

**Minutes of the Regular Meeting of
The Board of Regents of the University of New Mexico
May 11, 2021; 9:00 AM
Virtual meeting via Zoom; livestreamed for public viewing**

Members Present

Doug Brown, President
Kim Sanchez Rael, Vice President
Sandra Begay, Secretary/Treasurer
Jack Fortner
Randy Ko
William Payne
Robert Schwartz

Administration Present

Garnett S. Stokes, President; James Holloway, Provost and EVP for Academic Affairs; Douglas Ziedonis, EVP for Health Sciences Center and CEO of the UNM Health System; Teresa Costantinidis, SVP for Finance and Administration; Loretta Martinez, General Counsel; Assata Zerai, VP for Diversity, Equity and Inclusion; Eliseo 'Cheo' Torres, VP Student Affairs; Dorothy Anderson, VP HR; Kate Becker, CEO, UNM Hospitals; Michael Richards, Vice Chancellor for Clinical Affairs, UNM Health System; Ava Lovell, Sr. Executive Officer for Finance & Administration, HSC; Duane Arruti, CIO; Eddie Nunez, Athletic Director; Barbara Damron, Chief Government Relations Officer; Liz Metzger, University Controller; Connie Beimer, VP Alumni Relations; Terry Babbitt, President's Chief of Staff; and others

Advisors Present

Chad Cooper, President, Alumni Association Board; Muskan 'Mia' Amin, ASUNM President; Nikhileswara 'Nikhil' Reddy Naguru, GPSA President; Nancy Shane, Staff Council President; Finnie Coleman, Faculty Senate President; Kevin Malloy, Retiree Association President

Presenters

Norma Allen, Director, University Budget Operations; Martha McGrew, Interim Dean, School of Medicine; Mark Unruh, Chair, Internal Medicine Nephrology Department; Kristine Tollestrup, Director Graduate Education Programs, College of Population Health (COPH); Cheryl Willman, Director and CEO, UMM Comprehensive Cancer Center

CALL TO ORDER AND CONFIRMATION OF A QUORUM

Regent President Doug Brown called the meeting to order at 9:00 AM and confirmed a quorum with all 7 members present via Zoom.

LAND ACKNOWLEDGEMENT STATEMENT

Regent Brown read aloud the Land Acknowledgement Statement:

Land Acknowledgement Statement

Founded in 1889, The University of New Mexico sits on the traditional homelands of the Pueblo of Sandia. The original peoples of New Mexico – Pueblo, Navajo, and Apache – since time immemorial, have deep connections to the land and have made significant contributions to the broader community statewide. We honor the land itself and those who remain stewards of this land throughout the generations and also acknowledge our committed relationship to Indigenous peoples. We gratefully recognize our history.

ADOPTION OF THE AGENDA

Regent Brown asked for a motion to adopt the agenda.

- The motion to adopt the agenda passed unanimously (1st Fortner; 2nd Payne; roll call vote – all 7 members present voted yes).

APPROVAL OF MINUTES OF THE APRIL 13, 2021 REGULAR MEETING

Regent Brown asked for a motion to approve the minutes of the last meeting.

- The motion to approve the minutes of the April 13, 2021 regular meeting passed unanimously (1st Payne; 2nd Rael; roll call vote - all 7 members present voted yes).

PUBLIC COMMENT

Helen Hamilton, Vice-President of the Executive Board for the UNM Black Alumni Chapter (BAC), spoke about the Chapters dedication, commitment and accomplishments and voiced concerns about the Alumni Association Board leadership with regard to involvement around BAC elections.

Lindsey Morrone, teaching assistant, spoke in favor of graduate worker unionization and advocated for good faith negotiations to improve the working conditions of faculty and graduate student employees.

Jens Van Gysel, Project Assistant in the Linguistics Department, spoke in support of graduate student unionization to help take the financial pressure off of graduate students so they can better serve the students they teach; he spoke about an adversarial relationship, negotiations not being in good faith and explained that graduate student wage levels are under a living wage, comparing graduate student worker pay to that of the University President's, alluding to an aristocratic attitude among UNM leadership.

Samantha Cooney, Graduate Assistant, Department of Political Science, spoke in support of United Graduate Worker unionization efforts, describing graduate student worker financial, food, and housing security struggles and contrasting student compensation to that of the UNM President.

Aaron Moore, Graduate Asst., Community and Regional Planning, Co-Chair, addressed concerns about the University's public position on its understanding of a Graduate Student Assistant's classification as an "employee" and its subsequent action during a hearing before the NM Labor Board.

Jeremy Baker, part-time faculty, Los Alamos and Valencia, spoke in support adjunct faculty and the faculty union; he spoke about the financial challenges of adjunct faculty, many of whom work multiple jobs to support their families - Dr. Baker works at 5 institutions of higher education and teaches 8 to 11 courses per semester, a significantly higher teaching load than full-time faculty. He urged closer on a collective bargaining agreement.

Osbjorn Pearson, long-time UNM faculty member, spoke in support of the faculty union efforts and requested that final dates be set to conclude negotiations of faculty contracts.

Jennifer Tucker, assistant professor, spoke in support of the faculty union efforts and urged the Regents to urge UNM administration to come to the bargaining table in good faith; it has been 16 months since the faculty voted overwhelmingly to unionize; there is an opportunity for a contract that recognizes the value of UNM faculty this semester.

Ramona Malczynski, graduate student, spoke in support of a graduate student workers union; graduate student workers need a living wage, health benefits and worker protections. Graduate workers are paid 5 times less than the value they bring to UNM; Ms. Malczynski contrasted the UNM President's compensation with graduate worker compensation and criticized the bonus the Regents awarded the President as a result of last fiscal year's performance evaluation. She also

spoke in favor of the faculty union and asked the Regents to urge administration to listen to what the faculty and graduate workers say they need to be successful and to negotiate fair labor contracts.

Marie Szasz, UNM Alumna and Honors College Faculty Member, spoke in support of faculty in the collective bargaining agreement negotiations and asked the Regents to urge administration to finalize settlement of labor contract dates. Dr. Szasz also requested settlement on a grievance procedure as it is still not clear how to file a grievance against a supervisor, and she requested Regents' help on the transparency of personnel files.

Mia Amin, ASUNM President, spoke about concerns that the athletic fee headcount proposal was put forward in the budget recommendations even though it was not recommended by the student leadership members on the Budget Leadership Team (BLT), adding that other student leaders were not in support of the proposal. Ms. Amin clarified that she is a student who supports athletics, but she was disappointed in the method that was adopted to get the proposal passed. She discussed general concerns about the budget process and the confusion she experienced about whether she could comment as a Regent Advisor during the budget discussion at the last meeting. Ms. Amin encouraged the Regents to vote no on the athletics proposal to move to a head-count model.

COMMENTS FROM REGENTS

Regent Brown responded to some of the public comments that compared salaries of graduate students to that of University leadership. Regent Brown voiced the Regents' strong support for President Stokes; she is way underpaid and she is over performing. Her salary is among the lowest for a president of a flagship university in the nation - over 300 public university presidents are paid more than she is. Regent Brown reiterated how important it is that UNM attract qualified, skilled, experienced and dedicated people, and that costs money. Regent Brown added that he hoped the student public commenters would themselves one day rise to the top of their professions.

Regent Sandra Begay thanked the public commenters and clarified that Regents are not aristocrats, they come from humble backgrounds and serve on the Board as volunteers appointed by the Governor and approved by state leadership to support the University. Regent Begay reiterated that it would be a great benefit for many to understand the 'color of money', as to where the various pots of money come from. Regarding the budget items on the agenda, the effort is around balancing last year's budget while incorporating the new budget. She urged keeping a perspective of the numbers, for example, the athletics budget is less than 1% of the University's \$3.4 billion budget. Regent Begay clarified that it is the prerogative of the President of the Board of Regents whether to allow, or not, comments during action items.

Regent Fortner said he whole heartedly agreed with Regents Brown and Begay's comments. He also requested that Regents not be muted during the public comment time of the virtual meeting.

Regent Brown clarified that he preferred the public commenters all speak in series before the Regents respond if they choose to any of the individual comments.

Regent Rob Schwartz voiced agreement with the prior Regent comments and he clarified that Regents are aware that the salaries of the faculty and students who are engaged in teaching at UNM are way too low and there is an urgent need to increase salaries. He expressed concern for faculty salary trends over the last six years, any increases have not kept up with health insurance premiums and inflation – unsustainable trends, especially since faculty and TAs are starting out substantially underpaid, yet the University depends upon them and their extraordinary quality. Regent Schwartz thanked the public commenters and urged respectful discourse, especially when talking about others, reiterating support for President Stokes and agreement with prior comments that she is underpaid, adding, "It is not helpful to squabble over how we divide a pie

that is much too small, and the goal for all of us should be to work together for the University of New Mexico to increase that pie.”

Regent Kim Rael expressed agreement with the prior comments of support for President Stokes, and she reminded everybody that one of the projects that the Regents spent a lot of time on in the last year was laying out the goals for the President for the next two years. A great deal of thought went into that. One of the goals is to develop an aligned, fiscally strong strategic plan for the University looking at five and 10 years and beyond, and the administration is starting to work on that process. A subset of that is to develop a plan for nationally competitive salaries for faculty. Regent Rael emphasized that this is very much on the top of her mind as a Regent, and for the entire Board, to ensure a fiscally strong institution along with nationally competitive salaries for our faculty - both of those are important to the Regents. Regent Rael also thanked all of the members of the public are commenting.

Regent William Payne said that as a new Regent sitting on the Finance and Facilities Committee, he agreed with everything Regent Begay said. These are important discussions about salaries and tuitions, but there's a finite way that the University gets money. Primarily, the main source of funds for faculty salaries comes tuition and from the legislature and from various other small pots of money. There are going to be some difficulty decisions to be made amongst the faculty regarding salary raises. He clarified the University doesn't control what comes from the legislature, and there are 22 institutions of higher education in the state that are competing for the same pot of money. Significant gains in salaries will entail looking more closely at distribution of funds through the University. Union talks will involve negotiating for higher salaries, but that doesn't mean that money materializes for those higher salaries unless it is reapportioned from somewhere else. Regent Payne said he appreciated Regent Begay's comments about understanding the 'color of money' and how the different parts play out, adding there are going to be some difficult times in the future, particularly with declining enrollments, at least demographically looking at what's happening in the state, and trying to raise additional revenues. Regent Payne said that he appreciated all the public comments and the thoughtful responses of the Regents, impressing upon the complexity of the issue and challenges in the decision making.

Student Regent Randy Ko expressed agreement with many of the Regent comments, adding that himself being a graduate student, he understood the struggles that graduate students have. He said that with the diverse backgrounds of the Regents on the board, each can bring a unique perspective to the table, adding these are not simple issues. He reiterated to the graduate students, “we hear you,” also expressing his wholehearted support of President Stokes who has done a wonderful job at the University with her initiatives and her ambitious goals, adding that she is involved also in commitments outside the University that impact the community.

PRESIDENT'S ADMINISTRATIVE REPORT

President Garnett Stokes opened her report with a focus on many recent University successes: Jane Lancaster, Distinguished Professor Emerita of anthropology, was elected to the American Academy of Arts & Sciences; Jeff Brinker, Distinguished Professor Emeritus in the Department of Chemical & Biological Engineering, was elected to the National Academy of Sciences; and Regent Sandra Begay, also a UNM Alumna and recipient of the 2021 Women in Technology Award, was asked to serve on the National Academies of Science, Engineering, and Medicine's Committee on Women in Science, Engineering and Medicine. In the area of Athletics, the Lobos clinched six Mountain West titles in women's cross country, women's soccer, women's basketball, women's golf, men's golf and men's tennis, and UNM athletes still perform well in the classroom, garnering an overall 3.34 GPA in Fall 2020.

