

**Attachment I--Summary of Current Unrestricted Reserves
June 30, 2011**

Main Campus	Reserve June 30, 2010	Reserve June 30, 2011	Change FY 2010-2011
Instruction and General	25,672,563	44,222,581	18,550,018
Student Social and Cultural	1,300,106	1,736,180	436,074
Research	12,561,366	16,255,206	3,693,840
Public Service	(2,485,295)	8,158,486	10,643,781
Internal Services	8,462,207	7,578,483	(883,724)
Student Financial Aid	18,249,905	17,700,062	(549,843)
Auxiliary Enterprises	(2,703,082)	(2,499,773)	203,309
Athletics	(629,424)	(1,175,452)	(546,028)
Total	60,428,346	91,975,773	31,547,427

Branches	Reserve June 30, 2010	Reserve June 30, 2011	Change FY 2010-2011
Instruction and General	7,330,623	9,212,865	1,882,242
Student Social and Cultural	246,566	280,694	34,127
Public Service	304,447	535,651	231,204
Internal Services	161,547	207,536	45,989
Student Financial Aid	363,798	460,435	96,637
Auxiliary Enterprises	290,771	546,481	255,709
Total	8,697,752	11,243,661	2,545,909

Note: Reserves include 2010 audit entries and 2011 audit entries as of 9/08/11.

Attachment II--Summary of Current Unrestricted Reserves by College/School/Division

UBPP 7000 Policy--Main and Branch Campuses--Current Unrestricted Reserves. FYE 2011									FY 2011	FY 2010	
College/School/Division	Instruction and General	Student Social and Cultural	Research	Public Service	Internal Services	Student Aid	Auxiliaries	Athletics	Total Current Unrestricted	Total Current Unrestricted	Net Change
President's Office	113,792.14	0.00	0.00	181,183.19	0.00	8,949.22	0.00	0.00	303,924.55	568,170.52	(264,245.97)
University Counsel Office	329,973.55	0.00	174,271.26	0.00	0.00	0.00	0.00	0.00	504,244.81	480,608.74	23,636.07
University Communication & Marketing	171,726.19	0.00	0.00	0.00	(338.37)	0.00	0.00	0.00	171,387.82	94,402.22	76,985.60
Alumni Relations	52,172.14	0.00	0.00	61,311.80	0.00	113,479.00	0.00	0.00	226,962.94	513,153.27	(286,190.33)
Internal Audit Department	81,890.87	0.00	0.00	0.00	0.00	0.00	0.00	0.00	81,890.87	127,914.14	(46,023.27)
UNM West	127,706.20	0.00	0.00	0.00	0.00	0.00	0.00	0.00	127,706.20	249,978.43	(122,272.23)
RWJ Center for Health Policy	0.00	0.00	169,017.90	36,165.26	0.00	0.00	0.00	0.00	205,183.16	150,544.57	54,638.59
International Programs Studies	71,325.11	3,931.48	0.00	22,296.96	5,823.27	12,729.83	0.00	0.00	116,106.65	83,845.30	32,261.35
Harwood Foundation	15,530.09	0.00	0.00	316,721.77	0.00	152,527.86	65,965.06	0.00	550,744.78	708,409.12	(157,664.34)
Optical Science and Engineering	493.26	0.00	0.00	0.00	0.00	0.00	0.00	0.00	493.26	(391.71)	884.97
Office of Support for Effective Teaching	17,006.50	0.00	1,090.01	0.00	0.00	13,342.44	0.00	0.00	31,438.95	59,072.57	(27,633.62)
Nano Science & Micro Systems	20,162.18	0.00	0.00	0.00	0.00	0.00	0.00	0.00	20,162.18	8,419.03	11,743.15
Undergraduate Education Support	5,947.14	0.00	0.00	0.00	0.00	0.00	0.00	0.00	5,947.14	9,916.14	(3,969.00)
Institutional Research	2,276.36	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,276.36	69,750.64	(67,474.28)
KUNM	0.00	0.00	0.00	37,080.89	0.00	0.00	0.00	0.00	37,080.89	24,835.28	12,245.61
University Press	0.00	0.00	0.00	(3,426,638.57)	0.00	14,142.65	0.00	0.00	(3,412,495.92)	(2,767,744.15)	(644,751.77)
Graduate Studies	190,490.24	0.00	44,431.52	45,833.94	0.00	364,701.65	0.00	0.00	645,457.35	917,955.90	(272,498.55)
CAPS	48,529.31	0.00	0.00	800.00	0.00	0.00	0.00	0.00	49,329.31	127,985.70	(78,656.39)
Latin American Iberian Institute	29,967.74	0.00	7,636.39	93,013.12	0.00	126,917.27	0.00	0.00	257,534.52	263,310.16	(5,775.64)
Provost Office Staff	1,025,417.35	0.00	65,125.05	30,301.25	0.00	197,826.17	0.00	0.00	1,318,669.82	2,178,458.72	(859,788.90)
Spanish Colonial Research Center	0.00	0.00	0.00	98,735.56	0.00	0.00	0.00	0.00	98,735.56	140,785.58	(42,050.02)
CARS	0.00	0.00	0.00	0.00	2,998.53	0.00	0.00	0.00	2,998.53	116,404.38	(113,405.85)
Office of the University Secretary	12,280.24	0.00	59,034.25	0.00	0.00	0.00	0.00	0.00	71,314.49	(17,258.43)	88,572.92
University College	185,412.91	0.00	18,709.22	92,135.96	0.00	262,530.03	0.00	0.00	558,788.12	705,401.37	(146,613.25)
School of Public Administration	78,224.06	0.00	8,260.25	46,467.00	0.00	301,152.32	0.00	0.00	434,103.63	371,634.88	62,468.75
VP for Equity & Inclusion	597,997.82	60,868.53	0.00	243,790.28	0.00	80,673.35	0.00	0.00	983,329.98	1,279,957.80	(296,627.82)
VP Division of Enrollment Mgmt	1,257,149.96	0.00	10,184.60	499,595.94	0.00	4,358,890.73	0.00	0.00	6,125,821.23	7,140,860.08	(1,015,038.85)
College of Fine Arts	1,246,289.88	166,844.81	61,747.93	856,436.28	20,792.40	1,049,477.59	0.00	0.00	3,401,588.89	4,008,143.52	(606,554.63)
College of Arts Sciences	3,597,709.21	5,908.52	5,225,312.91	2,301,202.07	288,920.31	2,498,735.60	(54,446.96)	0.00	13,863,341.66	12,109,554.27	1,753,787.39
Anderson Schools of Management	406,536.43	0.00	60,485.88	699,402.79	0.00	1,428,562.08	0.00	0.00	2,594,987.18	2,614,446.10	(19,458.92)
College of Education COE	2,587,115.53	11,890.71	1,096,340.99	611,877.97	0.00	642,535.37	0.00	0.00	4,949,760.57	4,587,485.08	362,275.49
School of Engineering	1,923,705.37	1,578.14	5,326,584.69	2,412,337.89	404,564.72	2,055,761.59	0.00	0.00	12,124,532.40	11,357,239.34	767,293.06
School of Law	633,581.99	83,750.84	400,780.09	2,061,563.45	0.00	2,252,401.72	0.00	0.00	5,432,078.09	3,971,643.97	1,460,434.12
School of Architecture Planning	258,593.33	0.00	142,742.08	347,805.41	0.00	538,652.62	0.00	0.00	1,287,793.49	1,117,966.49	169,827.00

