017.

(3) FY08-09 Withdrawal for scholarship funding: \$1,000,000 was authorized to be withdrawn from the Regents' Endowment for FY08-09 scholarship funding. Of the authorized \$1,000,000, \$880,525 was withdrawn from the endowment.

(4) Mesa Del Sol Property Sale: The Regents' Endowment includes proceeds from the "Mesa del Sol" property sale. Total proceeds of this sale were \$8,045,923 and the proceeds were added to the Regents' endowment in June of 2006. The Mesa del Sol contribution is not tracked separately, but an estimated value based on net investment earnings, spending distributions, withdrawals, and development funding allocations for the Regents' Endowment since that time, is \$5,519,116.

**THE UNIVERSITY OF NEW MEXICO
REGENTS' ENDOWMENT - MESA DEL SOL ADDITION**

	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
<i>PRINCIPAL/CORPUS</i>												
BEGINNING MARKET VALUE, JULY 1:	\$ -	\$ 8,045,923	\$ 9,128,444	\$ 8,716,297	\$ 6,483,107	\$ 6,669,392	\$ 7,428,760	\$ 7,019,889	\$ 6,227,564	\$ 6,936,437	\$ 6,686,409	\$ 6,219,587
ADDITIONS:												
MESA DEL SOL PROPERTY SALE	8,045,923	-	-	-	-	-	-	-	-	-	-	-
INNOVATE ABQ REPAYMENT	-	-	-	-	-	-	-	-	-	2,038,082	-	-
WITHDRAWALS:												
MERIT-BASED SCHOLARSHIPS	-	-	-	-	-	-	-	-	-	-	-	-
INNOVATE ABQ	-	-	-	-	-	-	-	-	-	(2,000,000)	-	-
GIBSON/MULBERRY PROPERTY PURCHASE	-	-	-	-	-	-	-	-	-	-	-	-
2811 CAMPUS PROPERTY PURCHASE	-	-	-	-	-	-	-	-	-	-	-	-
BASEBALL FIELD CAPITAL PROJECT	-	-	-	-	-	-	-	(1,100,000)	-	-	-	-
UNM BRANDING CAMPAIGN	-	-	-	-	-	-	-	-	-	-	-	(1,000,000)
INVESTMENT EARNINGS	-	1,524,281	70,849	(1,757,450)	685,166	1,226,092	26,176	660,479	1,036,664	59,836	(108,760)	591,961 (1)
DEVELOPMENT FUNDING ALLOCATION	-	(82,073)	(99,168)	(83,464)	(130,218)	(130,640)	(131,122)	(113,733)	(90,960)	(98,232)	(103,432)	(97,078)
SPENDING DISTRIBUTION	-	(359,688)	(383,827)	(392,276)	(368,663)	(336,084)	(303,925)	(239,071)	(236,832)	(249,714)	(254,630)	(195,353) (2)
ENDING MARKET VALUE, JUNE 30:	<u>\$ 8,045,923</u>	<u>\$ 9,128,444</u>	<u>\$ 8,716,297</u>	<u>\$ 6,483,107</u>	<u>\$ 6,669,392</u>	<u>\$ 7,428,760</u>	<u>\$ 7,019,889</u>	<u>\$ 6,227,564</u>	<u>\$ 6,936,437</u>	<u>\$ 6,686,409</u>	<u>\$ 6,219,587</u>	<u>\$ 5,519,116 (4)</u>

(1) FY 2016-17 Net Investment Earnings: Represents the actual net investment earnings through June 30, 2017. Net investment earnings for the period of July 1, 2016, through June 30, 2017, were 11.8%, net of manager fees.

(2) FY 2016-17 Spending Distribution: Represents the quarterly spending distributions from July 1, 2016, through June 30, 2017.

(4) Mesa Del Sol Property Sale: The Regents' Endowment includes proceeds from the "Mesa del Sol" property sale. Total proceeds of this sale were \$8,045,923 and the proceeds were added to the Regents' endowment in June of 2006. The Mesa del Sol contribution is not tracked separately, but an estimated value based on net investment earnings, spending distributions, withdrawals, and development funding allocations for the Regents' Endowment since that time, is \$5,519,116.

DATE: September 12, 2017

TO: The University of New Mexico Board of Regents

FROM: The University of New Mexico Foundation Board of Trustees

CC: Interim President Chaouki Abdallah
Mallory Reviere

RE: AON Hewitt's Proposed 2-Year Investment Consulting Contract

RECOMMENDATION

That the Board of Regents approve a 2-year extension of AON Hewitt's investment consulting contract for the term 10/01/2018 – 9/30/2020 at an annual fee of \$265,000.

RATIONALE FOR APPROVAL

AON Hewitt (formerly Hewitt EnnisKnupp) has served as the investment consultant to the University of New Mexico Foundation Investment Committee since 10/01/2011.

The Investment Committee has been very pleased with the level of expertise and service provided by AON Hewitt and the fees assessed for their expertise and service.

HIGHLIGHTS OF AON HEWITT'S WORK

- UNM's Endowment has grown from \$314 million to \$425 million over the contract period due to a positive overall market and reduced portfolio fees.
- In the most recent NACUBO survey, UNM's endowment outperformed its peers by 0.9% for FY2016 and 0.3% for the 5 and 10-year periods ending 6/30/2016.
- Restructured equity portfolio to provide broader diversification, lower volatility, and reduce fees by \$270,000 annually for US Equity and \$505,000 annually for International Equity.
- Restructured fixed income portfolio to modify duration posture, lower volatility corresponding to non-dollar currency exposures, and modestly reduced fees by \$35,000 annually.
- Recommended a strategy to move to a core satellite structure (50% fund-of-funds and 50% primaries) for private equity. This has the potential to reduce private equity fees by 25-50 bps for future private equity commitments.
- Overall, CIF investment management fees were cut to 73 bps (including consulting fees and custody fees). The NACUBO survey average CIF investment management fees (including consulting fees and custody fees) for UNM's peers is 82 bps.

JOINT APPROVAL REQUIRED

In accordance with the Consolidated Investment Fund Investment Policy, the investment consultant and its fees require joint approval by the University of New Mexico Board of Regents and the University of New Mexico Foundation Board of Trustees.

The UNM Foundation Board of Trustees approved AON Hewitt's proposed 2-Year investment consulting contract extension on August 18, 2017.

AON HEWITT'S CONTRACTS

First Contract:	10/01/2011 – 9/30/2014 (3 Years)	\$230,000/Year
Second Contract:	10/01/2014 – 9/30/2016 (2 Years)	\$250,000/Year
Third Contract:	10/01/2016 – 9/30/2018 (2 Years)	\$255,000/Year

AON HEWITT'S PROPOSED CONTRACT

Fourth Contract:	10/01/2018 – 9/30/2020 (2 Years)	\$265,000/Year
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FEES

The fixed fee structure of the contract keeps the fees stable and predictable. It also prevents large fee increases with strong market performance. The fee increase from the current contract is a modest, 4% increase.

While the proposal is a fixed fee contract, it is equivalent to 6.2 bps of the current market value of the CIF, \$425 million. The NACUBO survey average for UNM's peers (\$101-\$500 million endowments) is 11 bps for consulting fees, as shown in the chart below.

Figure 5.10 Fees Paid Directly to Service Providers in Fiscal Year 2016

<i>numbers in basis points</i>	Total Institutions	Over \$1 Billion	\$501 Million-\$1 Billion	\$101-\$500 Million	\$51-\$100 Million	\$25-\$50 Million	Under \$25 Million
Responding institutions	426	32	38	156	92	58	50
Direct asset managers (fund and separate account management fees)	59	74	70	67	52	44	44
Fund-of-funds providers	29	17	7	34	32	34	18
Investment consultants	13	4	7	11	15	17	33
Outsourced chief investment officer (OCIO)	31	10	31	31	30	33	38
Investment advisers (e.g., RIA)	22	17	0	14	19	38	31
Custodian/administrator	5	4	3	4	6	11	6
Data providers	3	1	2	3	10	2	0
Risk management/portfolio analytics	2	1	2	3	0	0	0
Other	23	18	10	34	17	40	9

Source: 2016 NACUBO-Commonfund Study of Endowments, page 65

ATTACHMENTS

1. AON Hewitt's Proposed 2-Year Investment Consulting Contract
2. Description of Aon's conflict of interest policy



Memo

To **The Investment Committee – The University of New Mexico Foundation**
From Timothy McEnery, CFA
Max Kotary, CFA, CAIA
Date June 23, 2017
Re Proposed Extension of AHIC Investment Consulting Agreement

The current Aon Hewitt Investment Consulting, Inc. (“AHIC”) service agreement with the University of New Mexico Foundation (“UNM”) runs through September 30, 2018. Following the May Investment Committee meeting, AHIC was asked to provide a proposal that would extend our relationship with UNM for an additional two years, through September 30, 2020.

When considering the appropriate fee to propose for the extension, we took into account that UNM recently restarted private markets investment activity, and has been relatively active in these markets of late. Our expectation is this level of activity will continue, or perhaps increase, in the coming years. Supporting this activity requires additional time and resource on our end.

We also took into account our long-term relationship with the Foundation, as well as the current economic pressures faced by UNM. As such, we would like to propose what we hope you will agree is a relatively modest increase to our fees for the two year extension period, given the increase to the scope of our consulting work. We propose a consulting fee of \$265,000 per annum for the two year extension period (i.e., for services rendered between October 1, 2018 and September 30, 2020), which represents an increase of just under 4% relative to our current consulting fee.

We have enjoyed serving the UNM Foundation over the past several years, and look forward to partnering with you for several more. Thank you for your support and your confidence in Aon Hewitt Investment Consulting, Inc.