The UNM Health Sciences joins a national student of COVID vaccine hesitancy, seen as one of the greatest challenges over the coming months. UNM is the recipient of a one-year \$1.4 million federal Community Engagement Alliance (CEAL) Against COVID-19 Disparities grant from the

National Institutes of Health, a national effort to understand and overcome the barriers that keep people from getting vaccinated.

UNM Branch Campuses spur innovation and excellence. At UNM-Taos, digital entrepreneurs, innovators and educators will soon find a place to collaborate and create the next generation of digital start-ups at the UNM-Taos HIVE (Hub of Internet-based Vocation and Education). UNM-Gallup is launching the Process Technology Program to develop training necessary to work in vital industries. Students at UNM-Valencia and UNM-Los Alamos were named 2021 Coca-Cola Academic scholars, honoring their academic excellence and celebrating their community leadership.

The UNM Alumni Association hosted a virtual STEM Career Fair to highlight job opportunities in New Mexico's innovative STEM job market, including the space, tech and biotech industries. The Rainforest Pitch competition, sponsored by UNM's Rainforest Innovations and the Comcast New Mexico Pitch Competition, recently awarded many students top prizes and opportunities to advance their ideas to the marketplace.

President Stokes took a deeper dive into the area of UNM tuition, first showing a graph depicting where new funding (new tuition dollars) would be spent in fiscal years 2021 & 2022, explaining that the use of new tuition dollars goes toward the benefit of the academic enterprise. \$2.3 million will go for investments in faculty; \$1.3 million for enrollment initiatives; \$1.0 million on school & college initiatives; \$0.6 million on library collections; and almost \$0.5 million on student support. President Stokes next discussed what UNM is doing to try to ensure affordability. She addressed the net price students pay per semester, which is the real financial impact students and their families pay and it does vary greatly from one student to another. Fewer than half of UNM students pay more than \$1,000 net tuition and fees. For students who take a 15-hour load and their families make \$50K or less, many of those students actually have a net negative tuition and fee. This indicates that for many students, there are funds available to cover the additional costs of attending school. Dr. Stokes discussed the phased-in reduction in the 15-hour load discount and UNM's careful monitoring of the impact of that reduction to students, especially for those with financial need, so to ensure stability and accessibility for students to come to UNM.

President Stokes touched on the heroic work of the UNM Health Sciences workforce serving the state. UNM Hospital has been dealing with extremely high occupancy rates during the COVID pandemic, but even before COVID, serving the needs of the community. She showed a graph of UNM Hospital occupancy since March 2020 and the large jump to over 300 daily hospital patients during late 2020, with occupancies declining to May 2021, depicting the large fluctuations of hospital stays during the COVID pandemic. President Stokes briefly discussed the New Hospital Tower project, probably the largest public, capital infrastructure project in the state's history. Dr. Stokes shared a quick overview of the construction and exterior and interior building plans.

Next, President Stokes turned her focus to the soon to be launched *UNM 2040 – Opportunity Defined* project that will craft a multi-year plan to build the future of UNM. The plan will provide both a vision of UNM's future twenty years from now, as well as a set of more immediate tasks designed to move the University toward that vision. The 6-phased process will include: 1) Planning & launch by May 2021; 2) listening conversations through August 2021; 3) strategic directives and pathways by October 2021; 4) stakeholder engagement during November and December 2021; 5) financial and business plans by January 2022, and 6) a final vision plan by February 2022. President Stokes touched on one of her goals, Goal 1. Drive Aligned, Fiscally Strong Strategic Plan for UNM, and she explained how elements mentioned in her report, for instance the UNM 2040 initiative are directly related to the goals that she and the Regents worked on and agreed upon.

President Stokes completed her report and opened the floor for questions.

REGENTS' COMMITTEE REPORTS

APPROVAL OF CONSENT DOCKET

Regent Brown addressed the consent docket, and there being no requests to remove any items for discussion, asked for a motion to approve the items on the docket.

1. [SSTAR]* Amendments to the GPSA Constitution:
 - a) Amendment to Article VI. Elections; Section 2. Council Chair Election
 - b) Amendment to Article VIII. Amendments; Section 1. Amendments
2. [SSTAR] Amendments to the Staff Council Constitution:
 - a) Amendment to Article III. Membership; Sections 2 & 3
 - b) Amendment to Article VI. Executive Committee; Sections 1 & 4
3. [F&F]* Third-Qtr Financial Actions Report and Certification through March 31, 2021 and 3rd-Qtr Informational Consolidated Financial Report through March 31, 2021
4. [F&F] Third-Qtr. Athletics' Enhanced Fiscal Oversight Program Report and Certification through March 31, 2021 and 3rd-Qtr Information on Athletics' Report by Sport through March 31, 2021
5. [F&F] Approval of Projects:
 - a) UNM Valencia Campus Fire Suppression Upgrades
 - b) Laguna & De Vargas Roof Replacement
 - c) University House Exterior Repairs
6. [F&F] Approval of Lobo Energy, Inc. Board Member Nominations:
 - a) John D. Word - reappointment
 - b) Bruno E. Carrara – reappointment
 - c) Thomas J. Ruiz - reappointment
7. [HSCC]* Approval of New Hospital Tower Financing Items:
 - a) HUD Insured Mortgage Parameters Resolution
 - b) HUD Insured Mortgage Pricing Resolution
 - c) Pre-Commitment Work Resolution

* [SSTAR] Student Success, Teaching and Research Committee; [A&C] Audit & Compliance Committee; [F&F] Finance & Facilities Committee; [HSCC] Health Sciences Center Committee

- The motion to approve the items on the consent docket passed with a unanimous vote in favor (1st Fortner; 2nd Begay; roll call vote - all 7 members present voted yes)

FINANCE AND FACILITIES COMMITTEE

Approval of the Main, HSC, and Branch Campuses: 1) FY2020-2021 Budget Adjustment Request (BAR); and 2) FY2021-2022 Budget

Regent Begay asked SVP Costantinidis to lead the presentation of the items. SVP Costantinidis clarified that the BAR would be presented first followed by presentation of FY22 budget for approval. She explained that the final submission of the budget was submitted to the HED on the May 1 deadline, but the HED gives a few days of grace period to obtain the Regents' final approval. Approval of the BAR is required to ensure actual expenditures for FY2020-2021 do not exceed budget authority by exhibit.

SVP Costantinidis presented the BAR for Main and Branch Campuses and Ava Lovell presented the BAR for the Health Sciences Center, referring to slides that were included in the eBook. **[ATTACHMENT A]**

- The motion to approve the Main and Branch FY2020-2021 Budget Adjustment Request passed with a unanimous vote in favor (1st Begay; 2nd Payne; roll call vote - all 7 members present voted yes).
- The motion to approve the FY2020-2021 Budget Adjustment Request for the Health Sciences Center passed with a unanimous vote in favor (1st Fortner; 2nd Schwartz; roll call vote - all 7 members present voted yes).

SVP Costantinidis proceeded with the FY2021-2022 budget presentations, starting with presentation of Main and Branch Campus budgets followed by the Health Sciences Center budget. The overall consolidated budget is projected to be \$3.4 billion, an increase of 3% over last year's budget. Fifty percent of the budget, \$1.7 billion, is the UNM Health System (clinical operations), and 23%, \$789 million, is the HSC Academic Enterprise (School of Medicine; College of Nursing; College of Pharmacy; College of Population Health; Research & General Admin.). Main Campus' budgeted revenue is \$717 million, or 21% of the total budget. Branch Campuses comprise \$51 million, or 1.5% of total budget. Plant funds are the last piece comprising 4.2%, or \$144 million. SVP Costantinidis discussed details of the Main Campus budget (\$861 million, which is \$717m plus plant funds at \$144m); almost 25% of the revenues come from state appropriations and almost 21% come from tuition and fees. The components that make up Main Campus revenues are similar in proportion to last year's budget with the exception of a reduction in the use of year-end balances, 8.4%, versus 12.4% last year. SVP Costantinidis discussed the expenditure side of the Main Campus budget, the components and proportions are similar to last year's budget with the bulk, 38.6%, going to Instruction & General (I&G). The primary drivers for the Main Campus budget are: 1) increase in state appropriations (about \$10 million); 2) tuition and fee (\$2.3 million) and compensation increases approved by the Regents at the April 13 meeting; 3) the new, not yet approved, Athletics Headcount Fee (about \$300K); 4) a 1.5% compensation increase, other must fund increases and funding initiatives; and 5) decreases in auxiliary revenues. Of the \$2.3 million in increased tuition and fee revenues, 10% will be set aside for student aid. **[ATTACHMENT B]**

SVP Costantinidis briefly discussed the Branch Campuses' budgets, totaling \$51.7 million, a .82% decrease from last year. The breakdown is as follows: UNM Gallup at \$17.14 million, 33%; UNM Valencia at \$15.76 million, or 30%; UNM Taos at \$11.67 million, 23%; and UNM Los Alamos at \$7.08 million, or 14%. Local government appropriations make up 18% of overall branch campus revenues. Branch campus budgets do not include tuition and fee increases, but other drivers include increased state appropriations, 1.5% compensation increase and 1% ERB increase, along with a decrease in tuition, fee, and auxiliary revenues and spending in non-salary expenses. There was some discussion before the vote to approve the Branch Campus budgets. **[ATTACHMENT C]**

Regent Begay asked for a motion to approve the Branch Campus budgets before moving onto the Main Campus budget discussion.

- The motion to approve the Branch Campus budgets as presented for the Branch Campuses - Gallup, Los Alamos, Valencia and Taos - passed with a vote of 6-1 (1st Payne; 2nd Fortner; Regents Begay, Brown, Fortner, Ko, Payne, and Schwartz voted yes; Regent Rael voted no).

Regent Begay recommended voting on the total budget package, including the proposed Athletic Headcount Fee, and she asked for a motion to approve: Regent Fortner motioned; Regent Payne seconded; there was discussion.

Regent Schwartz said it was difficult getting his questions answered by looking through the materials including the budget book that was posted online. He asked if there was budget information by College or department, for example for the College of Fine Arts or the history Department, this year's budget compared to last year's. Ms. Allen responded that the materials in the eBook were summarized at the VP level and not at the individual unit level, but she said she could get that information for the Regents if it's needed. Regent Schwartz added that to have the information at that level might be helpful in understanding what the actual effect of the budget would be on those academic units. SVP Costantinidis said that a new piece of software being launched would give the ability to drill down to more detail. Provost Holloway said the budgeting is generally done at the college level and then individual deans manage the budget within their schools and colleges. Provost talked about budget impacts at the department level for faculty hiring and faculty promotions.

Regent Schwartz said the Regents' ability to understand the actual effect of this budget on the academic enterprise, for example, is really limited, adding that he realized this is the way the budget has traditionally been done.

There was discussion about the level of budget detail and level of engagement. SVP Costantinidis explained that the Board of Regents ensure that at the high level the University is managing its budgets appropriately.

Regent Brown said Regent Schwartz' points were well put, but he viewed the Regents' role to review the soundness of the overall budget, and that it was up to the Provost to decide how the allocations would go among the various schools and then the deans work out the allocations within the schools and colleges.

There was further discussion.

Regent Begay added that it is still unknown what the exact enrollment will be for the fall.

Regent Fortner said he appreciated Regent Schwartz' insightful questions, because it's really a mixed philosophical view. Certainly Regents' first goal is to look at it from the macro perspective and hold administration accountable, and at the same time, when it comes to the individual departments, a Regent has the ability, if he she wants, to make a specific request or inquire into a specific area. Regent Fortner said the questions help to understand the budget better, but he added that these are questions that really can't be answered at this point.

Regent Begay encouraged considering bringing the Budget Summit back so Regents have more opportunity to listen and understand the budget.