Attachment II--Summary of Current Unrestricted Reserves by College/School/Division

UBPP 7000 Policy--Main and Branch Campuses--Current Unrestricted Reserves. FYE 2011									FY 2011	FY 2010	
College/School/Division	Instruction and General	Student Social and Cultural	Research	Public Service	Internal Services	Student Aid	Auxiliaries	Athletics	Total Current Unrestricted	Total Current Unrestricted	Net Change
University Libraries	436,443.92	0.00	123,862.46	193,420.58	0.00	448,112.04	0.00	0.00	1,201,839.00	1,352,334.36	(150,495.36)
Continuing Education	(1,091,928.54)	0.00	52,886.09	85,663.69	0.00	50,000.00	3,506.02	0.00	(899,872.74)	(947,725.00)	47,852.26
Extended University	(105,462.45)	0.00	28,913.77	0.22	15,632.92	3,678.82	0.00	0.00	(57,236.72)	2,683,965.88	(2,741,202.60)
VP Research & Economic Development	11,515.65	97.07	2,922,251.45	613,855.48	102,057.84	77,087.94	0.00	0.00	3,726,865.43	354,446.64	3,372,418.79
Provost Monitoring	644,056.82	0.00	0.00	(411,309.34)	125,704.76	0.00	297,849.00	0.00	656,301.24	(595,994.09)	1,252,295.33
VP Student Affairs Administration	173,825.56	27,606.93	129,058.26	225,708.64	0.00	(17,059.16)	645,093.96	0.00	1,184,234.19	568,404.22	615,829.97
VP Student Affairs Independent Depts.	(4,081.23)	215,840.04	0.00	9,684.72	0.00	0.00	599,752.72	0.00	821,196.25	368,452.15	452,744.10
Associate VP Student Services	128,768.30	36,978.61	(37.67)	281,541.50	0.00	25,036.70	0.00	0.00	472,287.44	485,056.67	(12,769.23)
Associate VP Student Life	88,588.77	898,586.85	130,354.97	61,196.44	0.00	99,744.00	1,382,535.62	0.00	2,661,006.65	2,834,328.06	(173,321.41)
EVP of Administration Office	184,456.90	0.00	0.00	202,947.74	0.00	80,125.32	0.00	0.00	467,529.96	493,632.09	(26,102.13)
Board of Regents	19,750.81	0.00	0.00	0.00	0.00	0.00	0.00	0.00	19,750.81	45,521.35	(25,770.54)
Undesignated I&G Balance and Other Monitoring Accounts	23,396,046.12	0.00	0.00	(1,203.00)	2,114,222.45	0.00	0.00	0.00	25,509,065.57	8,330,800.20	17,178,265.37
Police Department	37,158.05	0.00	0.00	0.61	0.00	0.00	0.00	0.00	37,158.66	1.24	37,157.42
Risk Management	957,660.73	0.00	0.00	0.00	0.00	0.00	0.00	0.00	957,660.73	2,170,199.99	(1,212,539.26)
Budget Office	5,979.74	0.00	0.00	0.00	0.00	(696.00)	0.00	0.00	5,283.74	3,872.70	1,411.04
UNM Policy Office	1,045.82	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,045.82	14,977.59	(13,931.77)
Intercollegiate Athletics	(6,994.00)	0.00	0.00	1,282,586.13	0.00	213,727.06	65,472.25	(1,175,451.84)	379,339.60	802,955.85	(423,616.25)
Financial Services	64,218.91	0.00	(8,580.33)	(4,887,069.65)	112,684.54	0.00	0.00	0.00	(4,718,746.53)	(6,180,945.09)	1,462,198.56
Associate VP for Facilities Mgmt	(85.46)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(85.46)	10,430.77	(10,516.23)
Human Resources	109,243.91	0.00	0.00	433.86	1,450,677.09	0.00	0.00	0.00	1,560,354.86	4,423,458.69	(2,863,103.83)
VP Institutional Support Services	4,067,795.59	0.00	5,118.66	741,728.92	2,015,788.89	193,281.26	(5,505,500.44)	0.00	1,518,212.88	(3,544,615.25)	5,062,828.13
Government & Community Relations	9,604.94	0.00	0.00	15,816.14	0.00	0.00	0.00	0.00	25,421.08	(3,205.52)	28,626.60
Information Technologies	2,712.33	222,297.07	0.00	52,597.50	752,459.62	837.54	0.00	0.00	1,030,904.06	2,269,253.30	(1,238,349.24)
Advancement	3,257.01	0.00	0.00	2,021,465.52	0.00	3,560.40	0.00	0.00	2,028,282.93	1,200,538.45	827,744.48
School of Medicine	0.00	0.00	(338.77)	0.00	166,494.00	(8,129.43)	0.00	0.00	158,025.80	487,612.43	(329,586.63)
College of Nursing	0.00	0.00	0.00	0.00	0.00	50,359.82	0.00	0.00	50,359.82	48,225.87	2,133.95
College of Pharmacy	0.00	0.00	0.00	0.00	0.00	24.46	0.00	0.00	24.46	4,698.43	(4,673.97)
Branches	0.00	0.00	(38.20)	0.00	0.00	6,382.22	0.00	0.00	6,344.02	12,663.63	(6,319.61)
Subtotal For Main Campus Funds	44,222,581.30	1,736,179.60	16,255,205.71	8,158,485.91	7,578,482.97	17,700,062.13	(2,499,772.77)	(1,175,451.84)	91,975,773.01	71,066,204.63	20,909,568.38
Less Main Foundation Distribution	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(10,637,858.54)	10,637,858.54
Total For Main Campus Funds	44,222,581.30	1,736,179.60	16,255,205.71	8,158,485.91	7,578,482.97	17,700,062.13	(2,499,772.77)	(1,175,451.84)	91,975,773.01	60,428,346.09	31,547,426.92
Gallup Branch	5,854,347.66	45,649.64	0.00	200,685.78	91,187.44	197,944.85	771.35	0.00	6,390,586.72	4,271,063.49	2,119,523.23
Los Alamos Branch	532,713.74	32,105.13	0.00	72,767.27	(11.56)	120,492.88	109,887.66	0.00	867,955.12	711,891.62	156,063.50
Taos Branch	1,303,589.18	158,189.74	0.00	9,941.19	0.00	46,959.87	(20,033.95)	0.00	1,498,646.03	679,521.24	819,124.79
Valencia County Branch	1,522,214.28	44,749.19	0.00	252,256.91	116,359.91	95,037.11	455,855.75	0.00	2,486,473.15	3,035,275.88	(548,802.73)
Total Branch Funds	9,212,864.86	280,693.70	0.00	535,651.15	207,535.79	460,434.71	546,480.81	0.00	11,243,661.02	8,697,752.23	2,545,908.79
Grand Total Main and Branch Funds	53,435,446.16	2,016,873.30	16,255,205.71	8,694,137.06	7,786,018.76	18,160,496.84	(1,953,291.96)	(1,175,451.84)	103,219,434.03	66,070,631.71	34,093,335.71