Sincerely,

Timothy E. McEnery, CFA
Senior Consultant

Max Kotary, CFA, CAIA
Partner

Summary of Aon Hewitt's Conflict of Interest Policy

- **How does your firm identify and manage conflicts of interest?**

Our process for identifying and managing conflicts of interests begins with the diligence and awareness of our senior management team and a core ethical culture that makes awareness of potential conflicts a key element of all client relationships with a particular focus on new and changing business relationships. Second, Aon Hewitt Investment Consulting, Inc. ("AHIC") has built into its corporate organization and affiliate relationships certain structural elements (independent research and manager review functions and other items) that allow it to evaluate investment managers and other investment service providers with a strong degree of impartiality. Third, in areas where we have determined that potential conflicts may arise more often than in other areas, the senior management and compliance teams have drafted procedures to mitigate potential conflicts. These procedures, as well as our corporate structure, prevent any form of payments or other financial considerations from influencing the advice we give our clients. Fourth, the firm requires all employees to subscribe to our code of ethics. AHIC's code of business conduct sets the standard for all of our employees and governs the fundamental requirements for how we conduct business. Our code is designed and maintained in accordance with the strict requirements of the Investment Advisers Act of 1940. Further, the failure to adhere to the code could subject AHIC and its personnel to formal sanctions from Compliance and AHIC Senior Management, including termination. The code of ethics addresses conflicts of interest and actions that are contrary to the interests of clients and AHIC. All consultants must attest to that they have read and are in compliance with the code of ethics through quarterly reporting and annual certification to the code of ethics policy. The Chief Compliance Officer takes responsibility for monitoring and enforcing compliance with the code of ethics. AHIC also adheres to, and receives training on, Aon's standards of conduct. AHIC provides periodic in house fiduciary training to consultants to make them aware of situations where conflicts of interest could arise.

- **What is your firm's policy on soft dollar payments? What percentage of your clients has soft dollar arrangements with your firm?**

AHIC's policy is to not accept soft-dollar payments.

- **Are there any circumstances under which your firm or any individual in your firm receives compensation, finder's fees or any other benefit from investment managers or third parties? If yes, please describe in detail.**

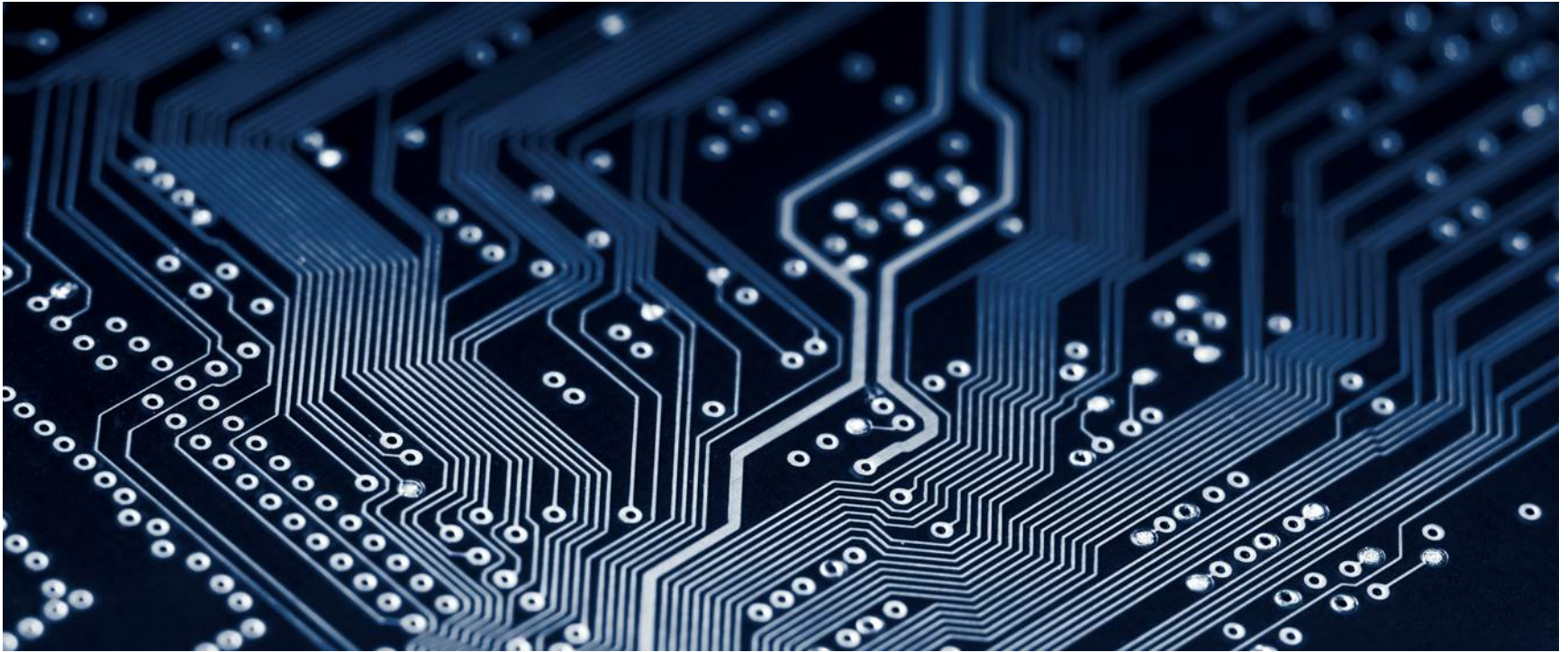
AHIC does serve as the retirement plan investment consultant to a few large financial services organizations, including those that have institutional money management divisions. Our financial arrangement with these organizations is exactly the same as it is for our other clients. (i.e., fixed fee or asset based consulting fees.) We closely monitor our research ratings for any strategies managed by these firms and have detected no favoritism or unwarranted changes in ratings.

- **Based on the list of investment managers currently managing assets for UNM Foundation, please disclose any business your firm, affiliates, or parent company does with any of investment managers.**

AHIC does not do any business with these firms. The broader Aon is a sizeable and complex organization that does engage in business with a wide array of entities, including those in the financial sector. AHIC does not have direct knowledge of these relationships, and these relationships do not in any way impact the way that AHIC conducts business.

- **Are there any potential conflict of interest issues your firm would have in servicing UNM Foundation? If so, describe them.**

AHIC does not believe it has any conflicts of interest in servicing the UNM Foundation.



Board of Regents' Meeting

University of New Mexico Foundation

September 2017

Aon Hewitt
Retirement and Investment

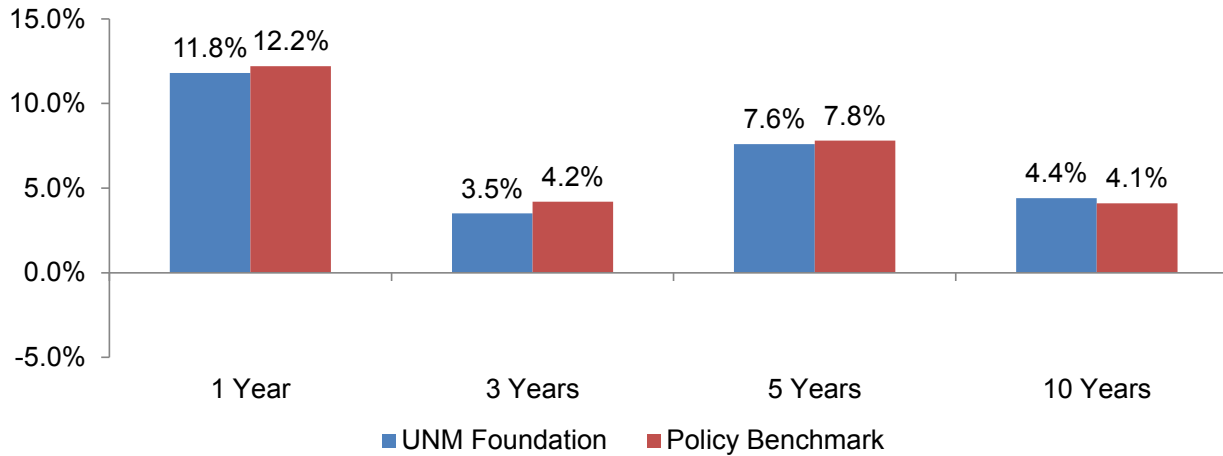
Investment advice and consulting services provided by Aon Hewitt Investment Consulting, Inc., an Aon Company.



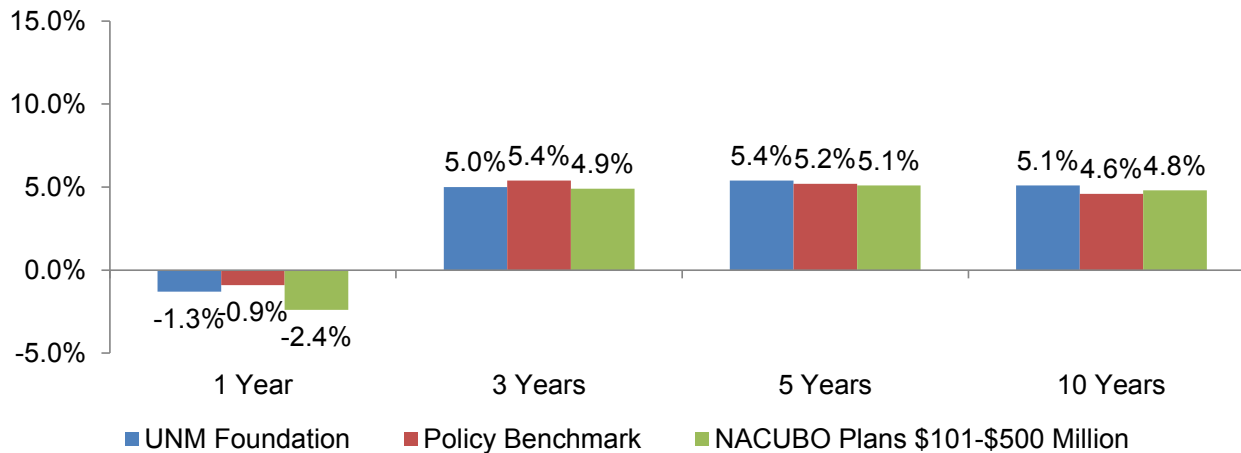
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UNM Foundation Investment Performance

As of June 30, 2017



As of June 30, 2016



Source: 2016 NACUBO-Commonfund Study of Endowments – Plans \$101-\$500 Million

Aon Hewitt | Retirement and Investment

Proprietary & Confidential

Investment advice and consulting services provided by Aon Hewitt Investment Consulting, Inc., an Aon Company.