Regent Schwartz reiterated his concern for the budget process. The Regents get the important numbers way too late to be able to have any effect whatsoever, and at this point they really cannot have much meaningful effect. A week after the budget has been due, there is really nothing left for Regents to do. "We are presented with a budget that we can't be involved in, or we can't help set university priorities." If Regents ask now about next year, it is too early, and if they wait until next year's budget, it's too late.

There was discussion about having budget discussions throughout the year. Regent Begay said there really should be more dialogue about the color of money - the different pots of money - and how much control or no control that Regents have.

Regent Ko asked how the decision is made on the allocation of the funds from the tuition increase to the particular initiatives. Provost Holloway explained there are multiple steps, starting with a request to schools and colleges to provide multi-year plans that outline their key initiatives, goals, and priorities that come with a set of resource requests. And then those are aligned against university priorities. This year there were 190 requests for funding to support initiatives, all of them were good requests, but obviously all of the requests cannot be funded. Provosts mentioned a set of budget principles that “we look at those requests with” and he talked about enrollment being a key initiative because enrollment brings the resources that allows the institution to engage in these programs, as well as being the primary way it delivers on its mission. Provost mentioned other inputs, including 7 budget principles developed by the BLT and listening to input from the Regents, and he reiterated critical areas identified, including faculty support, enrollment efforts, and supporting library collections.

Regent Ko asked how Regents can be more involved in the conversation with how these tuition dollars are spent, not to force initiatives, but to be a part of that conversation. Provost reiterated the importance of Regents’ input throughout the year to talk about the institutions priorities and in setting the President’s goals which help administration determine where to put energy and emphasis. He impressed the importance of the Regents’ conversations about priorities for the institution, utilizing the Regents’ retreat venue and the 2040 strategic planning exercise. Provost Holloway urged the Regents to utilize committee meetings throughout the year as powerful venues for conversation.

Regent Rael thanked everyone for their comments and added she would not repeat the comments she made at the last meeting, but she summarized that the Regents really need to be involved at the front end on prioritization of policy settings and have that flow through the budget. She thanked Regent Schwartz for his comments, said she wouldn’t duplicate them but would echo them.

Regent Ko said he had concerns about how the University will include key stakeholder input in the future. He said he personally remembered the large amount of time required to be on the student fee review board (SFRB), and he asked how administration will follow through with the recommendation of including student input with something like the athletics headcount fee model. President Stokes responded that there has been discussion about reconsidering the composition of the Budget Leadership Team (BLT). The President acknowledged the hard work the students on the SFRB put in and expressed her appreciation for student involvement in the midst of the difficult balancing choices that need to be made for the University during the budget process. She mentioned the complex and evolving issues and pressures facing universities, including finances and serving the needs of the state and the country, which can be competing interests.

Regent Schwartz said he generally agreed with the priorities outlined in the budget, but he looked forward to the Regents being part of future conversations. He emphasized that if one really wants to know an organization’s priorities, look at its budget. Regent Schwartz talked about sources of funding and said that a good percentage of funds are discretionary. He brought up the complex tuition and fee structure and the difficulty in finding where all the student fees are listed and where the revenue that they generate is listed. There was discussion. Regent Schwartz requested discussion about the athletic headcount fee which Regents learned about only at the last meeting, pointing out that if there would be no discussion, he would be forced to obviously vote against the budget under the circumstances. Regent Schwartz expressed concern for the budget process, student input, and there being very little opportunity to talk about the issues which are ultimately the most important in setting priorities of the University.

Regent Begay said that there had been discussion in Finance and Facilities Committee and at the last Regents’ meeting.

Student Regent Ko asked Eddie Nunez to explain how students would be involved with the monitoring of the headcount fee. AD Nunez responded that as expressed in the last meeting, athletics will continue to work with the students, will go to them every year and put everything on the table, how all the money has been allocated as far as the student fee.

Regent Begay called the question:

- The motion to approve the Main Campus FY2021-2022 Budget passed with a vote of 5-2 (1st Fortner; 2nd Payne; Regents Begay, Brown, Fortner, Ko and Payne voted yes; Regents Schwartz and Rael voted no).

Regent Begay asked for a motion to approve the HSC budget. **[ATTACHMENT D]**

- The motion to approve the HSC FY2021-2022 Budget passed with a unanimous vote in favor (1st Fortner; 2nd Payne; roll call vote - all 7 members voted yes).

Approval of Capital Outlay request package for FY2021-2022 projects which must be submitted to the HED and the Five-year Capital Plans

SVP Costantinidis presented the capital requests and also brought attention to the detailed Five-year capital plans. **[ATTACHMENT E]**

- The motion to approve the FY2021-2022 Capital Outlay requests and the Five-Year Capital Plans passed with a unanimous vote in favor (1st Payne; 2nd Fortner; roll call vote - all 7 members voted yes).
- *5-Minute Break at 11:25 AM*

HEALTH SCIENCES CENTER COMMITTEE

Approval of the Capital Project for the UNM Comprehensive Cancer Center Radiation Oncology and Laboratory Expansion (Capital Project and New Mexico Financing Authority Bonds/Cigarette Tax appropriations)

Cheryl Willman presented the item. The project will be to construct, renovate, and equip two radiation vaults for expanded Radiation Oncology Clinical Services to meet high patient demand and bring new technologies to New Mexico cancer patients. It will also construct, renovate, and equip good manufacturing process (GMP) laboratories in support of new cancer treatment modalities. The expansion project will address several challenges and needs, including the significant increase in patient volumes and insufficient RO capacity. Project benefits include access to state of the art radiation oncology technologies and procedures and providing access for New Mexicans to newer cancer treatment modalities not currently available in the state. The project is estimated to cost \$28,653,275, with a total of 26,320 square footage. The funding sources will be: 1) SB223 Cigarette Tax Allocation Extension; 2) HB285 Severance Bond Projects; 3) HSC and UNMCCC institutional capital funding; and 3) project construction. The project construction timeline is 24 months. Project approval by the Regents will allow the NM Finance Authority (NMFA) to begin their process to issue \$22 million par value revenue bonds as authorized by SB223a in partial funding of this project.

Regent Schwartz thanked Dr. Willman for her presentation and expressed appreciation for her extraordinary work and the work of others at the University for ensuring UNM has the resources needed to implement this project.

Dr. Ziedonis thanked Dr. Willman for her leadership, President Stokes for her support, and Barbara Damron for her guidance through the government relations part.

- The motion to approve the UNM Comprehensive Cancer Center Radiation Oncology and Laboratory Expansion passed with a unanimous vote in favor (1st Fortner; 2nd Ko; roll call vote - all 7 members voted yes).

Approval of the Appointment of Dr. Gulshan Parasher, MD as the Inaugural Holder of the Robert G. "Reg" Strickland Distinguished Chair of Digestive Health and Science

Drs. Martha McGrew, Mark Unruh, and Robert Strickland presented the item. The University's Department of Internal Medicine requests the appointment of Gulshan Parasher, MD, FACP, FACG, as the inaugural holder of the Robert G. "Reg" Strickland Distinguished Chair of Digestive Health and Science. The endowed chair was created and approved in November 2017 by the Regents. Dr. Strickland joined the UNM faculty in 1972 as the founding Chief of Gastroenterology. He built the division to national prominence, recognized for outstanding service, education, and research. In 1998, Dr. Strickland was appointed Chair of the Department of Medicine. The endowed chair in his name was established to further research and scholarship in digestive health. It is the School of Medicine's (SOM) belief that Dr. Parasher will carry on Dr. Strickland's legacy and embody the excellent qualities Dr. Strickland brought to the UNM SOM. Dr. Parasher was recruited to UNM in 2002 to lead a new initiative in the Division of Gastroenterology and Gapatology, that of Advanced Endoscopic Diagnosis and Therapy. His credentials and training to take on this challenge were impeccable, and over the last 19 years he has built an outstanding Advanced Endoscopy section within the Division. His team has become the leading advanced endoscopic service for the state and his opinion on difficult patient care issues is widely sought after in the Southwest region of the USA. Drs. Unruh and Strickland spoke further of Dr. Parasher's many outstanding accomplishments and contributions to UNM and the medical field.

- The motion to approve the Appointment of Dr. Gulshan Parasher, MD as the Inaugural Holder of the Robert G. "Reg" Strickland Distinguished Chair of Digestive Health and Science passed with a unanimous vote in favor (1st Rael; 2nd Fortner; roll call vote - all 7 members voted yes).

The Regents thanked Dr. Parasher for his outstanding contributions. Dr. Parasher was present to receive the recognition and expressed his deep appreciation for the honor.

Regent Schwartz took a moment to recognize the extraordinary work of Dr. Martha McGrew in the SOM, as she will be retiring in the fall - she has been a great doctor, a fine colleague and administrator, and she is one of the reasons for the relationship between UNM's law school and medical school. Over the past year, Dr. McGrew has been the interim Dean of the SOM. Dr. Ziedonis spoke about the great impact Dr. McGrew has made at UNM through the years, and the other Regents expressed appreciation for Dr. McGrew's many years of service to UNM.

Approval of the UNM Health Sciences Center Spring 2021 Graduates

Amy Levi presented 492 degree candidates for the Health Sciences Center: 193 for College of Nursing; 65 Doctor of Pharmacy degrees for the College of Pharmacy; 31 BS degrees for College of Population Health; 142 for SOM; and 61 for other graduate programs, including Master of Science in Nursing and Master of Public Health.

- The motion to approve the HSC Spring Graduates passed with a unanimous vote in favor (1st Rael; 2nd Ko; roll call vote - all 7 members voted yes).

STUDENT SUCCESS, TEACHING AND RESEARCH COMMITTEE

Approval of the 2021 Spring Degree Candidates

Finnie Coleman presented 3670 degree candidates for all of UNM.

- The motion to approve the 2021 Spring Degree Candidates passed with a unanimous vote in favor (1st Schwartz; 2nd Begay; roll call vote - all 7 members voted yes).

Approval of the Posthumous Degree for Glends Lewis: PhD in Language, Literacy & Sociocultural Studies

Robben Baca presented the item. Glenda Lewis received her BA in American Studies in 2002 and her MA in Secondary Education in 2010. Ms. Lewis was GPSA President during 2016-2017, Project Assistant for Project New Mexico Graduates of Color, and a strong supporter of UNM and all that it stands for.

- The motion to approve the Posthumous Degree for Glenda Lewis, PhD in Language, Literacy & Sociocultural Studies, passed with a unanimous vote in favor (1st Fortner; 2nd Begay; roll call vote - all 7 members voted yes).

Approval of the Form D – PhD in Health Equity Sciences

Kristine Tollestrup presented the item. This 66 credit doctoral degree would be a cooperative degree with New Mexico State University (NMSU); it will be a collaborative degree that will allow the two insituituion to continue to operate independently but capitalize on each university's strengths to create a more comprehensive range of educational and insititutional resources for their students. Dr. Tollestrup discussed the need for doctoral training in public health and health equity shown more clearly by the COVID-19 pandemic which highlighted the disproportionate impact of health and social crises upon underserved and marinalized populations. The state does not have any doctoral program to train graduates to address the urgent needs in the state and nationally – UNM will be the first university in the nation to offer a doctoral-level training in health equity. Dr. Tollestrup outlined the program curriculum and the concentrations offered, divided between UNM and NMSU. UNM would offer concentrations in Epidemiology, Community-based Participatory Research, Global Equity and Policy, and Community Health Education. UNM would offer concentrations in Health Program Administration and Policy, and Underserved and Marinalized Populaitons, with both universities sharing Biostatistics. Dr. Tollestrup discussed the resources to support the doctoral program, including collaborations with other UNM programs and with NMSU, five additional faculty positions in the college, and support from HSC leadership to become an accredited college in the future. Regarding the graduate job potential, Dr. Tollestrup talked about how this program will fill a critical gap in the health care and public health systems labor market. The NM Department of Workforce Solutions projections show that health care and social assistance sector will grow by 19.5% by 2026.