Note: Reserves include 2010 audit entries and 2011 audit entries as of 09/08/11.

**Attachment III--Summary of Main Campus I&G Reserves
By VP Unit
June 30, 2011**

VP Unit	Reserve June 30, 2010	Reserve June 30, 2011	Annual Savings	Explanations
President	1,276,593	877,261	(399,331)	The net change is primarily due to the FY11 Admin Fund Balance Pullback
Provost	15,536,556	14,106,367	(1,430,188)	The net change is primarily due to the permanent budget reductions within Academic Affairs. Balances have been used to offset operational expenses.
Student Affairs	526,309	387,101	(139,208)	The net change is primarily due to reallocation of balances from Administrative Units to the Provost for strategic academic investment per Acting President Paul Roth.
Administration	2,848,063	5,452,548	2,604,485	*See Below
Institutional Advancement	167,627	3,257	(164,370)	The I&G Allocation to Institutional Advancement was significantly reduced from FY10 to FY11 and completely eliminated for FY12.
Total Designated	20,355,148	20,826,535	471,388	
Total Undesignated	5,317,416	23,396,046	18,078,631	See Attachment IV for more details.
Grand Total	25,672,563	44,222,581	18,550,018	

*Administration Department/Division	Reserve June 30, 2010	Reserve June 30, 2011	Change
EVP of Administration Office	74,751	184,457	109,705
Board of Regents	45,521	19,751	(25,771)
Police Department	1	37,158	37,157
Risk Management	59,410	957,661	898,251
Budget Office	2,569	5,980	3,411
UNM Policy Office	14,978	1,046	(13,932)
Intercollegiate Athletics	(7,889)	(6,994)	895
Financial Services	220,867	64,219	(156,648)
Associate VP for Facilities Mgmt	9,533	(85)	(9,619)
Human Resources	258,188	109,244	(148,945)
VP Institutional Support Services	2,029,912	4,067,796	2,037,884
Government & Community Relations	(457)	9,605	10,061
Information Technologies	140,678	2,712	(137,966)
Totals	2,848,063	5,452,548	2,604,485