UNM Foundation: Target Asset Allocation and Policy Tolerance Ranges Forward Looking – Risk & Return Expectations¹

	Current		Proposed	
	Target Allocation	Policy Tolerance Ranges	Target Allocation	Policy Tolerance Ranges
Domestic Equity	21.5%	10 – 50%	21.5%	10 – 50%
International Equity	21.5%	10 – 40%	21.5%	10 – 40%
Fixed Income / Cash	19.0%	10 – 50%	14.0%	10 – 50%
Illiquid Real Assets	8.0%	0 – 15%	8.0%	0 – 15%
Private Equity Private Investments	10.0%	0 – 15%	15.0%	0 – 20%
Marketable Alternatives	20.0%	5 – 20%	20.0%	5 – 20%
Forecasted Nominal Return	7.05%		7.13%	
Forecasted Real Return	4.64%		4.73%	
Forecasted Volatility	12.05%		12.07%	
Sharpe Ratio	0.419		0.425	

- The table above provides our long-term (i.e., 10 year) forecasts for the Foundation's target allocation

¹ Above analysis reflects 3Q2017 capital market assumptions from AHIC; assumptions are 10-year projections and are revised quarterly

Recommendation for Board of Regents' Considerations

- We believe that private investments are an integral component of a well structured endowment portfolio
 - Allocating to private markets improves the odds that the UNM Foundation will meet its investment objectives, and can help improve the portfolio's risk-adjusted returns
- Private debt (direct lending) is often viewed as the private markets' equivalent of bank loans
- Private debt direct lending offers attractive risk and return characteristics
 - Expectation of high single digit or low double digit total returns
 - Provides steady stream of current income
 - Middle-market loans have historically generated lower default rates and higher recovery rates than bank loans
- Current market dynamics are favorable for private debt direct lending

Recommendation

- We encourage the Board of Regents to amend the UNM Foundation investment policy statement to allow for up to a 20% allocation in "Private Investments"
 - Changing "Private Equity" to "Private Investments" provides flexibility for private debt investments, which we find to be an attractive segment of the private markets opportunity set
 - Increasing the upper bound of the allowable range from 15% to 20% lessens the likelihood of the Foundation's investment portfolio falling out of compliance should the public market investments experience a loss in value



THE UNIVERSITY OF NEW MEXICO ♦ HEALTH SCIENCES CENTER

UNM HOSPITALS

August 23, 2017

To: Paul Roth, MD
Chancellor
UNM Health Sciences Center

From: Stephen McKernan *SM*
CEO
UNM Hospital

Attached, please find the resume for Terry Horn. We would like to nominate him for a position on the UNM Hospital Board of Trustees.

The position is currently vacant as the result of the resignation of Michelle Coons. The UNMH Board of Trustees has 9 members, 7 of which are appointed by the Regent of UNM and 2 of which are appointed by the Bernalillo County Commission. Of the 7 Regent appointments, 1 is to be nominated by the All Pueblo Council of Governors and 1 is to be a member of the UNMH medical staff.

Terry Horn is currently retired but has worked for PNM for the 20 years. He is from Roswell, New Mexico and has his undergraduate degree from New Mexico State in Business with a concentration in Finance and Economics. He received a MBA from the University of Houston in Finance. He also served on the Anderson School's Foundation Board with a stint as Chair.

Terry is well known in the Albuquerque community and is recommended by members of the current UNMH Board. We have visited with him and he would be excited to serve UNM, the Hospital and the community through this appointment with support from the Regents.

Let me know if there are any questions.

TERRY R. HORN



SENIOR EXECUTIVE – FINANCE & ADMINISTRATION

Executive leadership roles in corporate financial management, strategic expansions and divestitures, risk management, customer services, corporate governance, and financial planning within PNM Resources, Inc., a New Mexico utility holding company. In-depth expertise in complex liability management, capital formation, structured financing, banking relations, treasury operations, portfolio investment management, and commodity and credit risk management involving multiple state subsidiaries and partnerships.

Retired, January 2016

PNM Resources, Inc. - Albuquerque, New Mexico

Vice President and Treasurer

January, 2008 - December, 2015

Vice President, Corporate Development and Strategy

August, 2007 - December, 2007

Vice President, Customer and Market Services

February, 2006 – July, 2007

Vice President, Corporate Secretary and Acting Chief Financial Officer

August, 2005 - January, 2006

Vice President and Treasurer

December, 1998 - July, 2005

Public Service Company of New Mexico - Albuquerque, New Mexico

Assistant Treasurer / Director, Financial Management / Manager, Financing Projects

November, 1985 - November, 1998

TEXACO, Inc. - Houston and El Paso, Texas

Staff Analyst / Supervisor Information Systems / Accountant

January, 1975 - November, 1985

EDUCATION

University of Houston, Houston, Texas

Master of Business Administration - Finance, 1979

New Mexico State University, Las Cruces, New Mexico

Bachelor of Business Administration - Finance/Economics, 1974

COMMUNITY INVOLVEMENT

- Robert O. Anderson Schools Foundation Board, University of New Mexico, past Chair
- Samaritan Counseling Center Board, past Chair

UNM HSC Research and Public Service FY19 Funding Request

Program	Program Director	FY18 Funding	FY19 Request (FY16 Funding Level)	Brief Description
Carrie Tingley Hospital	Doris Tinagero	\$ 4,888,800	\$ 5,327,600	Since 1937, the guiding principles of Carrie Tingley Hospital have been to treat the whole child, provide consultants and clinics to cover all phases of needed treatment, and to rehabilitate the child in self-care and ability to cope with society, thus becoming a productive citizen in the community and to the State of New Mexico.
Center for Native American Health	Tassy Parker	\$ 252,000	\$ 274,700	The mission of the UNM HSC Center for Native American Health (CNAH) is to deliver public health education, research, and service, aligned with principles of Indigenous core values and engagement.
Children's Psychiatric Center	Lori Ponge	\$ 6,692,200	\$ 7,249,009	Children's Psychiatric Center is the safety net provider for behavioral health services for youth and their families in New Mexico. They remain a Core Service Agency of Bernalillo County. The Center is very successful in providing outstanding educational opportunities for Child Psychiatric Fellows, Psychiatric Medical Residents, Medical Students, Clinical Psychology Interns, Nursing Students and Counseling Students. Many of the successful Clinical Psychology Interns elect to remain in New Mexico on completion of their PhD.
Graduate Nurse Education	Carolyn Montoya	\$ 1,514,700	\$ 1,650,700	The project mission is to educate advanced practice nurses in primary care to serve New Mexicans especially in rural areas for under-served populations. The areas of primary care concentration include: FNP, PNP, and CNM.
Pre-Colllege Saturday Math and Science	Valerie Romero-Leggott	\$ 183,000	\$ 199,400	This program has a goal of exposing, engaging and inspiring African American youth across the state to pursue science, technology , engineering, math and health careers.
Medical Residencies		\$ 1,658,200	\$ 1,807,400	This project is tasked with increasing the number of non hospital-based primary care residency positions in the State of New Mexico
Native American Suicide Prevention	Caroline Bonham	\$ 91,400	\$ 99,700	The Honoring Native Life: Native American Suicide Prevention Clearinghouse (HNL) was enacted by the NM state legislature to create a statewide resource for tribal agencies and communities to access culturally appropriate information, technical assistance and training for prevention, intervention, and/or post-intervention efforts to address suicide.
Newborn Intensive Care	Janell Fuller	\$ 3,074,300	\$ 3,350,200	The Newborn Intensive Care Program (NICP) at the University of New Mexico Hospital provides specialized care to acutely ill newborns from throughout the State New Mexico. This service has evolved into a multifaceted perinatal program with broad-based support in the medical, academic, and lay communities.