Regent Rael thanked Professor Tollestrup for her presentation, adding this is timely and in a field that is ripe for innovation and growth. She commended the collaboration with NMSU.

Regent Rael asked for a motion to approve; Regent Begay motioned; Regent Ko seconded; there was discussion.

Regent Schwartz said it looked like a fabulous program. He had questions about how it would work for UNM students to be taking courses at NMSU and how the program name, health equity sciences, was decided upon, instead of just health equity. Dr. Tollestrup mentioned addressing cross-enrollment efforts and briefly outlined the courses that would be offered in both locations as well as utilizing online platforms. It was decided to include 'sciences' in the name to give it a little more weight, and it was a compromise since the program encompasses epidemiology along with health, education, and behavior.

Regent Schwartz conveyed his support for the program and added that he hoped they would be able to count on the Regents for support with what they needed to get accreditation sometime soon down the line. Professor Tollestrup acknowledged the important steps the college has made toward accreditation. Dr. Ziedonis voiced his support for the program and taking the college closer

to becoming accredited given the needs of the state, adding that it will attract people from around the country and maybe the world to do the PhD program.

- The motion to approve the Form D – PhD in Health Equity Sciences passed with a unanimous vote in favor (1st Begay; 2nd Ko; roll call vote - all 7 members voted yes).

Faculty Senate Resolutions on: 1) Divestment; and 2) Green Initiatives (information item) Finnie Coleman presented the information items. Last year, a group of UNM scholars and remarkable teachers advised the Faculty Senate as it developed a thoughtful and smart response to climate change that complements the work of Staff Council colleagues and graduate and undergraduate students who have been so passionate about addressing climate change. Dr. Coleman discussed the impact of the process in developing the resolutions, helping faculty to understand the topic more fully while developing a proposal for UNM to proactively address this important issue.

AUDIT AND COMPLIANCE COMMITTEE

The FY2020-2021 Financial Statements External Audit Entrance Conference took place in committee

Regent Brown announced that the entrance conference with the external auditors, Moss Adams and KPMG, for the FY2020-2021 financial statements audit took place in committee.

ADVISORS' COMMENTS

Mia Amin talked about the challenges of the budget process; she thanked the Regents and said it has been an honor to be ASUNM President this past year; Ms. Amin will be graduating with her BBA in Business Administration. Gregory Romero will be the new ASUNM President for 2021-2022.

Nikhil Naguru said it was his last meeting; he thanked the Regents for a great year and introduced the new GPSA President, David Saavedra.

Regent Brown thanked the student leaders for their hard work and leadership this past year.

Finnie Coleman thanked Mia Amin for her passion and courage to speak honestly.

Nancy Shane said this would be her last meeting as a Regent Advisor and Staff Council President; Dr. Shane briefly touched on recent Staff Council events and topics of interest.

Chad Cooper said this would be his last meeting as Regent Advisor and Alumni Association Board President; he discussed recent Alumni Association events, including the STEM career fair, alumni chapter activities, and Homecoming 2021.

- *5-Minute Break at 12:44 PM*

VOTE TO CLOSE THE MEETING AND PROCEED IN EXECUTIVE SESSION

(1ST Brown; 2nd Begay; roll call vote - all 7 members present voted yes). The meeting closed at 12:52 PM.

- A. Discussions of bargaining strategy preliminary to collective bargaining and collective bargaining between a policymaking body and an employee bargaining unit, as permitted by Section 10-15-1H(5), NMSA (1978)
- B. Discussions, and where appropriate determination, of matters subject to attorney-client privilege pertaining to threatened or pending litigation, as permitted by Section 10-15-1H(7), NMSA (1978)
- C. Discussion, and where appropriate determination, relative to strategic and long-range business plans or trade secrets of public hospitals, as permitted by Section 10-15-1H(9), NMSA (1978)

VOTE TO RE-OPEN THE MEETING AND CERTIFICATION THAT ONLY THOSE MATTERS DESCRIBED IN THE CLOSED SESSION AGENDA WERE DISCUSSED IN CLOSED SESSION, AND IF NECESSARY, FINAL ACTION WITH REGARD TO CERTAIN MATTERS WILL BE TAKEN IN OPEN SESSION

The meeting re-opened at 1:08 PM.

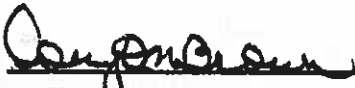
Regent Brown certified that closed session discussions were limited to only those matters described in the closed session agenda and confirmed there were no items upon which the Board needed to take action.

ADJOURN

There being no further business, Regent Brown asked for a motion to adjourn: Regent Begay motioned; Regent Ko seconded; all 7 members voted in favor; the meeting adjourned at 2:10 PM.

Approved:

Attest:



Douglas M. Brown, President



Sandra K. Begay (Aug 24, 2021 11:27 PDT)
Sandra K. Begay, Secretary/Treasurer

Budget Adjustment Request (BAR)

- The FY 21 Original Operating and Capital Budget was submitted to HED last spring and subsequently revised in July 2020 due to the Special Session of the NM legislature.
- Budget to Actuals are monitored through the Monthly Financial Report presented by the UNM Controller.
- The University is required to submit a revised budget to the HED by May 1 if year end projections show that actual revenue, transfers, or expenditure levels will exceed those initially budgeted. Note: HED does allow a post May 1 board approval.
- Must not exceed budget authority by exhibit — 5.3.4.10 NMAC

Budget Adjustment Request (BAR) Drivers

- Change in revenue and expenditure projections
- Use of reserves for one-time expenditures
- Increase in restricted grant and contract revenues and expenditures
- Other changes in transfers

Note: Included in your ebook materials is the FY 21 BAR booklet that provides more details about the changes.

Main Campus (Operating) and All UNM Capital Revenue & Expenses (In Millions)

Main Campus	Fiscal Year 2021 Current Approved	Fiscal Year 2021 Revised Budget (BAR)
Revenues	871.5	1,141.0
Expenses	871.5	1,141.0

Net \$269.5M Increase or 30.9%.

Primarily due to:

- The movement of the UNMH plant reserve from Main Campus for the Hospital Tower Project-\$195M.
- Orthopedic Center of Excellence-\$14M.

Summary of Main Campus Operating and All UNM Capital Changes

- **\$136.3M Revenues and Transfers and Use of Reserves \$133.2M**
 - ~ \$79.6M Bond Refunding revenue
 - ~\$29.6M HEERF 2 and estimated HEERF3 Student Aid
 - ~\$17.3M Transfers in for capital projects
 - ~ \$9.7M Net Other Revenue
 - HEERF2 revenue, estimated HEERF3 revenue, Tuition and Fees, and Gift revenue offset by lost auxiliary and athletic revenues. See page 4 of the FY 21 BAR ebook.
 - Use of Reserves primarily the movement of reserves for the Hospital Tower Project.
- **\$269.5M Expenses**
 - Movement of UNMH reserves from Main Campus for the Hospital Tower Project.
 - Orthopedic Center of Excellence
 - 2021 Bond Refunding Activities and transfers to plant for various capital projects.
 - Student Aid expenses-HEERF 2 and estimated HEERF 3

ATTACHMENT A
(Attachment to the minutes of the
BOR May 11, 2021 Meeting)

Summary of Branch Campus Changes

- **Gallup \$291K Increase, 1.6%**-primarily due to an increase in Restricted Contract and Grant research activity.
- **Los Alamos \$16K Decrease, -.3%**-primarily transfer spending from auxiliaries to capital projects.
- **Valencia \$1.233M Increase, 8.5%**-primarily due to an increase in Restricted Contract and Grant research activity and auxiliary COVID costs.
- **Taos \$219K Decrease, -1.7%**- primarily due a decrease in Restricted Contract and Grant research activity. TRIO grant ended.
- HEERF II Funding received-\$930,224



Health Sciences

Budget Adjustment Request Fiscal Year 2020-2021

UNM HSC Budget Adjustment Request (BAR)

- The FY 2021 Original Operating and Capital Budget was submitted to HED on May 1, 2020.
- The FY 2021 First Revised Budget was approved by Regents and submitted to HED on July 14, 2020 due to the Special Legislative Solvency session in June 2020.
- The University is required to submit a Final Revised Budget to the HED by May 1, 2021.
- Primary purpose of the final BAR: To ensure actual expenditures will not exceed budget authority by exhibit — 5.3.4.10 NMAC
- HSC Academic and UNM Hospitals are required by HED to submit a BAR – SRMC and UNM MG are not

Note: Your ebook materials include the detailed FY21 BAR

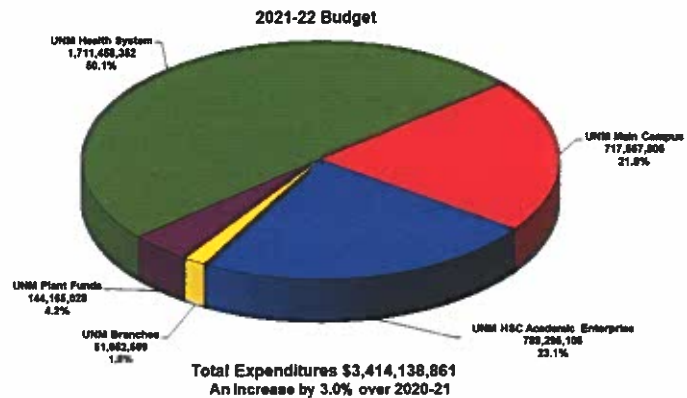
UNM HSC Academic Enterprise Year-End Changes

- **\$16.5M Increase** in Unrestricted Revenue and Transfers
- **\$10.0M Increase** in Unrestricted Expenditure authority for FY21. This increase is primarily due to the following:
 - **Public Service** expense increased primarily due Health System activity.
 - **Independent Operations** increased due to Housestaff and Office of Medical Investigator.
- **\$10.0M** represents 1.6% of the \$642.6M Total Unrestricted expense

UNM Hospitals Year-End Changes

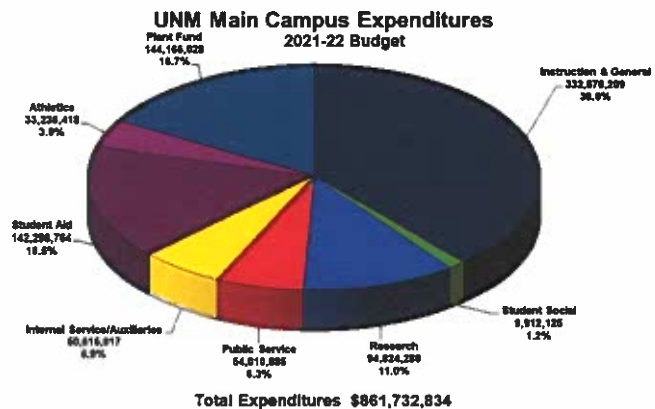
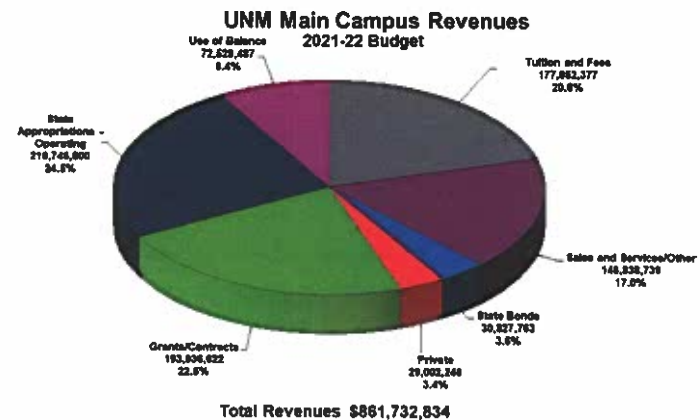
- **\$220.1M Net Increase** in Revenue due to \$170.3M increase in patient revenues with increased Hospital volumes and the \$61.3M Cares Act revenue.
 - This represents 17.2% of the \$1.28 billion original total budgeted revenue
- **\$124.8M Net Increase** in Expense due to increased volumes and non-labor patient care costs as well as increases in contract labor.
 - This represents 10.0% of the \$1.25 billion original total budgeted expense