**Attachment IV--Summary of Main Campus I&G Undesignated Reserve
Summary
June 30, 2011**

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FY11 Banner Beginning Balance 7/1/10	4,843,086
FY11 Pooled I&G Revenue Sweep	474,329
Adjusted Beginning Balance	5,317,416
State 3.2% Rescission	5,694,000
Use of Balance Pullback	2,000,000
Legal Settlement	7,396
Close-out of Information Technology	366,234
Administrative Overhead Pullback	238,103
Correction of FY10 Sweep	(9,387)
Reversion of Unspent Senate Bill 611 Funds	(140,463)
FY 11 Activity	8,155,883
FY11 Banner Ending Balance 6/30/11	13,473,300
FY11 Pooled Revenue (1)	10,461,759
FY11 Contingency Allocations (2)	(539,012)
FY12 Pooled I&G Revenue Sweep	9,922,747
FY11 Adjusted Ending Balance	23,396,046
<u>FY12 Commitments and Dedications</u>	
Committed - Administrative Fund Balance Pull Back - FY12	(5,742,019)
Committed - Enrollment Growth - Unbudgeted Tuition	(3,500,000)
Dedicated - HED Required Reserve for I&G at 3% (3)	(8,709,090)
Dedicated - Contingency Allocations (4)	(547,302)
FY12 Commitments and Dedications	(18,498,411)
Net Discretionary Reserve	4,897,635

**Attachment V--Main and Branch Campus Summary of Current Unrestricted Deficits \$100,000 or More
By College/Division
June 30, 2011**

College/Division	Reserve June 30, 2010	Reserve June 30, 2011	Change FY 2010-2011	Comments
UNM Press	(2,767,744)	(3,412,496)	(644,752)	<p><u>FY 11 Operating Deficit</u></p> <p>Book sales industry-wide continued to be depressed by the poor economy; about two-thirds of the 51 new titles the Press published in FY11 were late because of staffing problems the previous year; and recent State budget shortfalls reduced the adoption of new editions of three New Mexico history textbooks, which were budgeted to generate about \$400,000 in revenue during the fourth quarter of FY11.</p> <p><u>FY 12 and Deficit Reduction</u></p> <p>The university approved a direct cash operating subsidy for the Press of \$250,000 beginning in FY12. In addition, the Press is now fully staffed and over the next three years plans to build up its acquisitions pipeline and production capability to support publication of 72 new titles annually by FY14. The Press also aggressively increased prices of more than 480 titles or about half of its back list on July 1, 2011. The Press is also making more and more books available electronically. About 100 back list trade titles were made available through Amazon and Barnes & Noble during 1Q/FY12 and the goal is to have 500 or about half of the Press's back list available electronically by the end of the year. New titles are also being made available electronically as they are published. The Press recently signed a contract to replace its antiquated, home grown book database with a commercial product that was developed for the University of North Carolina Press. The new database should be fully operational by the end of FY12 and is expected to help make the Press's publishing processes more manageable and efficient. Finally, the Press's operating expenses are expected to remain relatively flat over the next few years and that combined with the subsidy from the university, more new titles, new revenue sources, more efficient operations and hopefully an improved economy should result in the Press reporting a small net profit at the end of FY14 and the years following.</p>
Continuing Education	(947,725)	(899,873)	47,852	While improved in FY2011, Rapid Redesign to restructure CE operations will take place during FY12. Goal is to redesign CE to make it financially sustainable over the long term. Once sustainability is achieved through redesign, the goal would be for CE to pay off its deficit over a 5-10 year period.
VP Research and Economic Development	(599,588)	2,922,251	3,521,840	The office continues to make strides in reducing the overall deficit through cost containment measures and improved service to Principal Investigators.
Athletics-HED Exhibit 21	(629,424)	(1,175,452)	(546,028)	Increase in deficit due to actual revenues being lower than budgeted for football game tickets, women's basketball game tickets, a delay in the liquor license, and a shortage in concession sales due in part to the construction issues at the Pit that limited cooking. Current plan is to reduce deficit over 5 years. Although the Athletics fund ended the year in deficit, the entire Athletics organization continues to beak-even each year when all current unrestricted funds are considered.
Financial Services	(6,180,945)	(4,718,747)	1,462,198	Accumulated Tuition Bad Debt Expense for Main and Branch Campuses. Bad debt expense is now a budgeted line item and it is anticipated that the accumulated bad debt will be paid down in 5 years beginning in FY11.
VP Institutional Support Services	(3,544,615)	1,518,213	5,062,828	See detailed breakdown on next page.
Gallup-Auxiliaries	(235,854)	771	236,625	The Gallup Bookstore is in a state of reorganization with its new manager. The prior year's deficit was covered by I&G reserves. As profits are realized, the debt from prior years will be matched against the amount covered. Gallup Bookstore is working with UNM Main Campus and Valencia Bookstores to help maximize the investment in the bookstore operation.
Taos - Public Service	(109,258)	9,941	119,199	Taos child care center recently had a change in management. The new leadership was able to maximize enrollment and enforced stricter collections practices. While the center was able to control expenditure levels, the deficit was largely covered by a \$100,000 transfer from I&G reserves.

**Attachment V--Main and Branch Campus Summary of Current Unrestricted Deficits \$100,000 or More
By College/Division
June 30, 2011**