Nursing Education Expansion	Carolyn Montoya	\$ 1,012,300	\$ 1,103,300	This project is designed to enroll and graduate baccalaureate nursing students. This will increase the healthcare workforce in New Mexico to improve the health and welfare of New Mexico citizens and provide a pool of bachelors-prepared nurses for graduate studies as educators and primary care providers.
Office of the Medical Investigator	Yvonne Villalobos	\$ 4,707,200	\$ 5,025,300	The Office of the Medical Investigator (OMI) is the centralized, state-wide medical examiner agency for New Mexico that is academically-based as a special program in the University of New Mexico School of Medicine. OMI is charged with performing a medicolegal death investigation on all reportable deaths in the state for the purpose of determining cause and manner of death.
Pediatric Oncology	John Kuttesch	\$ 1,303,500	\$ 1,422,000	The Pediatric Oncology project is the only tertiary source of care for children with cancer and lethal blood disorders in New Mexico. This program is part of the UNM Comprehensive Cancer Treatment and Research Center which has achieved National Cancer Institute recognition as being one of the premier
Poison & Drug Information Center	Susan Smolinkske	\$ 1,554,700	\$ 1,554,700	Provide expert, 24-hour assistance to all of the residents of New Mexico during possible poisoning emergencies; to train healthcare professionals in clinical toxicology; to expand research in toxicology
Project ECHO	Sanjeev Arora	\$ 2,017,200	\$ 2,143,800	Project ECHO improves both capacity and access to specialty care for rural and underserved populations through low-cost, high-impact intervention by linking expert inter-disciplinary specialists teams with primary care clinicians throughout the State of New Mexico.
UNM Comprehensive Cancer Center	Cheryl Willman	\$ 2,469,500	\$ 2,691,200	UNMCCC has a statewide impact in terms of the conduct of cancer research in community settings; the creation of a statewide cancer clinical trials network that involves not only UNM, but all community oncologists and health systems providing access to cancer clinical trials and new treatments to physicians and health care systems across the State.
Total		\$ 31,419,000	\$ 33,899,009	

UNM Main Campus Research and Public Service FY19 Funding Request

Program	Program Director	FY18 Funding	FY19 Request (FY16 Funding Level)	Brief Description
Accessibility Services for Disabled Students	Joan Green	\$ 176,100	\$ 187,200	Accessibility Services for Disabled Students provides services to self-identified disabled students (note taking, testing areas, and other services).
African American Student Services	William Carreathers	\$ 66,800	\$ 66,800	Provides culturally relevant programs designed to assist primarily African American Students transitioning and adjusting to UNM
Athletic Student Support Scholarships	Brad Hutchins	\$ 2,617,300	\$ 2,852,200	Provides scholarships and support for the 450 student athletes in the 22 intercollegiate athletic programs for men and women.
*Census Data Project-BBER	Jeff Mitchell	\$ 356,500	\$ 384,700	Provides a key interface between the Census Bureau and the State of New Mexico with a strong historical record of improving the quality of the decennial census and subsequent post-censal population estimates that determine the flow of hundreds of million of federal dollars to NM.
Center for Regional Studies	Gabriel Melendez	\$ 906,850	\$ 979,398	Center for Regional Studies provides money for research and other scholarly activities in support of students, faculty, or staff projects that show potential for publications or will result in other tangible deliverables.
College Mentoring Program-Mentoring Institute	Nora Dominguez	\$ 85,300	\$ 93,000	The purpose of this program is to enhance the quality of mentoring services provided at UNM and NM by addressing specific education needs in mentoring best practices.
College Prep Mentoring	Andrew Gonzalez	\$ 72,100	\$ 78,100	The College Prep Mentoring program mission is to increase the retention of students in the K-12 system through mentoring and tutoring.
Corrine Wolfe Children's Law Center	Beth Gillia	\$ 157,700	\$ 171,900	The Center was established in 1997 to increase the effectiveness of judicial proceedings under the Children's Code by providing law-focused, interdisciplinary training, educational resources, and technical assistance to judges, lawyers and social workers.
Degree Plans Roadmap for Higher Education		\$ 68,800	\$ 75,000	This project involves the development of a set of services that will allow all higher education institutions of higher education in the state to publish their degree plans, track the progress of their students, support transfer articulation and provide useful analytics to the institution.
Develop Land Grant Studies Program	Larry Manuel Garcia y Griego	\$ 120,900	\$ 131,800	Land Grant Studies Program conducts research and analysis relating to Spanish and Mexican Land Grants, provides internships for students, and direct public service to land grants and their associated communities.
Family Development Program	Lois Vermilya	\$ 521,800	\$ 568,600	The Family Development Program has distinguished itself as a state and national leader for advancing hi quality professional development in child development research and the science of early learning.
Hispanic Student Center	Rosa Cervantes	\$ 145,100	\$ 158,100	Hispanic Student Services works to recruit, retain, and graduate Hispanic students by developing specific programing in academic and research support for undergraduate and graduate students.

UNM Main Campus Research and Public Service FY19 Funding Request

IBERO	Ramiro Jordan	\$ 44,700	\$ 48,800	IBERO seeks to engage governments, leading universities, professional organizations and commercial partnerships to increase the degree of internationalization of the School of Engineering
Judicial Selection	Alfred Mathewson	\$ 21,000	\$ 23,000	The Constitution of NM mandates that the Dean of the Law School chair the judicial selection commission and coordinate efforts necessary to allow the commission to fulfil its duty.
KNME	Susan Rhymer	\$ 1,080,200	\$ 1,177,300	KNME informs, engages, educates and comments NM's diverse communities, reflecting their interests and needs through quality programming, services and online content that can be accessed anytime, anywhere.
Law College Prep Mentoring Program(ENLACE-Los Companeros)	Lawrence Roybal	\$ 169,500	\$ 184,900	This program aims to increase college readiness, retention and graduation through mentoring first-generation students .
Manufacturing Engineering Program	John Wood	\$ 515,500	\$ 561,900	This program is a degree-granting academic program that provides high-tech, hands-on micro-nano-bio and robotics systems prototyping facilities to high school, community college, undergraduates, graduates and members of the community to conduct research and provide prototyping capabilities so they can produce a working device to venture capitalists.
Minority Graduate Recruitment	Andrew Gonzalez	\$ 108,800	\$ 118,600	The program prepares underrepresented UNM undergraduates for graduate/professional school by providing participants with intensive advisement, a faculty-mentored research experience and support for the graduate school application process.
Morrissey Hall		\$ 22,400	\$ 24,500	The purpose of this program is to research, document, interpret, and archive the historical presence of people of African descent in New Mexico and Southwestern United States.
Morrissey Hall- Distance Learning/Performing Arts	Alfred Mathewson	\$ 21,200	\$ 21,200	The program uses a online learning system that provides an individualize approach to build student's understanding of important mathematical concepts and skills.
Native American Intervention Project	Pamela Agoyo	\$ 327,000	\$ 356,400	The Native American Intervention Project is intended to increase the retention and graduation rates of American Indian students attending UNM.
NM Historical Review	Durwood Ball	\$ 44,000	\$ 44,000	Started in 1926, the New Mexico Historical Review, is a nonprofit, scholarly journal published quarterly in the Department of history.
Resource Geographic Information System	Shirley Baros	\$ 60,800	\$ 71,604	The Resource Geographic Information System is statutorily designated to expand geographic information and the use of GIS and other geo special technologies in the State, and to reduce the costs associated with data duplication and inefficiencies, including economic and productivity costs.

UNM Main Campus Research and Public Service FY19 Funding Request

Southwest Indian Law Clinic	Christine Zuni Cruz			As one of the five legal clinics in the mandatory UNM clinical Law Program, the Southwest Indian Law Clinic provides a rich and diverse service learning opportunity for law students and reaches chronically underserved populations throughout the state.
		\$ 190,500	\$ 207,600	
Spanish Colonial Research Center	Joseph Sanchez			The Spanish Colonial Research Center was created to develop and disseminate historical materials and knowledge about Spanish Colonial North America, New Mexico and the American Latino Heritage as part of our national story.
		\$ 136,450	\$ 148,750	
Spanish Resource Center	Marie McGhee			The Spanish Resource Center was created to enhance the teaching and study of the Spanish language and culture throughout New Mexico. It is one of 13 centers across the US that have been designated by the government of Spain to enhance Spanish language and culture in the US.
		\$ 38,400	\$ 38,800	
Substance Abuse Program	Loree Nalin			The Substance Abuse Program offers courses toward licensure as an addiction counselor by the NM Counseling and Therapy Practice Board.
		\$ 68,100	\$ 72,400	
Utton Transboundary Resources Center	Adrian Oglesby			The Utton Center is the only academic center in NM dedicated to water and natural resources law and policy.
		\$ 317,700	\$ 346,300	
Wildlife Law Education	Susan George			This program provides an experiential pipeline education program aligned with state standards integrating civic education with wildlife science.
		\$ 88,400	\$ 96,400	
Totals		\$ 8,729,400	\$ 10,016,952	

Memorandum

TO: Board of Regents of the University of New Mexico

THROUGH: Acting President Chaouki Abdallah

FROM: Marcia Winter, Chair of the Governing Board of the Harwood Foundation of the University of New Mexico

CC: David W. Harris, Executive Vice President for Administration/COO/CFO

DATE: June 30, 2017

RE: Appointment of Diane Reyna to Harwood Foundation Governing Board and re-appointment of Tim Larsen

In May, 2007 the Board of Regents (the "Regents") adopted resolutions (the "Delegation Resolution") delegating to the Harwood Board certain responsibility for the governance, oversight, management and operation of the UNM's Harwood Museum.

The Delegation Resolution provides that the Regents shall appoint the members of the Harwood Board, including six (6) members appointed based on recommendations of the Harwood Board.

The Harwood Board recommends appointing Diane Reyna to a three year term position on the Board this year. Ms. Reyna will replace retiring board member, Marcia Winter, who has served two full terms. Information about Ms. Reyna is attached. The Board also kindly requests the approval of a second three year term for Tim Larsen as allowed by the By-Laws.

We respectfully request that the Board of Regents include the appointment of Ms. Reyna and re-appointment of Mr. Larsen to the Harwood Governing Board on the Board of Regent's agenda for its meeting on August 15, 2017.