UNM Consolidated Budget

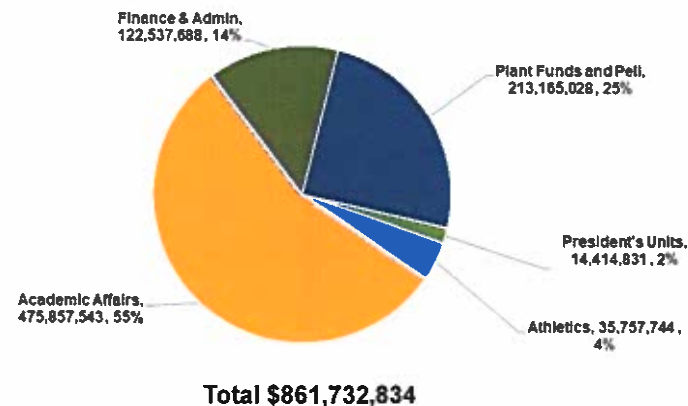


Note: The FY 2021-2022 Operating and Capital Book that provides more details about the budget will be included in the Full BOR May 11, 2021 ebook

ATTACHMENT B (Attachment to the minutes of the BOR May 11, 2021 Meeting)

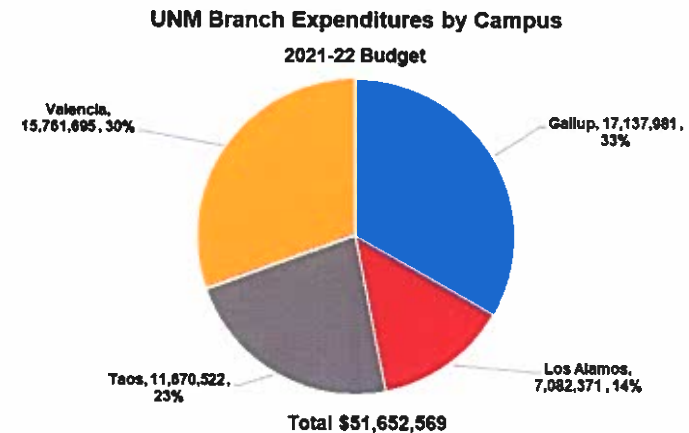
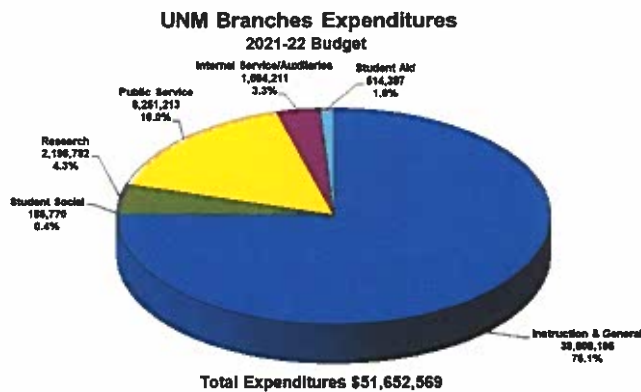
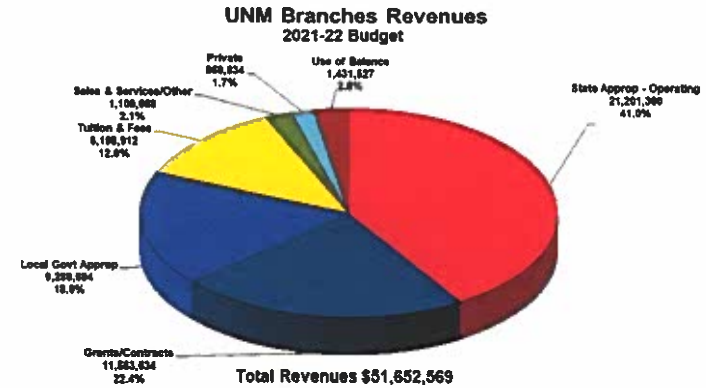


UNM Main Campus Expenditures by Unit



Main Campus

- Main Campus-\$861.7M
- 4.8% Decrease over FY21 Original
- 24.5% Decrease over FY 21 Revised Budget
- Primary Drivers:
 - Increase in State Appropriations
 - Tuition and Fee and Compensation increases approved at April 13th BOR meeting.
 - The budget reflects the new not yet approved Athletics Fee structure.
 - 1.5% Compensation Increase, other must fund costs, and funding initiatives.
 - Decreases in Auxiliary Revenues



ATTACHMENT B Cont.
(Attachment to the minutes of the BOR May 11, 2021 Meeting)

Branch Campuses

- Branch Campuses-\$51.7M
- -.82% Net Decrease from FY 21 Revised Budget
- Primary Drivers:
 - Increase in State Appropriations
 - Decrease in Tuition, Fees, and Auxiliary Revenues
 - 1.5% Compensation Increase and 1% ERB Increase
 - Decreased spending in non-salary expenses

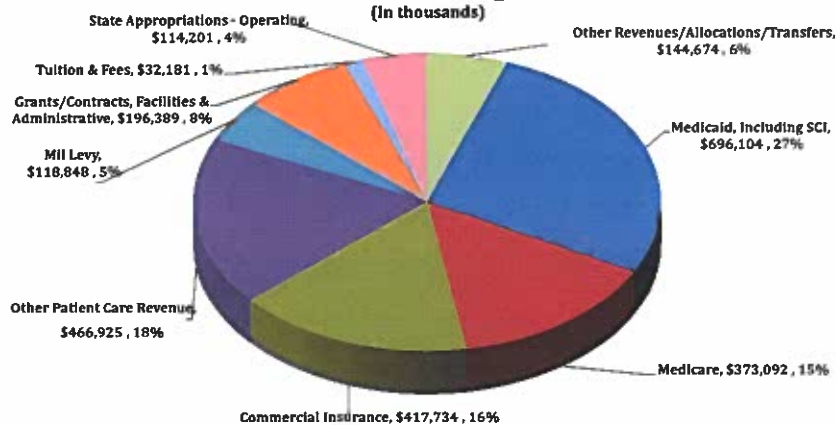
ATTACHMENT C
 (Attachment to the minutes of the BOR May 11, 2021 Meeting)



Health Sciences

FY 2022 Budget Approval

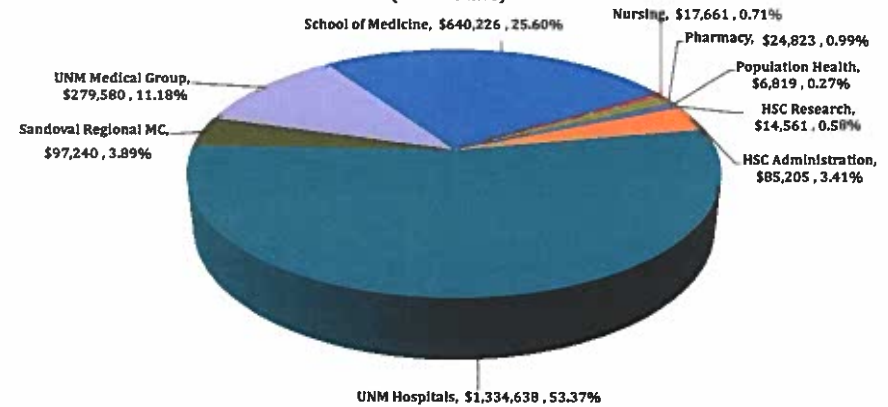
UNM HSC All Components - Revenues
FY 2022 Budget



Note: Includes UNM HSC Academic Enterprise and UNM Health System
 Total Budgeted Revenues \$2,560,148,412



UNM HSC All Components - Expenditures
FY 2022 Budget



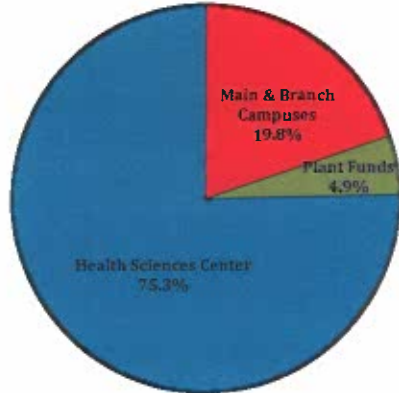
Note: Includes UNM HSC Academic Enterprise and UNM Health System
 Total Budgeted Expenditures \$2,500,753,459
 0.4% Increase over FY 2021 Revised Budget



ATTACHMENT D
 (Attachment to the minutes of the BOR May 11, 2021 Meeting)

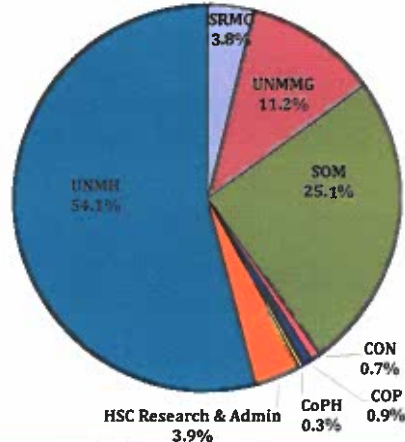
UNM FY 2022 Budgeted Revenue

Total UNM Revenue by Campus



HSC FY22 Revenue decreased from FY21 Revised Budget by **-2.6%**

Total HSC Revenue by Unit



UNM HSC Academic Enterprise

Revenue: Prior Year - Current Year - Next Year

	Actuals 2020	Revised Budget 2021	Original Budget 2022	% Change
Revenues				
State Appropriations	93,588,442	92,112,073	99,825,816	8.37%
Tuition and Fees	30,231,096	31,291,508	32,180,656	2.84%
Federal Appro./Grants/Contracts	88,261,059	142,837,917	148,902,537	4.25%
Private Gifts and Contracts/Grants	40,849,156	41,483,108	42,170,455	1.66%
Sales, Services and Other Revenues	421,953,262	466,309,304	467,382,382	0.23%
Total Revenue	\$674,883,015	\$774,033,910	\$790,461,846	2.12%

UNM HSC Academic Enterprise

Comparative Analysis: Prior Year - Current Year - Next Year
(In thousands)

Total HSC Academic	FY 2020 Actuals	FY 2021 Revised Budget	FY 2022 Original Budget	Percent Change 2021-22
Revenues	674,883	774,034	790,462	2.1%
Expenses	654,563	766,672	789,295	3.0%
Net Margin	\$20,320	\$7,362	\$1,167	

- FY22 Research Direct and Indirect driving most of the revenue change
- FY22 Compensation expense due to 1.5% across-the-board compensation increase and 1.0% Employer ERB expense increase

UNM HSC Academic Enterprise

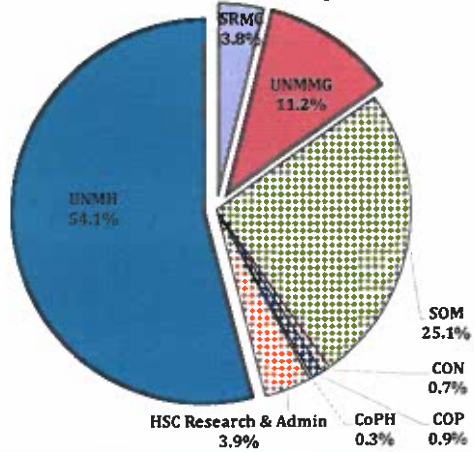
FY 2022 Budget
(In thousands)

	School of Medicine	College of Nursing	College of Pharmacy	College of Population Health	Research & General Admin.	HSC Academic Enterprise FY22 Total
Revenues	641,586	17,661	24,320	6,740	100,155	790,462
Expenses	640,226	17,661	24,823	6,819	99,766	789,295
Net Margin	\$1,360	\$0	(\$503)	(\$79)	\$389	\$1,167

- SOM clinical operations budgeted to return to full clinical scope, CON and CoPH budgeting expenditures to drive enrollment expansion, COP investing in research.