VP Institutional Support Services:	Reserve June 30, 2010	Reserve June 30, 2011	Change FY 2010-2011	Comments
KNME	(234,133)	376,835	610,968	The KNME operating deficit was caused by deferral of Sprint long-term lease revenues in FY07, with revenues being recorded annually. Additionally, operating expenses have continued to be monitored carefully and kept to the minimum necessary to meet KNME's goals. In FY11, payments were received from a large bequest and are being held as match funds for grants and seed money for a capital campaign.
Golf Course	(4,388,547)	(4,859,783)	(471,236)	The UNM Golf Courses has accumulated this deficit from operations over 19 years. There are many contributing factors that make up the deficit at the Golf Courses: rounds of golf have dropped approximately 25% over the last several years, maintenance costs have stabilized, but continue to be a high fixed cost, as well as the expenses to support our Division 1 athletic programs. A plan has been submitted to achieve a break-even and balanced budget for FY12.
UNM Public Events	(2,651,350)	(2,114,396)	536,954	In conjunction with the UNM Foundation, Public Events/Popejoy Hall has a growing, active fundraising program, running their operations as a vibrant non profit performing arts venue. In year nine of this development program established by director Tom Tkach, they had a net gain of \$461,545 of donor contributions to be used as a UNM Foundation based reserve against future operations shortfalls. The remaining \$75,409 gain in reserve change came from a year in which WICKED! was a major component of ticket sales growth and profitability giving an operating surplus this year.
Capital Projects Office	1,383	(189,903)	(191,286)	This deficit was a result of some fees associated with OCP as General Contractor that needed verification and approval from appropriate channels. These fees were held back in FY11 to get these approvals. The approvals have occurred and the fees will be returned to the Office of Capital Projects eliminating this deficit in FY12.
Printing Plant	(1,133,581)	(1,133,581)	0	Plant closed in 2001. Accumulated deficit over many years. No funding to clear deficit has been identified.
Other Units	4,862,995	9,439,041	4,576,046	
	(3,544,616)	1,518,213	5,061,446	

Attachment VI--Summary of I&G Reserves as a Percentage of Budget by College/School/Division

UBPP 7000 Policy--Main and Branch Campuses--FYE 2011			
College/School/Division	Instruction and General Budget	Instruction and General Reserve	Reserve as a % of Budget
President's Office	1,343,552.72	113,792.14	8.47%
University Counsel Office	1,124,867.28	329,973.55	29.33%
University Communication & Marketing	1,272,328.00	171,726.19	13.50%
Alumni Relations	703,519.00	52,172.14	7.42%
Internal Audit Department	684,371.00	81,890.87	11.97%
UNM West	894,817.00	127,706.20	14.27%
President's Administration	6,023,455.00	877,261.09	14.56%
International Programs Studies	1,132,059.00	71,325.11	6.30%
Harwood Foundation	433,949.00	15,530.09	3.58%
Optical Science and Engineering	24,883.00	493.26	1.98%
Office of Support for Effective Teaching	285,514.00	17,006.50	5.96%
Nano Science & Micro Systems	42,142.00	20,162.18	47.84%
Undergraduate Education Support	5,257.00	5,947.14	113.13%
Institutional Research	376,130.00	2,276.36	0.61%
Graduate Studies	1,831,110.00	190,490.24	10.40%
CAPS	1,013,758.00	48,529.31	4.79%
Latin American Iberian Institute	915,581.00	29,967.74	3.27%
Provost Office Staff	3,149,419.00	1,025,417.35	32.56%
Office of the University Secretary	453,938.00	12,280.24	2.71%
University College	3,528,821.00	185,412.91	5.25%
School of Public Administration	1,197,354.00	78,224.06	6.53%
VP for Equity & Inclusion	2,210,182.00	597,997.82	27.06%
VP Division of Enrollment Mgmt	6,997,624.00	1,257,149.96	17.97%
College of Fine Arts	12,575,084.00	1,246,289.88	9.91%
College of Arts Sciences	58,861,010.00	3,597,709.21	6.11%
Anderson Schools of Management	10,921,244.00	406,536.43	3.72%
College of Education	15,795,088.00	2,587,115.53	16.38%
School of Engineering	15,261,436.00	1,923,705.37	12.61%
School of Law	8,596,428.00	633,581.99	7.37%
School of Architecture Planning	3,879,157.00	258,593.33	6.67%
University Libraries	13,354,494.00	436,443.92	3.27%
Continuing Education	5,194,044.00	(1,091,928.54)	-21.02%
Extended University	6,501,975.00	(105,462.45)	-1.62%
VP Research & Economic Development	90,993.00	11,515.65	12.66%
Provost Monitoring	-	644,056.82	N/A
Provost Units	174,628,674.00	14,106,367.41	8.08%
VP Student Affairs Administration	1,326,587.00	173,825.56	13.10%
VP Student Affairs Independent Depts.	47,700.00	(4,081.23)	-8.56%
Associate VP Student Services	2,009,773.00	128,768.30	6.41%
Associate VP Student Life	1,098,009.00	88,588.77	8.07%
Student Affairs	4,482,069.00	387,101.40	8.64%
Undesignated I&G Balance and Other Monitoring Accounts	47,961,364.00	23,396,046.12	48.78%
EVP of Administration Office	474,732.13	184,456.90	38.85%
Board of Regents	136,919.00	19,750.81	14.43%
Police Department	2,595,300.00	37,158.05	1.43%
Risk Management	5,340,596.00	957,660.73	17.93%

Attachment VI--Summary of I&G Reserves as a Percentage of Budget by College/School/Division

UBPP 7000 Policy--Main and Branch Campuses--FYE 2011			
College/School/Division	Instruction and General Budget	Instruction and General Reserve	Reserve as a % of Budget
Budget Office	767,015.00	5,979.74	0.78%
UNM Policy Office	159,862.00	1,045.82	0.65%
Intercollegiate Athletics	786,935.00	(6,994.00)	-0.89%
Financial Services	8,942,582.00	64,218.91	0.72%
Associate VP for Facilities Mgmt	-	(85.46)	N/A
Human Resources	2,142,830.00	109,243.91	5.10%
VP Institutional Support Services	28,730,803.00	4,067,795.59	14.16%
Government & Community Relations	157,488.00	9,604.94	6.10%
Information Technologies	595,608.00	2,712.33	0.46%
EVP Administration	50,830,670.13	5,452,548.27	10.73%
Advancement	1,308,040.00	3,257.01	0.25%
Subtotal For Main Campus Funds	285,234,272.13	44,222,581.30	15.50%
Less Main Foundation Distribution	-	0.00	N/A
Total For Main Campus Funds	285,234,272.13	44,222,581.30	15.50%
Gallup Branch	14,133,534.00	5,854,347.66	41.42%
Los Alamos Branch	3,397,861.00	532,713.74	15.68%
Taos Branch	5,904,431.00	1,303,589.18	22.08%
Valencia County Branch	8,247,295.00	1,522,214.28	18.46%
Total Branch Funds	31,683,121.00	9,212,864.86	29.08%
Grand Total Main and Branch Funds	316,917,393.13	53,435,446.16	16.86%