Diane Reyna
28 Arroyo Viejo
Santa Fe, New Mexico 87508
reynadiane53@gmail.com

Education

1977 Bachelor of University Studies, University of New Mexico,
Albuquerque, New Mexico

Administrator

2010 - 2015 Program Administrator, Student Success Center,
Institute of American Indian Arts

2012 - 2014 Project Director, American Indian Higher Education Consortium,
AIHEC/Wal-Mart Foundation, Institute of American Indian Arts Student Success
Initiative

2006 - 2010 Director, Learning Support Center,
Institute of American Indian Arts

2000 - 2005 Healing Circle Coordinator,
Native Circle, Title III Student Retention Program
Institute of American Indian Arts

1999 Interim Museum Director,
Institute of American Indian Arts Museum, Santa Fe, New Mexico

1995 Interim Dean of Arts and Cultural Studies,
Institute of American Indian Arts

1994 Interim Associate Dean of Arts and Cultural Studies,
Institute of American Indian Arts

Facilitator

1997 Institute for Intercultural Community Leadership,
Santa Fe Community College, Santa Fe, New Mexico
Arcs Publica, Santa Fe, New Mexico

Instructor

1990-2015

- Taos High School - Native Academic and Personal Achievement
- Institute of American Indian Arts - Native Foundations for College Success
- Institute of American Indian Arts - First Year Seminar
- Institute of American Indian Arts - Strategies and Skills for Academic Success
- Institute of American Indian Arts Indigenous Leadership through Higher
Education – Summer Bridge Programs
- Institute of American Indian Arts - Moving Image Video Production I, II, and III

1993 -1994 Faculty Chair, Institute of American Indian Arts

Coordinator

2005 - 2008

Convening for Student Success I, II, and III -Tribal College Conferences

1997

Cochiti Pueblo Youth Heritage Project After-School Program,
Institute for Intercultural Community Leadership,
Santa Fe Community College, Santa Fe, New Mexico**Presentations**

2015

"Advising and Teaching Methods to Promote Student Engagement and Success",
Willamette University, Salem, Oregon"Achieving Your Goals and Dreams",
Chemawa Indian High School, Salem, Oregon"Uncovering/Recovering History", School of Advance Research,
Santa Fe, New Mexico

2014

"The Making of the Documentary Surviving Columbus", Public Lecture, Monzano
Art Council and the Western National Park Association, Mountainair, New
Mexico

2013

"Wisdom Sharing: Student Success Strategies at Tribal Colleges",
International First Year Experience Conference,
Waikoloa, Hawaii"Fly the Plane: Using Metaphor to Engage Students in Learning",
Keynote Address, Annual Santa Fe Community College Faculty Development
Retreat, Center for Lifelong Education, Institute of American Indian Arts, Santa
Fe, New Mexico

2009

"The Crossing": Invisible Borders,
Plenary Speaker, Native American Literature Symposium, Isleta Pueblo, New
Mexico"Facilitating Learning Activities", Student Leadership Training, American Indian
Higher Education Consortium, Center for Lifelong Education, Institute of
American Indian Arts, Santa Fe, New Mexico

2001

"Facilitating Native Student Engagement and Learning",
National Institute for Native Leadership in Higher Education,
Santa Ana Pueblo, New Mexico

1996

"Gathering Up Again: Fiesta in Santa Fe", Miami University, Oxford, Ohio

1995

"Surviving Columbus", East-West Center, University of Hawaii, Honolulu, Hawaii

1994

"Surviving Columbus", Ohio State University, Columbus, Ohio

1993

"Identification and Representation in Indigenous Cinema",
University of Massachusetts, Amherst, Massachusetts

1989 "Preparing New Storytellers", Native American Journalist Association,
University of New Mexico

Training

1996 Facilitation and Dialogue
Myrle Leffcoff and Associates, Santa Fe, New Mexico

1994 Facilitation and Experiential Outdoors Education
Institute for Intercultural Community Leadership,
Santa Fe Community College, Santa Fe, New Mexico

Videography

1979-90 News Photographer, KOAT-TV, Albuquerque, New Mexico

1996 "Confrontation with Reality" and "The Culture Cures"
Hands Across Cultures Cooperation, Espanola, New Mexico

Documentaries

1992 Director "Surviving Columbus"
Institute of American Indian Arts/KNME Television

1992 Co-Director, Videographer, "Gathering Up Again: Fiesta in Santa Fe"
Director, Videographer, Editor "First One Hundred Years: Stories from
the Santa Fe Indian School"

Exhibits

2008 "Art, Gender and Community"
School of Advance Research, Santa Fe, New Mexico

2007 "Lifting the Veil", New Mexico Women and the Tri-Cultural Myth
Institute of American Indian Arts Museum, Santa Fe, New Mexico

2003 "The Art of Community"
Institute of American Indian Arts Faculty and Staff Show
Institute of American Indian Arts Museum, Santa Fe, New Mexico

2002 "Inspirations", Inaugural Exhibit, Lloyd Kiva New Gallery
Museum of Indian Arts and Culture, Santa Fe, New Mexico

2002 "The Deep Remembering" Southwest Indian Painters
Dewey Gallery, Santa Fe, New Mexico

2001 "Twelve by Twelve" - Monotypes by Contemporary
Native American Artists, Governor's Gallery, New Mexico State Capitol

2002 "The Art of Taos Pueblo"
Millicent Rodgers Museum, Taos, New Mexico

1999 "Trickster Stories", Botswana/Pueblo Artists Cultural Exchange Exhibit
Tamarind Institute, Albuquerque, New Mexico

- 1999 "Changing Woman" Native Images in Stone, Women Stone Carvers
Institute of American Indian Arts Museum, Santa Fe, New Mexico
- 1998 "We Are the Taos Pueblo People: A Taos Pueblo Art Exhibition"
Millicent Rodgers Museum, Taos, New Mexico
- 1997 Dubin Native American Artist Fellowship Exhibit
School of American Research, Santa Fe, New Mexico
- 1996 Studio Show, Santa Fe, New Mexico
"After Five", Institute of American Indian Arts Faculty Show
- 1990 Portrait Photography Group Show, Governor's Gallery
New Mexico State Capitol

Collections

Museum of Contemporary Native Arts, Santa Fe, New Mexico
School of American Research, Indian Arts Resource Center, Santa Fe, New Mexico

Private Collections

Awards

- 2004 "Treasure Award", Santa Fe Human Rights Alliance
- 1993 Dubin Native American Artist Fellowship, School of American Research,
Santa Fe, New Mexico
- 1996 Community Luminarias Award, New Mexico Community Foundation
- 1995 "Outstanding Filmmaking", Taos Talking Picture Festival, Taos, New Mexico
- 1993 George Foster Peabody Award, Documentary, "Surviving Columbus"
- 1993 "Ten Who Made a Difference", Santa Fe New Mexican Newspaper
- 1992 Best Feature Documentary: "Surviving Columbus"
17th Annual American Indian Film Festival, San Francisco, California
- 1988 Best Spot News Videography. 2nd Place, United Press International
Best Spot News Videography, Albuquerque Press Club

Publications

- 2013 "Remarkable Women of Taos", Nighthawk Press, Taos, New Mexico
- 2010 "Regarding Ethnicities and Cultures", White Water Shell Place: Anthology of
Native American Reflections on the 400th Anniversary of the Founding of
Santa Fe, Sunstone Press
- 2003 "Santa Fe Originals" Museum of New Mexico Press
- 1996 "A Sense of Place", Indian Artist Magazine
- 1993 "Indigenous Film Making", The Independent

Boards

2016

2000 - 2005

1993 - 1995

President, Chamiza Foundation, Santa Fe, New Mexico
Santa Fe Mountain Center
Very Special Arts New Mexico

References

- Dr. Mathew Martinez
Director of Northern Pueblos Institute
Northern New Mexico College, Espanola, New Mexico
505-747-5458
- Dr. Belin Tsinnajinnie
Essential Studies Chair
Institute of American Indian Arts, Santa Fe, New Mexico
belinmt@gmail.com
505-225-6769
- Elizabeth Bahe, M.Ed.
Director of Native American Programs
Williamette University, Salem, Oregon
ebahe@williamette.edu
971-720-0363

Board of Regents – September 12, 2017
Overview of CY 2018 Medicare Retiree Plan Renewal Rates

Presented by Dorothy Anderson – Vice President HR, Joey Evans – HR Benefits Manager, and Mark Tyndall – Aon Consulting

Request Approval – The 2018 Medicare Retiree Medical Plan premium renewal rates were presented as an informational item to F&F on September 9, 2017. Human Resources (HR) is now requesting Board of Regent (BOR) approval to move forward with renewal rates that will be effective January 1, 2018.

Medicare Open Enrollment

Approval by the Board will allow HR to begin communicating UNM’s 65+ Retiree health insurance open enrollment period, which is scheduled to begin October 23 and run through November 10, 2017. The timing of this renewal aligns with the Centers for Medicare and Medicaid Services (CMS) Medicare open enrollment dates of October 16 through December 6, 2017. UNM’s 65+ Retiree Health plan runs on a calendar year to coincide with Medicare plans, and differs from the active employee health plan that runs on a fiscal year (July-June). Additionally, it is important to note that all Medicare plan Insurance Carriers (such as BCBS and Presbyterian) are required to receive approval from CMS for their rate increases prior to releasing their insurance rates to UNM. UNM usually receives the CMS approved rates from the participating networks in August. Since these plans are highly regulated and require prior approval by CMS, UNM has not utilized Aon’s expertise in previous years.

Historical Information

Pursuant to University Administrative Policy 3600, UNM retirees who become Medicare eligible are required to enroll in one of UNM’s Medicare Senior Plans in order to retain post-retirement health benefits through UNM. UNM’s Medicare Senior Plans are *fully insured*, which means the insurance carriers assume all risk for claims such that if claims exceed the premium collected, the insurance carriers are responsible for the difference. In contrast, UNM’s active and pre-65 retiree medical plans are *self-insured*, which means UNM is responsible for funding all the claims and contracts with carriers for administrative services only. In this self-insured arrangement, UNM is responsible for all claims liability.