UNM FY 2022 Budgeted Revenue

Total HSC Revenue by Unit



UNM Hospitals

Revenue: Prior Year - Current Year - Next Year

	2019-20 Actuals	2020-21 Revised Budget	2021-22 Original Budget	% Change
Net Patient Revenues	1,094,257,531	1,257,529,328	1,200,892,063	-4.5%
County Tax Subsidy	108,619,093	110,003,617	111,653,671	1.5%
Contracts/Grants	4,760,046	5,091,346	5,315,949	4.4%
State Funding	47,816,118	13,396,400	13,682,700	2.1%
Other Revenues	82,171,479	113,251,981	52,897,766	-53.3%
Total Net Revenues	\$1,337,624,267	\$1,499,272,672	\$1,384,442,149	-7.7%

UNM Hospitals

Comparative Analysis: Prior Year - Current Year - Next Year
(In thousands)

	FY 2020 Actuals	FY 2021 Revised Budget	FY 2022 Original Budget	Percent Change 2021-22
Revenues	1,337,624	1,502,747	1,384,442	-7.6%
Expenses	1,239,723	1,377,020	1,334,638	-2.8%
Net Margin	\$97,901	\$125,727	\$49,804	

- FY21 operations driven by unprecedented volume and activity levels due to COVID-19
- FY22 Budgeted revenue and expense return to FY2020 actual level; also reductions in contract labor and overtime

UNM Medical Group

Comparative Analysis: Prior Year - Current Year - Next Year
(In thousands)

	FY 2020 Actuals	FY 2021 Revised Budget	FY 2022 Original Budget	Percent Change 2021-22
Revenues	271,306	257,356	288,000	11.9%
Expenses	280,269	253,202	279,580	11.7%
Net Margin	(\$8,963)	\$4,154	\$8,420	

- FY22 Revenue and Expense are driven by return to normal levels of surgeries and procedures
- Net Margin is partially driven by joint venture with Lovelace/UNM Rehab Hospital

UNM Sandoval Regional Medical Center

Comparative Analysis: Prior Year - Current Year - Next Year
(In thousands)

	FY 2020 Actuals	FY 2021 Revised Budget	FY 2022 Original Budget	Percent Change 2021-22
Revenues	89,731	97,000	97,245	0.25%
Expenses	89,433	96,999	97,240	0.25%
Net Margin	\$298	\$1	\$5	

- FY22 will see an increase in surgical and procedure volumes, partially due to opening the new Orthopedic Center for Excellence
- Maintaining a break-even Net Margin through volatile changes

UNM Health System

FY 2022 Budget
(In thousands)

	UNM Hospitals	UNM Medical Group	UNM Sandoval Regional Medical Center	UNM Health System Total
Revenues	1,384,442	288,000	97,245	1,769,687
Expenses	1,334,638	279,580	97,240	1,711,458
Net Margin	\$49,804	\$8,420	\$5	\$58,229

- UNM Health System budgeting for less volatility in FY22

UNM Health Sciences Center

FY 2022 Budget
(In thousands)

	HSC Academic Enterprise	UNM Health System	HSC Total
Revenues	790,462	1,769,687	2,560,149
Expenses	789,295	1,711,458	2,500,753
Net Margin	\$1,167	\$58,229	\$59,396

ATTACHMENT E
(Attachment to the minutes of the
BOR May 11, 2021 Meeting)

UNM CAPITAL PLANNING LEADERSHIP TEAM
DRAFT CAPITAL REQUEST PRIORITIES

4/22/2021

	ESTIMATED PROJECT COST	2022 APPROPRIATION REQUEST	FUNDING TYPE	2021 APPROPRIATION	FUNDING TYPE	MATCHING FUNDS	FUNDING TYPE
MAIN CAMPUS CAPITAL REQUESTS							
Center for Collaborative Arts & Technology (CCAT)	\$65,000,000	\$65,000,000	GOB	\$0		\$0	
Lab Safety Improvements	\$5,000,000	\$4,500,000	STB	\$0		\$500,000	FIN
Technology Infrastructure Upgrades	\$3,695,000	\$3,695,000	STB	\$0		\$0	
<i>MAIN GOB SUBTOTAL</i>		\$65,000,000					
<i>MAIN STB SUBTOTAL</i>		\$8,195,000					
MAIN CAMPUS TOTALS		\$73,695,000		\$0		\$500,000	
HEALTH SCIENCES CENTER CAPITAL PRIORITIES							
UNMH Children's Psychiatric Center	\$40,000,000	\$40,000,000	GOB	\$0		\$0	
Interprofessional Healthcare Simulation Center (IHSC) Expansion	\$4,000,000	\$4,000,000	STB	\$1,900,000	STB	\$0	
Shared Research Equipment for HSC Research Centers	\$1,000,000	\$910,000	STB	\$0	STB	\$90,000	Match
<i>HSC GOB SUBTOTAL</i>		\$40,000,000					
<i>HSC STB SUBTOTAL</i>		\$4,910,000					
HSC CAMPUS TOTALS		\$45,000,000		\$1,900,000		\$90,000	
BRANCH CAMPUSES							
GALLUP CAMPUS							
Gurley Hall Student Experience Project	\$8,000,000	\$6,000,000	GOB	\$0		\$2,000,000	Internal
<i>GALLUP CAMPUS SUBTOTAL</i>		\$8,000,000		\$0		\$2,000,000	
LOS ALAMOS CAMPUS							
Campus-wide Infrastructure	\$1,810,000	\$1,358,000	GOB	\$800,000	STB	\$453,000	Internal
Open Space Design & Upgrade	\$3,000,000	\$2,250,000	GOB	\$0		\$750,000	Internal
<i>LOS ALAMOS CAMPUS SUBTOTAL</i>		\$4,810,000		\$800,000		\$1,203,000	
TAOS CAMPUS							
Peralta Hall - Art, Film & Applied Technologies Center Renovation & Addition	\$5,200,000	\$3,900,000	GOB	\$0		\$1,300,000	Internal
<i>TAOS CAMPUS SUBTOTAL</i>		\$5,200,000		\$0		\$1,300,000	

UNM CAPITAL PLANNING LEADERSHIP TEAM
DRAFT CAPITAL REQUEST PRIORITIES

4/22/2021

	ESTIMATED PROJECT COST	2022 APPROPRIATION REQUEST	FUNDING TYPE	2021 APPROPRIATION	FUNDING TYPE	MATCHING FUNDS	FUNDING TYPE
VALENCIA CAMPUS							
Learning Resource Center Roof & Solar	\$1,200,000	\$900,000	GOB	\$0		\$300,000	Internal
<i>VALENCIA CAMPUS SUBTOTAL</i>		\$1,200,000		\$0		\$300,000	
<i>BRANCH GOB TOTAL</i>		\$14,408,000					
BRANCH CAPITAL REQUEST TOTAL		\$19,210,000		\$800,000		\$4,803,000	
<i>UNM GOB TOTAL</i>		\$119,408,000					
<i>UNM STB TOTAL</i>		\$13,105,000					
UNM TOTAL		\$137,905,000		\$2,700,000		\$5,393,000	

2022 Legislative Session Requests

Interprofessional Healthcare Simulation Center (IHSC) Expansion Project

Expand the footprint of the IHSC to be able to have more space for simulation exercises, including debriefing rooms and skills lab space.

Total STB Request \$4,000,000

UNMH Children's Psychiatric Center

Fully construct, renovate, and furnish a replacement center for UNMH Children's Psych Center. Services to meet high patient demand and bring new technologies to New Mexico children.

Total GOB Request \$40,000,000

Shared Research Equipment for HSC Research Centers

Purchase, installation, and programming of shared research equipment to serve multiple areas across the School of Medicine and HSC.

Total STB Request \$1,000,000



New Mexico Department of Higher Education																			
2021 Summer Hearing - Five Year Capital Project Funding Plan																			
INSTITUTION:												DATE:							
The University of New Mexico												4/22/2021							
Institution acronym	FY2 Funding Priority #	Overall Funding Priority #	Project Title	Description	Year Project Funding will be requested	Month/Year Project to be started	Month/Year Project to be completed	Full Project	Phase	Cost of Project or Phase	GOB	STB	Other	Percent of GOB or STB	Percent of Other Funding Source	Description of Other Funding Source	New Construction	Renovation	Square Footage (GSF)
UNM	1	1	Center for Collaborative Arts and Technology	New center for the collocation of programs including Music and Theater, Art and Technologies, Fine Arts and Photography	2022	Jun-23	Dec-26	X		\$ 65,000,000	X			100%			X		TBD
UNM	2	2	Lab Safety Improvements	Replace felling laboratory controls and integrating with building automation systems, reducing energy consumption and improving lab safety	2022	Jul-22	Jul-24	X		\$ 5,000,000		X	X	90%	10%	BR&R		X	N/A
UNM	3	3	Technology Infrastructure Upgrades	Redesign and upgrade existing campus network backbone. Refresh wireless hardware to meet increasing demand. Classroom Technology Upgrades. CARC Core Computing/Data system replacement and upgrade; CHTM Quantum Materials & Technologies Laboratory	2022	Jul-22	Jul-24		X	\$ 3,695,000		X		100%				X	N/A
UNM		4	Classroom Technology Upgrades (Departmentally Scheduled Classrooms)	Upgrade audio visual systems and computing structure in 50/100 departmentally scheduled classrooms.	2022	Jul-21	Jun-23		X	\$ 825,000		X		100%				X	N/A
UNM		5	Facility Investment Needs (FIN) Repairs & Renovations	Facility Investment Needs (FIN) Repairs & Renovations across campus	2022	Jul-21	Jun-22	X		\$ 10,000,000			X	100%		BR&R		X	TBD
UNM		6	Enterprise Firewall Upgrades for Main Campus	Provide network security for HIPAA, FERPA record compliance	2022	Jul-21	Jul-23	X		\$ 500,000		X		100%					N/A
UNM		7	Modernizing Essential Research Facilities at UNM	CHTM Quantum Materials & Technologies Laboratory; CARC Core Computing/Data Systems replacement and upgrade	2022	Jul-21	Dec-24	X		\$ 1,450,000		X		100%					
UNM		8	Police Department	Renovate Police Department Facilities	2022	Jun-23	Oct-25	X		\$ 8,000,000	X			100%				X	TBD
UNM		9	CFA Basement Restroom Renovation	Renovate Fine Arts Center basement restrooms (B404, B404A, B605)	2022	Jul-21	Dec-24	X		\$ 385,000			X	100%		BR&R		X	