Note: Reserves include 2010 audit entries and 2011 audit entries as of 9/08/11.

Attachment VII--Summary of Current Unrestricted Reserves as a Percentage of Budget by College/School/Division

UBPP 7000 Policy--Main and Branch Campuses--FYE 2011			
College/School/Division	Current Unrestricted Budget	Current Unrestricted Reserve	Reserve as a % of Budget
President's Office	1,679,269.72	303,924.55	18.10%
University Counsel Office	1,537,342.28	504,244.81	32.80%
University Communication & Marketing	1,326,062.00	171,387.82	12.92%
Alumni Relations	1,166,839.00	226,962.94	19.45%
Internal Audit Department	684,371.00	81,890.87	11.97%
UNM West	894,817.00	127,706.20	14.27%
President's Administration	7,288,701.00	1,416,117.19	19.43%
RWJ Center for Health Policy	207,891.00	205,183.16	98.70%
International Programs Studies	1,897,212.00	116,106.65	6.12%
Harwood Foundation	1,412,333.00	550,744.78	39.00%
Optical Science and Engineering	24,883.00	493.26	1.98%
Office of Support for Effective Teaching	285,514.00	31,438.95	11.01%
Nano Science & Micro Systems	42,142.00	20,162.18	47.84%
Undergraduate Education Support	5,257.00	5,947.14	113.13%
Institutional Research	376,130.00	2,276.36	0.61%
KUNM	1,449,595.00	37,080.89	2.56%
University Press	3,863,449.00	(3,412,495.92)	-88.33%
Graduate Studies	3,831,963.00	645,457.35	16.84%
CAPS	1,013,758.00	49,329.31	4.87%
Latin American Iberian Institute	1,152,619.00	257,534.52	22.34%
Provost Office Staff	8,817,904.00	1,318,669.82	14.95%
Spanish Colonial Research Center	254,092.00	98,735.56	38.86%
CARS	508,430.00	2,998.53	0.59%
Office of the University Secretary	500,662.00	71,314.49	14.24%
University College	3,739,753.00	558,788.12	14.94%
School of Public Administration	1,378,823.00	434,103.63	31.48%
VP for Equity & Inclusion	2,582,948.00	983,329.98	38.07%
VP Division of Enrollment Mgmt	49,094,340.00	6,125,821.23	12.48%
College of Fine Arts	15,396,715.53	3,401,588.89	22.09%
College of Arts Sciences	69,864,294.90	13,863,341.66	19.84%
Anderson Schools of Management	12,690,346.00	2,594,987.18	20.45%
College of Education COE	18,390,785.00	4,949,760.57	26.91%
School of Engineering	20,187,650.00	12,124,532.40	60.06%
School of Law	13,359,832.00	5,432,078.09	40.66%
School of Architecture Planning	5,266,331.00	1,287,793.49	24.45%
University Libraries	15,568,564.00	1,201,839.00	7.72%
Continuing Education	7,073,227.00	(899,872.74)	-12.72%
Extended University	6,514,345.00	(57,236.72)	-0.88%
VP Research & Economic Development	15,682,304.00	3,726,865.43	23.76%
Provost Monitoring	0.00	656,301.24	N/A
Provost Units	282,434,092.43	56,384,998.48	19.96%
VP Student Affairs Administration	1,799,929.00	1,184,234.19	65.79%
VP Student Affairs Independent Depts.	7,497,478.00	821,196.25	10.95%
Associate VP Student Services	4,171,784.00	472,287.44	11.32%
Associate VP Student Life	28,408,390.00	2,661,006.65	9.37%
Student Affairs	41,877,581.00	5,138,724.53	12.27%

Attachment VII--Summary of Current Unrestricted Reserves as a Percentage of Budget by College/School/Division

UBPP 7000 Policy--Main and Branch Campuses--FYE 2011			
College/School/Division	Current Unrestricted Budget	Current Unrestricted Reserve	Reserve as a % of Budget
Undesignated I&G Balance and Other Monitoring Accounts	55,881,642.00	25,509,065.57	45.65%
EVP of Administration Office	(970,135.87)	467,529.96	-48.19%
Board of Regents	136,919.00	19,750.81	14.43%
Police Department	2,595,300.00	37,158.66	1.43%
Risk Management	5,340,596.00	957,660.73	17.93%
Budget Office	767,015.00	5,283.74	0.69%
UNM Policy Office	159,862.00	1,045.82	0.65%
Intercollegiate Athletics	30,579,475.00	379,339.60	1.24%
Financial Services	14,871,979.20	(4,718,746.53)	-31.73%
Associate VP for Facilities Mgmt	0.00	(85.46)	N/A
Human Resources	5,773,802.00	1,560,354.86	27.02%
VP Institutional Support Services	103,200,247.00	1,518,212.88	1.47%
Government & Community Relations	474,388.00	25,421.08	5.36%
Information Technologies	27,421,262.00	1,030,904.06	3.76%
EVP Administration	190,350,709.33	1,283,830.21	0.67%
Advancement	2,295,667.00	2,028,282.93	88.35%
Other HSC and Branches	1,061,670.00	214,754.10	20.23%
Subtotal For Main Campus Funds	581,190,062.76	91,975,773.01	15.83%
Less Main Foundation Distribution	0.00		N/A
Total For Main Campus Funds	581,190,062.76	91,975,773.01	15.83%
Gallup Branch	15,594,225.00	6,390,586.72	40.98%
Los Alamos Branch	3,920,056.00	867,955.12	22.14%
Taos Branch	6,745,938.00	1,498,646.03	22.22%
Valencia County Branch	10,205,932.00	2,486,473.15	24.36%
Total Branch Funds	36,466,151.00	11,243,661.02	30.83%
Grand Total Main and Branch Funds	617,656,213.76	103,219,434.03	16.71%