Historically, UNM has offered multiple Medicare Senior Plans to allow options for our retirees to choose from based on their diverse needs:

- Offering plans that cover both major networks in New Mexico (Blue Cross Blue Shield (BCBS) and Presbyterian Networks).
- Offering plans to meet the varying financial and health considerations of UNM’s Medicare Retiree population and offering richer coverage than Medicare Part A and B.
- Providing plan designs that offer coverage through the Medicare Part D Prescription Drug Coverage Gap for retirees who require numerous prescriptions and generally have a higher premium.
- Providing plan options for retirees who do not need a lot of prescriptions, who may choose a plan that has lower coverage through the Medicare Part D Prescription Drug Coverage Gap and generally has a lower premium.
- Additionally, plan designs are offered with various medical copays, to provide options of plans with lower premiums and higher copays or higher premiums and lower copays.
- The Medicare Part D Prescription Coverage Gap (a.k.a. “Donut hole”) is a point at which the total dollar amount paid for prescriptions for an individual, including plan paid costs and individual copays, reaches a certain threshold determined by CMS. The 2017 CMS threshold is \$3,700. Once the \$3,700 is reached, coverage levels vary by plan until the individual reaches a 2017 out-of-pocket drug cost of \$4,950 (a.k.a.

“catastrophic level”). Thereafter, an individual’s copays or coinsurance are significantly reduced for prescription drugs.

- UNM also offers two plans, the BCBS PPO Plan and the AARP Medicare Supplemental Plan to provide coverage for retirees who choose to move out of state. There are approximately 213 Medicare retirees and 82 dependents currently residing outside NM. All other plans offered only have coverage in New Mexico with out-of-state travel coverage, and the Insurers will cancel coverage for retirees who move out of New Mexico.

Historical and Future Cost Estimates

Costs in the table below are derived from historical premiums paid, and do not account for increases or decreases in enrollment. The enrollment numbers in the table below are based on July 1 for the specific calendar year. The estimated UNM impact for CY18 based on current enrollment is approximately \$510,000. Enrollment can fluctuate depending on increases or decreases in covered lives due to employees retiring, pre-65 retirees becoming Medicare eligible, or retirees no longer requiring coverage.

Calendar Year	Total Cost	Retiree Cost	Retiree Difference	UNM Cost	UNM Difference	Retirees Enrolled	Dependents Enrolled
2015 <i>(1.1.2015 UNM 35%-Retiree 65%) (7.1.2015 UNM 30%-Retiree 70%)</i>	\$4,464,160	\$3,013,308		\$1,450,852		1801	620
2016 <i>(UNM 30%-Retiree 70%)</i>	\$5,265,345	\$3,554,108	\$540,799	\$1,711,237	\$128,751	1910	660
2017 Projected <i>(UNM 30%-Retiree 70%)</i>	\$5,639,767	\$3,947,837	\$252,734	\$1,691,930	\$ 112,326	2008	705
2018 Projected <i>(UNM 30%-Retiree 70%)</i>	\$6,985,366	\$4,836,023	\$1,029,180	\$2,149,343	\$457,413		

CMS Subsidy Paid to Insurers

- For Medicare Advantage Plans, CMS pays Insurance carriers a flat dollar amount per enrollee to subsidize the cost of covering these enrollees. This CMS subsidy results in lower overall premiums. In past years, the cost increase for UNM’s Medicare Advantage plans has been minimal.
- For the CY18, the CMS increase in subsidy is less than medical trend, so the carriers are not receiving sufficient funding to cover the increased cost of enrollees. This has resulted in the carriers passing the increased cost to UNM with a substantially larger increase in premiums than the last several years.

UNM’s 2018 Monthly Premium Rates

Given the substantial increase in rates for CY18, HR asked Aon to review the rates to ensure the increase seemed appropriate. Upon an initial, high level review, Aon determined that the rate increases are comparable to other large group Medicare Senior plans in New Mexico, such as the NM Retiree Health Care Authority.

<i>65+ Senior Plans (UNM 30% & Retiree 70%)</i>	<i>2018 Total Premium Rate</i>	<i>UNM (30%)</i>	<i>Retiree (70%)</i>	<i>2017 Total Premium Rate</i>	<i>UNM (30%)</i>	<i>Retiree (70%)</i>	<i>UNM Difference Between CY17 & CY18</i>	<i>Retiree Difference Between CY17 & CY18</i>
BCBSNM HMO Plan 1	\$321.40	\$96.42	\$224.98	\$239.90	\$71.97	\$167.93	\$24.45	\$57.05
BCBSNM HMO Plan 2	\$232.50	\$69.75	\$162.75	\$162.00	\$48.60	\$113.40	\$21.15	\$49.35
BCBSNM PPO Plan	\$302.70	\$90.81	\$211.89	\$215.60	\$64.68	\$150.92	\$26.13	\$60.97
Presbyterian Premier Plan	\$196.00	\$58.80	\$137.20	\$148.00	\$44.40	\$103.60	\$14.40	\$33.60
Presbyterian Select Plan	\$160.00	\$48.00	\$112.00	\$123.00	\$36.90	\$86.10	\$11.10	\$25.90
AARP Plan F (NM only) AARP Rx (Preferred-Part D) (NM only)	AARP has not released to UNM (Anticipated October 1st)			\$198.00 \$61.00	\$59.40 \$18.30	\$138.60 \$42.70	N/A	N/A

Patient Protection and Affordable Care Act (ACA) Insurer Fee

The Patient Protection and Affordable Care Act (ACA) imposes fees on insurance companies that offer fully insured health insurance coverage, including the Medicare Advantage plans UNM offers. The amount of the fee, originally assessed in 2014 along with other major elements of the ACA, is based on a revenue target set within the statute. The revenue target for the fee in 2018 is \$14.3 billion (subsequent years are indexed to premium growth); or an estimated 2.6% of the total fully insured premiums.

In 2015, Congress passed the Consolidated Appropriations Act, which created a moratorium on collecting the fee for 2017. Under current law the moratorium will lapse in 2018 with the fee being reinstated.

The renewal rates provided by UNM's Medicare Advantage Plan carriers include the ACA fee, which amounts to approximately \$23 per enrollee per month.

UNM/Retiree Premium Share and VEBA

- Retiree medical plan costs are currently funded from the Miscellaneous Fringe Pool (not I&G dollars). The Office of Planning, Budget and Analysis (OPBA) confirmed the Miscellaneous Fringe Pool is funded and can absorb this rate increase.
- In the future, funding for the 65+ Retiree plans may come from the Voluntary Employee Beneficiary Association (VEBA) trust, approved by the Regents in FY14, when the fund reaches approximately \$52M and must be used prior to reaching \$87M.
- Prior to the adoption of the VEBA, UNM contributed 43% toward the premiums for Medicare Senior plans for eligible retirees over age 65. When the Regents adopted the VEBA in FY14, it was determined that the UNM contribution would be decreased to 30% over a 3 year period. As defined in the VEBA Plan document, UNM's contributions were 40% in FY14, 35% in FY15, and 30% beginning in FY16.
- New employees hired July 1, 2015 and later are not eligible for retiree health benefits.

Summary Meeting Report (Not Approved Minutes) Regents' Audit and Compliance Committee April 28, 2017

The **Regents' Audit and Compliance Committee (Committee)** held a Regular Meeting on April 28, 2017.

ACTION ITEMS:

- The Committee approved the meeting agenda of April 28, 2017 meeting and the minutes from the meetings of March 31, 2017 and April 13, 2017.

INFORMATION ITEMS:

- **Entrance Conference with External Audit Firm(s)**. Moss Adams, KPMG, and the State Auditor's Office presented the FY17 Financial Statements' Audit Entrance Conference.

Lisa Todd, Partner, Moss Adams began the entrance conference discussion. She walked the Committee through the process, including the required communications, introduction of team members, scope of the audit, and responsibilities. There will be discussion on materiality and how that works. There will be discussion on the State Land Grant issue.

Ms. Todd introduced the Moss Adams team members. She stated she is local and will be overseeing all of the educational components. Scott Simpson is the concurring review partner. He is based in Oregon but has a great deal of higher education experience and was the concurring partner on the UNM audit years ago. He has also served as concurring partner for NMSU. He will do the quality control review. Amy Carter, Senior Manager at Moss Adams has performed governmental audits for more than 20 years, including at UNM. Sheila Herrera and Corrine Zajac-Clarkson will also serve as on site managers for the component units that Moss Adams is auditing, as well as the KUNM and KNME portions.

John Kennedy introduced the KPMG team members. Mark McComb heads up their healthcare practice on the west coast. He is their concurring partner. Jaime Cavin will be the manager on the engagement.

Ms. Todd informed the Committee that there is a significant amount of required communications to the Audit Committee and there is a lot of detail to those communications. The detail includes what their responsibility is, the responsibility of this Committee, and Management's responsibility. The documentation provided to the Committee at this meeting includes what their scope is in general terms, how they do an audit, and a little bit about the risks. As the external auditors, their auditing standards require that they do a risk-based approach. They are auditing to provide reasonable, but not absolute, assurance that the financial statements are materially correct. As part of that, they utilize materiality. They do not audit every item, every account. They look at risky areas as well as significant balances and transactions. It is both a quantitative and qualitative analysis. They will also have discussions with Management and a two-way dialog with this Committee about any concerns. Mr. Kennedy stated they will have a similar risk-based approach and meetings with Management on the healthcare side.

Ms. Todd informed the Committee that the audit will go in several phases. They will start by looking at all the internal controls. They are required by audit standards to understand internal controls. They test the controls to see how much they can rely upon. IT risk is a big one so they do significant testing in that area. Compliance audit testing is required for all federal funding, or for the single audit portion. They will be looking at processes related to grants, contracts, student financial aid, etc. Then they look at substantive balances and the final balances as of the end of the fiscal year, testing those transactions and balances to provide the audit opinion.