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New Mexico Department of Higher Education																			
2021 Summer Hearing - Five Year Capital Project Funding Plan																			
INSTITUTION: The University of New Mexico																			
DATE: 4/22/2021																			
Institution acronym	PTZ Funding Priority #	Overall Funding Priority #	Project Title	Description	Year Project Funding will be requested	Month/Year Project to be started	Month/Year Project to be completed	Full Project	Phase	Cost of Project or Phase	GOB	STB	Other	Percent of GOB or STB	Percent of Other Funding Source	Description of Other Funding Source	New Construction	Renovation	Square Footage (GSF)
UNM		10	Campus Drive Improvements	Resurface roadway, improve signage, crosswalks, sidewalks, parking, landscaping and lighting. Increasing safety for pedestrians, cyclists	2022	Jul-21	Sep-24	X		\$ 1,500,000		X	X	34%	66%	BR&R/Parking Capital Funds		X	N/A
UNM		11	Cloud Infrastructure	Moving services to public cloud provider, to provide additional functionality that is not available on campus.	2022	Apr-21	Oct-24	X		\$ 1,200,000			X		100%	State General Funds		X	N/A
UNM		12	Classroom Technology Upgrades (Departmentally Scheduled Classrooms)	Upgrade audio visual systems and computing structure in 50/100 departmentally scheduled classrooms.	2022	Jun-23	Jul-24		X	\$ 825,000		X		100%				X	N/A
UNM		13	UNM Duck Pond	Improve safety and reduce maintenance costs by relocating and replacing pump house, pumps, and filters, replacing bridge and increasing depth.	2022	Jul-22	Jul-24	X		\$ 7,500,000		X		100%				X	N/A
UNM		14	Well and Reservoir	Build a second well and reservoir to provide redundancy in domestic water supply for campus and improved fire safety.	2022	Jul-22	Jul-24	X		\$ 5,000,000		X		100%			X		N/A
UNM		15	Campus Integrated Controls Upgrade	Upgrade controls to improve integration of units on campus.	2022	Jul-21	Dec-24	X		\$ 500,000			X		100%	Sustainability Surcharge		X	N/A
UNM		16	Student Family Housing	Replace existing student family housing.	2022	Apr-22	Jan-26	X		\$ 40,000,000			X		100%	State General Funds	X		TBD
UNM		17	Children's Campus	Renewal and expansion of the UNM Children's Campus.	2022	Apr-22	Dec-25	X		\$ 14,902,000			X		50%	UNMH Capital Funds		X	TBD
UNM		18	Residential Life & Student Housing	Improve facilities to accommodate student needs.	2022	Jul-22	Jul-23		X	\$ 1,000,000			X		100%	Housing Capital Funds		X	TBD
UNM		19	Dining and Food Services	Conduct venue specific upgrades per Chartwells Contract.	2022	Jul-22	Jul-23		X	\$ 300,000			X		100%	Chartwell Capital Funds		X	N/A
UNM		20	Track/Soccer Stadium	Develop a stadium for track and soccer teams.	2022	Jul-22	Dec-25		X	\$ 400,000		X		100%			X		TBD

New Mexico Department of Higher Education																			
2021 Summer Hearing - Five Year Capital Project Funding Plan																			
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Institution acronym	PTZ Funding Priority #	Overall Funding Priority #	Project Title	Description	Year Project Funding will be requested	Month/Year Project to be started	Month/Year Project to be completed	Full Project	Phase	Cost of Project or Phase	GOB	STB	Other	Percent of GOB or STB	Percent of Other Funding Source	Description of Other Funding Source	New Construction	Renovation	Square Footage (GSF)
UNM			Faculty/Staff Workstation Refresh - Main Campus	Annual computer refresh for faculty/staff. (5,346 Main faculty/staff count, Fall 2018 - 4 year refresh)	2023	Apr-23	Jul-24	X		\$ 2,005,000		X		100%				X	N/A
UNM			Las Lomas Road Improvements	Resurface roadway, improve signage, crosswalks, sidewalks, parking, landscaping and lighting. Increasing safety for pedestrians, cyclists	2023	Jul-23	Aug-25	X		\$ 1,200,000		X		100%				X	N/A
UNM			North Campus Plant	Construct a second plant interconnected to the existing District Energy System to supply additional heat, power, and cooling throughout campus.	2023	Jun-24	Dec-27	X		\$ 20,000,000		X		100%			X		TBD
UNM			Chiller Expansion	Add chiller capacity for projected new building expansion.	2023	Jul-23	Oct-25	X		\$ 2,000,000		X		100%				X	TBD
UNM			Gas Turbine Overhaul	overhaul of existing gas turbine	2023	Jul-23	Dec-24	X		\$ 2,000,000			X		100%	Sustainability Surcharge		X	N/A
UNM			Sewer System Upgrades	Civil Infrastructure; correction of Sanitary and Storm Sewer Systems Issues.	2023	Jul-23	Sep-25	X		\$ 1,000,000		X						X	N/A
UNM			Campus Integrated Controls Upgrade	Upgrade controls to improve integration of units on campus.	2023	Jul-23	Dec-24	X		\$ 500,000			X		100%	Sustainability Surcharge		X	N/A
UNM			UNM Championship Infrastructure	Repair of access roads and cart paths, replacement pump stations and reclaimed water infrastructure, New irrigation and irrigation storage Improvements, Landscape restoration, tree replacement and tee improvements	2023	Apr-23	Oct-26	X		\$ 5,579,000			X		100%	State General Funds		X	N/A
UNM			Student Union Building Roof Replacement	Replacement of the remaining portion of the SUB roof.	2023	Jul-23	Jun-25	X		\$ 1,250,000			X		100%	Minor Capital		X	N/A
UNM			Residential Life & Student Housing	Improve facilities to accommodate student needs.	2023	Jul-23	Jul-24		X	\$ 1,000,000			X		100%	Housing Capital Funds		X	TBD
UNM			Dining and Food Services	Conduct venue specific upgrades per Chartwells Contract.	2023	Jul-23	Jul-24		X	\$ 300,000			X		100%	Chartwell Capital Funds		X	N/A

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INSTITUTION:													DATE:						
The University of New Mexico													4/22/2021						
Institution acronym	FY2 Funding Priority #	Overall Funding Priority #	Project Title	Description	Year Project Funding will be requested	Month/Year Project to be started	Month/Year Project to be completed	Full Project	Phase	Cost of Project or Phase	GOB	STB	Other	Percent of GOB or STB	Percent of Other Funding Source	Description of Other Funding Source	New Construction	Renovation	Square Footage (GSF)
UNM			Olympic Sport Training Center		2023	Jul-24	Jun-26		X	\$ 700,000			X		100%	State General Funds	X		TBD
UNM			Football Practice Facilities	Resod football practice fields, replace indoor practice facility turf	2023	Jul-24	Dec-24	X		\$ 1,200,000			X		100%	State General Funds			N/A
UNM			Centrally Scheduled Classroom Modernization	Upgrade and refresh audio/visual systems that are no longer under warranty, continue to add lecture capture capability to medium sized classrooms.	2024	Jul-24	Aug-25	X		\$ 1,000,000		X		100%				X	N/A
UNM			Johnson Field Improvements	Update irrigation system to provide water savings, install new lighting, turf, shade trees and a walking path	2024	Jul-24	Aug-25	X		\$ 4,000,000		X		100%				X	N/A
UNM			New Well & Reservoir on North Campus	new well and reservoir on north campus	2024	Jul-24	Dec-26	X		\$ 15,000,000	X			100%			X		TBD
UNM			Residential Life & Student Housing	Improve facilities to accommodate student needs	2024	Jul-24	Dec-26	X		\$ 1,500,000			X	100%	Housing Capital Funds	X	X	TBD	
UNM			Dining and Food Services	Conduct venue specific upgrades per Chartwells Contract	2024	Jul-24	Dec-26	X		\$ 250,000			X	100%	Chartwell Capital Funds		X	TBD	
UNM			Softball	Title XI Improvements	2024	Jul-24	Dec-26	X		\$ 500,000		X		100%				X	TBD
UNM			PIT	TV System, Water Soften System, HVAC Equipment Update	2024	Jul-24	Dec-25	X		\$ 420,000		X		100%				X	N/A
UNM			Men's & Women's Basketball	Men's Equipment upgrades and team study area; Women's locker Rm Improvements and office enhancements	2024	Jul-24	Jun-26	X		\$ 300,000		X		100%				X	TBD
UNM			Psychology Department Facility Upgrade	Renovation of Sara Reynolds Hall for Psychology Clinic	2025	Jul-26	Jun-27	X		\$ 2,000,000		X		100%				X	TBD
UNM			Gas Turbine Overhaul	overhaul of existing gas turbine	2025	Jul-25	Jun-26	X		\$ 2,000,000			X	100%	Sustainability Surcharge			X	N/A
UNM			Popejoy Hall Stage Expansion	Renovation of Popejoy Hall stage for expansion.	2025	Jul-25	Jul-27	X		\$ 10,000,000			X	100%	Donor/Fundraising			X	TBD
UNM			Residential Life & Student Housing	Improve facilities to accommodate student needs	2025	Jul-25	Jun-26	X		\$ 1,000,000			X	100%	Housing Capital Funds			X	TBD

New Mexico Department of Higher Education																			
2021 Summer Hearing - Five Year Capital Project Funding Plan																			
The University of New Mexico																			
INSTITUTION:													DATE:						
The University of New Mexico													4/22/2021						
Institution acronym	FY2 Funding Priority #	Overall Funding Priority #	Project Title	Description	Year Project Funding will be requested	Month/Year Project to be started	Month/Year Project to be completed	Full Project	Phase	Cost of Project or Phase	GOB	STB	Other	Percent of GOB or STB	Percent of Other Funding Source	Description of Other Funding Source	New Construction	Renovation	Square Footage (GSF)
UNM			New Golf Team Facility	Men's and Women's Golf Team Facility	2025	Dec-25	Jun-27	X		\$ 700,000		X		100%			X		TBD
UNM			Women's Soccer Locker Room	Create a women's soccer locker room within Robertson	2025	Jul-25	Dec-26	X		\$ 500,000		X		100%				X	TBD
UNM			PIT	Main roof recasting	2025	Jul-25	Dec-26	X		\$ 1,000,000		X		100%				X	N/A

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New Mexico Department of Higher Education																			
2021 Summer Hearing - Five Year Capital Project Funding Plan																			
INSTITUTION:			The University of New Mexico - Gallup Campus						DATE:						4/21/2021				
Institution acronym	FY21 Funding Priority #	Overall Funding Priority #	Project Title	Description	Year Project Funding will be requested	Month/Year Project to be started	Month/Year Project to be completed	Full Project	Phase	Cost of Project or Phase	GOB	STB	Other	Percent of GOB or STB	Percent of Other Funding Source	Description of Other Funding Source	New Construction	Renovation	Square Footage (GSF)
UNM-G	1	1	Gurley Hall Student Experience Project	To Improve and renovate Gurley Hall to support student experience and success with renovations, space reorganization, and campus improvements, including study areas, food service, and increased access to support programs.	2022	Jun-22	Oct-24	X		\$ 5,000,000	X		X	75%	25%	Equity - Campus	X		111,414
UNM-G		2	Facility Repair and Renewal	Repair existing facilities to comply with ADA and safety codes	2023	Jul-23	Aug-24	X		\$ 1,875,000		X	X	75%	25%	Equity - Campus		X	N/A
UNM-G		3	Facility Repair and Renewal	Repair existing facilities and necessary upgrades to achieve peak energy efficiency and appropriate safe educational environments that building Renewal and Repair isn't enough to complete	2024	Jul-23	Aug-24	X		\$ 1,125,000		X	X	75%	25%	Equity - Campus		X	N/A

New Mexico Department of Higher Education																			
2021 Summer Hearing - Five Year Capital Project Funding Plan																			
INSTITUTION:			The University of New Mexico - Los Alamos Campus						DATE:						4/21/2021				
Institution acronym	FY21 Funding Priority #	Overall Funding Priority #	Project Title	Description	Year Project Funding will be requested	Month/Year Project to be started	Month/Year Project to be completed	Full Project	Phase	Cost of Project or Phase	GOB	STB	Other	Percent of GOB or STB	Percent of Other Funding Source	Description of Other Funding Source	New Construction	Renovation	Square Footage (GSF)
UNM-LA	1	1	UNM-LA Campuswide Infrastructure Renovations	This project addresses key campus wide needs related to safety & security and energy efficiencies. Renew, replace, and upgrade LED lighting, HVAC equipment and controls, and building envelopes in all eight buildings, and increase solar capacity for the Los Alamos campus. The project will also include the planning, design and replacement of the existing alarm and camera systems and to purchase and install a new keyless access control system campus wide.	2022	Jul-22	Dec-24	X		\$ 1,810,000	X			75%	25%	Local tax funds and Performance Contract		X	TBD
UNM-LA		2	UNM-LA Open Space Design and Upgrade	Design, repair, renovate, and develop open space on campus, including access, wayfinding, and parking areas to meet safety and ADA campus environs standards for land improvements controlled by UNM-LA.	2022	Jul-22	Dec-24	X		\$ 3,000,000	X			75%	25%	Local tax funds	X	X	N/A
UNM-LA		3	UNM-LA Campuswide Infrastructure Renovations	Renew, replace and upgrade existing facilities infrastructures at the Los Alamos Campus to provide energy savings, extend the life of the facilities, address ADA requirements and building safety issues, focusing on Buildings 1, 2, and 7.	2023	Jul-23	Dec-25	X		\$ 1,300,000		X		75%	25%	Local tax funds		X	TBD