Note: Reserves include 2010 audit entries and 2011 audit entries as of 9/08/11.

Internal Service charges that offset expenditures is not reflected in budgeted expenditure totals.

UBPP 7000 Policy--Main and Branch Campuses--FYE 2011

College/School/Division	Instruction and General				Non-Instruction and General			
	Reserve	Committed	Dedicated	Discretionary	Reserve	Committed	Dedicated	Discretionary
President's Office	113,792.14	0.00	0.00	113,792.14	190,132.41	3,646.35	157,779.29	28,706.77
University Counsel Office	329,973.55	38,508.15	291,000.00	465.40	174,271.26	4,443.25	106,367.50	63,460.51
University Communication & Marketing	171,726.19	0.00	114,424.00	57,302.19	(338.37)	0.00	(338.37)	0.00
Alumni Relations	52,172.14	0.00	52,172.14	0.00	174,790.80	0.00	174,790.80	0.00
Internal Audit Department	81,890.87	0.00	45,000.00	36,890.87	0.00	0.00	0.00	0.00
UNM West	127,706.20	18,017.02	109,689.18	0.00	0.00	0.00	0.00	0.00
RWJ Center for Health Policy	0.00	0.00	0.00	0.00	205,183.16	0.00	205,183.16	0.00
International Programs Studies	71,325.11	0.00	53,000.00	18,325.11	44,781.54	3,747.27	11,812.18	29,222.09
Harwood Foundation	15,530.09	7,903.52	7,626.57	0.00	535,214.69	1,999.96	533,214.73	0.00
Optical Science and Engineering	493.26	0.00	493.26	0.00	0.00	0.00	0.00	0.00
Office of Support for Effective Teaching	17,006.50	0.00	16,899.99	106.51	14,432.45	2,000.00	11,342.44	1,090.01
Nano Science & Micro Systems	20,162.18	0.00	20,162.18	0.00	0.00	0.00	0.00	0.00
Undergraduate Education Support	5,947.14	0.00	0.00	5,947.14	0.00	0.00	0.00	0.00
Institutional Research	2,276.36	594.03	1,682.33	0.00	0.00	0.00	0.00	0.00
KUNM	0.00	0.00	0.00	0.00	37,080.89	0.00	0.00	37,080.89
University Press	0.00	0.00	0.00	0.00	(3,412,495.92)	0.00	23,692.25	(3,436,188.17)
Graduate Studies	190,490.24	40,359.00	147,905.80	2,225.44	454,967.11	212,768.37	145,501.88	96,696.86
CAPS	48,529.31	19,801.80	28,727.51	0.00	800.00	0.00	800.00	0.00
Latin American Iberian Institute	29,967.74	15,038.73	14,929.01	0.00	227,566.78	54,874.80	162,585.54	10,106.44
Provost Office Staff	1,025,417.35	315,381.99	481,325.86	228,709.50	293,252.47	29,575.00	190,647.05	73,030.42
Spanish Colonial Res Center	0.00	0.00	0.00	0.00	98,735.56	0.00	98,735.56	0.00
CARS	0.00	0.00	0.00	0.00	2,998.53	2,998.53	0.00	0.00
Office of the University Secretary	12,280.24	4,293.03	21,955.06	(13,967.85)	59,034.25	0.00	59,034.25	0.00
University College	185,412.91	4,557.95	113,470.24	67,384.72	373,375.21	0.00	208,133.77	165,241.44
School of Public Administration	78,224.06	0.00	78,224.06	0.00	355,879.57	0.00	355,879.22	0.35
VP for Equity & Inclusion	597,997.82	60,581.99	397,766.75	139,649.08	385,332.16	196,894.79	95,707.01	92,730.36
VP Division of Enrollment Mgmt	1,257,149.96	502,286.84	754,863.12	0.00	4,868,671.27	558,025.87	4,290,460.80	20,184.60
College of Fine Arts	1,246,289.88	151,602.75	1,068,968.27	25,718.86	2,155,299.01	411,349.10	1,734,502.66	9,447.25
College of Arts Sciences	3,597,709.21	430,262.35	3,055,812.10	111,634.76	10,265,632.45	3,203,124.90	5,134,611.34	1,927,896.21
Anderson Schools of Management	406,536.43	167,722.29	221,148.87	17,665.27	2,188,450.75	663,652.10	1,520,765.38	4,033.27
College of Education COE	2,587,115.53	224,036.93	2,125,265.78	237,812.82	2,362,645.04	309,203.92	1,897,420.76	156,020.36
School of Engineering	1,923,705.37	1,109,659.08	692,524.37	121,521.92	10,200,827.03	483,274.45	6,181,422.56	3,536,130.02
School of Law	633,581.99	30,448.42	603,133.57	0.00	4,798,496.10	985,803.14	3,395,209.74	417,483.22
School of Architecture Planning	258,593.33	12.09	152,572.76	106,008.48	1,029,200.16	0.00	407,789.50	621,410.66
University Libraries	436,443.92	209,026.37	227,417.55	0.00	765,395.08	143,444.17	621,950.87	0.04
Continuing Education	(1,091,928.54)	30,000.00	(48,453.65)	(1,073,474.89)	192,055.80	72,340.54	119,715.26	0.00