Mr. Kennedy stated they will be identifying the controls they wish to rely upon. They will walk patient transactions from the beginning of the process through the end of the process. They also have their IT specialists lined up to test the systems the healthcare side uses. They have a list of the systems and are familiar with most of them. They want to have the right individuals involved to help assess the risks. Ella Watt, CFO for UNMH stated there are at least three systems: Lawson for their general ledger system, Soarian for billing, and Cerner for electronic medical records. Regent Clifford asked if the IT scope includes security of patient information. Mr. Kennedy replied they will look at general controls such as access, firewalls, and change management, but mostly that would be outside the scope of an audit of financial statements. Regent Clifford stated it is helpful to know what is in the scope of these audits versus other things we should be doing. Director Patel stated as far as HIPAA/patient data security, the Hospital and HSC contract out; lately it has been with CliftonLarsonAllen (CLA). They do the specific security audit for HIPAA compliance. Ms. Watt confirmed that is done every year. Regent Clifford asked if that is a requirement. Ms. Watt stated she did not know if it is a requirement but they do it every year as a best practice.

Ms. Todd directed the Committee to a list of audits they will be engaged to do. The first one relates to the government-wide financial statements. That includes main campus, branches, the Health Sciences Center, hospitals, and all of the component units. As part of that, it is then split up into pieces. For fiscal year 2017, Moss Adams will be responsible for the main campus portion and the branches, as well as component units - except for clinical operations and those units chosen for audit by the State Auditor's Office. KPMG is responsible for the healthcare operations as well as the Medical Group. As in the past, they will issue separate opinions on those. They will be shared with the University and rolled into the consolidated statements. The State Auditor's Office will audit separately Lobo Energy, Lobo Club, and the Alumni Association. They will issue separate audit opinions on those component units. All the information will roll up into the government-wide financial statement. Moss Adams will be responsible for federal compliance over the main campus. Mr. Kennedy said that portion is lighter on the clinical side but there is some ongoing reporting.

Regent Clifford asked the external auditors to explain why CMS is not included in the scope of the single audit. Mr. Kennedy replied that it is at the state level. Regent Clifford stated the State is preparing a Comprehensive Annual Financial Report (CAFR) and they need input from UNM in order to be able to do that. He would like any issues or questions raised by the State to be included in the scope.

Regent Clifford asked the State Auditor's Office to introduce their team members, and to talk about their scope and why they chose these particular UNM units to audit. Also, he is curious about if the State Auditor's Office is comfortable within their rule to have the external auditors

continue performing the audit in this rotation. Tim Keller, State Auditor addressed the Committee. He stated they have a revenue requirement, meaning they have to do audits on their own.

There are things the State Auditor's Office would be having conversations with UNM about regardless. For instance, they will look at the Land Grant issue, clean up from the mill levy with the county, follow-up on the internal audit of Athletics, financial rubs between UNMH and UNM, and indigent care. They worked really well with UNMH on a special audit with Moss Adams, and they now have a way to account for how indigent care spending happens. It was great that UNM stepped up and agreed to do it, because it was so helpful they are rolling out to all hospitals in New Mexico.

Mr. Keller stated in reference to the rotation, that they absolutely looked at it. They do frankly have some concerns about it, but they could not look at it in a vacuum. He would agree that on paper, the auditors switching from the Hospital to UNM and back and forth, does not sound like the best idea for prolonged rotation. However, when they look at the capabilities of other firms, and conflicts of interest, especially with what is going on with the Land Grant Permanent Fund, you might not want to hire entities on the other side of that issue. When all of that flushed out, Mr. Keller thinks this is the best setup for the State and for UNM, and they have no objection to it. Academically and technically it is not something they are a huge fan of. The only other alternative is probably a brand new auditor from out of state with no presence here, and both of those are problematic. A firm that has never touched UNM in any way is probably not going to be very helpful and they try to use firms that have an investment here in New Mexico.

Regent Clifford stated if we reward experience in a subject matter there is a tendency to use the same firms year, after year, after year. We want to be careful that we are honoring within our procurement the knowledge base and skills we need and not just longevity. He hopes UNM balances those as it goes forward. He plans to continue working on that because he thinks the rotation concept is an excellent one. Mr. Keller noted that even though it is a three-year contract, it is an annually renewed contract. The Regents are always the decisions makers (subject to a veto) and it is within the Regents' purview to make changes. According to Mr. Keller, this particular State Auditor's Office has been stricter on the rotation rule than any other in recent memory. It has cost firms tens of millions of dollars. They do have a track record of standing up against that kind of legacy setup. To their credit, the accounting industry recognizes the value of rotation as well. As long as it is fair and everyone is treated the same, everyone believes in it.

Regent Clifford asked if the audit rule has guidance about the scoring of the external audit RFP responses and how to evaluate experience. Sanjay Bhakta, Deputy State Auditor, responded that there is a requirement in the rule that you cannot give over a certain percentage rating to the price criteria. Other than that, there is no other requirement except to follow the procurement code.

Mr. Bhakta stated he feels certain that Moss Adams and KPMG did a good job explaining the scope and they wouldn't really have anything more to add. The audit manager on their audit portions is Shannon Sanders. Lynette Kennard is their Financial Audit Director. Ms. Kennard addressed the Committee. She noted that planning starts in June. Beginning in July, they will start fieldwork. They will draft the financials in September. They will deliver the draft to

management by September 15, 2017. This will give them enough time to review and approve or make any changes. Reports will be submitted to their office by October 13, 2017.

Ms. Todd continued with the external auditor presentation. She stated Governmental Auditing Standards govern the audits that they do. On the single audit side, they have the Uniform Grant Guidance. They are the federal requirements they must follow. In New Mexico there is also the State Audit Rule. There are items they must review to make sure UNM is in compliance with that rule, such as purchasing cards and vendor compliance.

Regent Clifford informed the external auditors that the Regents need a full report on the Land Grant issue. Mr. Keller asked if the Regents received the letter that went to the President. Regent Clifford replied he does not think so. (President Abdallah provided copies at this point in the meeting.) They summarized it in seven pages. Regent Clifford asked how it affects the scope of the audit. Ms. Todd replied they do not know yet what the resolution of the accounting status will be. Depending on the conclusion, it may or may not affect what the financial statements look like going forward at UNM. Mr. Bhakta added that the statewide CAFR would probably be the beginning point to reflect where the State Controller is going with this because there are a couple of options.

Ms. Todd reported there are some new accounting standards that will be implemented this year. Currently the component units are reported discretely, so they are seen separately in the notes and schedules. GASB 80 will require that the University do an analysis of those units to determine if they should be blended or discretely presented. The blended criteria has now changed. From a high level perspective, it depends on if a unit is a sole corporate member of an organization that is there to benefit a University, such as a Foundation. Regent Clifford stated he would like to know a lot more about that. He would like a description of the changes and maybe a sketch of what it does to the financials. He also inquired as a governing body, what they do as an entity to keep track of those. Mr. Bhakta replied there will still be a separately issued report, but when it comes to the primary financial statement it will be blended. GASB 74 relates to the governing of the accounting of the benefit plan in the financial statements. The liability information associated with that plan is obtained from the actuary. It will be incorporated into the financial statements.

Regent Clifford asked what UNM's obligation is regarding the unfunded ERB liability. Who owns that liability? Mr. Kennedy stated from an accounting standpoint, UNM owns its share of that liability. Ultimately, ERB is obligated to make those payments to the beneficiaries. But from an accounting standpoint, the source of the funds is thought to be the entities participating in the plan. Three years ago, UNM started reporting that liability on their books, where previously they had not.

- **Main Campus Quarterly Compliance Report.** Libby Washburn, Chief Compliance Officer, updated the Committee regarding the status of the Department of Justice (DOJ) recommendations. Her office has updated the implementation plan. Ms. Washburn informed the Committee that most of the persons involved in implementing the plan are present at this meeting if there are any technical questions they would like to ask. Regent Clifford noted it is unfortunate that Regent Fortner was unable to attend because he did have some questions.

Francie Cordova, Director of the Office of Equal Opportunity (OEO) provided a presentation to the Committee regarding Title IX. Ms. Cordova stated that the Committee had asked her to present regarding laws that inform the OEO policies at UNM. The first one they asked for is Title IX. Title IX of the Education Amendments Act of 1972 is a federal law prohibiting sexual discrimination in educational institutions that receive federal funding. Sexual discrimination is pretty uniformly defined amongst the civil rights statutes. It is similar to Title VII which applies to employment versus education.

There are several different types of discrimination. One is differential treatment, which relates to being treated differently due to sex. There is sexual harassment, which has subtypes such as quid pro quo, the utilization of leverage of sexual favors for benefit. UNM does not often see these types. Most of UNM's numbers (as is common with campuses) come from the type of sexual harassment that is unwanted conduct of a sexual nature that is severe or pervasive, and creates a hostile environment or denies an individual an educational benefit or opportunity. It can be anything from severe or pervasive jokes, looks or actions, all the way to unwanted sexual touching, sexual assault, and at the most severe, rape.

In 1972, when Title IX was first passed, the conversation at the time was about differential treatment and looking at equality in sports. There were hallmarks that came out of those regulations. One of those was a requirement to have a grievance process and that it be prompt, fair and equitable; another that there is one or more appointed employees responsible for overseeing Title IX complaints. That name is now Title IX Coordinator. Here at UNM, that is Heather Cowan. Title IX is overseen by the Department of Education Office of Civil Rights. There were not a lot of regulations that came after that, but a lot of guidance in the form of handbooks and guidance letters. Educational institutions were told they had to have a policy that says sexual discrimination is prohibited. The policy has to be distributed so people know it exists. The handbooks described a Title IX Coordinator's responsibilities and responsible employees. In 2011, the "Dear Colleague letter" came out. It was further guidance from the Department of Education and really started to focus more on the issue of sexual violence. It was important guidance on the preponderance of evidence standard. It informed that both parties have the opportunity to appeal.