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New Mexico Department of Higher Education																			
2020 Summer Hearing - Five Year Capital Project Funding Plan																			
The University of New Mexico - Taos Campus																			
4/21/2021																			
Institution acronym	FY20 Funding Priority #	Overall Funding Priority #	Project Title	Description	Year Project Funding will be requested	Month/Year Project to be started	Month/Year Project to be completed	Full Project	Phase	Cost of Project or Phase	GOB	STB	Other	Percent of GOB or STB	Percent of Other Funding Source	Description of Other Funding Source	New Construction	Renovation	Square Footage (GSF)
UNM-T	1	1	Peralta Hall - Art, Film & Applied Technologies	Revnations, addition and facility upgrades (including Fire Supression System, HVAC System, Envelope systems)	2022	Jul-22	Dec-25	X		\$ 5,200,000	X			75%	25%	local tax funds	X	X	TBD
UNM-T		2	Campus-wide Facility Safety & Infrastructure Upgrades	Facilities Infrastructure (HVAC, Access Control, Lighting, Surveillance)	2023	Jul-23	Aug-26	X		\$ 3,000,000		X		75%	25%	local tax funds		X	N/A
UNM-T		3	Center for Career and Technical Education - Vocational Building	Plan, design, construct, equip and furnish a Vocational Building Facility to provide Construction, Automotive and other trades training.	2024	Jul-24	Dec-27	X		\$ 5,500,000	X			75%	25%	local tax funds	X		15,000
UNM-T		4	Facilities Management & IT Building	Plan, design, engineer, site develop, construct, equip and furnish a facility for the Facilities Management and IT Departments.	2025	Jul-25	Dec-27	X		\$ 4,000,000		X		75%	25%	local tax funds		X	Upgrades
UNM-T		5	Bataan Hall Event Center Renovations	Renovations and facility upgrades (including Fire Suppression System, HVAC, Electrical, Plumbing and Envelope upgrades)	2026	Jul-26	Aug-28	X		\$ 2,000,000	X			75%	25%	local tax funds		X	TBD

New Mexico Department of Higher Education																			
2020 Summer Hearing - Five Year Capital Project Funding Plan																			
The University of New Mexico - Valencia Campus																			
4/6/2020																			
Institution acronym	FY20 Funding Priority #	Overall Funding Priority #	Project Title	Description	Year Project Funding will be requested	Month/Year Project to be started	Month/Year Project to be completed	Full Project	Phase	Cost of Project or Phase	GOB	STB	Other	Percent of GOB or STB	Percent of Other Funding Source	Description of Other Funding Source	New Construction	Renovation	Square Footage (GSF)
UNM-V	1	1	Learning Commons Resource Center Renewal/Remodeling	Library Tutoring and Commons Renovation	2021	Jul-21	Dec-23	X		\$ 800,000			X	0%	100%	Local funds		X	N/A
UNM-V		2	Sustainability Improvements	Replace high water use plumbing fixtures /Install building integrated photovoltaic (BIPV) solar modules at existing facilities	2022	Jan-21	Jun-23	X		\$ 750,000			X	0%	100%	Local funds		X	N/A

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UNM Capital Planning Committee Funding Requests												
UNITS Five Year Capital Project Funding Plan												
CPLT Subcommittee		Health Sciences Center							DATE: 4/29/2021			
Department making request	Subcommittee Priority #	Project Title	Description	Will this project be phased? Please describe	Total Cost of Project or Phase	STB GOB or GF	% State Funding Request	% Other Funding Request	Description of Other Funding Source	New Construction	Renovation	Square Footage (GSF)
YEAR 1 2022 (GOB Year)												
UNMH	1	UNM Children's Psychiatric Center	Plan, demolish, design, construct, renovate and equip a replacement center for UNMH Children's Psych Center. Services to meet high patient demand and bring new technologies to New Mexico children.	No	\$ 40,000,000	GOB	100%	0%	State	X	X	24,500
UNM HSC	2	Interprofessional Healthcare Simulation Center (IHSC) Expansion Project	Expand the footprint of the IHSC. It is able to have more space for simulation exercises, including debriefing rooms and skills lab space.	No	\$ 4,000,000	STB	100%	0%	State	X		10,000
UNM HSC	3	Shared Research Equipment for HSC Research Centers	Purchase, installation, and programming of shared research equipment to serve multiple areas across the School of Medicine and HSC.	No	\$ 1,000,000	STB	90%	10%	HSC Departmental Capital Funds			N/A
UNMH	4	Crisis Triage Center	In collaboration with Bernalillo County, plan, design, and renovate existing space the Adult Psychiatric Campus for use as a Crisis Triage Center. Project will include two patient wings with ten patient beds each, support service areas, law enforcement entrance and other features required to meet the most current code requirements.	No	\$ 1,300,000	N/A	0%	100%	UNMH Capital Funds		X	TBD
UNM HSC	5	Ritz Hall Assessment/Upper Plaza Renovation	Conduct a detailed survey of the functional/units occupying the "basement" areas directly under the UNM HSC Upper Plaza. Develop plans and options that would allow access to renovate the College of Pharmacy and Ritz Hall buildings.	Yes	\$ 500,000	N/A	0%	100%	HSC Capital Funds		X	TBD
UNM HSC	6	Update Fiber Network for North Campus Phase 1	Design, program and equip Phase 1 of the fiber network update on the north campus for Bldgs. 200, 201, 205, 211, 217, 234, 260 to provide better Data Infrastructure for students, staff faculty for the HSC.	Yes	\$ 1,000,000	N/A	0%	100%	UNMH and HSC Capital Funds		X	N/A
UNMH	7	UNM Hospital facilities renewal, repairs, replacement	Funding for facilities, utilities, infrastructure and deferred maintenance projects for the UNM Hospital.	No	\$ 15,000,000	N/A	0%	100%	UNMH Capital Funds		X	N/A
YEAR 1 TOTAL					\$ 62,800,000							
2022 STATE FUNDING REQUEST TOTAL					\$ 45,000,000							
YEAR 2 2023 (STB Year)												
UNMH	8	Community-Based Clinic	Similar to North 4th Street and SN Clinics to expand Primary Care Services to the Community to increase access to health care	No	\$ 6,000,000	STB	TBD	TBD	UNMH		X	TBD
UNM HSC	9	Administration Building	Provide space for expansion of clinical, research and education administrative/IT/HR. All units of the UNM HSC feel the need for additional administrative space primarily faculty and staff offices, conference space and could include public/private partnership and/or commercial amenities.	Yes	TBD	N/A	0%	100%	HSC/UNMH Capital and Public/Private Partnership	X		TBD
UNM HSC	10	Low Cost HSC Graduate Student Housing	Provide close proximity and affordable housing for students in the health professions due to their challenging schedules	No	TBD	N/A	TBD	TBD	Public/Private Partnership	X		TBD
UNMH	11	Adult Behavioral Health Facility	Design, construct, and equip a modern adult behavioral health medical facility to completely replace the current structure.	No	TBD	N/A	50%	50%	50% UNMH Capital	X		60,000
UNM HSC/ UNMH	12	UNM HSC and UNMH Data Center	Program, design, construct, and equip a new data center to serve UNM North	No	\$ 27,000,000	N/A	0%	100%	HSC/UNMH Capital Funds	X		TBD
UNM HSC	13	Update Fiber Network for North Campus Phase 2	Design, program and equip Phase 2 of the fiber network update on the north campus for Bldgs. 200, 201, 205, 211, 217, 234, 260 to provide better Data Infrastructure for students, staff faculty for the HSC.	Yes	\$ 1,000,000	N/A	0%	100%	HSC/UNMH Capital Funds		X	N/A
YEAR 2 TOTAL					\$ 34,000,000							
2023 STATE FUNDING REQUEST TOTAL					\$ 6,000,000							
YEAR 3 2024 (GOB Year)												
UNM HSC	14	Renovate existing Pharmacy Building	This building is 41 years old and building systems require as its maintenance. To continue to maintain is becoming cost prohibitive. Renovation will include wet and dry labs and faculty and staff offices.	No	\$ 43,816,000	GOB	100%	0%	State		X	96,300
UNM HSC	15	Diamond Hill Expansion Phase III	Construct an addition to Diamond Hill to study and treat brain disorders such as Alzheimer's, autism, epilepsy, fetal alcohol syndrome, mental illness, stroke and trauma.	Yes 3 of 3 phases	\$ 5,510,000	STB	100%	0%	State	X		21,600
UNM HSC	16	Parking Structure / Central Utility Plant (UH Lot)	Plan, design, construct, and equip a new 6 floor parking structure and Central utility plant (CUP) in the M-Lot to serve North campus visitors, students, staff, faculty and buildings.	No	TBD	N/A	0%	100%	TBD	X		170,000
YEAR 3 TOTAL					\$ 49,326,000							

UNM Capital Planning Committee Funding Requests												
UNITS Five Year Capital Project Funding Plan												
CPLT Subcommittee		Health Sciences Center							DATE: 4/29/2021			
Department making request	Subcommittee Priority #	Project Title	Description	Will this project be phased? Please describe	Total Cost of Project or Phase	STB GOB or GF	% State Funding Request	% Other Funding Request	Description of Other Funding Source	New Construction	Renovation	Square Footage (GSF)
2024 STATE FUNDING REQUEST TOTAL					\$ 49,326,000							
YEAR 4 2025 (STB Year)												
UNM HSC	17	Health & Educational Careers Facility and Equipment	Partnering with both UNM Hospitals and Sandoval Regional Medical Center to grow the professional healthcare workforce by coordinating with Central New Mexico Community College, Bernalillo County, Sandoval Health Collaborative, and secondary education institutions in Central New Mexico. The workforce positions needed include Nurse, Physical Therapy, Occupational Therapy to name a few.	No	\$ 10,000,000	STB	100%	0%	State	X		N/A
YEAR 4 TOTAL					\$ 10,000,000							
2025 STATE FUNDING REQUEST TOTAL					\$ 10,000,000							
YEAR 5 2026 (GOB Year)												
UNM HSC	18	Cancer Research Building	Plan, design, construct, and equip a new 3 floor Cancer Research Building to serve Cancer research programs as well as promote collaboration with various programs across the HSC	No	\$ 45,000,000	GOB	100%	0%	State	X		120,000
UNM HSC	19	Re-purpose, remodel old UNM Hospital for teaching/faculty offices	Some of the 1954, 1966 and 1977 in-patient and operating facilities can be reconverted to provide intermediate behavioral health services, teaching and research space for patients, faculty, students and staff	No	\$ 25,000,000	N/A	100%	0%	TBD		X	TBD
UNM HSC	20	Parking Structure w/ Retail at road Phase 1 of 3	Plan, design, construct and equip a new 5 floor parking structure and retail on University Boulevard to serve North campus visitor, students, staff, faculty and buildings.	No	TBD	N/A	0%	100%	TBD	X		150,000
YEAR 5 TOTAL					\$ 70,000,000							
2026 STATE FUNDING REQUEST TOTAL					\$ 45,000,000							

TOTAL Projects \$ 226,126,000
TOTAL STATE REQUESTED FUNDING FOR PROJECTS \$ 155,326,000