UBPP 7000 Policy--Main and Branch Campuses--FYE 2011

College/School/Division	Instruction and General				Non-Instruction and General			
	Reserve	Committed	Dedicated	Discretionary	Reserve	Committed	Dedicated	Discretionary
Extended University	(105,462.45)	158,163.33	(263,625.78)	0.00	48,225.73	0.00	48,225.51	0.22
VP Research & Economic Development	11,515.65	0.00	8,017.88	3,497.77	3,715,349.78	1,192,957.42	1,657,854.28	864,538.08
Provost Monitoring	644,056.82	0.00	120,691.00	523,365.82	12,244.42	0.00	(150,000.00)	162,244.42
VP Student Affairs Administration	173,825.56	20,025.77	99,958.74	53,841.05	1,010,408.63	10,906.72	181,059.80	818,442.11
VP Student Affairs Independent Depts.	(4,081.23)	0.00	(4,081.23)	0.00	825,277.48	242,033.08	603,752.72	(20,508.32)
Associate VP Student Services	128,768.30	60,559.74	51,869.84	16,338.72	343,519.14	108,595.37	179,915.14	55,008.63
Associate VP Student Life	88,588.77	38,945.00	12,657.28	36,986.49	2,572,417.88	200,777.97	1,691,703.55	679,936.36
EVP of Administration Office	184,456.90	0.00	15,190.17	169,266.73	283,073.06	71,088.07	211,984.99	0.00
Board of Regents	19,750.81	0.00	12,000.00	7,750.81	0.00	0.00	0.00	0.00
Undesignated I&G Balance and Other Monitoring Accounts	23,396,046.12	9,242,019.00	9,256,392.00	4,897,635.12	2,113,019.45	2,114,222.45	(1,203.00)	0.00
Police Department	37,158.05	700.98	36,457.07	0.00	0.61	0.00	0.00	0.61
Risk Management	957,660.73	0.00	957,660.73	0.00	0.00	0.00	0.00	0.00
Budget Office	5,979.74	0.00	5,979.74	0.00	(696.00)	0.00	(764.00)	68.00
UNM Policy Office	1,045.82	903.78	0.00	142.04	0.00	0.00	0.00	0.00
Intercollegiate Athletics	(6,994.00)	0.00	(6,994.00)	0.00	386,333.60	341,822.06	(73,840.33)	118,351.87
Financial Services	64,218.91	43,561.21	20,657.70	0.00	(4,782,965.44)	520,170.50	(5,303,135.94)	0.00
Associate VP for Facilities Mgmt	(85.46)	0.00	(85.46)	0.00	0.00	0.00	0.00	0.00
Human Resources	109,243.91	13,719.60	91,161.01	4,363.30	1,451,110.95	1,425,110.55	26,000.40	0.00
VP Institutional Support Services	4,067,795.59	93,602.48	3,947,848.96	26,344.15	(2,549,582.71)	4,295,756.99	2,742,734.08	(9,588,073.78)
Government & Community Relations	9,604.94	0.00	0.00	9,604.94	15,816.14	7,821.64	7,994.50	0.00
Information Technologies	2,712.33	15,000.00	(12,287.67)	0.00	1,028,191.73	67,269.22	854,149.56	106,772.95
Advancement	3,257.01	3,257.00	0.01	0.00	2,025,025.92	0.00	2,025,025.92	0.00
School of Medicine	0.00	0.00	0.00	0.00	158,025.80	978.37	157,047.43	0.00
College of Nursing	0.00	0.00	0.00	0.00	50,359.82	50,359.82	0.00	0.00
College of Pharmacy	0.00	0.00	0.00	0.00	24.46	24.63	(0.17)	0.00
Branches	0.00	0.00	0.00	0.00	6,344.02	0.00	(78.88)	6,422.90
Subtotal For Main Campus Funds	44,222,581.30	13,070,552.22	25,199,174.67	5,952,854.41	47,753,191.71	17,993,061.37	32,703,142.69	(2,943,012.35)
Less Main Foundation Distribution	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total For Main Campus Funds	44,222,581.30	13,070,552.22	25,199,174.67	5,952,854.41	47,753,191.71	17,993,061.37	32,703,142.69	(2,943,012.35)
Gallup Branch	5,854,347.66	393,643.74	448,610.34	5,012,093.58	536,239.06	6,879.88	(414,606.54)	943,965.72
Los Alamos Branch	532,713.74	532,713.74	0.00	0.00	335,241.38	149,354.69	161,238.46	24,648.23
Taos Branch	1,303,589.18	0.00	0.00	1,303,589.18	195,056.85	1,110.20	(66,687.39)	260,634.04
Valencia County Branch	1,522,214.28	757,854.39	500,000.00	264,359.89	964,258.87	9,268.86	385,344.03	569,645.98
Total Branch Funds	9,212,864.86	1,684,211.87	948,610.34	6,580,042.65	2,030,796.16	166,613.63	65,288.56	1,798,893.97
Grand Total Main and Branch Funds	53,435,446.16	14,754,764.09	26,147,785.01	12,532,897.06	49,783,987.87	18,159,675.00	32,768,431.25	(1,144,118.38)

Note: Reserves include 2010 audit entries and 2011 audit entries as of 9/08/11.