Regent Clifford asked about the legal reliability of the guidance, and if UNM can be taken to court for not complying with guidelines. Ms. Cordova replied that Title IX is just one piece of the framework. Another important piece is the Campus Sexual Violence Elimination (SaVE) Act, because that amended the Clery Act and higher education amendments. It said campuses have to focus on other things besides just the sexual violence, such as stalking, domestic violence, prevention and outreach. Kevin Gick from University Counsel stated that the DOJ acts as the enforcement arm of many executive agencies, including the Department of Education. With regards to Title IX, the Office of Civil Rights focuses on individuals whose civil rights have been violated. Generally speaking, the DOJ comes into play when there is a general allegation that a Title IV funding recipient institution like UNM is not compliant with policies and procedures. The DOJ performed what was in essence an audit; UNM was the second one they did. The first was at the University of Montana and was a joint operation between the DOJ and the Office of Civil Rights. UNM was the first that was only the DOJ. They looked at individual cases as part of the process of their review, but not for the purpose of adjudicating individuals' rights. It can affect funding. Regent Clifford stated he would like more information regarding definitions.

- **Audit Recommendations Follow-up.** Audit Manager Yeh provided a status update on prior audit recommendations. The Committee had requested more information regarding the Talent Management System (TMS) implementation. Dorothy Anderson, Vice President, Human Resources and Ms. Metzger provided a status update. The TMS system provides onboarding and applicant tracking. Prior to the first phase of the implementation that occurred approximately a month ago, UNM was using an outdated application. There was a great deal of manual entry required, which ultimately could negatively affect some efficiencies in payroll processing. When a person was hired into a position, the hiring documentation would go to an individual in HR, and the individual would input the information. They are still testing the automation piece of the new system but they are expecting that to go live June 4, 2017. Applicant tracking is live and jobs are posted and applicants can apply to the postings. When the automation portion is live, a department selects a candidate, and the system triggers an offer letter. The new hire enters their direct deposit information and tax deductions, etc. in to the system. Ms. Metzger confirmed it will make processes more efficient. She believes the new system will help alleviate issues identified in an earlier internal audit that was classified as a human resources/payroll audit.

Ms. Anderson informed the Committee they have made good progress on items that are pending. There is one item addressed to Ms. Anderson regarding OneSource and if that should be the appropriate mechanism with all the employment areas for training and storing data. They determined a new platform called Confluence would be more appropriate. Data has been migrated. It was a collaborative effort among employment areas. Mr. Yeh indicated that the review of the completion of that has not occurred. That is also the case for the completion of ePAF email notifications. Once Internal Audit has completed the review of these items, the follow-up status will be updated.

- **Internal Audit Director's Report.** Director Patel provided a brief update on the Internal Audit Department, because the Committee met and received an update only a couple of weeks prior to this meeting. The department is still projecting a surplus of approximately \$65,000 at the end of the fiscal year.
- The meeting adjourned at 3:22 PM

Advisor Reports



Board of Regent Report

UNM Alumni Association & Alumni Relations Office

September 12, 2017

Strategic Goals

Goal: Maximize alumni and student engagement

Student Engagement

- Birthday Cake Program: 7 cakes delivered through Sept. 8

Alumni Engagement

- Chapters and Alumni Outreach Calendar
 - Black Alumni Chapter
 - Sept 21-23 – Black Cultural Conference, UNM
 - Sept 28-30 – Soul of the Pack reunion with 6th Annual Living Legends and Trailblazer Awards, Centennial Auditorium
 - Chicago Chapter Homecoming Game Watch, Shoeless Joe's
 - Dallas Chapter Homecoming Game Watch, Social House, Addison
 - Las Vegas Chapter
 - Sept 28 – Homecoming Mixer, 5:30 pm at Public Works Coffee Bar
 - Los Angeles Chapter
 - Sept 2 – Beach Social & Arts Festival, Hermosa Beach
 - Sept 9 – Unofficial Chile Roast #2 at Sunrise Tortilla's Hatch Chile Roast at Los Angeles Ale Works
 - UNM Career Services: Suit up for College/Career
 - August 27 – 36 alumni attended
 - UNM Law Alumni Distinguished Achievement Awards Dinner, SUB, 6 pm
 - School of Medicine Alumni
 - Sept 14 – La Tierra Sagrada Dinner, Embassy Suites
 - Oct 13-14 – 2002 & 2007 Reunions
 - Oct 24 – Surgery Alumni Reunion Reception, San Diego
 - Oct 25 – Alumni Reception
 - Alumni Collaborative Meeting, Sept 6, Hodgin Hall Alumni Center
- Green Chile Roasts
 - August 19 – Austin Chapter, 55 in attendance, 20% increase from 2016
 - August 20 – Las Vegas Chapter, 45 alums in attendance, 50% increase from 2016
 - August 26 – Dallas Chapter, Hot Hatch Chile Run, NEW event, 10 alums in attendance
 - August 26 – Orlando Group, Hatch Chile Luncheon, NEW event, 22 in attendance
 - August 27 – Los Angeles Chapter, @ 100 in attendance
 - August 27 – San Diego Chapter
 - September 9-10 – Washington DC Chapter, Fortuitous Farms, >300 registered
 - September 16 – NorCal Chapter, Kings Mountain, Woodside, 48 registered
 - October 7 – Atlanta Chapter, Decatur Square Pub, 10 registered

- Lobo Living Room
 - October 19 – An Evening on Mars, Earth and Planetary Sciences

- UNM Homecoming 2017
 - September 25 – 30, “Living la Vida Lobo”
 - More than 65 events scheduled with departments across campus participating, see www.unmalumni.com/homecoming
 - Monday – Homecoming Kickoff Rally, Karen Abraham Courtyard, 11 am – 1 pm
 - Wednesday – Faculty and Staff Alumni Appreciation Luncheon, SUB, 12 -1 pm
 - Friday – Diner en Rouge Experience, Karen Abraham Courtyard, 6 – 9 pm
 - Saturday – All University Breakfast and Awards, Embassy Suites, 9 am
 - Saturday – Homecoming Tailgate, Dreamstyle Stadium Howl Zone, 2 – 4:30 pm

- APR Alumni Surveys
 - Organization Instruction Learning Sciences, Anthropology and Public Administration

Greater Albuquerque Area Alumni Chapter (GAAAC)

Community Service: August 25: GAAAC participated in UNM Welcome Days on Friday the first week of school. 1,020 donuts and coffee were served to welcome back students on campus.

Social: September 9: UNM Football tailgate and game. GAAAC board members and guests are attending the New Mexico Lobos vs. Aggie game.

Professional Development: September 26: In conjunction with 2017 Homecoming, GAAAC is hosting UNM alum, Hope McIntosh, for a leadership lecture entitled, *The Pathway to Leadership*. It is a free event and will be held at Hodgin Hall.

Goal: Increase alumni advocacy for UNM

Lobos for Legislation

Legislative Home Reception, October 4: A Legislative Home Reception is planned at the home of alumni Leba and Elliott Pierce, MD, in the northeast heights. Four Senators and six Representatives are invited as well as other New Mexico public elected officials, alumni and friends.

Lobo Links: Lobos for Legislation is currently active in recruiting alumni as Lobo Links to be advocates for UNM’s legislative priorities.

Goal: Maximize benefits of technology

Website *Aug. 1 to Aug. 31*

Pages	Unique Views
Total Page Views	12,122
1. Home Page	1,570
2. DC Chile Roast	904
3. Homecoming	652
4. Chile Roasts	519
5. Norcal Chile Roast	409

Online Community *Aug. 1 to Aug. 31*

New registered members	51
New members	2456
New non-members	258
Unique profile updates	71
Unique logins	75
Total in Community	252,238

Broadcast Emails

In August, the Alumni Relations Office sent 18 emails, including the Howler on Aug. 3 and reminder emails for events.

No. of addressees*	Opens	Clicks	Unique Clicks	Bounces	Unsubscribes
254,883	41,394	3,028	2,189	621	219

* Total number of people sent to (people can receive multiple emails to comprise this total)

Social Media

Social media statistics for August 2017:

	Facebook	Twitter	Instagram
Followers (as of 8/30/17)	4,751	2,231	672
Posts	30	30	25
Total impressions for the month	66,201	18,938	12,000
Link clicks	1,607	44	—

Goal: Invest in a strategic and collaborative communications and marketing program

Howler Statistics

The Howler monthly e-newsletter statistics Aug. 1 to Aug. 31:

Delivered: 94,239 Unique Opens: 14,984 Clicks: 1,506 Bounced: 364
Unopened: 79,255 Unsubscribed: 94 Spam Flagged: 46

Mirage Magazine

In the Spring and Fall 2017 editions, and the communications for its promotion, we asked alumni to opt-in to digital delivery. The Alumni Association is also moving to a digital delivery, via email, only for all on-campus faculty and staff at the University. Mirage mailing preference updates continue to come in.

Mirage Delivery Preference Submissions Aug. 1 to Aug. 31

	Alums	Faculty	Staff	Non-Alum
Email	14	0	1	1
Print	22	0	2	0
Both Print/Email	7	0	0	0
REPLIES for July	43	0	3	1

Mirage Delivery Preference TOTALS

	Alums	Faculty	Staff	Non-Alum
Email	314	12	40	9
Print	82	1	11	3
Both Print/Email	37	1	7	1
TOTAL REPLIES	390	14	58	13

Traffic Sources Aug. 1 to Aug. 31

Source	No. of Visits
Mirage Web Page	70
Delivery Prefs. Page	2
Mirage Magazine	1
Direct Mailer	3

Marketing & Communications

August 2017 had 20 active integrated marketing and communications plans created and executed – including graphic design of collateral pieces and website updates and forms to take RSVPS, etc – in support of events and programs, including:

1. Homecoming 2017 (and its 10 supporting sub-plans for specific events)
2. Green Chile Roasts – plans for 8 chapter events
3. Mirage opt/in-out communications
4. Donut Days 2017-18
5. Mirage Magazine Fall 2017
6. Alumni Travel Program